

PRIORITIES COMMITTEE MEETING REVISED AGENDA

Date: March 8, 2016
Open Session: 9:00 a.m.
Location: Council Chambers

	Pages
1. CALL TO ORDER	
2. ADDITIONS / DELETIONS / CHANGES TO AGENDA	
3. ADOPT AGENDA (Motion)	
4. CONFIRMATION OF MINUTES	
4.1 February 16, 2016 Priorities Committee Meeting Minutes	5 - 8
5. EMERGING ITEMS	
6. TIME SPECIFIC AGENDA ITEMS	
6.1 [11:00 a.m. - 1st item] Alberta Capital Airshed Update	9 - 25
To update the Priorities Committee on the current Alberta Capital Airshed activities.	
External Presenter: Gary Redmond, Executive Director, Alberta Capital Airshed	
<u>*Reason for Addendum - Presentation Added*</u>	
6.2 [11:00 a.m. - 2nd item] ATCO Pipelines Update	26 - 38
To provide the Priorities Committee with an update on ATCO Pipelines Public Safety and Awareness Activities in Sherwood Park.	
External Presenter: Mike Whittall, Sr. Manager, Field Operations, ATCO Pipelines	
6.3 [11:30 a.m.] River Valley Alliance Update	39 - 68
To provide the Priorities Committee with an update on the activities of the River Valley Alliance.	
External Presenters: Larry Wall, Executive Director, River Valley Alliance Board	

Reason for Addendum - Enclosure Added

6.4 [3:00 p.m. - 1st item] Capital Region Board Presentation 69 - 79

To provide the Priorities Committee with an update on the Capital Region Board's position with respect to selection of a growth area for Strathcona County as it relates to the Growth Plan Update.

External Presenter:

Malcom Bruce, CEO, Capital Region Board

6.5 [3:00 p.m. - 2nd item] Environmental Advisory Committee 2015 Annual Report 80 - 82

To provide the Priorities Committee with an update on the activities of the Environmental Advisory Committee (EAC).

External Presenter:

Amanda Cooper, Chair, Environmental Advisory Committee

6.6 [4:00 p.m.] Phase 2 Mature Neighbourhood Strategy Update 83 - 93

To provide the Priorities Committee with an update on Phase 2 of the Mature Neighbourhood Strategy.

External Presenter:

Jon Friel, Vice Chair, Mature Neighbourhood Strategy Task Force

Reason for Addendum - Enclosures Added

6.7 [4:30 p.m.] Comparison Matrix of Bremner and Colchester 94 - 145

To provide the Priorities Committee with a populated comparison matrix of the Bremner and Colchester Growth Management Strategies for their review.

External Presenters:

Mark Reid, Partner, Urban Strategies Inc.

Tim Smith, Senior Associate, Urban Strategies, Inc.

6.8 [5:30 p.m.] OPEN HOUSE

Opportunity for members of the public to speak to the Committee once on a given topic, with some exceptions under the Priorities Committee Bylaw.

7. STRATEGIC INITIATIVES AND UPDATES

7.1 False Alarms Report 146 - 154

To provide the Priorities Committee with a summary of a draft plan from Strathcona County Emergency Services (SCES) to manage false alarm incidents.

7.2 Train Whistle Cessation – Next Steps 155 - 157

To provide the Priorities Committee with a summary of the Highway 824 at-grade rail crossing train whistle cessation process and to review future actions.

- | | | |
|-----|----------------------|-----------|
| 7.3 | Green Routine Update | 158 - 189 |
|-----|----------------------|-----------|

To provide the Priorities Committee an update on the Green Routine for the residential sector of Strathcona County, including expected 2016 operational changes.

- | | | |
|-----|---|-----------|
| 7.4 | Communications update – 2015 website statistics | 190 - 204 |
|-----|---|-----------|

To provide the Priorities Committee with an overview of 2015 activity on Strathcona County's external website.

Reason for Addendum - Enclosure Updated at Meeting

- | | | |
|-----|--|-----------|
| 7.5 | <i>2016 Council Governance Advocacy Plan</i> | 205 - 206 |
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To provide the Priorities Committee with the 2016 Council Governance Advocacy Strategy, resulting from the strategic planning session held on January 22, 2016.

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| 7.6 | Impact of Bill 20: Municipal Government Amendment Act, 2015, on County advertising | 207 - 215 |
|-----|--|-----------|

To provide the Priorities Committee with an overview of Strathcona County's advertising expenditures and how these might be impacted by the provisions of Bill 20 (the "Municipal Government Amendment Act, 2015.")

8. COUNCILLOR REQUESTS (INFORMATION / PROGRAM REQUEST)

- | | | |
|-----|---------------------------|-----------|
| 8.1 | Councillor Request Report | 216 - 218 |
|-----|---------------------------|-----------|

To add or remove items from the Councillor Request Report.

9. REPORTS FOR INFORMATION

The Priorities Committee is provided with the listed reports in this section for information only. Presentations are not heard at the meeting.

- | | | |
|-----|---|-----|
| 9.1 | Report on the Activities of the Bylaw Enforcement Order Review Committee for 2015 | 219 |
|-----|---|-----|

- | | | |
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| 9.2 | Report on the Activities of the General Appeals and Review Committee for 2015 | 220 |
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- | | | |
|-----|-----------------------------|-----------|
| 9.3 | 2015 Mosquito Larvae Survey | 221 - 226 |
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- | | | |
|-----|-------------------------------------|-----------|
| 9.4 | Provincial Budget for Grants (2016) | 227 - 228 |
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- | | | |
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| 9.5 | Mayor's Report | 229 - 230 |
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- | | | |
|-----|--------------------------|-----|
| 9.6 | Ward 1 Councillor Report | 231 |
|-----|--------------------------|-----|

9.7	Ward 2 Councillor Report	232
9.8	Ward 4 Councillor Report	233
9.9	Ward 5 Councillor Report	234
9.10	Ward 6 Councillor Report	235
9.11	Ward 7 Councillor Report	236
9.12	Ward 8 Councillor Report	237

10. ADJOURNMENT (Motion)

Reason for Addendum -session added to the agenda

11. IN CAMERA SESSION

11.1 Process Discussion

FOIP Section 24, advice from officials

PRIORITIES COMMITTEE MEETING MINUTES

February 16, 2016

9:00 a.m.

Council Chambers

Members Present:

Roxanne Carr, Mayor
Dave Anderson, Councillor Ward 2
Brian Botterill, Councillor Ward 3
Carla Howatt, Councillor Ward 4
Paul Smith, Councillor Ward 5
Linton Delainey, Councillor Ward 6
Bonnie Riddell, Councillor Ward 7
Fiona Beland-Quest, Councillor Ward 8

Members Absent:

Vic Bidzinski, Councillor Ward 1

Administration Present:

Rob Coon, Chief Commissioner
Darlene Bouwsema, Assoc. Commissioner, Corporate Services
Kevin Glebe, Assoc. Commissioner, Infrastructure and Planning Services
Gord Johnston, Assoc. Commissioner, Community Services
Greg Yeomans, Chief Financial Officer
Mavis Nathoo, Director, Legislative and Legal Services
Jeremy Tremblett, Legislative Officer
Lana Dyrland, Legislative Officer

1. CALL TO ORDER

Mayor Carr called the meeting to order at 9:03 a.m.

2. ADDITIONS / DELETIONS / CHANGES TO AGENDA

The Chair called for additions/deletions/changes to the agenda.

Councillor Anderson requested to make a verbal presentation on the Ward 2 Councillor Report during Councillor Request's portion of the agenda.

3. ADOPT AGENDA

2015/ P8

Moved by: F. Beland-Quest

THAT the agenda be adopted as amended:

10.4 Verbal presentation - Ward 2 Councillor Report by Councillor Anderson

In Favour R. Carr, D. Anderson, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell
and F. Beland-Quest

Carried Unanimously

4. CONSENT AGENDA

2015/ P9

Moved by: B. Riddell

THAT Council consent to approve agenda item 5.1 without debate which motion read:

5.1

Confirmation of January 26, 2016 Priorities Committee Meeting minutes

THAT the minutes of the January 26, 2016 Priorities Committee meeting be approved.

In Favour R. Carr, D. Anderson, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell
and F. Beland-Quest

Carried Unanimously

6. EMERGING ITEMS

There were no emergent items brought forward at the meeting.

7. TIME SPECIFIC STRATEGIC INITIATIVES AND UPDATES

7.1 2015 RCMP and Enforcement Services Year End Statistical Report

The Priorities Committee was provided with statistics from RCMP and Enforcement Services for the year 2015.

7.2 RCMP Annual Performance Plan

The Priorities Committee was presented with the issue identification phase contained within the RCMP 2016-2017 Annual Performance Plan.

9. COUNCILLOR REQUESTS (INFORMATION / PROGRAM REQUEST)

9.1 Councillor Request Report

Councillor Anderson spoke to items listed on the Ward 2 Councillor Report (included on package).

Ward	Category	Request	Department	Due Date
4 C. Howatt	Information Request	Please provide information regarding policies and guidelines that guide the decision making process when investing in recreation facilities on MR designated lands.	Recreation Parks and Culture/Planning and Development Services	Feb.26, 2016

7. TIME SPECIFIC STRATEGIC INITIATIVES AND UPDATES

7.3 Strathcona County Emergency Services Annual Statistics Report 2015

The Priorities Committee was provided with statistics from Strathcona County Emergency Services (SCES) for 2015.

7.4 Emergency Medical Services Delivery Model Review

The Priorities Committee was provided with a summary of the draft Request for Proposals (RFP) Terms of Reference (TOR) to complete an emergency medical services delivery model review project.

7.5 Facility Capital Projects Status Update

The Priorities Committee was provided with an update on the status of the significant facility capital projects being managed by Facility Services.

7.6 Bremner and Colchester Draft Comparison Matrix

Councillor Delainey declared that he had a pecuniary interest on this issue as he is a landowner in the Colchester potential urban growth node. He left the meeting at 2:45 p.m. after making the declaration and was called back after the presentation and the vote on the motion was taken.

The Priorities Committee was provided with a draft unpopulated matrix developed for the purpose of comparing the Colchester and Bremner Growth Management Strategies.

8. OPEN HOUSE

Growth in Strathcona

Shane Parker

Laurie Scott

10. REPORTS FOR INFORMATION

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10.1 Municipal Development Plan Update

10.2 Mayor's Report

10.3 Ward 1 Councillor Report

10.4 Ward 2 Councillor Report

10.5 Ward 3 Councillor Report

10.6 Ward 4 Councillor Report

10.7 Ward 5 Councillor Report

10.8 Ward 6 Councillor Report

10.9 Ward 7 Councillor Report

10.10 Ward 8 Councillor Report

11. ADJOURNMENT

2015/ P10

Moved by: C. Howatt

THAT the Priorities Committee Meeting adjourn at 5:46 p.m.

In Favor R. Carr, D. Anderson, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell
and F. Beland-Quest

Carried Unanimously

Mayor

Director, Legislative & Legal Services

Strathcona County Council

March 8, 2016

Gary Redmond, Executive Director



- Multi-stakeholder, not- for-profit regional organization
- Funded by Alberta Government and our members
- Monitor and share air quality data
- Develop comprehensive air quality management plans
- Provide education and outreach
- Our members fall into 4 categories
 - Public
 - Industry
 - Government
 - Non-governmental organization

ACA Members

Industry

- Strathcona Industrial Association
 - *Air Products*
 - *AltaSteel*
 - *Capital Power*
 - *Celanese*
 - *Enbridge*
 - *EPCOR Gold Bar Wastewater Treatment Plant*
 - *Imperial Oil*
 - *Keyera Alberta EnviroFuels*
 - *Kinder Morgan*
 - *Owens Corning*
 - *Rio Tinto Alcan*
 - *Suncor*
- Lehigh Cement
- Momentive Specialty Chemicals
- ATCO Energy Solutions



ACA Members

Government

- Alberta Environment Parks
- Alberta Health Services
- City of Edmonton
- City of St. Albert
- City of Leduc
- Strathcona County



ACA Members

Non-Governmental Organizations

- Alberta Lung Association
- ECO-AIR
- MacEwan University
- Northern Alberta Institute of Technology
- University of Alberta
- Pembina Institute
- Inside Education





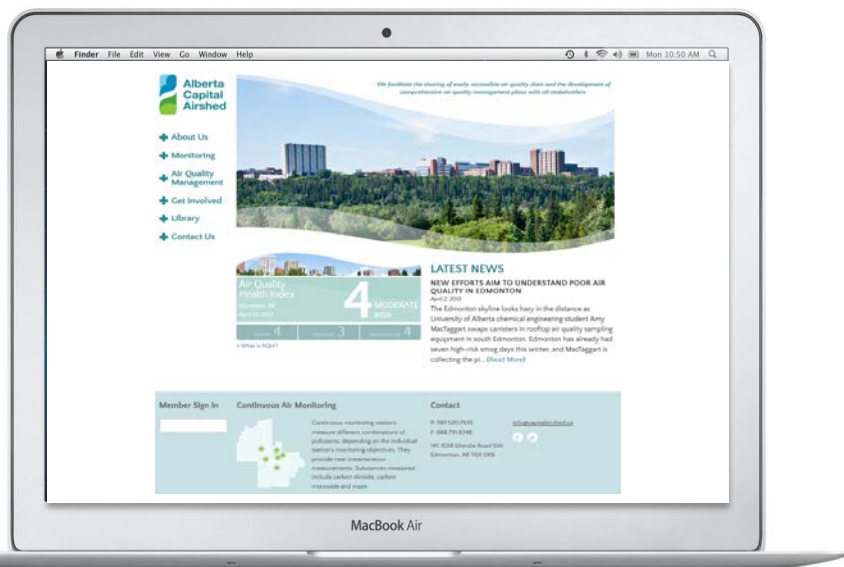
Monitoring



Opening of the new Ardrossan station Clean Air Day – June 3, 2015



www.capitalairshed.ca



- Website
 - Live data of all stations
 - AQHI
 - AQ Plans
 - How to get involved
 - Library of information (including videos)

Presentation Videos



A Collaborative Process for Odour Mgmt - Celeste Dempster at the Odour Management...



Public Health Perspective on Odour - Ludmilla Rodriguez at the Odour Management ...





- School Presentations
 - Grade 5 Weather
 - Clean Air Responsible Schools (CARS) – citizen science AirBeams



PM and Ozone Management Framework

- Primary concerns in the capital region included Particulate Matter and Ozone
- Needed to have an airshed zone approach in the capital region to complete a PM and Ozone plan
- *In 2003, Alberta Central Airshed Zone forms informally*
- *In 2006, forms formally as the Alberta Capital Airshed Alliance*
- Emphasis is on forum for air quality management discussions
- Had some challenges with sustaining momentum



Particulate Matter and Ozone Management Framework

Prepared by the
Particulate Matter and Ozone Project Team
for the
Clean Air Strategic Alliance
Board of Directors

September 2003

Fine Particulate Matter Response Plan

- ACA is supporting Alberta Environment and Parks in the development and implementation of the Capital Region Fine Particulate Matter Response Plan, along with municipalities, industry and Fort Air Partnership.
- The goal is to reduce and maintain ambient fine particulate matter below the Canadian Ambient Air Quality Standards Exceedance Level at all monitoring stations within the Capital Region.
- This will be done by managing emissions that contribute to the formation of fine particulate matter. The response plan includes actions for both government and stakeholders.

Particulate Matter Exceedances

Station	2011		2012		2013		2014		2015	
	* 1-Hr	24-Hr	* 1-Hr	24-Hr	* 1-Hr	24-Hr	* 1-Hr	24-Hr	* 1-Hr	24-Hr
Ardrossan	0	0	0	0	0	0	0	0	24	3
Edmonton Central	15	7	2	2	5	6	1	1	0	2
Edmonton East	15	3	8	4	23	12	0	7	3	1
Edmonton South	11	5	1	1	0	5	0	1	33	4
Sherwood Park	0	0	0	0	0	0	0	0	23	3
Total	41	15	11	7	28	23	1	9	83	13

**Particulate Matter emission sources include industry, vehicles, home heating, and natural sources such as forest fires. Regional weather events such as temperature inversions also influence exceedances.*

Air Quality Health Index



Scale of 1 to 10

The **HIGHER** the number the **HIGHER** the health risk

Measures pollutants known to affect health:

- Ozone
- Sulphur Dioxide
- Fine Particulate Matter (PM_{2.5})
- Hydrogen Sulphide
- Nitrogen Dioxide
- Carbon Monoxide

Air Quality Health Index

Is the air quality affecting your health?
Find out www.airquality.alberta.ca

Air Quality Health Index: 2015

Station Name	Low Risk	Moderate Risk	High Risk	Very High Risk
	%	%	%	%
Edmonton	87.83	11.73	0.43	0.00
Bruderheim	94.83	4.86	0.19	0.12
Elk Island	97.52	2.21	0.14	0.13
Fort Saskatchewan	92.63	6.77	0.43	0.17
Lamont County	93.60	5.96	0.25	0.19

High Risk AQHI Events: Edmonton

High Risk AQHI Events/Hours			
Date	Jan 12	May 22	July 10-12
Number of Hours	1	2	35
Probable Cause	Wintertime Temperature Inversion*	Forest Fire Smoke**	Forest Fire Smoke***

*Winter-time inversion event due to meteorological conditions in the Capital Region.

**Smoke originating from forest fires in northern Alberta (reference May 26 AHS Air Quality Advisory)

***Smoke originating from forest fires in northern Alberta and Northwest Territories (reference July 3 AHS Air Quality Advisory)

Questions?

Gary Redmond

Executive Director, Alberta Capital Airshed

gredmond@capitalairshed.ca

25
587.520.7935

ATCO Pipelines Landowner Communications

Mike Whittall
Senior Manager,
Field Operations

March 8, 2016

ATCO Pipelines | ALWAYS THERE.
ANYWHERE.

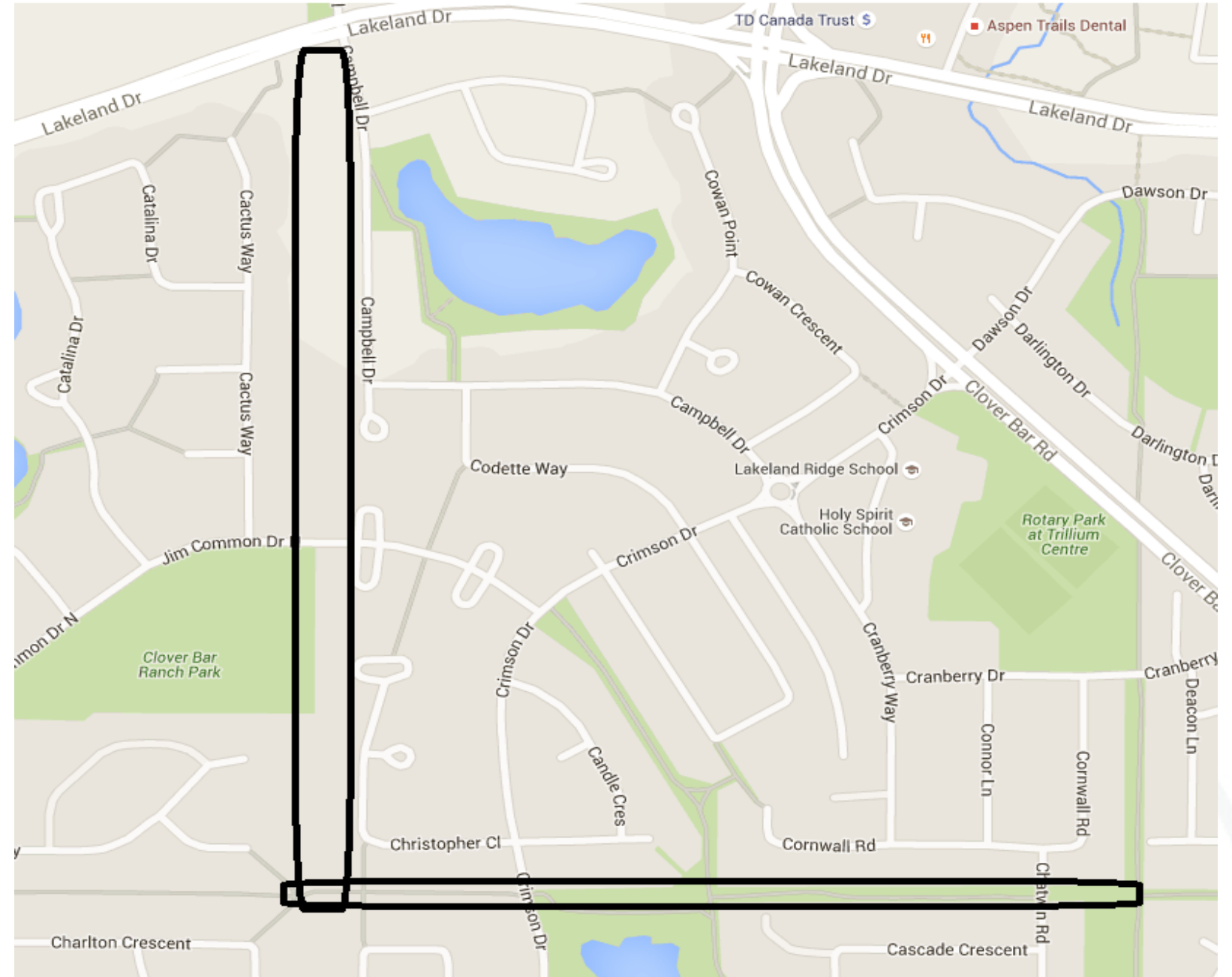


Similar joint concerns over public use of County PUL/Right-of-Way

- Public Safety
- Liability

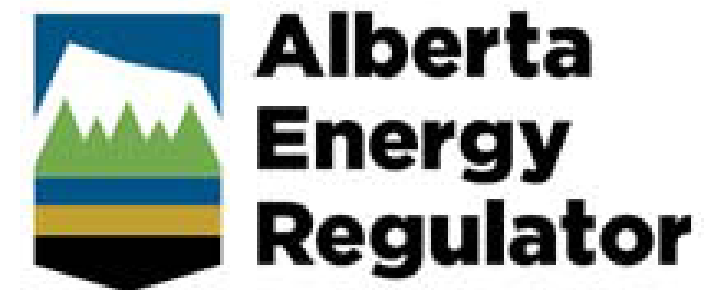
Location

- N/S PUL between Lakeland Dr. and Christopher Close, and the E/W PUL corridor south of Christopher Close
- One 10" High Pressure Pipeline

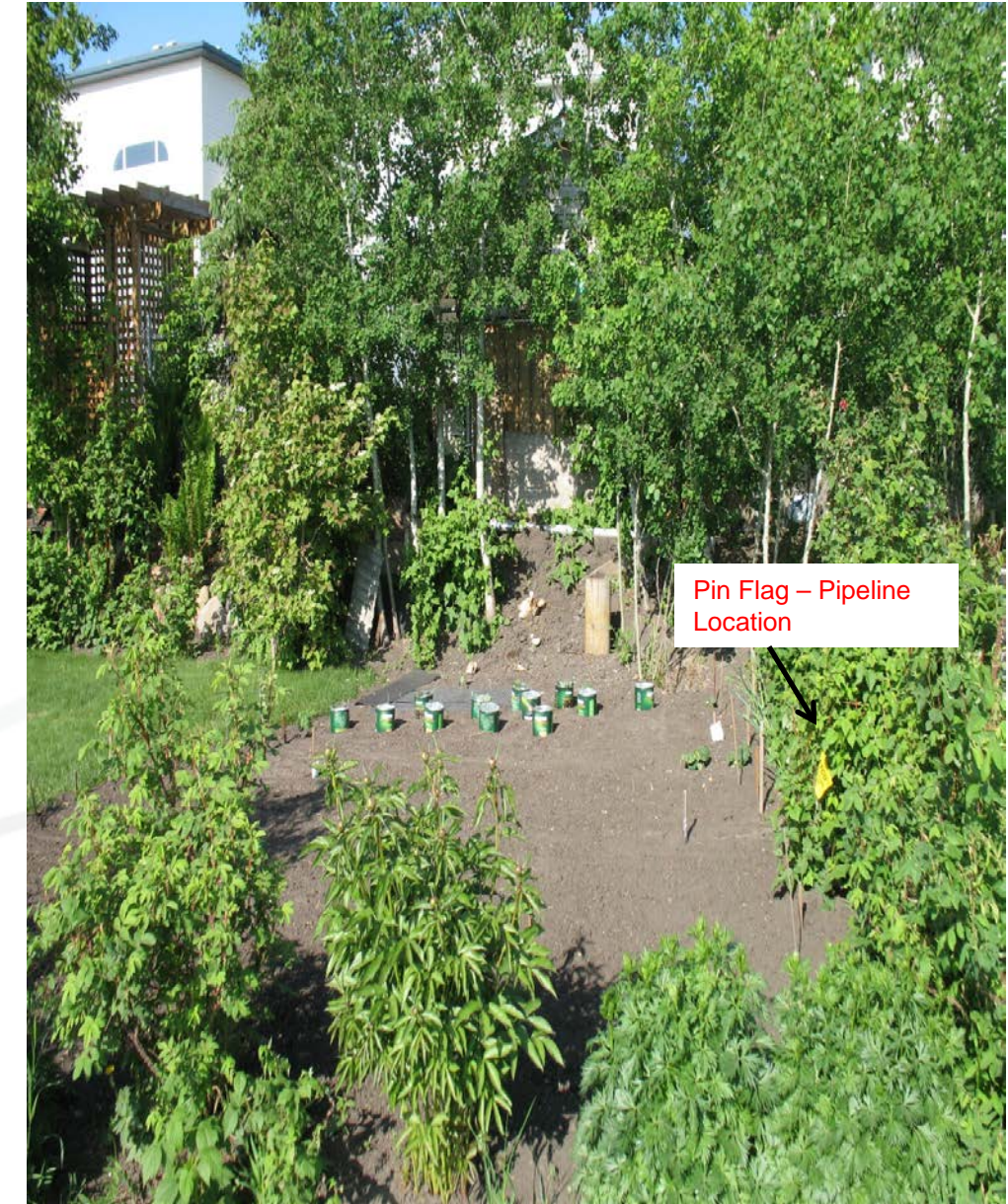
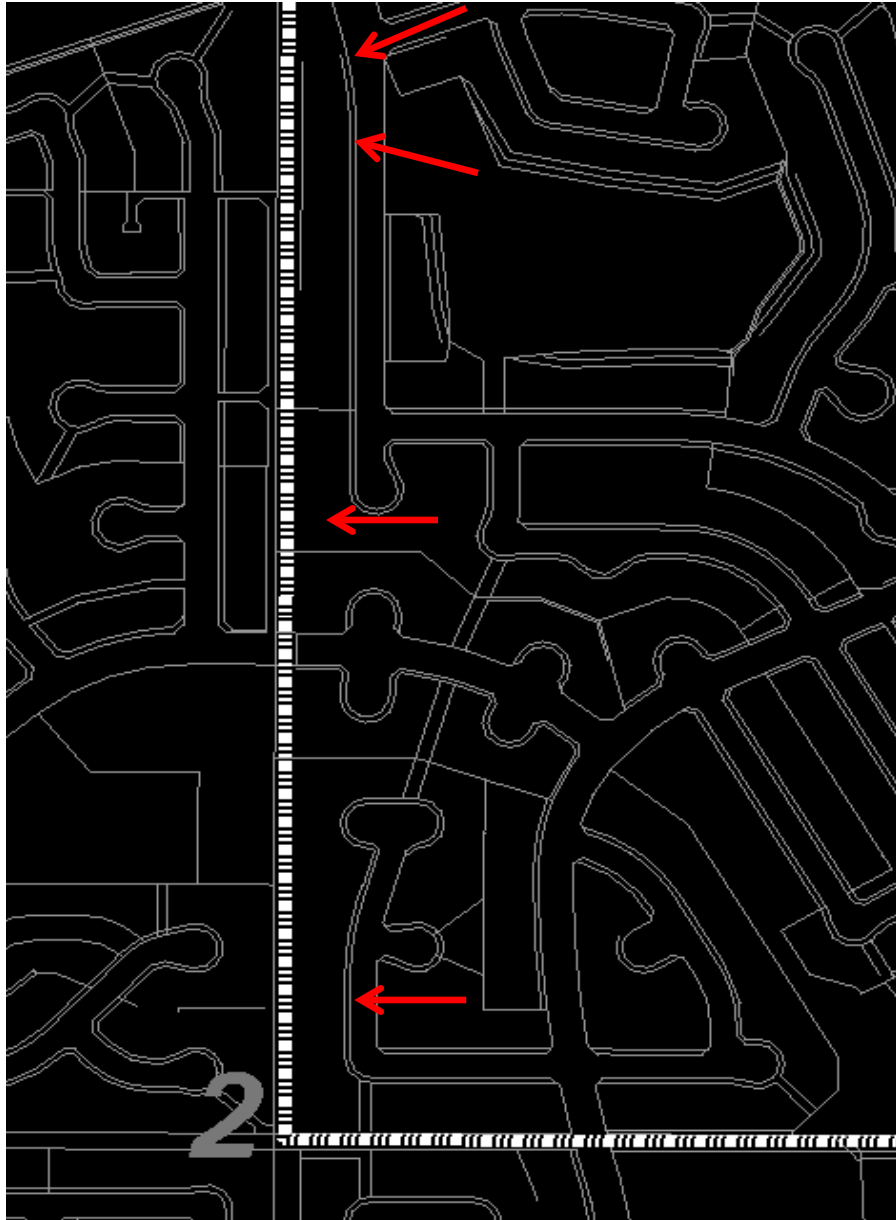


- Provide a space to protect the facility and those in proximity
- Include a legislated “control zone” to reduce chance of incidents (Pipeline Act; Pipeline Rules)
- **Requires notification to ATCO Pipelines of any planned work within 30 m of the ROW**

- Governed by AUC and AER
- Both Regulators set minimum operating standards
- This includes protection zones (RoW) for pipelines



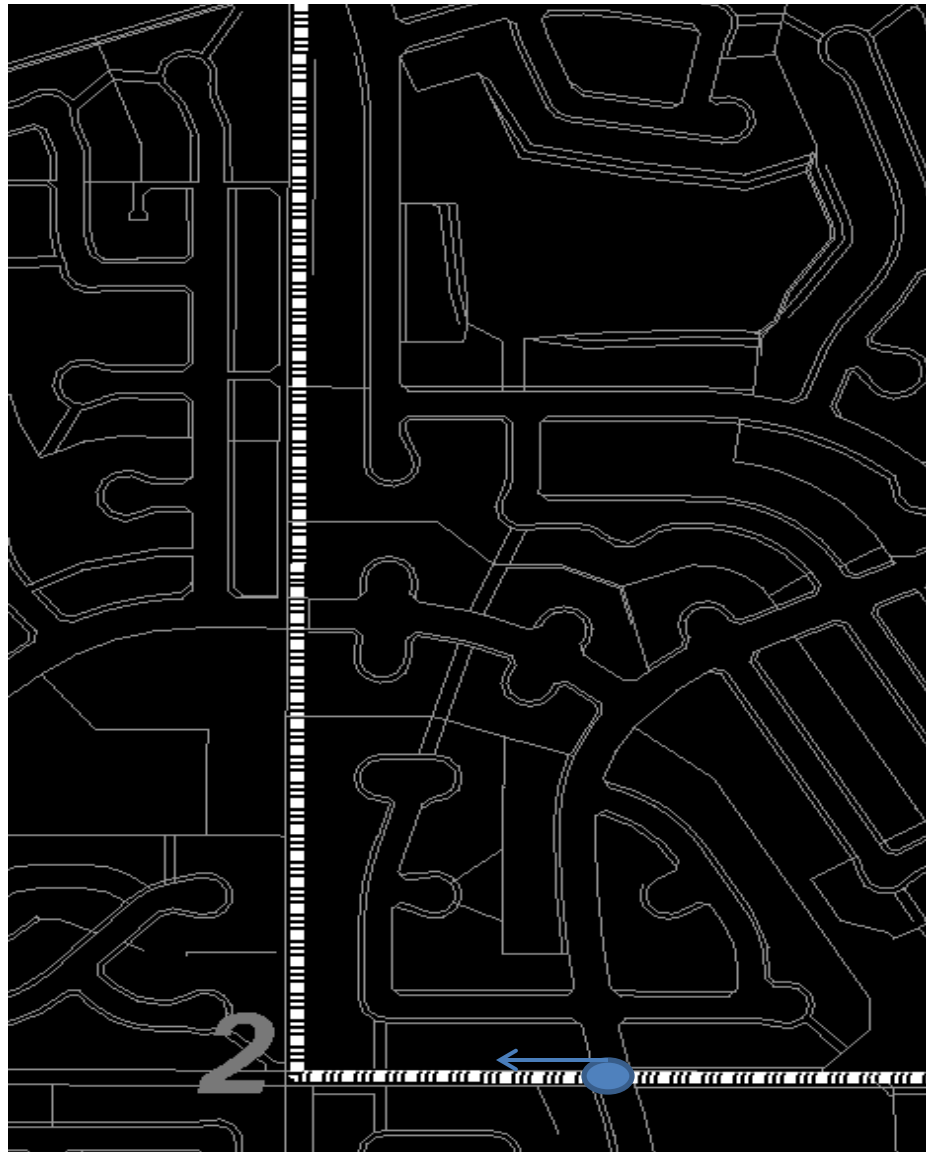
Encroachments



Encroachments



Encroachments



Given the tight proximity to the powerlines, in the event of pipeline construction, AP would likely require the area between the pipeline and fence line as workspace. This vegetation would be removed.

- Monitored 24/7 by control centre
- Annual leak detection and aerial survey
- Gas odorization

- Resolve current encroachments
- Prevent future encroachments

What AP has done to date:

- Information packages sent out to 900 homeowners in January 2016
 - Letter explaining safety issue
 - Call Before You Dig
 - What is a ROW?
 - ROW Safety
 - Encroachments



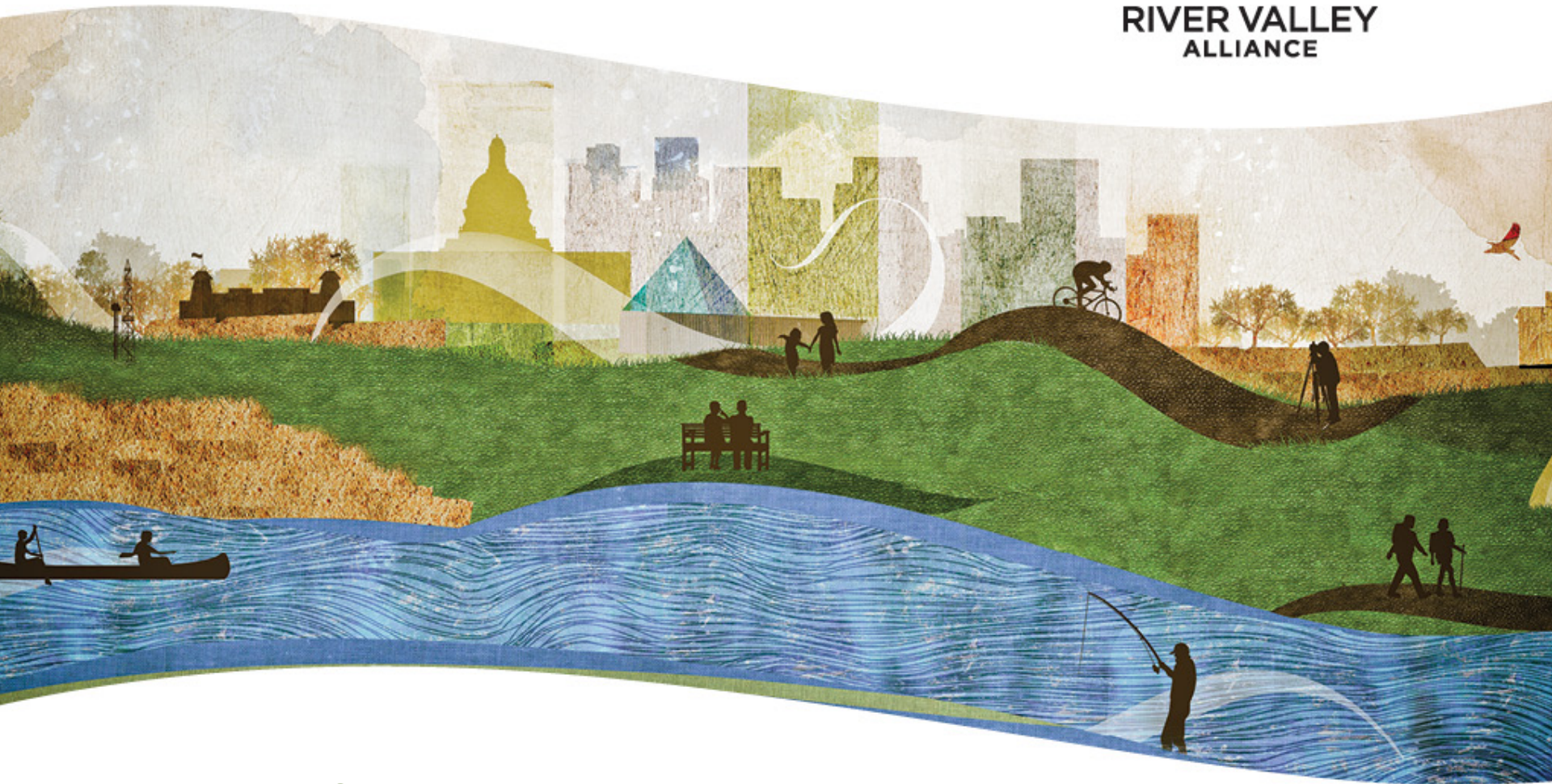
- Joint personalized letter
 - What their encroachment is
 - Why it needs to be removed
- Information Session
- Joint signage
- County must notify AP of all requests

Questions?



Brad Samchuk
Manager, Land Acquisition
ATCO Pipelines
Brad.samchuk@atcopipelines.com
780-509-2255

Imagine the entire river valley linked and accessible to all as one of the largest metropolitan river valley parks in the world.



Alberta's Capital Region River Valley

March 8, 2016

9825 – 103 street
Rossdale House
Edmonton, AB T5K
2M3

River Valley Alliance

Vision: To create a continuous, world class metropolitan river valley park.

Mission: To preserve, protect and enhance the river valley becoming recognized as one of the largest and best river valley parks in the world.

RVA is: Not-for-profit corporation, charitable status, governed by a board, with representation from seven municipalities: Devon, Parkland County, Leduc County, Edmonton, Strathcona County, Sturgeon County and Fort Saskatchewan.



Context

Fast Facts:

- 88 km
- Over 7,000 ha
18,000 acres
- 10M+
visits/year
- Devon to Fort
Saskatchewan
- Largest urban
park in Canada



River Valley Alliance

Desired outcomes:

1. Pride – To create a source of unparalleled pride in the Capital region and throughout Alberta
2. Legacy – To preserve an outstanding legacy for all Albertans
3. Quality of Life – To improve the quality of life for people in the Capital Region



River Valley Alliance

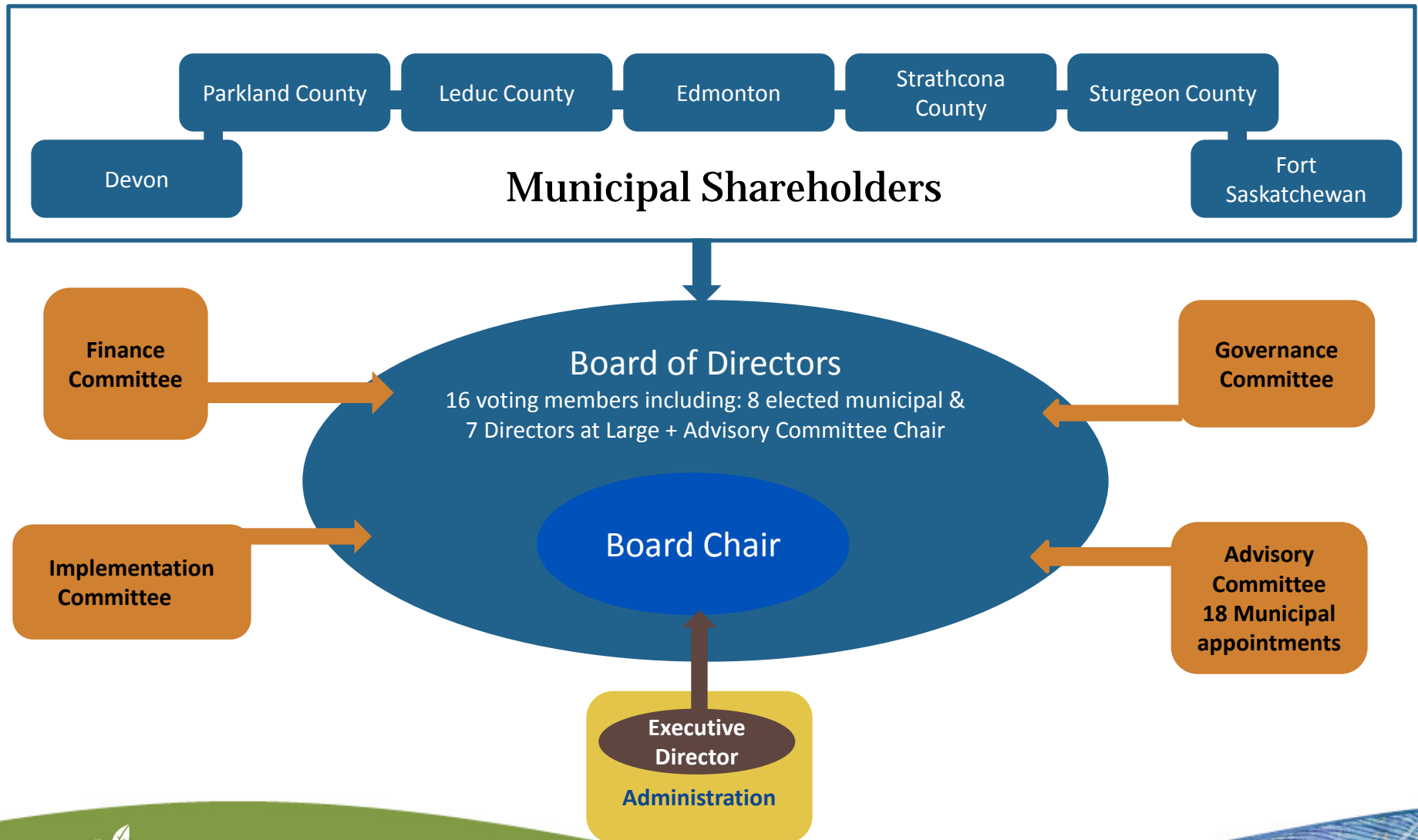
Desired outcomes:

4. Attraction – To attract businesses and residents to the Capital Region

5. Tourism – To enhance tourism in the Capital Region and the province



Governance Model



River Valley Alliance

Environmental Objectives:

To balance the need to preserve the natural quality and wildlife of the river valley, while accommodating a variety of uses in the valley



River Valley Alliance

Social Objectives:

To ensure a variety of experiences in the river valley for people from all walks of life



River Valley Alliance

Economic Objectives:

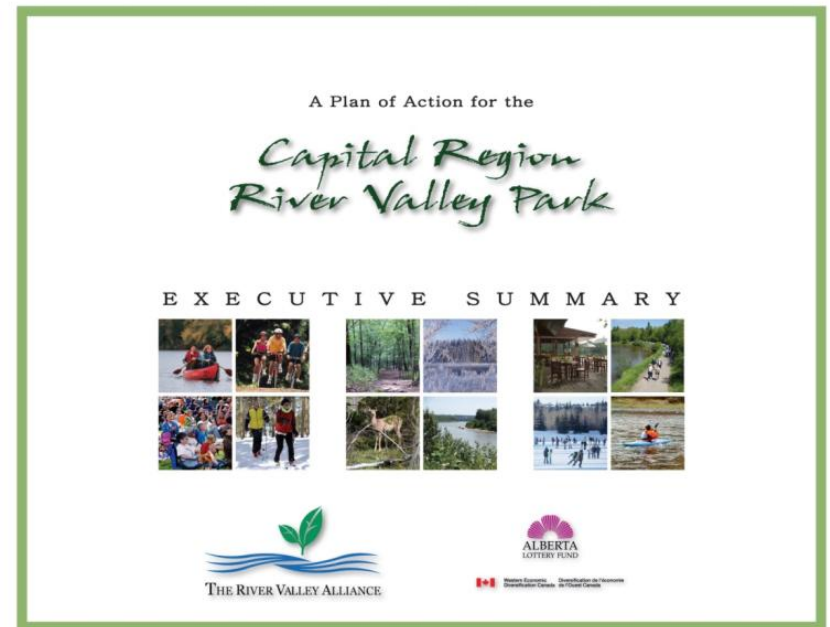
To provide lasting benefits to the regional economy by enhancing the reputation and quality of life in the Capital Region



Plan of Action

A Plan of Action for the Capital Region River Valley Park (2007)

- Adopted unanimously
- 88% public support
- Integrates municipal plans
- Blueprint for development
- Major project funding
- Estimated costs
 - \$605 million cost to complete
 - \$290 million for connectivity & access



Completed Capital Projects



Lamoureux Historic Trail
Signage, Sturgeon County



Louise McKinney River
Front Park, Edmonton



Strachan's Landing,
Fort Saskatchewan

Completed Capital Projects



Access trails to Fort Edmonton
Footbridge, Edmonton

West River's Edge Pavilion,
Fort Saskatchewan

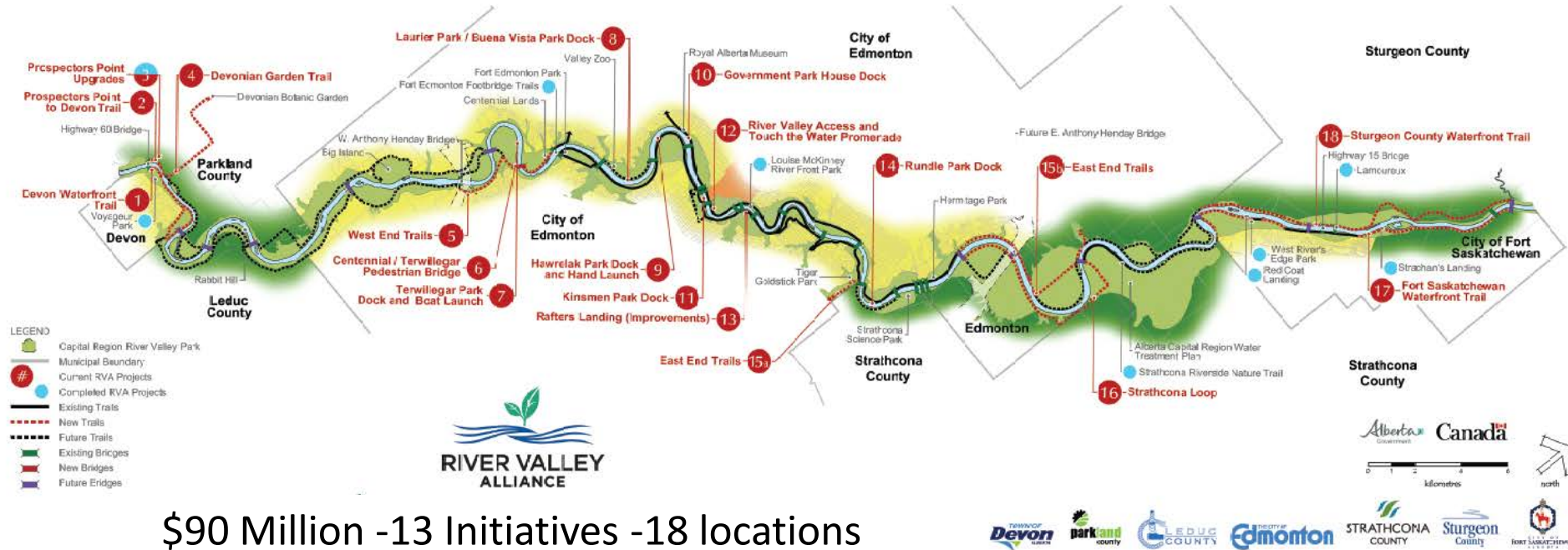


Community Outreach Activities

- Meetings, Open Houses
- Presentations
- Displays at River Day and other events
- Website, Facebook ,Twitter
- Instagram, eNewsletter, Blog
- Contests
- Mobile trail app
- Annual reports, brochures, trail maps



2012 to 2017 Capital Project



\$90 Million -13 Initiatives -18 locations

2012 to 2017 Capital Program Update

- Devon
 - Riverfront Trails (substantially complete)
- Parkland County
 - Prospectors Point (complete)
 - Devonian Garden trail (design and tender)
- Leduc County
 - “South Trail” from Devon to Rabbit Hill (land access)

2012 to 2017 Capital Program Update

- Edmonton
 - Terwillegar Pedestrian Bridge (under construction)
 - West Trails
 - Terwillegar Bridge to SW Anthony Henday Bridge (SC)
 - Terwillegar Bridge to Fort Edmonton Bridge (C)
 - River Valley Mechanized Access (D&T)
 - Touch the Water Promenade (D)
 - East Trails
 - Gold Bar Park (complete)
 - Hermitage to Quarry Ridge (D&T)
 - NE Anthony Henday Bridge to east Cloverdale (D&T)
 - Boat docks and launches (D)

2012 to 2017 Capital Program Update

- Strathcona County
 - River Valley Nature Trail (complete, pre-2012)
 - River Valley Nature Trail Extension to Fort Saskatchewan (land access)
- Fort Saskatchewan
 - West River's Edge (complete)
 - Riverside trails (complete)
 - Riverside Trail enhancement (approval pending)
- Sturgeon County
 - Lamoureaux Trail (D&T)

NEXT PHASE

Capital Program 2017-2022

NEXT PHASE

Capital Program 2017-2022

Near Term Regional Connectivity

- Secondary trails that can complete connectivity at lower cost
- Priority bridges

Primary trail completion

- Land acquisition or land access
- Trails connecting bridges

NEXT PHASE – Projects

- Project list developed with collective input from RVA municipal administrative representatives.
Does your municipality support the identified projects?
- Cost shared funding.
Will your municipality support cost sharing in future projects?
- Project management and ongoing maintenance.
Will your municipality support project management and maintenance of identified projects?

Naming and Branding the Alberta Capital Region River Valley Park

Naming and Branding the Alberta Capital Region River Valley Park

- A distinct identity that coalesces regional collaboration in river valley park development and management.
- To brand that identity within the minds and hearts of the citizens of the Alberta Capital Region.
- To promote the brand to visitors, tourists, and prospective residents.

Benefits of Naming the Park?

- Features inter-municipal collaboration in establishing the park, which facilitates applications for future funding for the connecting infrastructure.
- A distinct name becomes part of the brand of individual municipalities and the region.
 - Stanley Park (Vancouver), Meewasin Park (Saskatoon), Gatineau Park (Ottawa/Hull), Rideau Canal (Ottawa), Central Park (New York),
- A distinct name enhances promotional efforts to reflect this world class resource to the provincial, national and international audiences.

Process Steps in Naming the Park

- Explore Public and Stakeholder Perceptions (complete)
- Guidelines and Criteria for Park name selection (complete)
- Stakeholder Awareness and Support
- Process for Public Engagement
- Screening and Selection of Park name

Aspirational RVA Programming

- RiverFest – Fall River Festival
 - Planning Symposium
- GeoTour and Passport Program
 - Promotes and rewards visitation throughout park
- Volunteer Leadership Program
 - Friends and Ambassadors
- Virtual Aerial Tour (Video)

Fall River Valley Festival



Fall River Valley Festival

- *IMAGINE:* A fall festival of 3-10 days that celebrates modes of travel and activity from “end-to-end” on the river and in the river valley is being planned.
- The RVA would provide overarching support through promotion, sponsorship, registration and participation prizes.
- The goals of the program:
 - To create awareness of all regional parks within the river valley and motivate visitation to all park regions.
 - Heighten profile of the park system garnering funding support.
 - Generate revenue through sponsorship/grants.

“RiverFest” Planning Symposium

March 19, 2016

A Symposium to:

- Engage stakeholders to envision a Fall River Valley Festival event celebrating the world class park;
- Confirm commitment or willingness of clubs, communities and business to host activities and events during the festival period.
- Generate revenue through sponsorship.

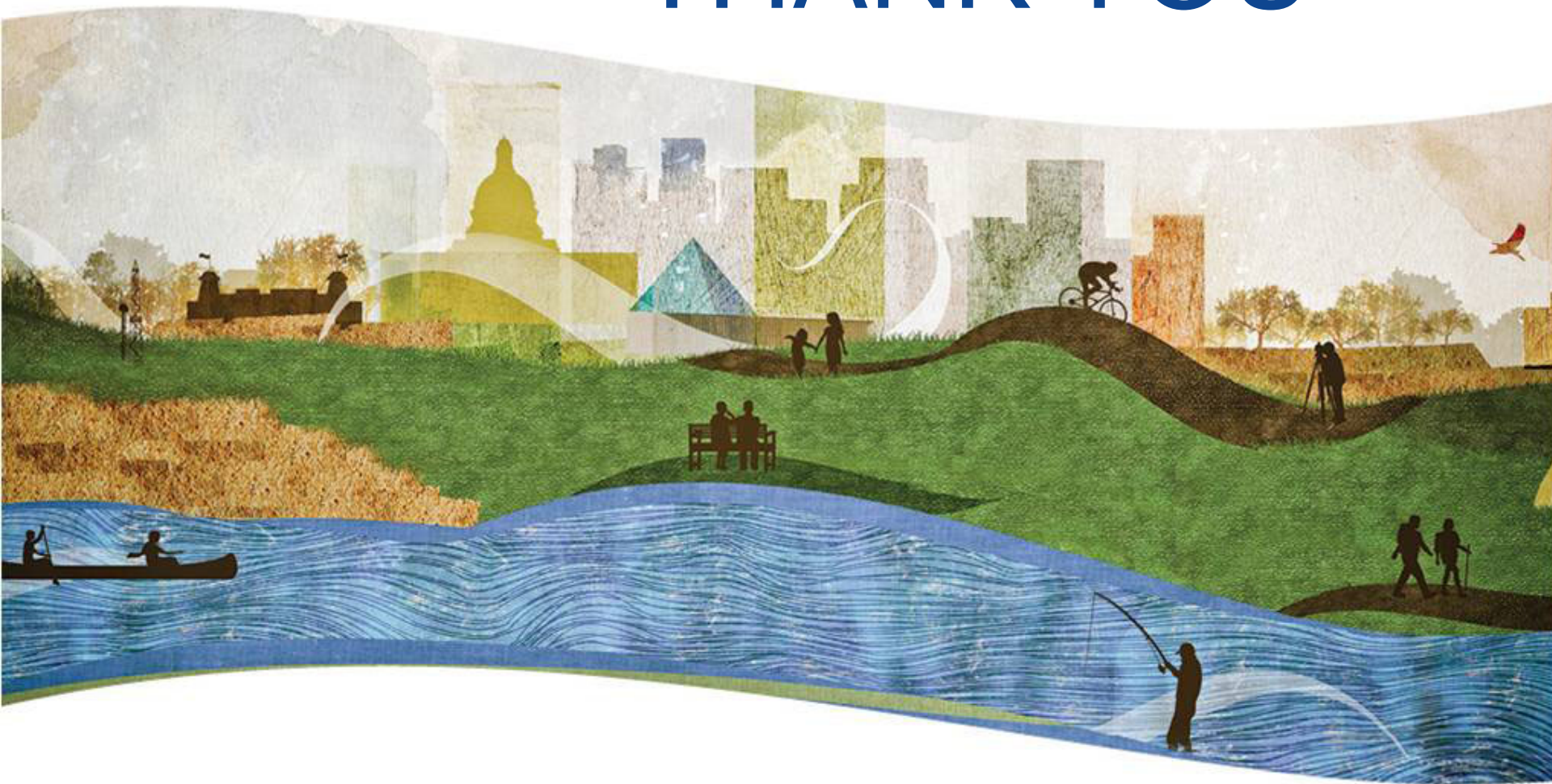
Festival Pilot – 2016

Festival - 2017

In Summary

- ✓ Complete the River Valley Trail enhancements
- ✓ Review, comment, and support the NEXT PHASE Capital Program 2017-2022
- ✓ “Champion” the cause of the RVA to public and private funding decision makers and influencers.
- ✓ Become engaged in the River Valley Festival.
- ✓ Support aspirational initiatives and projects of the RVA.

THANK YOU





Growth Plan Update

Capital Region Board



Strathcona County Council
March 8, 2016



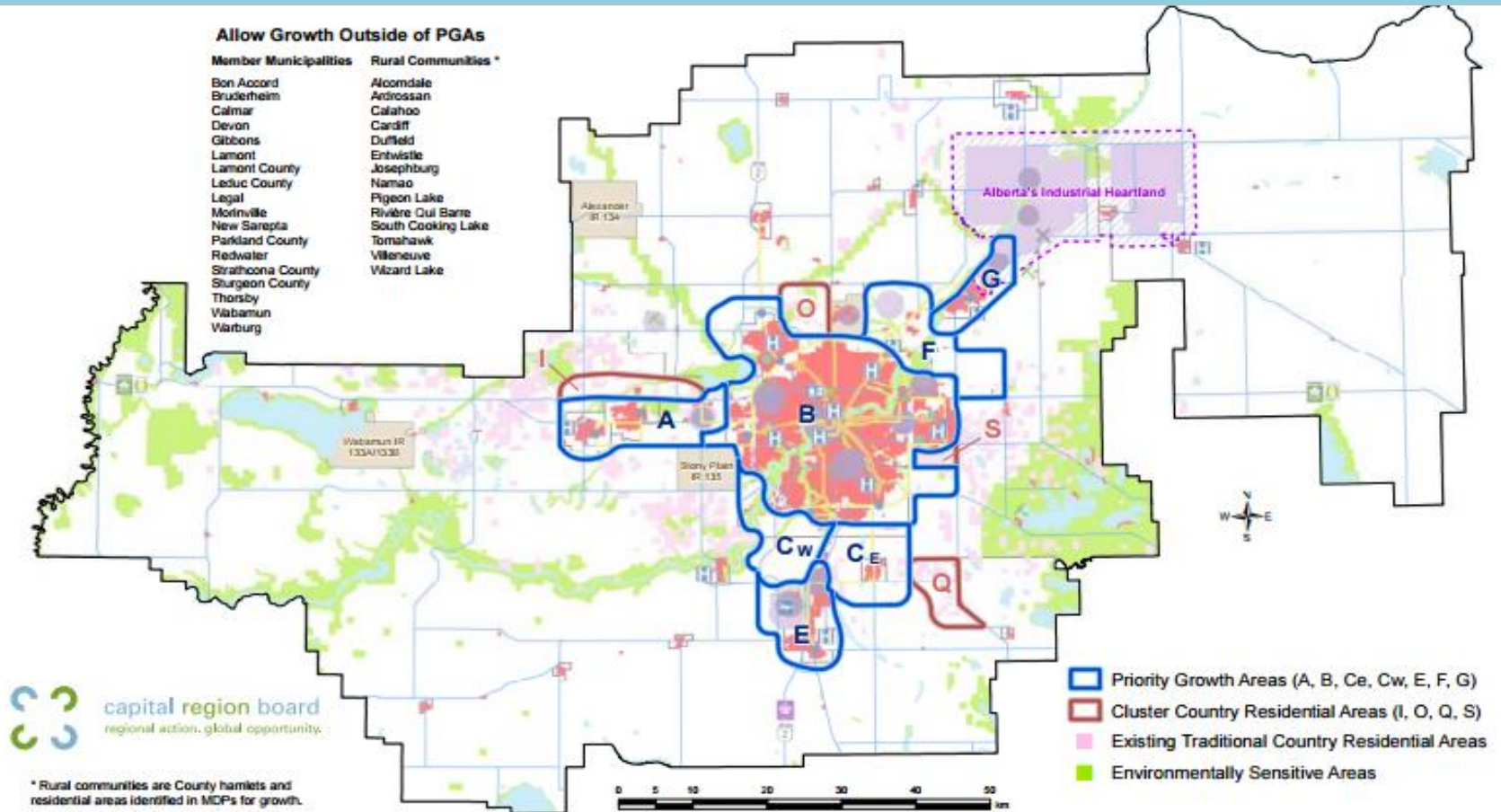
Why a regional Growth Plan?

- Population Growth from 1.2 to 2.2 Million
 - Strathcona County- 96,800 to 160,000
- Job Growth from 745,000 to 1.2 Million
 - Strathcona County- 40,000 to 68,671
- GDP – 40 % AB - ? By 2044
 - Economic Drivers?
- Costs of Growth



Land Need – Current State

- Total Land Need - 764.8 Quarter Sections of Land will be consumed under the current Plan in effect.
- Country Residential 1.57 ha of *unabsorbed* to 1 Ha *absorbed*, 2009



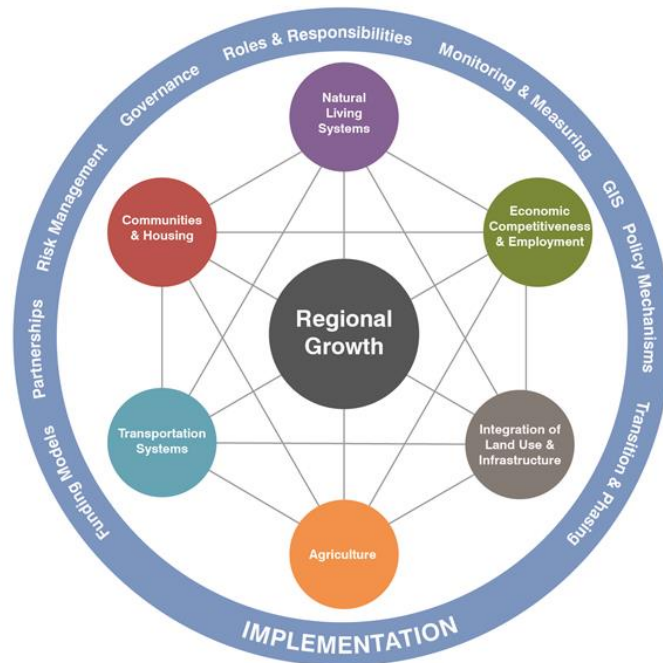
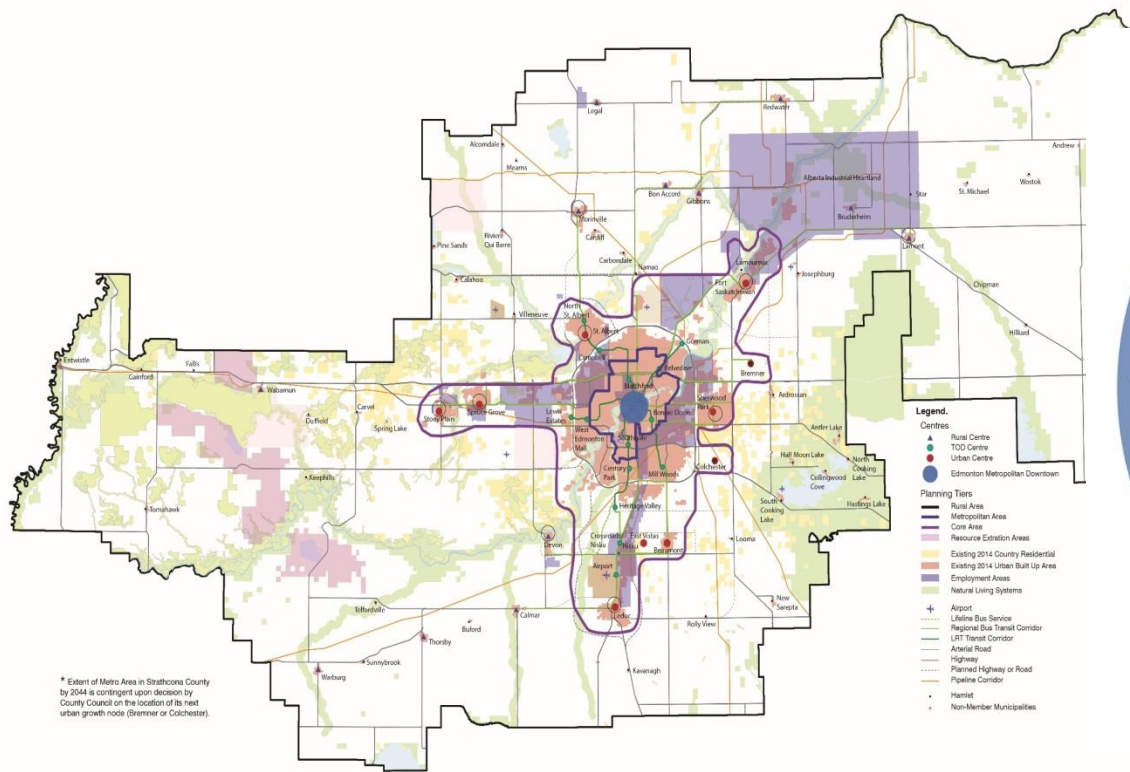
Land Need Analysis – Opportunity

Land Need Scenario	Overall Land Need (Qtrs)	Lands Maintained for Agricultural (Qtrs) <i>Base Case less Scenario</i>	Increased efficiency (%)
Base Case (“Business as Usual”)	764.8	—	—
Scenario 1 (“Moderate Change”)	670.1	94.7	12%
Scenario 2 (“Rural Redistribution”)	544.3	220.5	29%
Scenario 3 (“Significant Change”)	355.8	409	53%

Guiding Principles

1. Collaborate and coordinate as a Region to manage growth responsibly.
2. Promote global economic competitiveness and regional prosperity.
3. Achieve compact growth that optimizes infrastructure investment.
4. Ensure effective regional mobility.
5. Recognize and celebrate the diversity of communities and promote an excellent quality of life across the Region.
6. Ensure the wise management of prime agricultural resources.
7. Protect natural living systems and environmental assets.

Policy Areas – Integrated Plan





Natural Living Systems

1. Protection , (restoration) of Natural Living Systems
2. Cumulative Effects Management
3. Manage effects of Climate Change
4. Protect air shed and water shed



Economic Competitiveness & Employment

1. Regional Economic Development Strategy
2. Build on our strengths to achieve Diversification
3. Deliver on Infrastructure
4. Quality of Life



Integration of Land Use and Infrastructure

1. Responsible Growth
2. Efficient Use of infrastructure
3. Phased Greenfield Development
4. Quality of Life

Policy Areas | Policy Directions



Agriculture

1. Preserve and Grow a viable Agriculture Sector
2. Reduce fragmentation & conversion
3. Implementation Tools



Transportation Systems

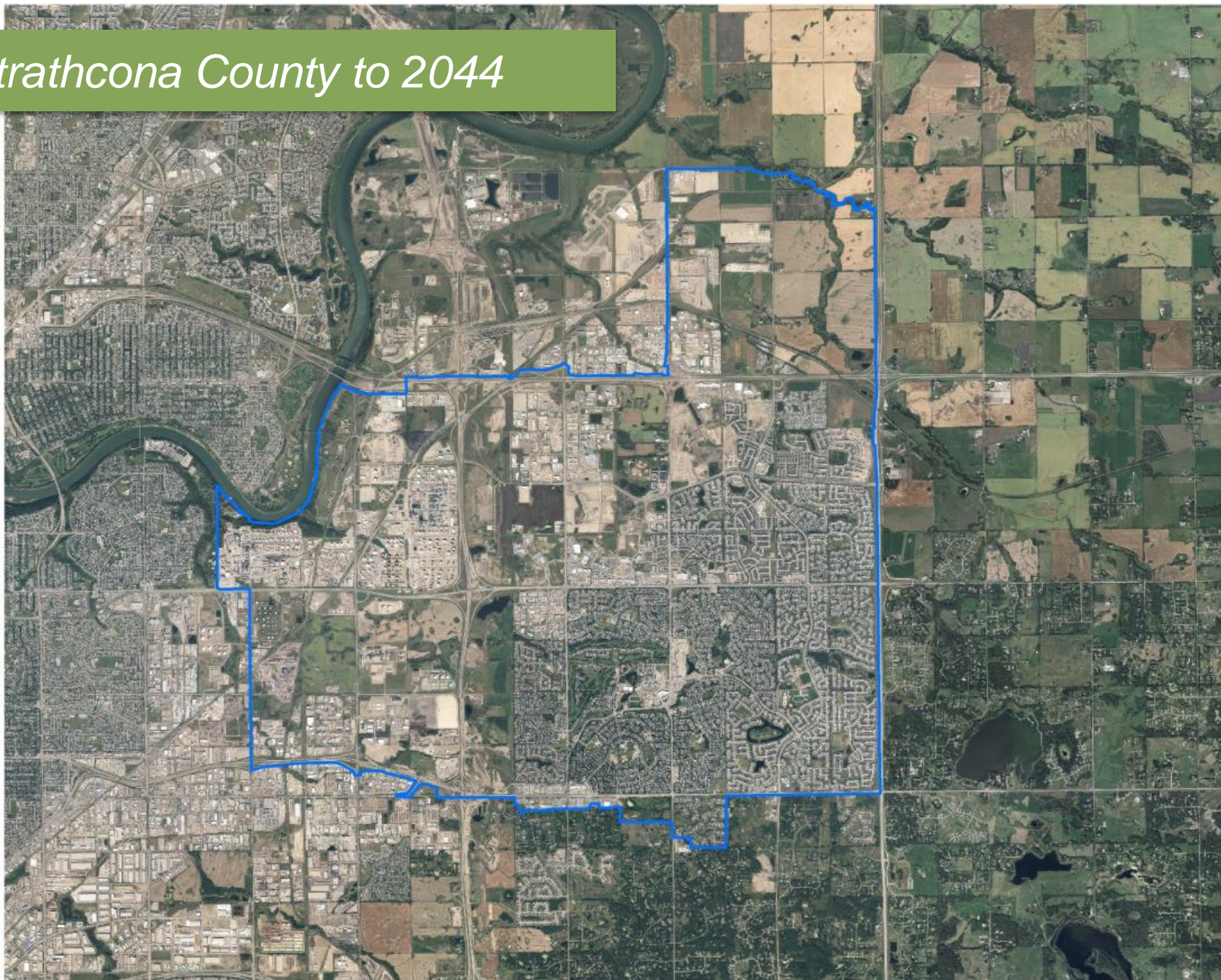
1. Efficient Mobility throughout the Region
2. Mode Shift to Public Transit
3. Support Region's Economic Engines



Communities and Housing

1. Complete Communities based on levels of service
2. Direct growth to existing Urban and Rural Centers
3. Range of Housing Options and affordability
4. No New Freestanding Urban Areas and No New Country Residential Development

Strathcona County to 2044



Growth Plan 2.0 – Next Steps

Growth Plan Update Outline



Key Outcomes



Phase 3&4 Policy Development and Implementation Plan

Plan Policies (March/April)



Implementation Plan (March/April)



Draft Plan (May, July)

Final Plan (September)

Plan APPROVAL (October)

Engagement Plan (Mar-Oct)

CAO/ Municipal Admin

External Stakeholder (April)

Spring Road Show (June)

Board Engagement (May-July)

GOA X-Ministerial Committee

An aerial photograph of a city landscape. The image shows a mix of urban development, including residential neighborhoods with houses and streets, commercial areas with larger buildings and parking lots, and green spaces like parks and sports fields. A prominent feature is a large, irregularly shaped green area in the center-left, which appears to be a park or a sports complex with several baseball fields. To the right of this green area is a dense cluster of commercial buildings and parking lots. The overall scene depicts a typical suburban or urban environment with a mix of land uses.

Thank YOU on behalf of the Capital Region Board

To stay current on what's happening with the Growth Plan Update
Visit: capitalregionboard.ab.ca/growth-plan-update “what's new”

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**Environmental Advisory Committee 2015 Annual Report****Report Purpose**

To provide the Priorities Committee with an update on the activities of the Environmental Advisory Committee (EAC).

Council History

February 12, 2008 – Council amended the Strathcona County Boards and Committees Bylaw 4-2008 to create the EAC.

March 31, 2009 – EAC presented to Council with information on the SCRAP program.

February 9, 2010 – EAC presented to Council with a report on the Alberta Energy Efficiency Alliance.

June 22, 2010 – EAC updated Council on the Alberta Energy Efficiency membership.

September 27, 2011 – EAC updated Council on work completed in 2010 and 2011.

January 8, 2013 – EAC updated Council on work completed in 2012.

February 11, 2014 – EAC updated Priorities Committee on key activities related to the EAC meetings from November 2012 to December 2013.

April 21, 2015 – EAC updated Priorities Committee on key activities related to the EAC meetings in 2014.

Strategic Plan Priority Areas

Economy: Recommendations provided by EAC for various initiatives prepared in context of Economic Sustainability Framework.

Governance: Recommendations provided by EAC in context of governance.

Social: Recommendation provided by EAC for various initiatives prepared in context of Social Sustainability Framework.

Culture: N/A

Environment: Recommendation provided by EAC for various initiatives prepared in context of Environmental Sustainability Framework.

Other Impacts

Policy: N/A

Legislative/Legal: Section 6.2 of Boards and Committees Bylaw 46-2015 provides that all advisory committees shall provide Council with an annual activity report.

Interdepartmental: Transportation & Agriculture Services and Planning & Development Services

Summary

The report reflects to the key activities related to the EAC meetings in 2015.

Enclosure

1 EAC Report as of January 1, 2016

Author: Jocelyn Thrasher-Haug, Planning and Development Services

Director: Stacy Fedechko, Planning and Development Services

Associate Commissioner: Kevin Glebe, Infrastructure and Planning Services

Lead Department: Planning and Development Services

Environmental Advisory Committee (EAC) Update January 2015 – January 2016

The EAC met a total of seven times from January 2015 to January 2016. An updated Terms of Reference (TOR) was completed and approved by Council towards the end of 2015, and the EAC will move forward in 2016 under the new objectives listed in the TOR. The EAC was provided with regular updates on the Agricultural Master Plan, Development (Growth) plan for Colchester and Bremner, and the Municipal Development Plan.

1. Cosmetic Herbicides

Concerns were raised regarding the improper residential use of herbicides, which results in high concentrations entering our waterways, groundwater and soil. Many provinces and municipalities already have banned cosmetic herbicides. A presentation by Mr. Doug Davison from Recreation, Parks and Culture was completed and discussion followed regarding how the County manages “weeds” and other County initiatives such as the “Good Growing Neighbours” flyer. The committee continues to look at this concern, and is exploring a public education campaign.

2. Air Quality

In response to the Capital Region Air Quality Management Framework and study on air quality around the Capital Region, the EAC looked at ways which we can improve air quality within the County. The committee continues to look into this concern, and is exploring a public education campaign on idling vehicles. Representatives of the EAC supported the grand opening of the new Air Quality Monitoring Station in Ardrossan on Clean Air Day.

3. Beaver Hills Initiative

The EAC prepared a statement of support for the UNESCO Biosphere nomination for the Beaver Hills Moraine. The EAC continues to support Strathcona County’s involvement in the Beaver Hills Initiative.

4. Green Informational Program

As many of the items the EAC discusses often come back to a lack of public awareness and education. We can develop specific, targeted ads that would refer people back to information on the County’s website. There is a lot of great information on the website and these ads will direct people to the appropriate location and hopefully become more informed about a particular topic. We are currently working on the digital ad content and hope to see them displayed in 2016. Topics include:

- a) Air Quality
- b) Environmental Sensitivities
- c) Wood Smoke and Recreational Fire Pits
- d) Abandoned products on private property (SCRAP)
- e) Lawn Care: Water & Dandelions
- f) Rain Water Harvesting
- g) Black Knot

- h) Fall Lawn Care
- i) Apple Maggots

5. Community Gardens

The EAC is working with Shelia Flint in Transportation and Agriculture Services to develop a policy and procedure for an expansion of the community garden initiative. The EAC continues to support the idea of more community gardens within the County, and being a participant in the process. This project is currently on hold until the Agriculture Master Plan, specifically the Urban Agriculture Strategy, is integrated into administration.

6. Public Garden

Continuing with food security and community gardens discussions, the EAC proposed creating a community garden green space that showcases different types of gardening and fruit trees. This could be an educational piece, offering classes and healthy eating, possibilities of partnering with schools and community programs for adults and youths. The EAC continues to explore this initiative.

7. Urban Hen Pilot Project

Discussion of a one year pilot project for backyard hens; this initiative ties in with the local food initiative as well. Information was presented to the committee on Red Deer County and City of Edmonton's pilot project. This project is currently on hold until the Agriculture Master Plan, specifically the Urban Agriculture Strategy, is integrated into administration.

8. Backyard Bees Pilot Project

Discussion of a one year pilot project for backyard bee hives. Information was presented to the committee on the City of Edmonton's pilot project. This project is currently on hold until the Agriculture Master Plan, specifically the Urban Agriculture Strategy, is integrated into administration.

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**Phase 2 Mature Neighbourhood Strategy Update****Report Purpose**

To provide the Priorities Committee with an update on Phase 2 of the Mature Neighbourhood Strategy.

Council History

May 22, 2007 - Council adopted Municipal Development Plan (MDP) Bylaw 1-2007.

September 25, 2012 - Council received an update on the Mature Neighbourhood Strategy Phase 1.

January 8, 2013 - Council directed Administration to proceed with a participatory gathering for Phase 1.

May 7, 2013 - Council received an update on the Mature Neighbourhood Strategy Phase 1.

June 11, 2013 - Council received a summary report of consultation conducted to date with regard to the Mature Neighbourhood Strategy Phase 1.

February 11, 2014 - Council was provided an overview of the first phase completed in 2013 and proposed next steps to be pursued in 2014 and beyond.

April 8, 2014 - Council approved the Terms of Reference for the Mature Neighbourhood Strategy Phase 2 Task Force.

June 10, 2014 - Council appointed citizen members to the Mature Neighbourhood Strategy Phase 2 Task Force.

September 9, 2014 - Council appointed an additional citizen member to the Mature Neighbourhood Strategy Phase 2 Task Force.

October 28, 2014 - Priorities Committee received an update on Phase 2 of the Mature Neighbourhood Strategy.

January 27, 2015 - Priorities Committee received an update on Phase 2 of the Mature Neighbourhood Strategy.

March 10, 2015 - Council accepted the Mature Neighbourhood Strategy Urban Form and Architectural Character Assessment as information.

March 10, 2015 - Council directed Administration and the Mature Neighbourhood Strategy Phase 2 Citizen's Task Force to begin the next steps for Phase 2, by working on incorporating information from the Urban Form and Architectural Character Assessment into policy and regulation.

July 14, 2015 - Priorities Committee received an update on Phase 2 of the Mature Neighbourhood Strategy.

November 10, 2015 - Priorities Committee received an update on Phase 2 of the Mature Neighbourhood Strategy.

Strategic Plan Priority Areas

Economy: The Mature Neighbourhood Strategy supports efficient use of municipal infrastructure.

Governance: Phase 2 of the Mature Neighbourhood Strategy can improve public involvement in the project via a Task Force which includes Strathcona County citizens.

Social: The consultation conducted for Phase 2 of the Mature Neighbourhood Strategy has reflected the principle of Social Inclusion from the Social Sustainability Framework, by engaging community stakeholders interested in mature neighbourhoods.

Culture: Phase 2 of the Mature Neighbourhood Strategy seeks to create tools to assist in the preservation of the unique identity and heritage of mature neighbourhoods.

Environment: The Mature Neighbourhood Strategy supports the efficient use of land and protection of natural areas.

Other Impacts

Policy: Policy GOV-001-029: Organizational Roles and Responsibilities, identifies that Administration has a responsibility to identify and update Council of strategic priorities.

Legislative/Legal: The Capital Region Land Use Plan requires all municipalities to implement intensification strategies through policy in their MDP's. The MDP directs Administration to review opportunities for redevelopment and infill in the older areas of Sherwood Park.

Interdepartmental: The first phase of the Mature Neighbourhood Strategy included interdepartmental participation, including representatives from 14 County departments. The draft overlay has been referred to various departments for review and comment.

Summary

The Mature Neighbourhood Urban Form and Architectural Character Assessment was accepted by Council in March of 2015. Council then directed the Citizen's Task Force and Administration to proceed with the next step of Phase 2 of the Mature Neighbourhood Strategy which includes work on a Mature Neighbourhood Overlay for the Land Use Bylaw. The Citizen's Task Force and Administration have been reviewing the Urban Form and Architectural Character Assessment, public consultation, as well as implementation strategies undertaken by other municipalities in order to complete this work.

Administration and the Citizen's Task Force have completed the preparation of the draft Mature Neighbourhood Overlay which is currently in circulation to internal departments and external stakeholders. The purpose of the overlay is to provide for development within mature neighbourhoods that respects and maintains the overall character of these areas. The draft regulations are being developed to help protect the unique characteristics of mature neighbourhoods when development permit applications for redevelopment are being considered.

Administration, with assistance from the Task Force, is currently working on a public engagement program for the draft overlay. Public consultation on the draft overlay will be held on April 27, 2016 and April 28, 2016. Street stalls (interactive displays) will also be held in April 2016 to advertise the public meetings and obtain feedback from the community.

Communication Plan

Public meetings will be held to obtain feedback on the draft Mature Neighbourhood Overlay. Public outreach at farmers markets, a pop-up event in front of the library, as well as newspaper advertisements and social media will be used to advertise the public meetings.

Enclosure

- 1 PowerPoint – Phase 2 Mature Neighbourhood Strategy Update

Phase 2 Mature Neighbourhood Strategy

Priorities Committee Meeting
March 8, 2016

Phase 2 of the Mature Neighbourhood Strategy

- The Urban Form and Architectural Character Assessment was accepted by Council in March of 2015.
- Council directed the Citizen's Task Force and Administration to proceed with the next step of Phase 2 of the Mature Neighbourhood Strategy which includes work on a Mature Neighbourhood Overlay for the Land Use Bylaw.
- To complete this work the Citizen's Task Force and Administration reviewed the Urban Form and Architectural Character Assessment, the public consultation, as well as implementation strategies undertaken by other municipalities.

Phase 2 of the Mature Neighbourhood Strategy

Overlay

- Various case studies were used to assess the draft regulations on proposed development including:
 - the re-development of a bungalow to two storey development,
 - proposed second storey addition, and
 - proposed addition of an attached front garage

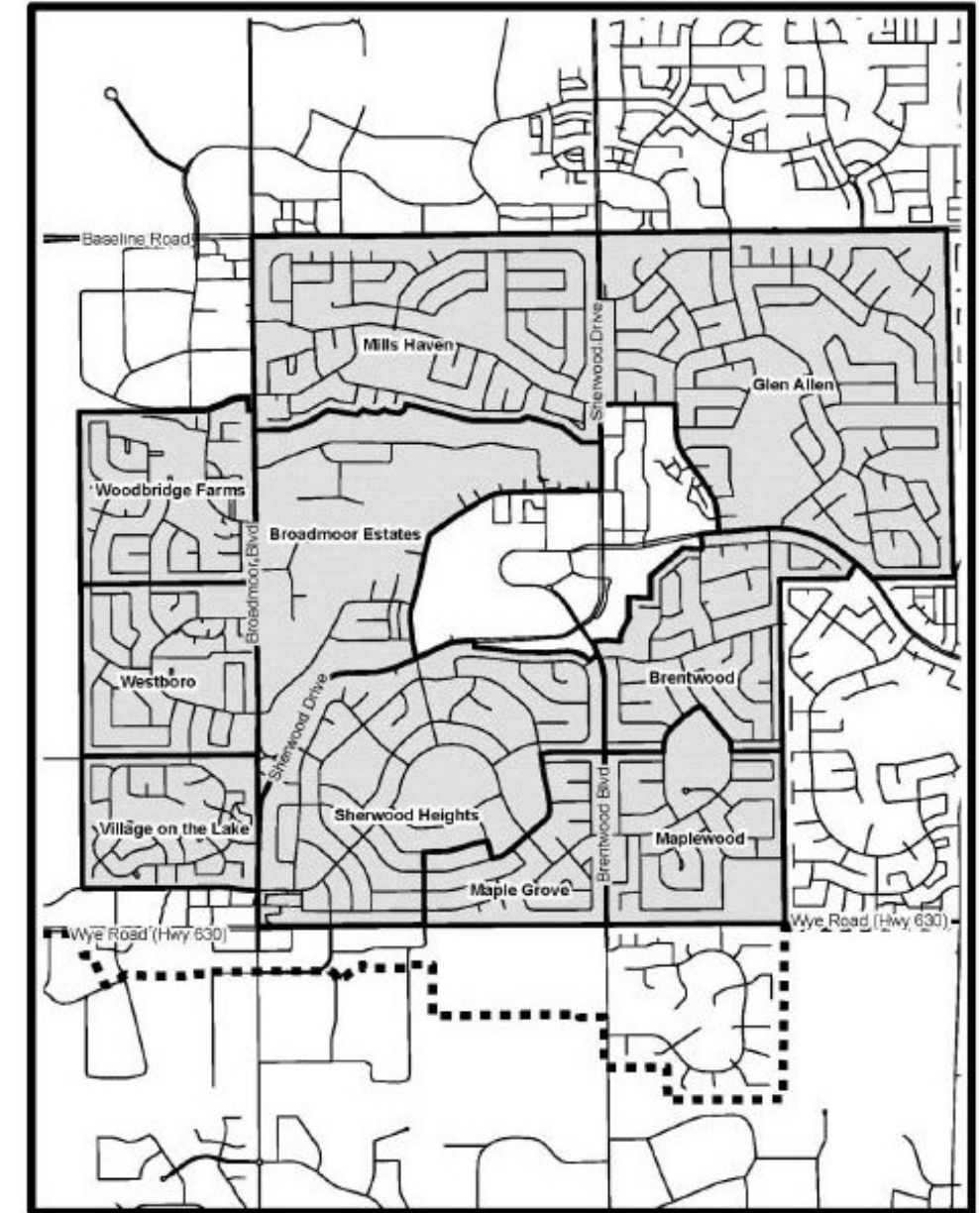
Public Consultation

- Administration, with assistance from the Task Force, is currently working on a public engagement program for the draft overlay.
- The public meetings will include visual illustrations of how the draft regulations would effect proposed development.

Mature Neighbourhood Draft Overlay

Purpose:

- To provide for development within mature neighbourhoods that respects and maintains the overall character of these areas.



Mature Neighbourhood Draft Overlay

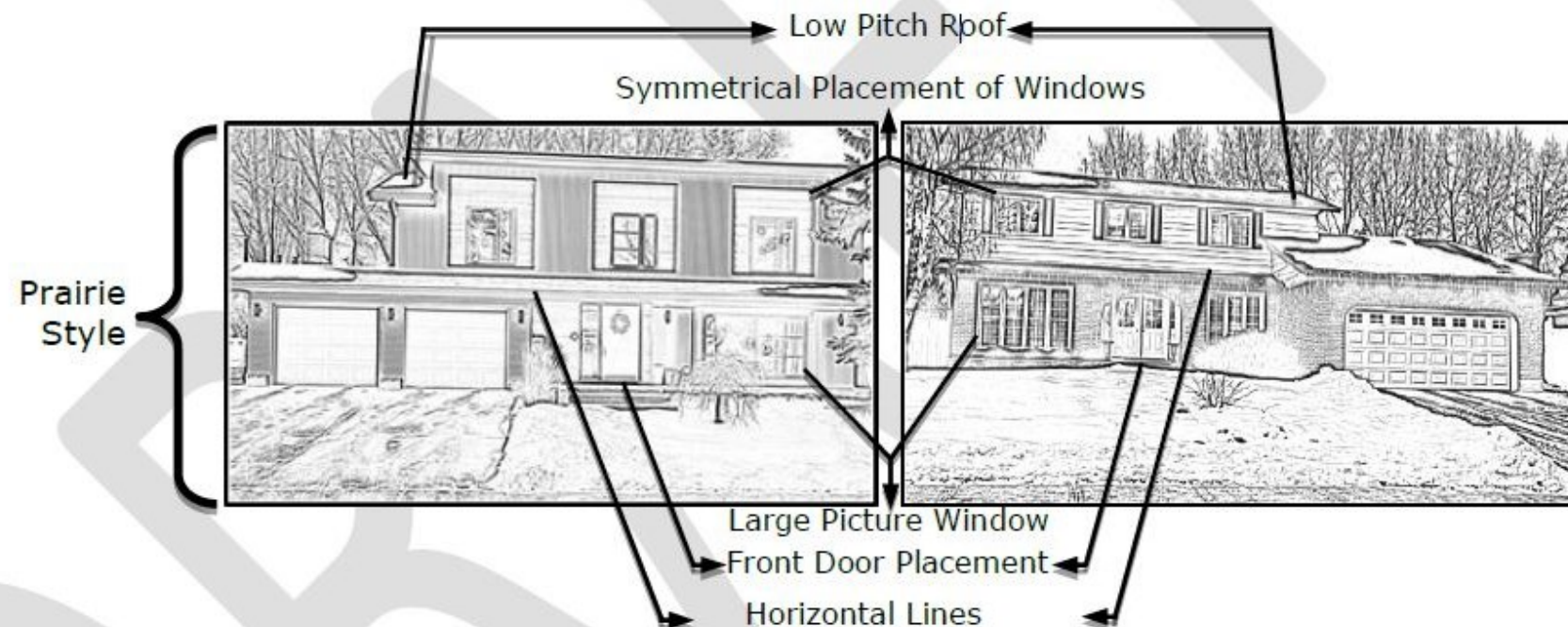
Layout:

- Purpose
- Application
- Definitions
- Development Regulations (front setback, side setback, front attached garages)
- Accessory Buildings and Accessory Structures
- Site Coverage
- Roof Pitch
- Landscaping
- Architectural Character
- Other Regulations
 - Public Advisement Process
 - Development Authority Review Process
 - Special Information Requirements

Mature Neighbourhood Draft Overlay

An example of draft regulations for development on architectural character include:

- The primary architectural style of the development shall be indicated.
- At least two architectural design elements from the primary architectural style found in the streetscape shall be incorporated into the development.



Next Steps: Draft Overlay

- Public consultation on the draft overlay regulations April 27, 2016 and April 28, 2016.
- The Citizen's Task Force will continue to be updated on the progress of the MDP Update during this time and consulted on potential MDP Update policy regarding Mature neighbourhoods.
- The next update to the Priorities Committee on Phase 2 of the Mature Neighbourhood Strategy will be May 17, 2016.
- It is anticipated that the final draft overlay Land Use Bylaw amendment will be brought to Council for consideration prior to summer break.

Discussion

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**Comparison Matrix of Bremner and Colchester****Report Purpose**

To provide the Priorities Committee with a populated comparison matrix of the Bremner and Colchester Growth Management Strategies for their review.

Council History

March 6, 2007 – Council approved amendments to the Municipal Development Plan Bylaw 1-2007.

May 22, 2007 – Council passed Bylaw 1-2007, the Municipal Development Plan.

March 11, 2010 – Capital Region Growth Plan was adopted by Province.

July 17, 2012 – Council directed Administration to bring back a Terms of Reference, a revised Growth Management Strategy and timeline.

October 23, 2012 – Council directed Administration to initiate a Growth Management Strategy and timeline for the Urban Reserve Area (Bremner).

November 20, 2012 – Council directed Administration to commence preparation of the Growth Management Strategy for the Colchester Urban/Rural Transition Policy Area following completion of the Bremner Urban Reserve Growth Management Strategy.

September 23, 2014 – Council received the Bremner Growth Management Strategy as information.

March 31, 2015 – Council received an update on the Colchester Growth Management Strategy process.

July 07, 2015 - Council received an update on the Colchester Growth Management Strategy. Council directed Administration to proceed with Part 2 Optional Work, being the Recommended Concept and Policy Direction, and complete the Colchester Growth Management Strategy.

September 29, 2015 – Priorities Committee received an update on the Colchester Growth Management Strategy, specifically to present the results of the fiscal impact analysis of the three initial design concepts, as well as the draft community design concept.

November 24, 2015 – Priorities Committee received an update on the Colchester Growth Management Strategy, specifically to present the draft recommended community design concept, as well as the draft policy directions.

January 26, 2016 - Administration presented an overview of the Draft Colchester Growth Management Strategy to Priorities Committee.

February 2, 2016 - Council received the Colchester Growth Management Strategy as information.

February 16, 2016 – Priorities Committee received a draft unpopulated matrix for the purpose of comparing the Colchester and Bremner Growth Management Strategies.

Strategic Plan Priority Areas

Economy: The Comparison Matrix process will include an assessment of growth options using the Fiscal Impact Model.

Governance: The public engagement and communications plans for the Growth Management Strategies aimed to create an inclusive process that engaged residents, businesses, and affected landowners.

Social: The Growth Management Strategy process assessed the social impacts of various growth options and reflected the objectives of the Social Sustainability Framework. Growth management decisions have implications for future community affordability and provision of housing.

Culture: The Growth Management Strategies included principles and goals to guide the creation of a vibrant and creative community in the development areas.

Environment: The Growth Management Strategy process assessed the environmental impacts of various growth options and reflected the objectives of the Environmental Sustainability Framework.

Other Impacts

Policy: Municipal Development Plan (MDP) 1-2007, Policy 17.41 requires a Growth Management Strategy and associated servicing studies to be completed and endorsed by Council prior to the acceptance of new applications for Area Concept Plans, Area Structure Plans, rezoning or subdivisions within the boundaries of the Urban Reserve (Bremner Area) as well as the Rural/Urban Transition Policy Area (Colchester Area).

Legislative/Legal: n/a

Interdepartmental: Multiple Strathcona County departments were involved in the development of the Growth Management Strategies through inter-departmental Technical Advisory Committees.

Summary

On February 2, 2016, Council directed Administration to bring a populated matrix for the purpose of comparing the Colchester and Bremner Growth Management Strategies to Priorities Committee on March 8, 2016.

The populated matrix has been created to include criteria for comparison from the Colchester and Bremner Growth Management Strategies as well as from the completed supporting technical documents such as the high-level Biophysical Assessments and Transportation Analysis. The populated matrix also includes criteria for comparison on the Fiscal Impact Assessments of the final recommended concepts for both Colchester and Bremner.

Administration has revised the draft matrix and incorporated an appendix in order to include some of the additional items discussed at the Priorities Committee meeting on February 16, 2016. In the appendix, Administration has also identified the remaining additional items discussed by the Priorities Committee on February 16 which would require more time to prepare, would require an additional study, and/or would be required at the Area Concept Plan (ACP) or Area Structure Plan (ASP) stage of planning.

Communication Plan

Information Release

Website Update

Enclosures

- 1 Bremner/Colchester populated Comparison Matrix
- 2 Bremner/Colchester Growth Management Strategy Key Assumptions

Bremner Colchester Comparison Matrix

Priorities Committee Meeting
March 8, 2016

Comparison Matrix

- Introduction
- Matrix
 - Existing Conditions
 - Community Design Concepts
 - Fiscal Impact Analysis
- Appendix A : Recommended Community Design Concepts
- Appendix B : Soils Ratings Based on Canadian Land Inventory (C.L.I)
- Appendix C : Beaver Hills Moraine
- Appendix D : Significant Natural Features
- Appendix E : Transportation Concepts and Potential Downstream Impacts
- Appendix F : Community Consultation
- Appendix G : Council Requested Additional Information (Outside of RFP Scope)
- Appendix H : Assumptions



Comparison Matrix

Introduction

- The Capital Region Board projects that the population of Strathcona County will reach between 138,000 and 160,000 by 2044. This represents an increase of between 45,500 and 67,500 people based on the 2012 population of 92,500.
- Much of this growth can be accommodated in existing and planned areas, but still leaves a population of between 15,500 and 33,100 people who need to be accommodated in new urban areas not yet planned.
- It has been identified through the Bremner and Colchester Growth Management Strategies that both urban growth areas have the capacity to accommodate this unplanned growth.



Comparison Matrix

Introduction

- The matrix has been created to include criteria for comparison from the Colchester and Bremner Growth Management Strategies as well as from the completed supporting technical documents such as the high-level Biophysical Assessments and Transportation Analysis.
- The matrix also includes criteria for comparison on the Fiscal Impact Assessments of the final recommended concepts for both Colchester and Bremner.
- Additional information has been included based on feedback at the February 16th 2016 Priorities Committee Meeting. Appendix G discusses information requested that would require additional time and study.

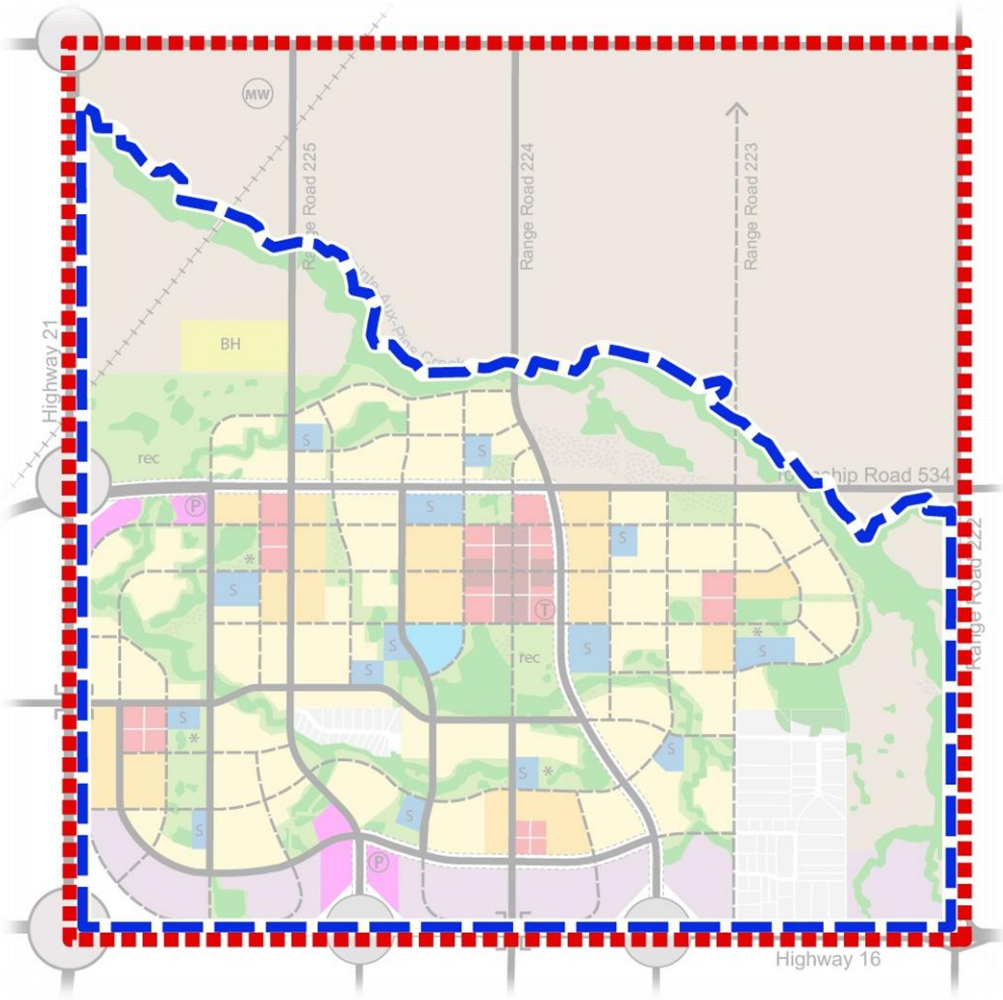


Comparison Matrix - Existing Conditions

Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments
Priority Growth Area	4,175 hectares	2,291 hectares	Priority Growth Area boundary reflects the Capital Region Board's Priority Growth Areas.
Plan Area	2,770 hectares	2,291 hectares	Plan Area boundary refers to the extent of the Priority Growth Area required for the design concept.

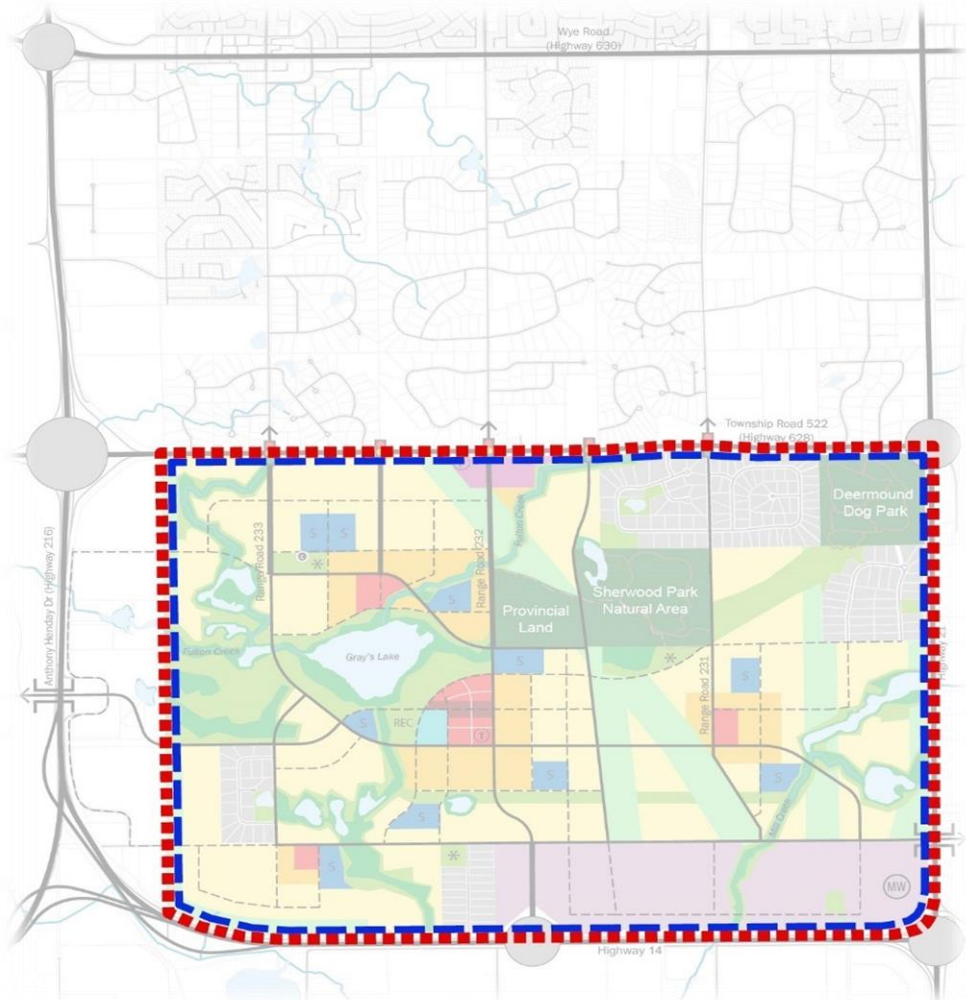
Priority Growth Area:
~16 sections

- Priority Growth Area
- Plan Area



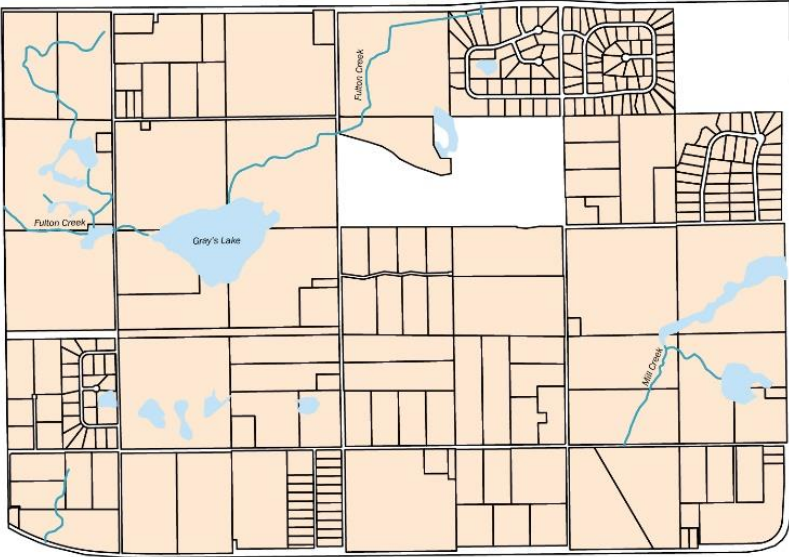
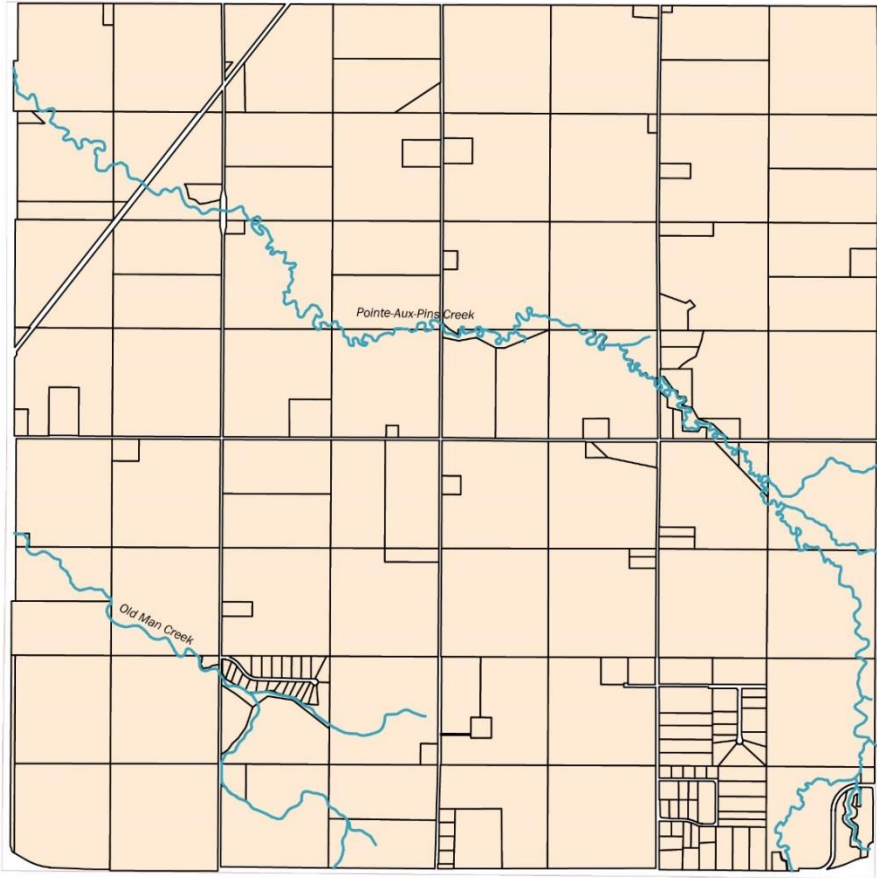
Priority Growth Area:
~8.5 sections

- Priority Growth Area
- Plan Area



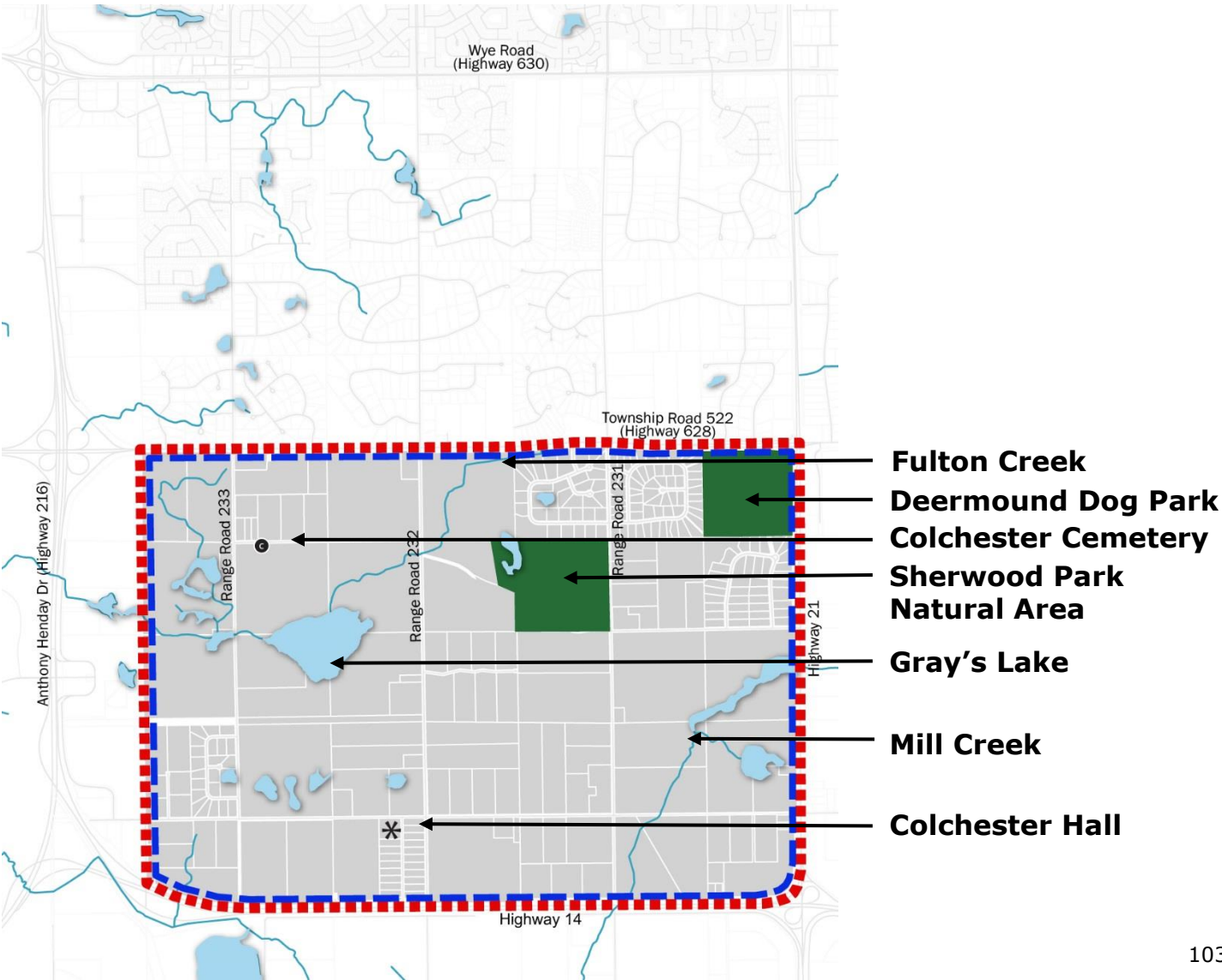
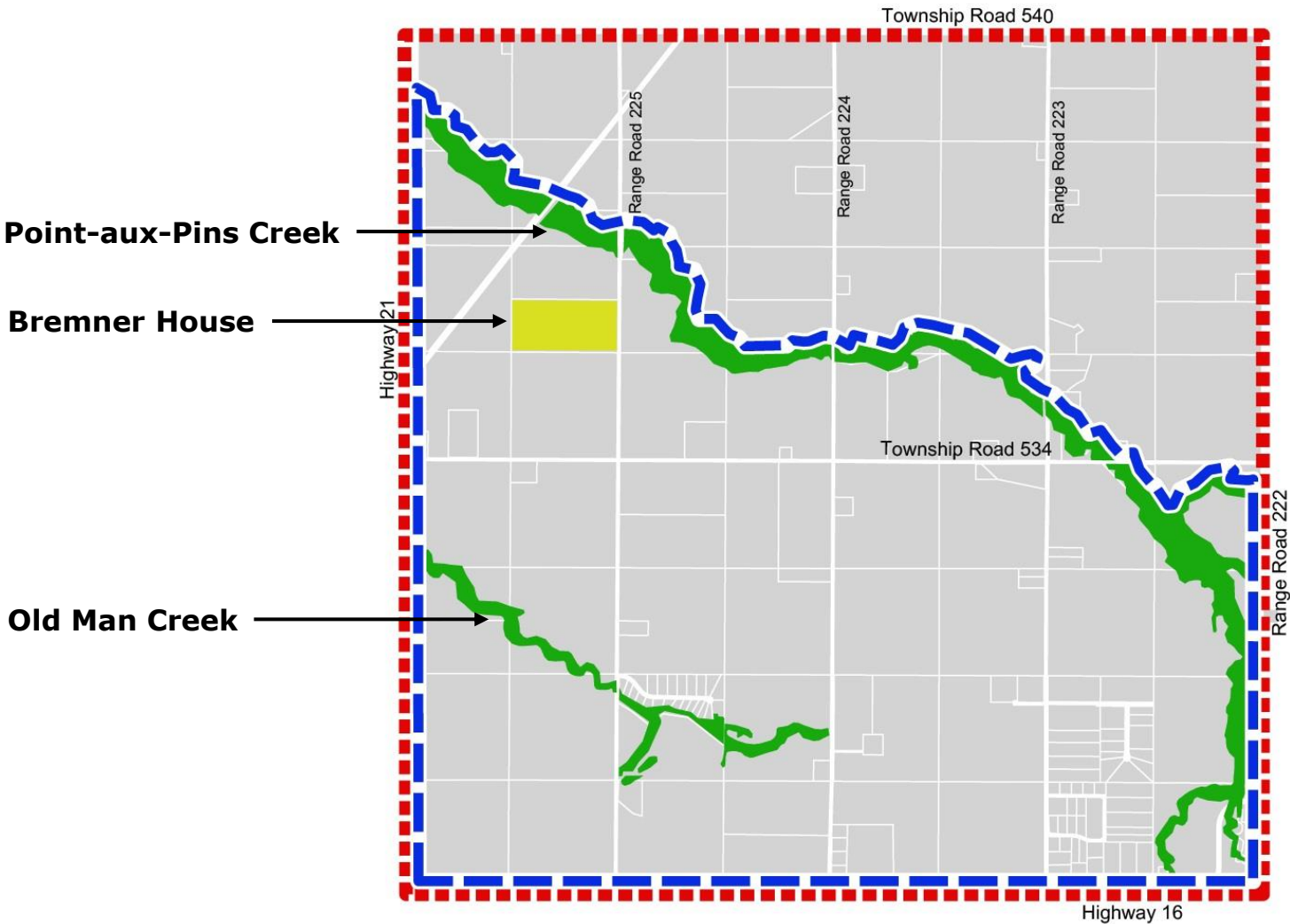
Comparison Matrix - Existing Conditions

Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments
Number of Properties - Priority Growth Areas	148 Country Residential	259 Country Residential	Country Residential, <20 acres
	6 Rural Residential	21 Rural Residential	Rural Residential, 20-40 acres
	20 small rural/agriculture lots	20 small rural/agriculture lots	Rural/Agriculture, 41-80 acres
	56 large rural/agriculture lots	16 large rural/agriculture lots	Rural/Agriculture, 80+ acres
	230 total properties	316 total properties	Total properties in Priority Growth Area.



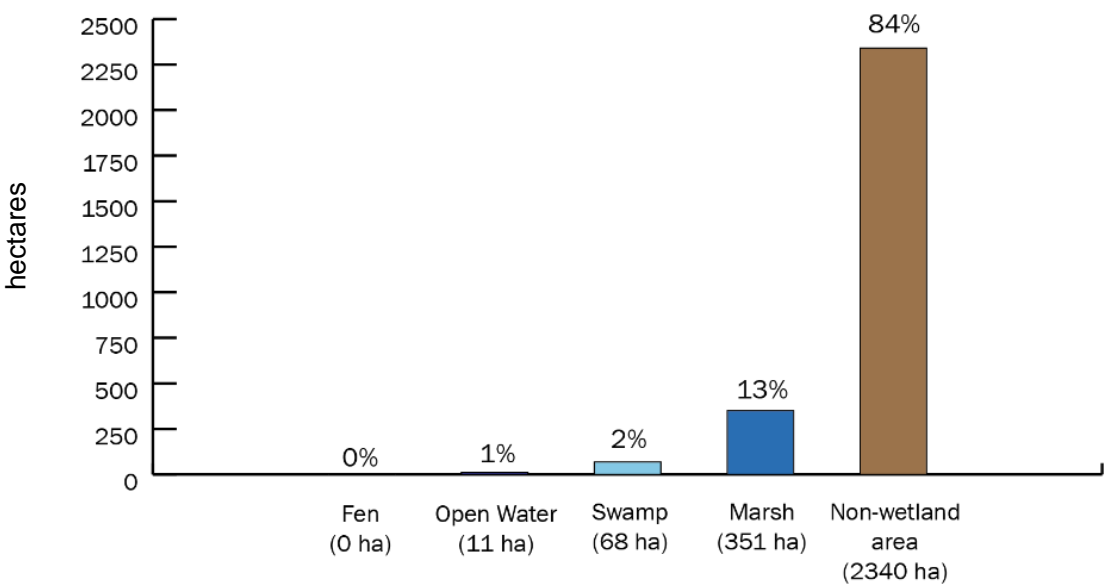
Comparison Matrix - Existing Conditions

Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments
Existing Key Features and Amenities	Bremner House, Point-aux-Pins creek, Old Man creek.	Colchester Hall, Sherwood Park Natural Area, Deermound Offleash Dog Park, Colchester cemetery, Mill creek, Fulton creek, and Gray's Lake.	

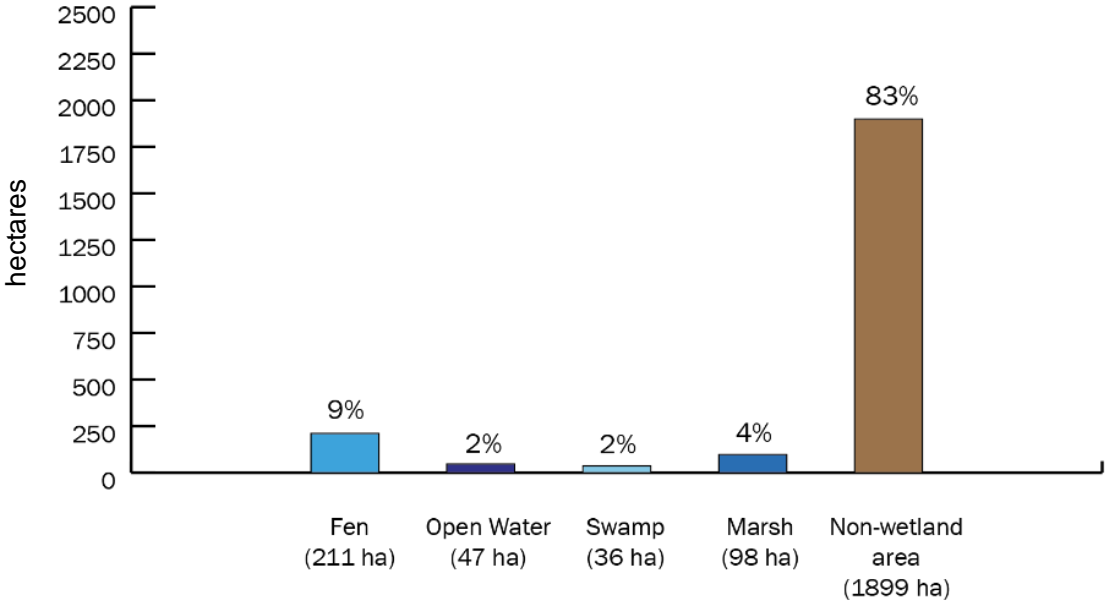


Comparison Matrix - Existing Conditions

Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments
Wetlands - Percentage of Plan Areas	Total wetland areas (430 hectares, 16% of Plan Area) 	Total wetland areas (392 hectares, 17% of Plan Area) 	<p>These numbers are based on Alberta Merged Wetland Inventory Data. The detailed Beaver Hills Initiative (BHI) data for Colchester used in the report has not been included. This information does not include any streams, creeks, drainage courses or recharge areas. This information is only an estimation and has not been verified by Administration through detailed site analysis as required by Alberta Wetland Policy.</p> <p>Development in Strathcona should achieve "No Net Loss" of wetland functions in accordance with Strathcona County's Wetland Conservation Policy. The same amount of wetlands should remain post development.</p>



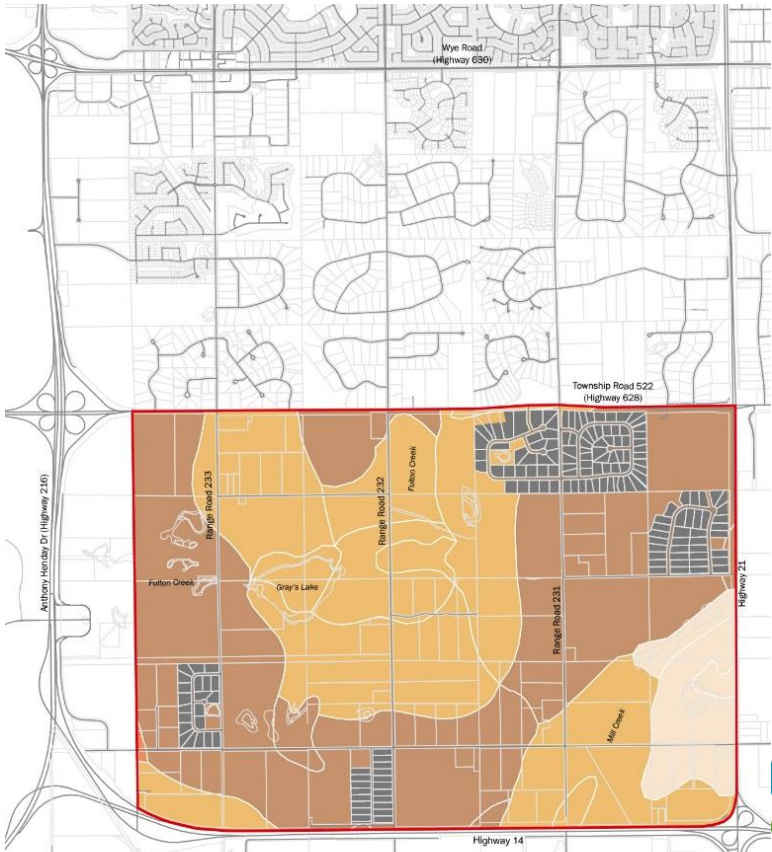
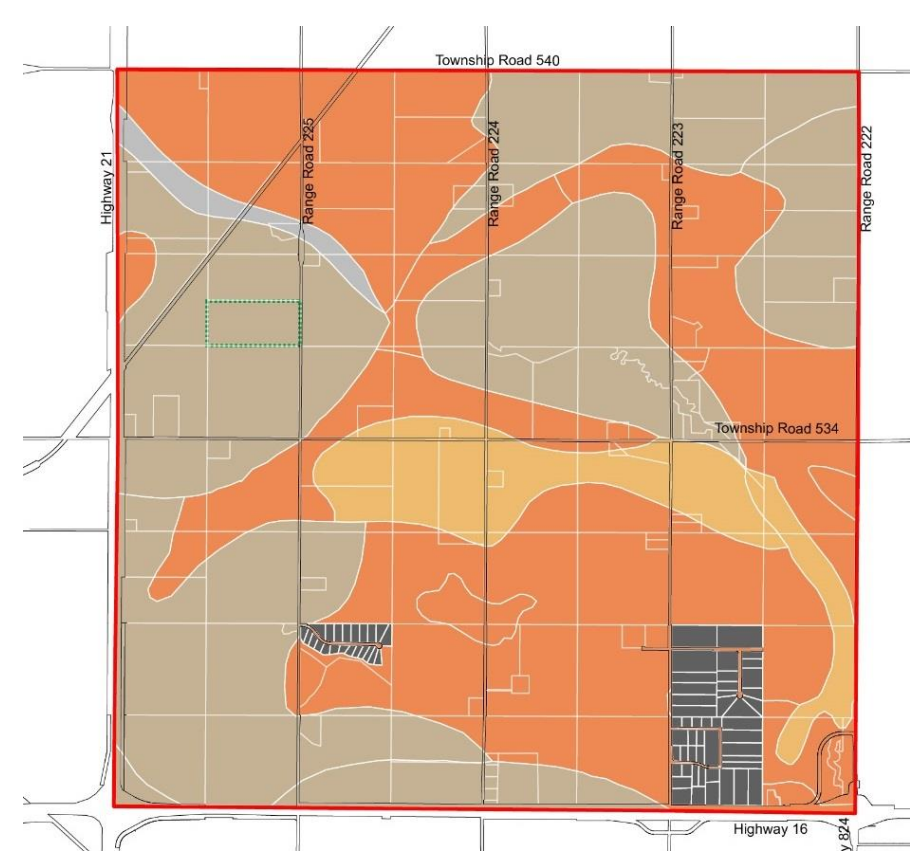
Plan Area: 2,770 hectares



Plan Area: 2,291 hectares

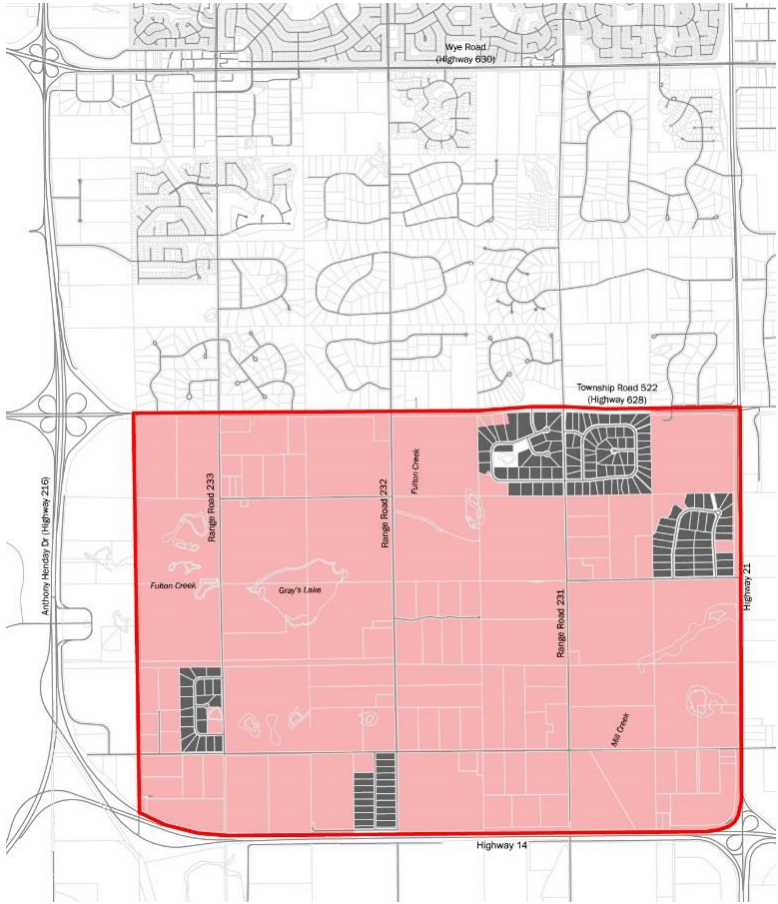
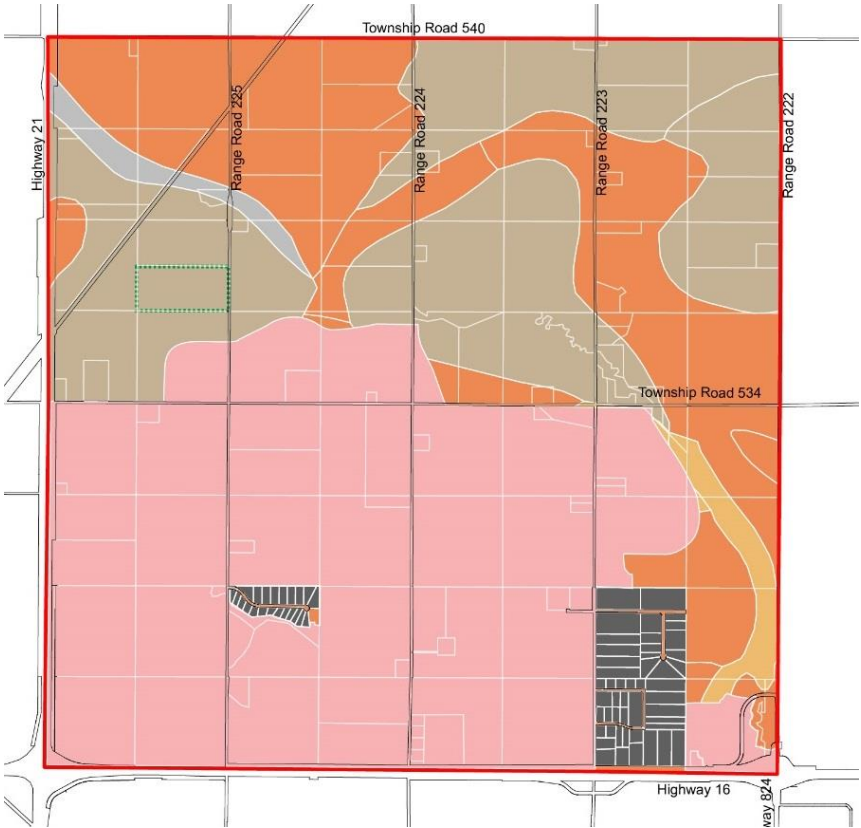
Comparison Matrix - Existing Conditions, continued

Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments																																																
Existing Agricultural Soils -Priority Growth Areas	<p>Priority Growth Area: 4,175 hectares</p> <table><tr><th>Class</th><th>Area (ha)</th><th>Percentage</th></tr><tr><td>Class 1</td><td>1744</td><td>43%</td></tr><tr><td>Class 2</td><td>1860</td><td>44%</td></tr><tr><td>Class 3</td><td>321</td><td>8%</td></tr><tr><td>Class 4</td><td></td><td>0%</td></tr><tr><td>Class 5</td><td></td><td>0%</td></tr><tr><td>Class 6</td><td>48</td><td>2%</td></tr><tr><td>Existing Country Residential</td><td>147</td><td>3%</td></tr></table>	Class	Area (ha)	Percentage	Class 1	1744	43%	Class 2	1860	44%	Class 3	321	8%	Class 4		0%	Class 5		0%	Class 6	48	2%	Existing Country Residential	147	3%	<p>Priority Growth Area: 2,291 hectares</p> <table><tr><th>Class</th><th>Area (ha)</th><th>Percentage</th></tr><tr><td>Class 1</td><td></td><td>0%</td></tr><tr><td>Class 2</td><td></td><td>0%</td></tr><tr><td>Class 3</td><td>913</td><td>40%</td></tr><tr><td>Class 4</td><td>1002</td><td>44%</td></tr><tr><td>Class 5</td><td>152</td><td>6%</td></tr><tr><td>Class 6</td><td></td><td>0%</td></tr><tr><td>Existing Country Residential</td><td>222</td><td>10%</td></tr></table>	Class	Area (ha)	Percentage	Class 1		0%	Class 2		0%	Class 3	913	40%	Class 4	1002	44%	Class 5	152	6%	Class 6		0%	Existing Country Residential	222	10%	Classifications of agricultural soils within each Priority Growth Area, as it exists currently, based on the Canadian Land Inventory (CLI) system.
	Class	Area (ha)	Percentage																																																
Class 1	1744	43%																																																	
Class 2	1860	44%																																																	
Class 3	321	8%																																																	
Class 4		0%																																																	
Class 5		0%																																																	
Class 6	48	2%																																																	
Existing Country Residential	147	3%																																																	
Class	Area (ha)	Percentage																																																	
Class 1		0%																																																	
Class 2		0%																																																	
Class 3	913	40%																																																	
Class 4	1002	44%																																																	
Class 5	152	6%																																																	
Class 6		0%																																																	
Existing Country Residential	222	10%																																																	



Comparison Matrix - Existing Conditions, continued

Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments																																																						
Agricultural Soils Remaining Post Development - Priority Growth Areas	<p>Priority Growth Area: 4,175 hectares</p> <table><tr><th>Class</th><th>Area (ha)</th><th>Percentage</th></tr><tr><td>Class 1</td><td>888</td><td>21%</td></tr><tr><td>Class 2</td><td>922</td><td>22%</td></tr><tr><td>Class 3</td><td>23</td><td>1%</td></tr><tr><td>Class 4</td><td>0</td><td>0%</td></tr><tr><td>Class 5</td><td>0</td><td>0%</td></tr><tr><td>Class 6</td><td>24</td><td>1%</td></tr><tr><td>Existing Country Residential</td><td>147</td><td>3%</td></tr><tr><td>Developed Area</td><td>2205</td><td>52%</td></tr></table>	Class	Area (ha)	Percentage	Class 1	888	21%	Class 2	922	22%	Class 3	23	1%	Class 4	0	0%	Class 5	0	0%	Class 6	24	1%	Existing Country Residential	147	3%	Developed Area	2205	52%	<p>Priority Growth Area: 2,291 hectares</p> <table><tr><th>Class</th><th>Area (ha)</th><th>Percentage</th></tr><tr><td>Class 1</td><td>0</td><td>0%</td></tr><tr><td>Class 2</td><td>0</td><td>0%</td></tr><tr><td>Class 3</td><td>0</td><td>0%</td></tr><tr><td>Class 4</td><td>0</td><td>0%</td></tr><tr><td>Class 5</td><td>0</td><td>0%</td></tr><tr><td>Class 6</td><td>0</td><td>0%</td></tr><tr><td>Existing Country Residential</td><td>222</td><td>10%</td></tr><tr><td>Developed Area</td><td>2069</td><td>90%</td></tr></table>	Class	Area (ha)	Percentage	Class 1	0	0%	Class 2	0	0%	Class 3	0	0%	Class 4	0	0%	Class 5	0	0%	Class 6	0	0%	Existing Country Residential	222	10%	Developed Area	2069	90%	Classifications of agricultural soils within each Priority Growth Area, as it would exist at full buildout of each community design concept.
	Class	Area (ha)	Percentage																																																						
Class 1	888	21%																																																							
Class 2	922	22%																																																							
Class 3	23	1%																																																							
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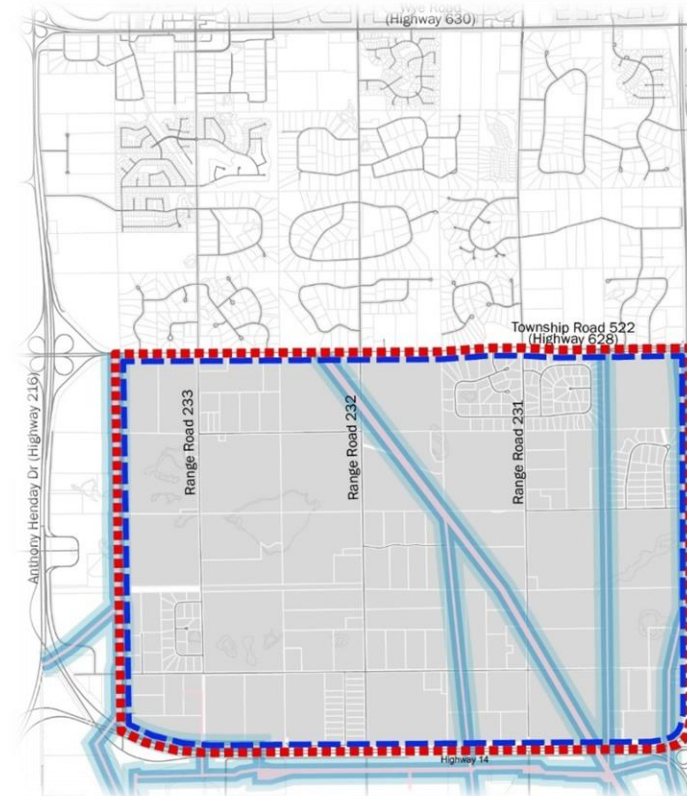
Comparison Matrix - Community Design Concepts

Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments
CRB Density Target (du/nrha)	30-40 du/nrha	30-45+ du/nrha	
Density of Recommended Concept	35 du/nrha	33 du/nrha	
Population Capacity at Full Buildout	54,000 people	38,850 people	
Potential Buildout Date	2054	2048	Based on Fiscal Impact Analysis growth rate.
Employment Potential	9,800 jobs	6,580 jobs	
Potential Future Expansion	YES - 1,439 ha (3,555 ac)	NO - 0 ha	Based on the Capital Region Growth Plan priority growth areas.

Comparison Matrix - Community Design Concepts

Key Data	Bremner (Urban Reserve Area)		Colchester (Rural/Urban Transition Area)		Comments
Land Use Components	Hectares (Acres)	Percentage of Plan Area	Hectares (Acres)	Percentage of Plan Area	
Pipeline Setbacks (10^{-6} risk contour)	420 ha (1,038 ac)	15%	301 ha (744 ac)	13%	Pipeline setbacks are only required for sensitive uses. Pipeline corridor in Bremner and portion of Colchester located adjacent to Business Park (no setback required).
Environmental Reserve - ER	180 ha (445 ac)	6%	160 ha (394 ac)	7%	Due to the Moraine landscape in Colchester, beyond what is shown on the concept, an additional 10% of the land is assumed to be required for Environmental reserve.
Municipal Reserve - MR	453 ha (1,119 ac)	16%	328 ha (809 ac)	14%	Includes school sites.

■ ■ ■ Priority Growth Area
■ ■ ■ Plan Area



■ Pipeline Right-of-way (15m)
■ Pipeline 1×10^{-5} Risk Contour (120m)
■ Pipeline 1×10^{-6} Risk Contour (250m)

Comparison Matrix - Community Design Concepts

Key Data	Bremner (Urban Reserve Area)		Colchester (Rural/Urban Transition Area)		Comments
Net Developable Land	1,206 ha (2,980 ac)	44%	1,037 ha (2,562 ac)	45%	Excludes ER, MR, pipeline setbacks, roads, areas not for development, Provincial lands.
Residential Areas	856 ha (2,115 ac)	31%	760 ha (1,879 ac)	33%	
Low density residential (average density 28 du/nrha)	658 ha (1,626 ac)	24%	622 ha (1,538 ac)	27%	
Medium density residential (average density 44 du/nrha)	198 ha (489 ac)	7%	138 ha (341 ac)	6%	
Mixed use Areas	103 ha (255 ac)	4%	42 ha (103 ac)	2%	Assumes 50% commercial uses and 50% high density residential uses, with an average residential density of 90 du/nrha.
Business Park Areas	202 ha (499 ac)	7%	219 ha (540 ac)	10%	
Major Retail Areas	45 ha (111 ac)	2%	16 ha (41 ac)	1%	

Comparison Matrix - Fiscal Impact Analysis

Key Data	Bremner (Urban Reserve Area)		Colchester (Rural/Urban Transition Area)		Comments
Costs for Off-site Infrastructure (\$ Million)	\$M 642.10		\$M 307.06		As per the Fiscal Impact Analysis, off-site infrastructure refers to any new hard infrastructure or upgrades to existing hard infrastructure outside of the boundaries of the subject area required to service the development. This includes provincial infrastructure such as highways and interchanges.
Off-site costs per capita	\$11,890.74/person		\$7,903.73/person		
• Water (\$ Million)	\$M 45.0		\$M 22.4		
• Wastewater (\$ Million)	\$M 24.0		\$M 92.3		
• Roads (\$ Million)	3 At-grade Intersections	9.0	5 At-grade Intersections	15.0	Per capita costs are the infrastructure costs divided by the total respective populations at full build out.
	3 Service Interchanges	205.0	1.1 Service Interchange	66.0	
	1 Systems Interchange	175.0	0 Systems Interchanges	0.0	
	2 Highway Overpasses	50.0	1 Highway Overpass	25.0	
	Highway Widening	134.1	Highway Widening	49.2	
			RR Widening	37.2	
	Total Off-site Roads	\$M 573.1	Total Off-site Roads	\$M 192.4	

Comparison Matrix - Fiscal Impact Analysis

Key Data	Bremner (Urban Reserve Area)		Colchester (Rural/Urban Transition Area)		Comments
Costs for On-site infrastructure (\$ Million)	\$M 3,339.37		\$M 2,376.81		As per the Fiscal Impact Analysis, on-site infrastructure refers to hard infrastructure within the boundaries of the subject area required to service the development.
On-site costs per capita	\$61,840.11/person		\$61,179.05/person		
• Water (\$ Million)	\$M 478.3		\$M 319.8		
• Wastewater (\$ Million)	\$M 375.8		\$M 249.4		
• Stormwater (\$ Million)	\$M 652.4		\$M 564.2		Stormwater costs include the cost of earthworks.
• Roads (\$ Million)	6 lane Arterial Roads	64.8	6 lane Arterial Roads	16.2	Per capita costs are the infrastructure costs divided by the total respective populations at full build out.
	4 lane Arterial Roads	289.8	4 lane Arterial Roads	331.2	
	Collector Roads	368.5	Collector Roads	241.2	
	Local Roads	1,095.0	Local Roads	640.0	
	Traffic Signals	8.7	Traffic Signals	4.8	
	Creek Crossings	6.0	Pipeline Crossings	10.0	
	Total On-site Roads	\$M 1,832.8	Total On-site Roads	\$M 1,243.4	

Comparison Matrix - Fiscal Impact Analysis
























Key Data	Bremner (Urban Reserve Area)	Colchester (Rural/Urban Transition Area)	Comments
Total Hard Capital Cost (\$ Million)	\$M 3,981.47	\$M 2,683.87	Includes initial capital costs only. Does not include operation and maintenance costs over time.
Hard Capital Cost per capita	\$73,730.93/person	\$69,082.88/person	Includes onsite and offsite infrastructure costs divided by the total respective populations at full build out.
Major Soft Infrastructure Costs (\$ Million)	\$M 513.25	\$M 435.96	Provision of soft infrastructure costs is based on population thresholds, and includes the cost of infrastructure such as police and fire stations, recreation centres, swimming pools, transit centres, park n' ride centres, and outdoor rinks. Includes initial capital costs only.
Soft Infrastructure Cost per capita	\$9,396.35/person	\$11,221.62/person	Soft infrastructure costs divided by the total respective populations at full build out.
Total Infrastructure Costs (\$ Million)	\$M 4,494.72	\$M 3,119.83	Includes initial capital costs only. Does not include operation and maintenance costs over time.
Total Infrastructure Cost per capita	\$83,235.53/person	\$80,304.40/person	Includes onsite, offsite, and soft infrastructure costs divided by the total respective populations at full build out.
Average Residential Municipal Tax (mills)	4.018	4.072	Based on the Fiscal Impact Analysis performed on the recommended community design concept at full build out horizon of each community.

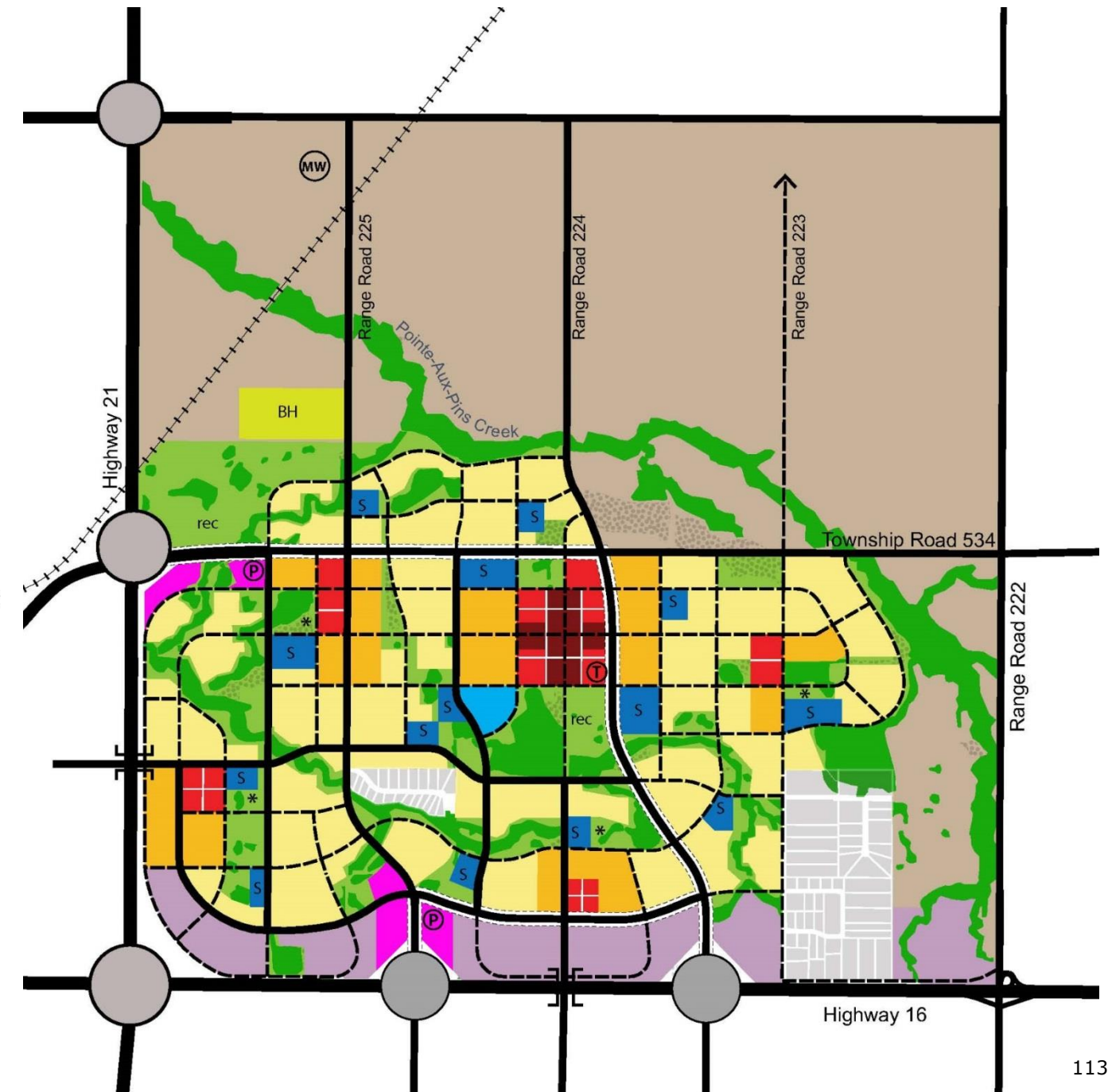
Appendix A

Recommended Community Design Concept

Bremner

Legend

 Low Density Residential	 School (Municipal Reserve)	 Agriculture	 Transit Station
 Medium Density Residential	 Institutional	 Bremner House Property	 Park and Ride
 Mixed-use Centres	 Community Centre	 Railway line	 Interchange
 Town Centre Commercial Core	 Parkland (Municipal Reserve)	 Highway Flyover	 Potential Meltwater Facility
 Business Park Area	 Environmental Reserve	 Arterial Road	
 Major Retail Area	 Upland Feature	 Collector Road	
	 Major Recreation Centre and Sports Fields		






























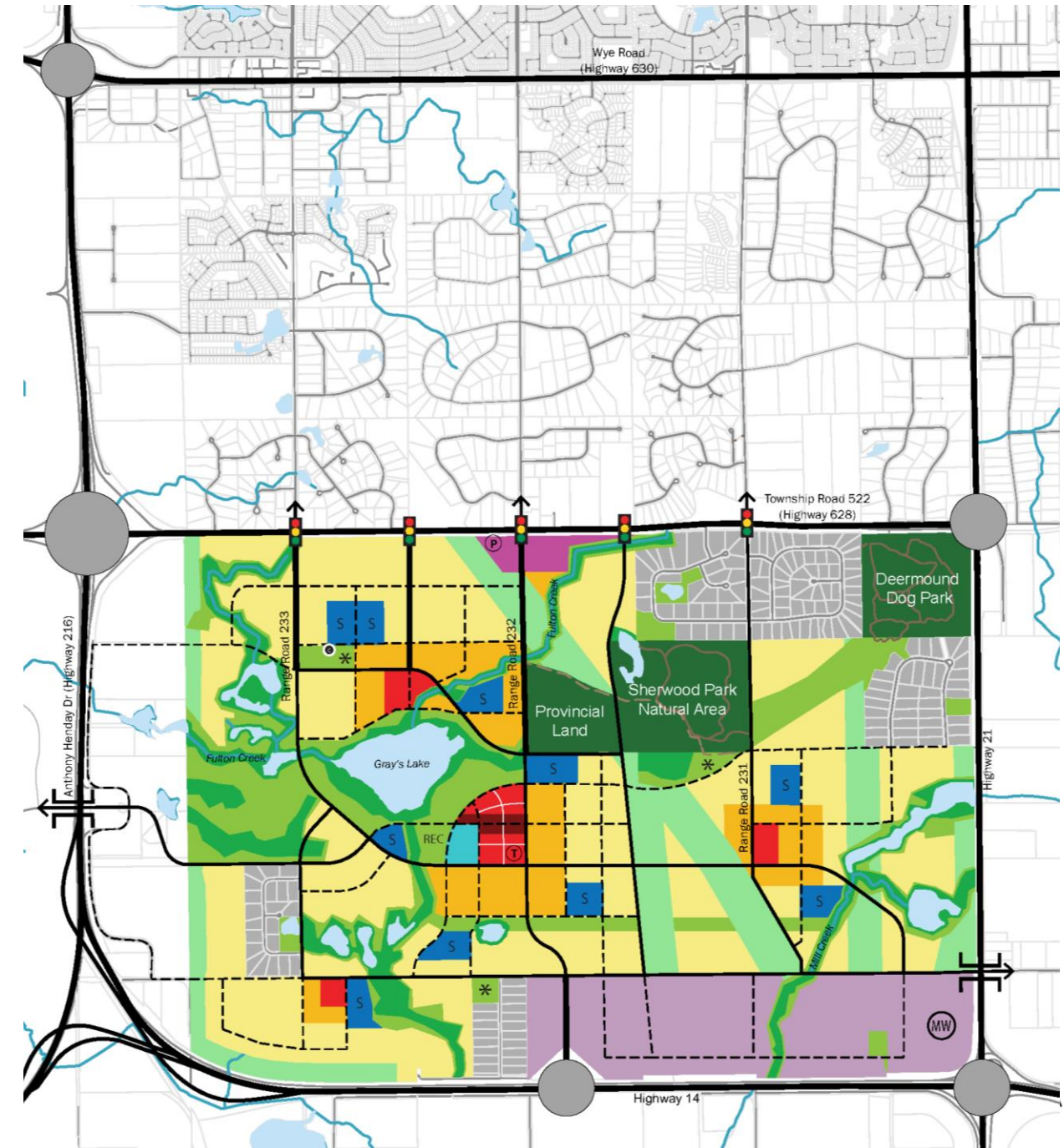
Appendix A

Recommended Community Design Concept

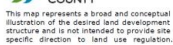
Colchester

Legend

 Existing Residential	 Schools	 Lakes	 Cemetery
 Low Density Residential	 Institutional	 Streams	 Transit Station
 Medium Density Residential	 Community Centre	 Old Edmonton Trail	 Park & Ride
 Mixed-Use Centres	 Major Recreation Centre	 Arterial Roads	 Traffic Signal
 Town Centre Commercial Core	 Existing Protected Areas	 Collector Roads	 Potential Meltwater Facility
 Business Park Area	 Municipal Reserve	 Interchange	
 Major Retail Area	 Environmental Reserve	 Highway Flyover	
	 Pipeline Corridors (With setbacks for sensitive uses)		



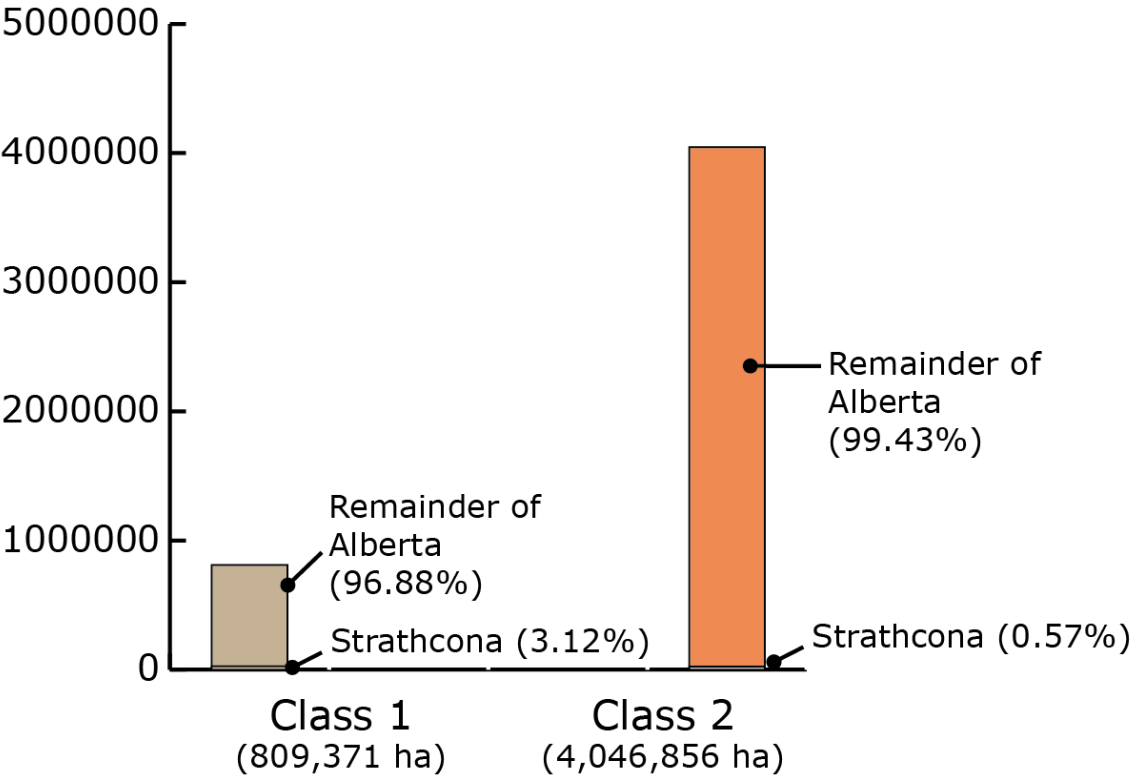
Soils Ratings Based on Canadian Land Inventory (C.L.I)



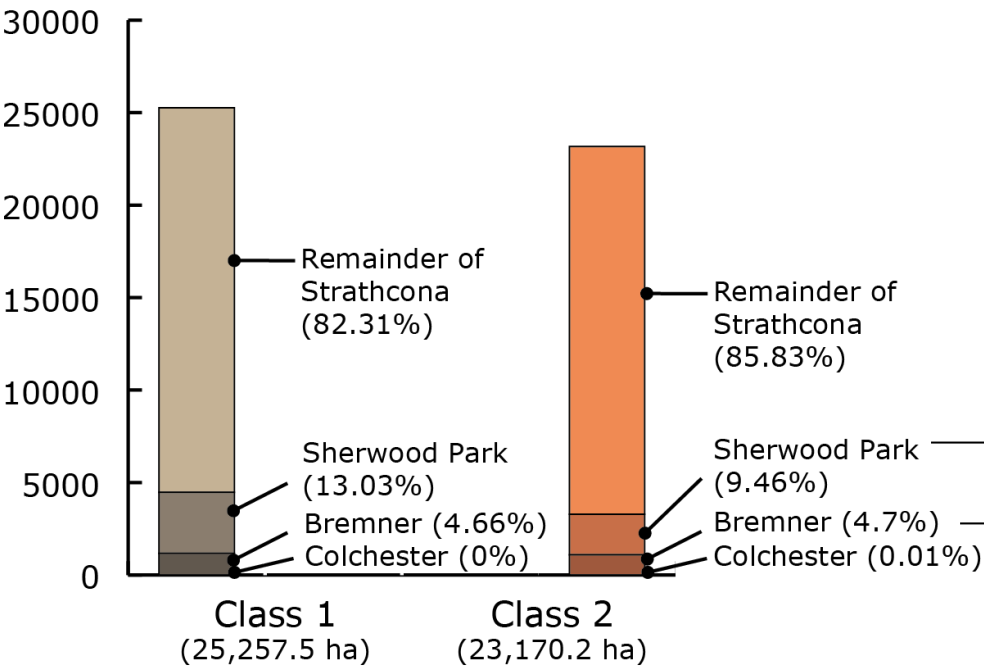
Appendix B

Soils Ratings Based on Canadian Land Inventory (C.L.I)

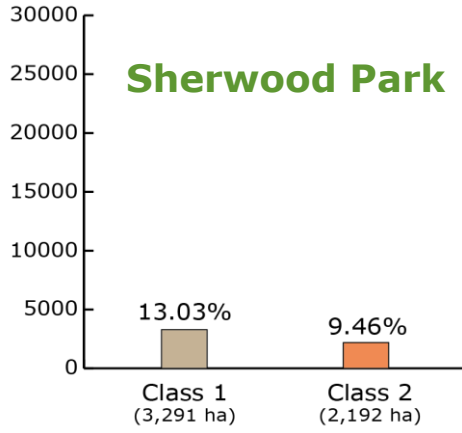
Alberta



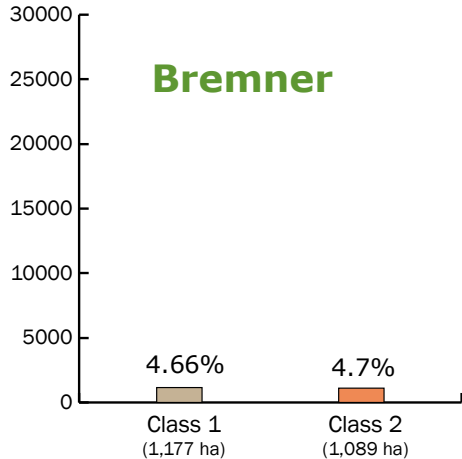
Strathcona County



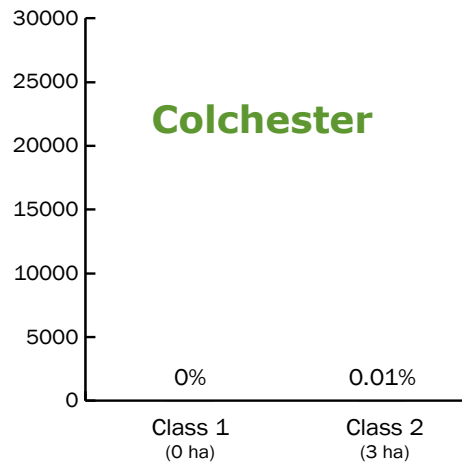
Sherwood Park



Bremner



Colchester



Comments

- Alberta - this refers to the percentage of Class 1 and 2 soils in all of Alberta, and the percentage of these soils found in Strathcona County. These numbers do not reflect any soils that may have been built on by urban development.
- Strathcona County - this refers to the percentage of Strathcona County Class 1 and 2 soils found within the Plan Area of each potential growth node as well as Sherwood Park.
- Sherwood Park, Bremner, Colchester - this refers to the percentage of Strathcona County Class 1 and 2 soils found within each Plan Area as well as Sherwood Park, it does not reflect what percentage of these areas are made up of Class 1 and 2 soils. This information with respect to Bremner and Colchester can be found in the Comparison Matrix under existing conditions.

Appendix C

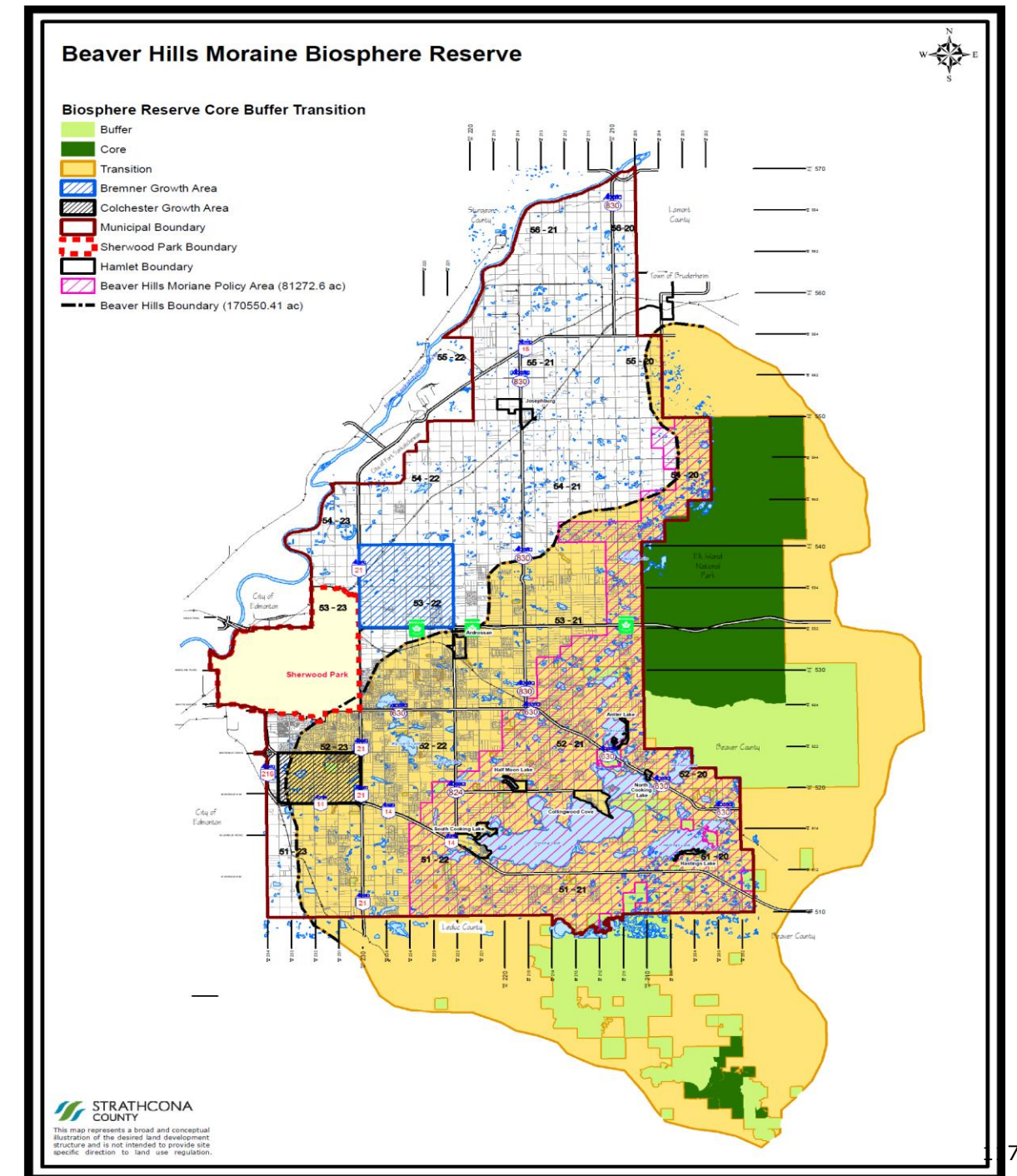
Beaver Hills Moraine

Beaver Hills Moraine:

- Distinct geomorphological feature that encompasses 1572 km² (607 mi²).
- An island of boreal mixedwood forest, the hummocky “knob and kettle” terrain of the moraine forms a patchwork of depressional areas, many of which support wetlands, small lakes and streams.
- Spans 5 counties and includes Elk Island National Park, Miquelon Lake Provincial Park, the Cooking Lake-Blackfoot Provincial Recreation Area, the Ukrainian Cultural Heritage Village and the Strathcona Wilderness Centre.
- Colchester area contain 4842.21 acres of the Beaver Hills Moraine within its boundary.

Beaver Hills Moraine Policy Area:

- A policy area within the County’s Municipal Development Plan that accommodates agriculture, residences tied to agriculture and low impact recreational uses.
- The primary intent of the Beaver Hills Moraine Policy Area is to conserve the Beaver Hills Moraine ecosystem and landscape.



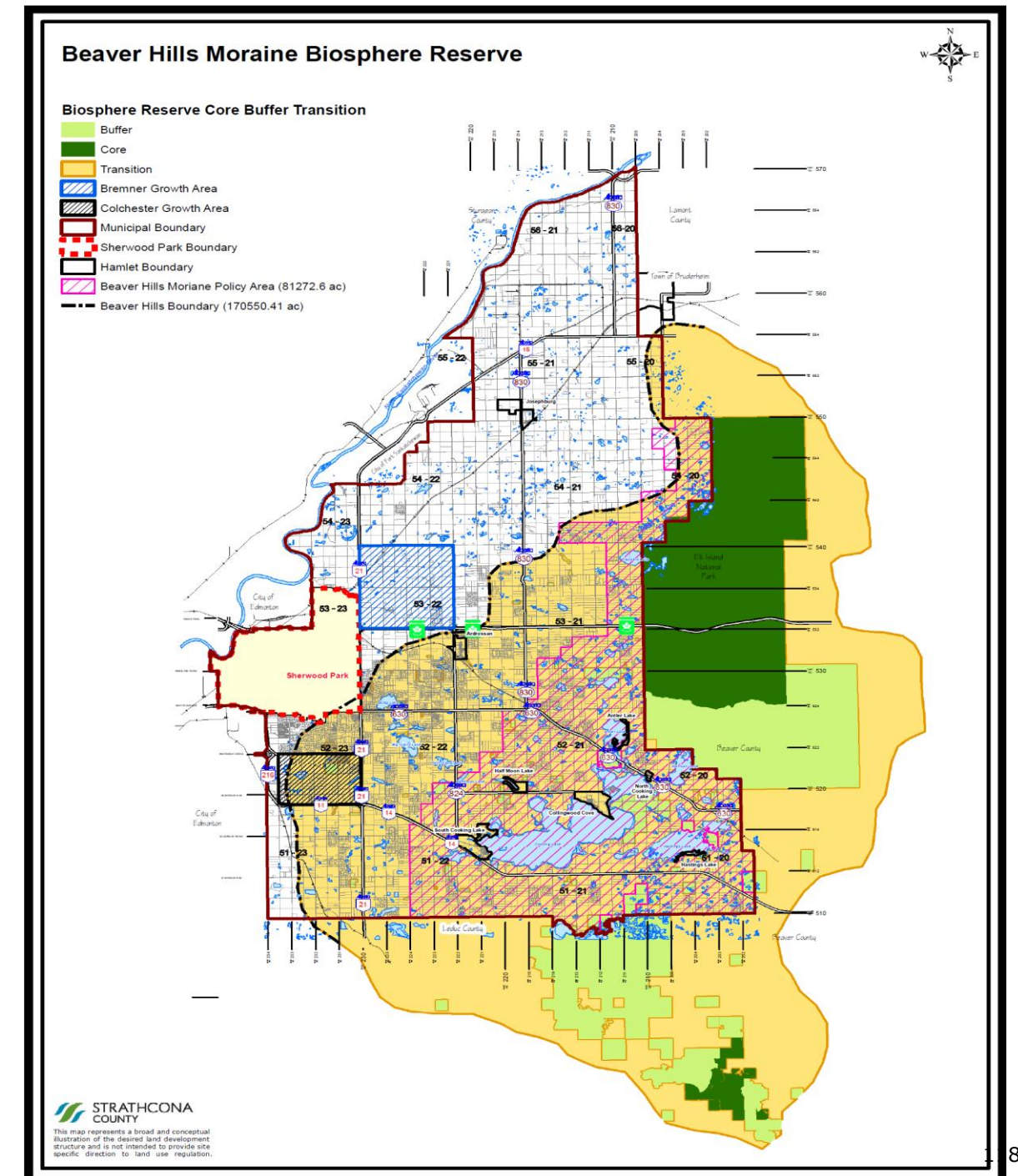
Appendix C

Beaver Hills Moraine

UNESCO Biosphere Reserve Nomination:

Biosphere reserves are organized into three interrelated zones: the core area, the buffer area, and the transition area.

- **Core Areas** - Requires legal protection and can correspond to an existing protected area such as a national park.
- **Buffer areas** - Are peripheral to a specific protected area, where restrictions on resource use and special development measures are undertaken in order to enhance the conservation value of the protected area.
- **Transition Areas** - Are peripheral to the core and buffer and are typically the largest component of the Biosphere – consisting of the living and working landscape. Local communities, management agencies, scientists, non-governmental organizations, cultural groups, economic interests, and other stakeholders work together to manage and sustainably develop the area's resources.
- **Colchester** - A portion of the moraine which is part of the transition area (4623.04 ac), except for the Sherwood Park Natural Area, which is defined as a buffer area (219.17 Ac).



Appendix D

Significant Natural Features

Bremner Significant Features

- ❖ Pointe-aux-Pins Creek and its tributaries
- ❖ Pointe-Aux-Pins soapholes
- ❖ Oldman Creek tributary
- ❖ Class 1 and 2 soils
- ❖ Numerous wetlands and uplands

Development Considerations

- Minimum 100 meter setback from the top of bank from Pointe-Aux-Pins.
- No development should be permitted within the Pointe-Aux-Pins soapholes.
- Soil conservation study should be completed at ACP stage.
- Detailed Biophysical Assessment for each quarter section at ASP stage.



Appendix D

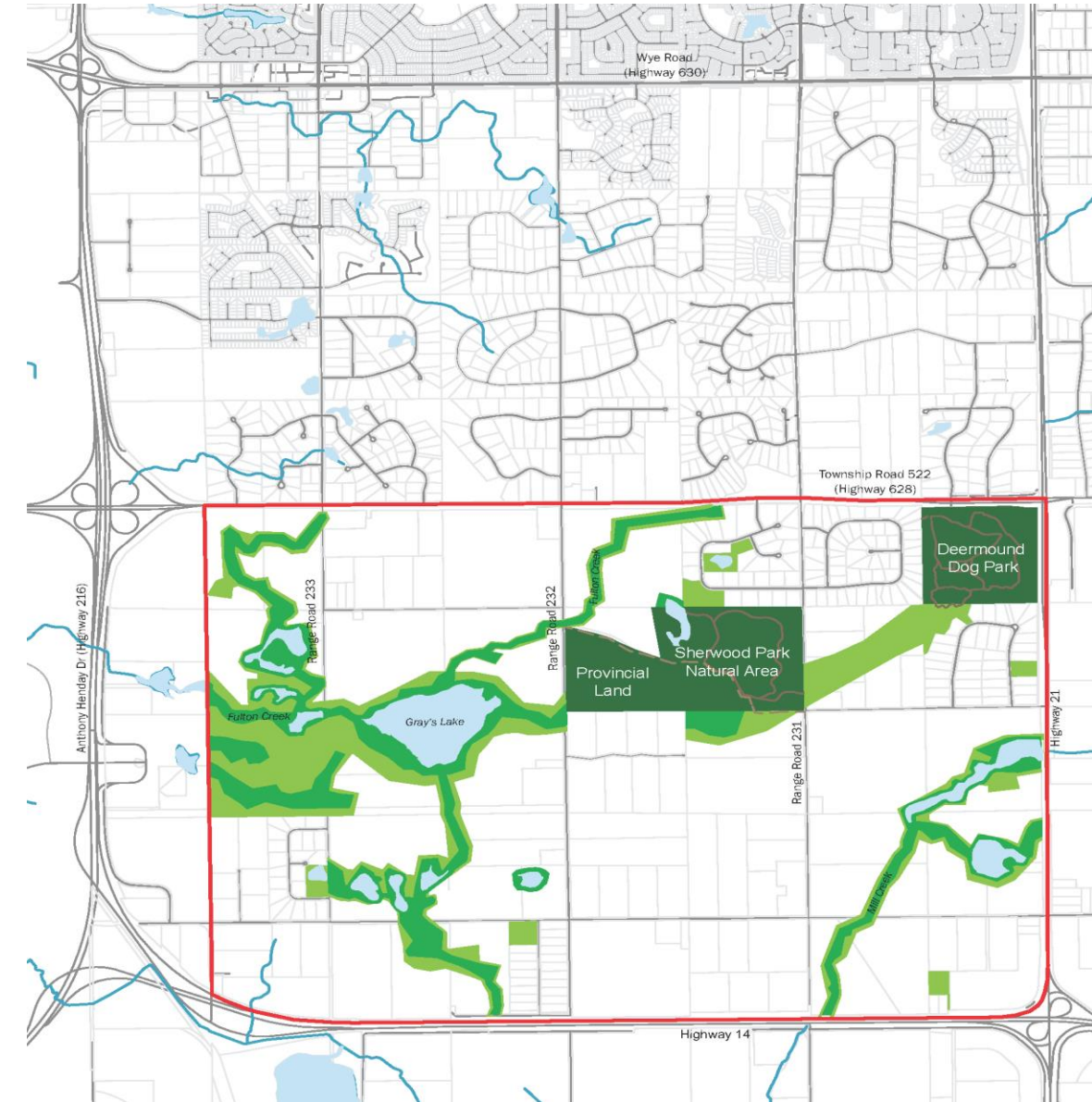
Significant Natural Features

Colchester Significant Features

- ❖ Fulton Creek
- ❖ Mill Creek
- ❖ Grays Lake
- ❖ Wetlands
- ❖ Drainage and upland habitat

Development Considerations

- High Priority Conservation Areas.
- Detailed Biophysical Assessment for each quarter section at ASP stage.
- Detailed drainage studies for Fulton Creek and Mill Creek.
- Conservation and management plans for Fulton Creek and Mill Creek.



Appendix E

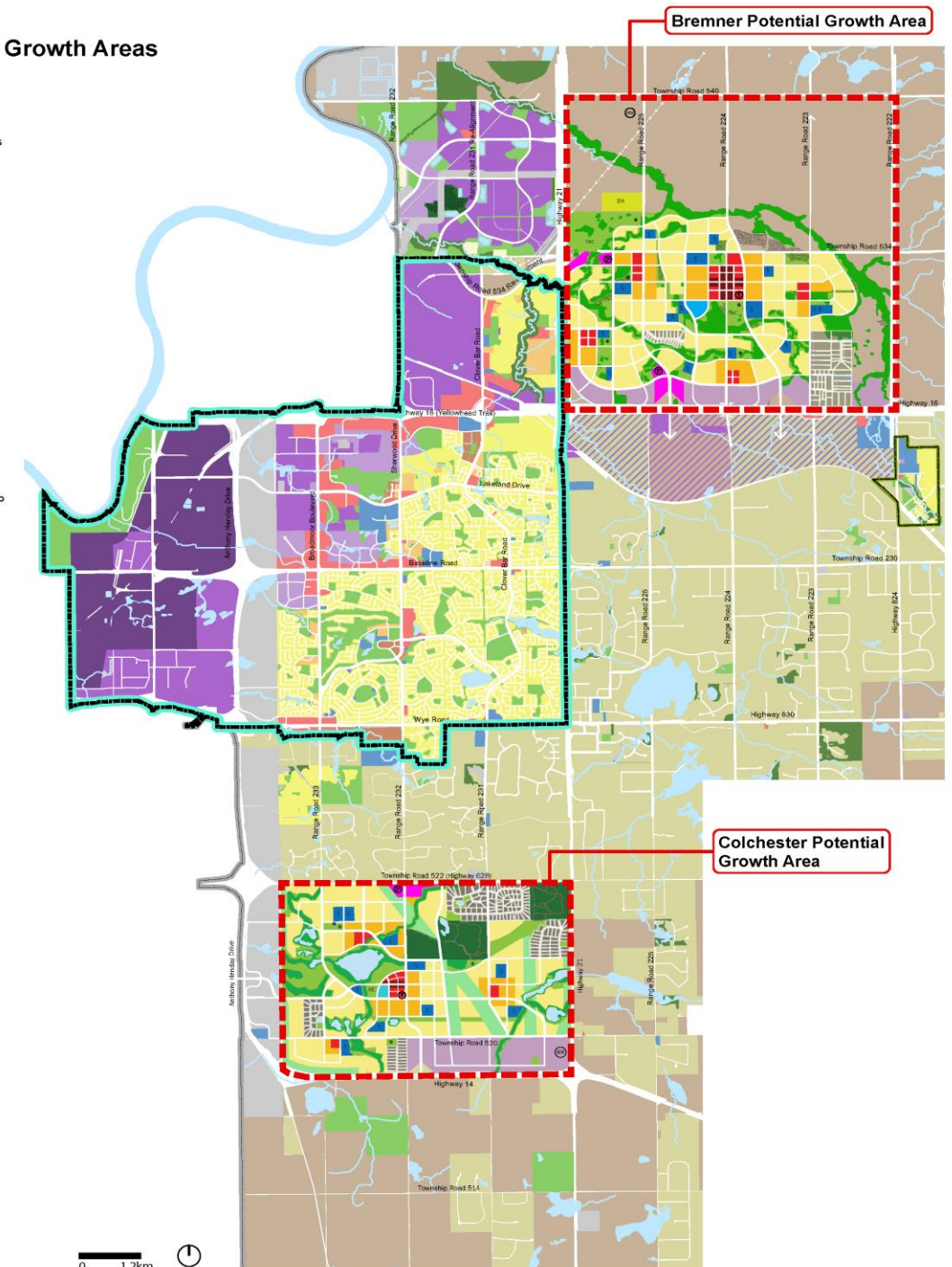
Transportation Concepts and Potential Downstream Impacts

- The analysis conducted for road upgrades was based on what was required to service the ultimate population and community design concept. It did not take into consideration any downstream impacts, or areas that may still require a portion of the infrastructure even if the growth node is not chosen.
- For example future interchanges may still be required on Highway 16 without Bremner and future road widening for Highway 628 without Colchester given current and future traffic demands.
- Detailed analysis on all downstream impacts and including required rights-of-way for future road widening and discussion with the City of Edmonton would be completed at future planning stages.

Context Map of Potential Growth Areas



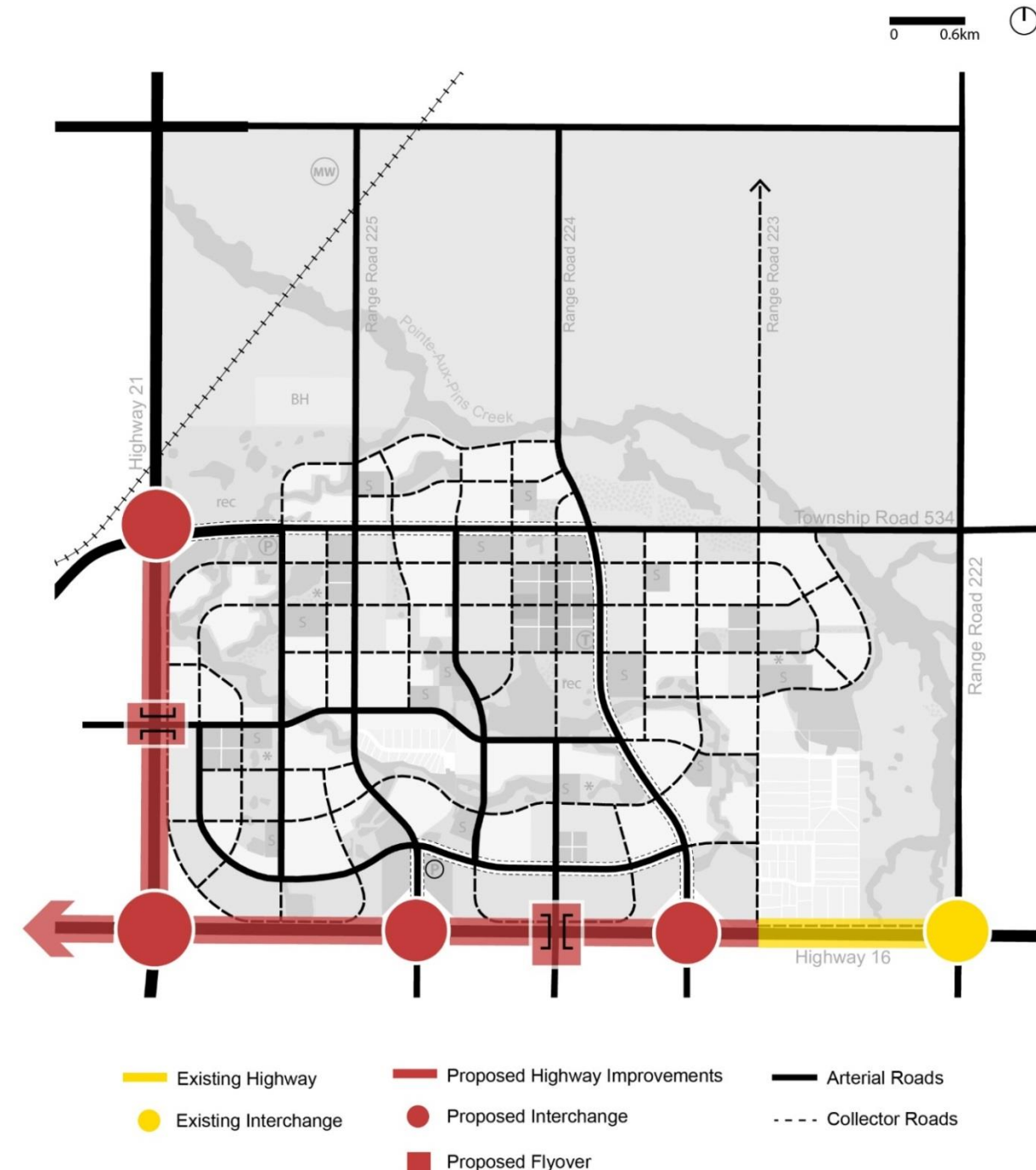
BREMNER - COLCHESTER LEGEND



Appendix E

Transportation Concepts and Potential Downstream Impacts

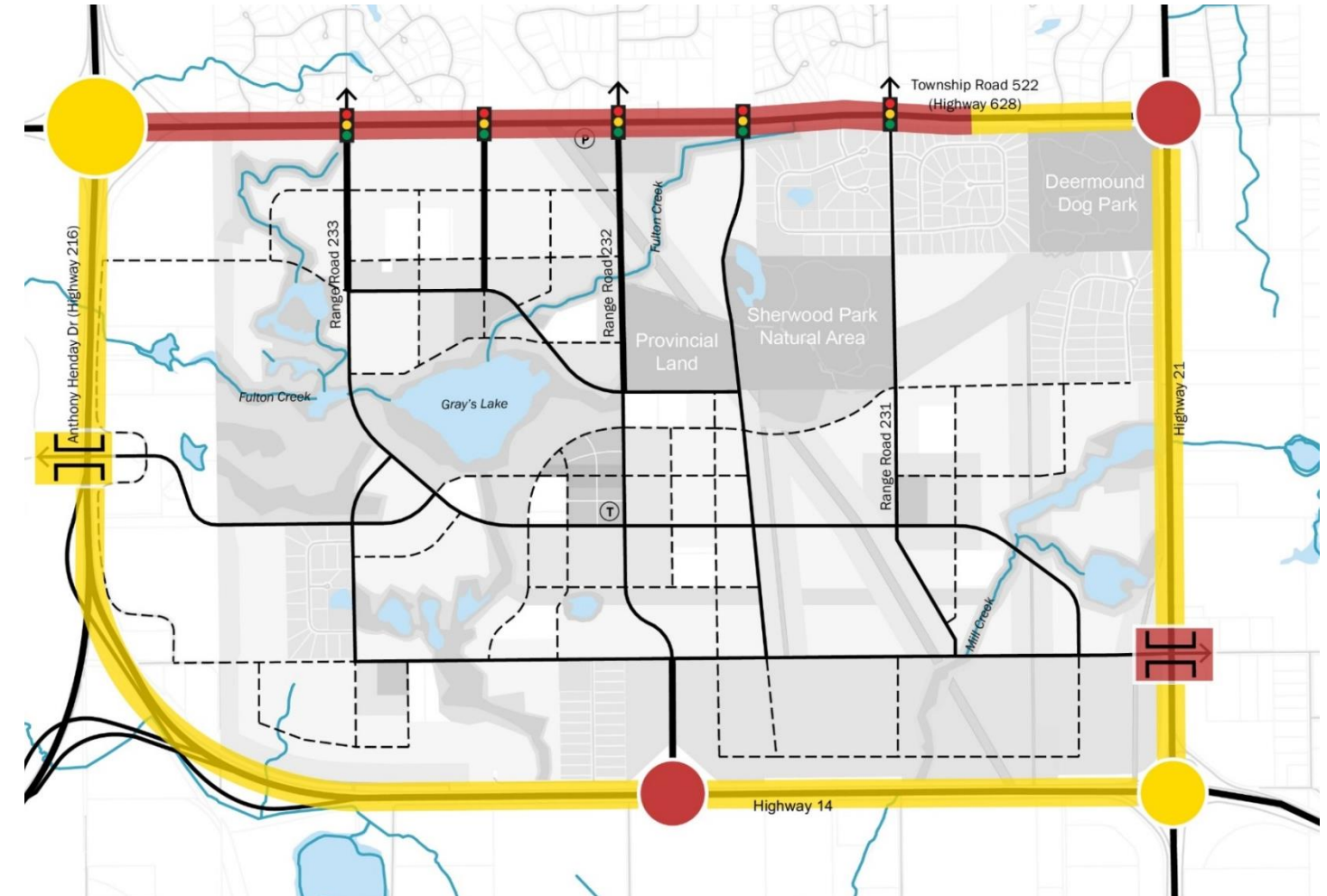
- Downstream impacts for Bremner may include roads in West of 21, Cambrian, the Development Expansion Area, Township Road 534 west, Range Roads 225, 224, 223 north of Point-Aux-Pins creek, Township Road 540, Highway 21 and arterial roads in Sherwood Park.



Appendix E

Transportation Concepts and Potential Downstream Impacts

- Downstream impacts for Colchester may include 23rd avenue in the City of Edmonton, Range Roads 233, 232, and 231 north to Wye Road and arterial roads in Sherwood Park.



Appendix F

Community Consultation

- **Consultation summaries regarding resident feedback on both Growth Management Strategies can be found in their respective Document Libraries on Strathcona County's website.**
- Concerns which have been raised by the public and landowners that may be related to social impacts include:

General Comments For Both Growth Areas

- The expense of a new community and impact on taxes.
- Who is paying for the infrastructure.
- Potential that County dollars may be put into new growth area instead of Sherwood Park resulting in the potential decline of Sherwood Park.
- How development proceeds with respect to existing property owners.
- Commercial development next to existing homes.
- Impact traffic generation may have on roads in the area and on the rest of the County.
- Buffering existing country residential from new development and impact of higher density and higher buildings.
- Distance from existing development.
- Current economic realities.
- What happens with the growth node not chosen.
- Has redevelopment of Sherwood Park and existing country residential been considered?



Appendix F

Community Consultation

Comments Specific to Bremner

- Building on good agricultural land.
- Potential air pollution from the Heartland.
- Impact on existing homes and farms regarding potential road expansion north of Point-Aux-Pins Creek along Range Roads 224, 225 and Township Road 540.
- What ultimately happens with lands north of Point-Aux-Pins Creek?

Comments Specific to Colchester

- Building in the Beaver Hills Moraine and impact on wetlands.
- The number of proposed lights on Highway 628.
- Cost and feasibility of developing around pipelines.
- Powerlines along the Anthony Henday.
- Impact on existing country residential regarding potential road expansion north of Highway 628 along Range Roads 233, 232 and 231.
- That existing country residential may be forced to tie into municipal servicing.



Appendix G

Council Requested Additional Information (Outside of RFP Scope)

ITEM	ACTION	EXPLANATION
Implications of Municipal Government Act(MGA) Review and Capital Region Growth Plan (CRGP)Update	Additional time/ Additional study (MDP) (ACP)(ASP)	Neither of these current initiatives are complete at this time. Administration would hesitate to conduct a review of any current draft materials to assist in the decision making process for Bremner or Colchester given that current information is not complete and the likelihood that draft policies will change prior to provincial approval. The North Saskatchewan Regional Plan is also currently being conducted by the province which could have a potential impact on the CRGP and MGA once it is complete. As these regional and provincial documents are completed their impacts can be assessed at future planning stages. Administration would need additional time to review the implications of any current draft materials.
Annexations Affecting Strathcona County	Additional time	Administration is currently compiling this information. Additional time would be needed to complete a compilation of annexations involving Strathcona County and whether the land involved in the annexation was developed or undeveloped.
Short Term Impact on Tax Rates Impact on Reserves and Borrowing	Additional study/ Additional time	Need to complete a feasibility analysis at the ACP stage. The current analysis is high level, particularly around hard infrastructure staging and the associated funding assumptions, as well as current economic environmental factors. Fiscal Impact Assessments (FIA)s have been completed for each recommended community design concept. The numbers and costs in the FIAs are high level, and are not detailed enough to indicate the feasibility of each proposed growth management strategy.

Appendix G

Council Requested Additional Information (Outside of RFP Scope)

ITEM	ACTION	EXPLANATION
Wetland Classification	Additional study (ASP)	As per the Alberta Wetland Policy (September 2013), not only is there a new Alberta Wetland Classification System (June 2015) identifying bogs, fens, marches, shallow water, and swamps, but also an Alberta Wetland Rapid Evaluation Tool – Actual (ABWRET-A) (June 2015). ABWRET-A is a standardized method for rapidly assessing some of the important natural functions of all types of wetlands present in the White Zone of Alberta. ABWRET-A generates scores for a wetland's functions which then are used, with other inputs, to assign a wetland to a value category (A, B, C, or D). Further detailed investigation is required at the ASP stage.
Wetland Mitigation	Additional study (ACP) (ASP) (subdivision)	If the classification and functional values of all wetlands were completed, mitigation (avoidance, minimization and restoration) could be determined very conceptually based on prioritized conservation areas. The level of detail at the ACP or ASP planning and design stages would reflect realistic mitigation opportunities.

Appendix G

Council Requested Additional Information (Outside of RFP Scope)

ITEM	ACTION	EXPLANATION
Ecosystem Services and Natural Capital	Additional study	The Matrix identified a number of natural key amenity features that would be incorporated into a new urban community for either Colchester or Bremner. A valuation of natural resources would include soils, plants, wildlife water, etc. The identification of natural resources would be one specific study, with a valuation or economic audit a second study.
Biodiversity Index	Additional study	Biological diversity (biodiversity) is determined by quantifying the species diversity within an ecological community. This is accomplished by extensive field work targeted at not only identifying all species present, but also delineating the community. Diversity has two components; (1) species richness – the number of species identified, and (2) species abundance – the dominance or evenness of species. Whichever diversity index is used, the key component is field work across this entire area by qualified professionals.
Costs to Acquire MR and ER	Additional study (ACP)(ASP) (subdivision)	Municipal Reserve (MR) and Environmental Reserve (ER) are conceptual at this level. The Municipal Government Act only permits 10% of the gross developable land area to be allocated as MR. Detailed consideration would be given to this as part of an Area Concept Plan (ACP) and subsequent Area Structure Plans (ASP). There is a strong likelihood the amount of ER and MR identified in the concept will change through more detailed analysis at these stages. As per the Municipal Government Act (MGA) it is assumed the County will be able to negotiate additional MR above the 10% given the higher density of both the Bremner and Colchester community design concepts.

Appendix G

Council Requested Additional Information (Outside of RFP Scope)

ITEM	ACTION	EXPLANATION
Social Impacts	Additional study	To understand all of the social impacts an additional study would be needed. The context of social impacts would have to be clarified. It is common for new development areas to utilize existing facilities and schools until population warrants new facilities. It is assumed for Bremner that school and facility services may be utilized on an interim basis in Cambrian, Sherwood Park and potentially Ardrossan. For Colchester it would be assumed that facility services would be utilized on an interim basis in Sherwood Park. Schools for Colchester may be used on an interim basis in Sherwood Park and potentially the rural area.
Impact on Current County Wide Studies	Study updates	When a growth node is chosen current County studies such as the Integrated Transportation Master Plan would need to be updated to reflect the new urban growth area.

Appendix G

Council Requested Additional Information (Outside of RFP Scope)

ITEM	ACTION	EXPLANATION
Agriculture Master Plan	Additional study (MDP)(ACP)(ASP)	The Bremner Growth Management Strategy was completed prior to the Agricultural Master Plan being approved by Council. The Bremner GMS acknowledges the Agricultural Master Plan and the need to incorporate information from that study at Area Concept Plan stage. Information from the Agricultural Master Plan would also be incorporated into an ACP for Colchester.
Fragmentation of Farmland and Assembly of Land	Additional time	Additional time would be needed to determine what fragmented land is being farmed. Additional time would also be needed to conduct a survey of current landowners and their willingness to sell their property for development. Additional time would be needed to interview the development community on their willingness to assemble land for development in either area.
Net Developable Land	Additional time (ASP)	Net developable land within the concepts for both areas does not include land trust or conservation easements. Additional time and cost would be needed to pull all titles in the plan areas to confirm this information. This would be reviewed in detail at the Area Structure Plan stage when individual applications are made by the development community.

Appendix G

Council Requested Additional Information (Outside of RFP Scope)

ITEM	ACTION	EXPLANATION
Commuter Congestion Offsite Road Upgrades Potential Downstream Impacts	Additional study (ACP)(ASP)	<p>The analysis conducted for road upgrades was based on what was required to service the ultimate population and community design concept. It did not take into consideration any downstream impacts, or areas that may still require a portion of the infrastructure even if the growth node is not chosen. For example future interchanges may still be required on Highway 16 without Bremner and future road widening for Highway 628 without Colchester given current and future traffic demands.</p> <p>Detailed analysis on all downstream impacts and including required rights-of-way for future road widening and discussion with the City of Edmonton would be completed at future planning stages.</p> <p>Downstream impacts for Bremner may include roads in West of 21, Cambrian, the Development Expansion Area, Township Road 534 west, Range Roads 225,224,223 north of Point-Aux-Pins creek, TWP Road 540, Highway 21 and additional arterial roads in Sherwood Park.</p> <p>Downstream impacts for Colchester may include 23rd avenue in the City of Edmonton, Range Roads 233,232,and 231 north to Wye Road and addition arterial roads in Sherwood Park.</p>

Appendix H

Environmental Assumptions

- Only a high level Biophysical Assessment has been completed for **both** potential growth nodes. Municipal Reserve (MR) and Environmental Reserve (ER) are conceptual at this level.
- **Both** concepts contain density above 30 du/nrha as required by the Capital Region Board (Bremner requires between 30-40 du/nrha and Colchester requires between 30-45+ du/nrha).
- The Biophysical Assessment recommends that a soils study be completed for **Bremner** at the ACP stage.
- Due to the moraine landscape in the **Colchester** area, an additional 10% of land was assumed to be required for ER.



Appendix H

Water Servicing Assumptions

- The most likely servicing option for **Bremner** comes with some challenges including the requirement of construction of a Strathcona County watermain within the City of Edmonton, which presents jurisdictional challenges to be explored further. Assumption being made that the City will permit the construction.
- A future highway interchange is planned at Township Road 534 and Highway 21 which will increase the cost and complexity of the water transmission main crossing in **Bremner**. It is assumed the County will be able to secure an alignment and crossing agreement with Alberta Transportation for the water transmission main.
- It is currently assumed there will be adequate space within the Transportation Utilities Corridor (TUC) to accommodate the water line for **Colchester**. Further investigation will be required at the ACP stage.
- A detailed hydraulic analysis including water modeling will be required at the Area Concept Plan stage for **both** areas.



Appendix H

Wastewater Servicing Assumptions

- Further investigation will be required at the ACP stage to determine whether strictly a gravity system versus constructing a pump station is warranted given the depths of construction required to provide gravity servicing to **Colchester** which increases the initial capital costs of the system.
- Analysis of the lifecycle capital and operating costs will be required to determine if a pump station has significant benefits. It is assumed the most sustainable option in **Colchester** to reduce long-term operating costs would be a gravity system.
- A detailed engineering study will be required at the ACP stage for **Colchester** to evaluate and compare the capital and life cycle costs of a gravity system compared to a pumped system, including the impact of grading (fill) requirements and with consideration for storm servicing.



Appendix H

Stormwater Servicing Assumptions

- The impact of developing in this area has the potential to significantly disturb the natural hydrology of Fulton Creek by increasing peak flows and volumes. The County has identified significant ER and MR to protect this sensitive area in **Colchester**, which will help lessen impacts on Fulton Creek; however, there is assumption the County will be able to work with landowners and developers to dedicate additional MR or that Council would approve the purchase of lands to dedicate as MR in order to facilitate the protection of Fulton Creeks natural hydrology.



Appendix H

Transportation Assumptions

- A series of interchanges and flyovers have been identified to connect **Bremner** to the surrounding road network. The spacing of the interchanges is consistent with the spacing of interchanges in other urban areas of the Capital Region however further discussions and ultimate approval by Alberta Transportation will be required prior to the Area Concept Plan. Assumption being that AT will support the proposed spacing.



Appendix H

Transportation Assumptions

- Current access to/from the **Colchester** area is by way of at-grade intersections on Highway 628 at Range Roads 233, 232 and 231, as well as by way of at-grade intersections on Highway 21 at Township Road 520 and Township Road 521. The at-grade intersections on Highway 628 are controlled by traffic signals at Range Road 233 and at Highway 21; all other at-grade intersections are unsignalized but have stop signs on the minor road approaches to the highway.
- The **Colchester** area is entirely surrounded by provincial highways and will be subject to provincial guidelines and regulations with respect to access. Based on discussions with Strathcona County, the Province intends to maintain strict access control on all highways surrounding Colchester. The current plans for future access to/from Colchester are very limited: one access point to the south (interchange on Highway 14 at Range Road 232), one access point to the west (flyover Highway 216), one access point to the east (flyover Highway 21).
- The existing AT functional plans did not contemplate urban development in **Colchester** therefore further transportation analysis and consultation with Alberta Transportation regarding ultimate intersection treatment and ownership of Highway 628 will be required at the Area Concept Plan stage.



Appendix H

Fiscal Impact Analysis Assumptions

- An analysis has not been conducted in regard to the County's or developer's ability to finance either development. In this regard the Fiscal Impact Analysis (FIA) is not a feasibility analysis.
- The final FIA assumes that developers would front end all hard infrastructure. A feasibility analysis would be required to review the reasonability of this assumption including alternative funding scenarios and their impacts.
- The effect on the financial requirements on future capital plan projects and financing has not been considered (i.e. growth node vs. existing demand).
- There has been no consideration for changes to the economic environment and that the grant environment won't change.
- FIA results could be significantly impacted by requirements to address environmental conditions as determined by a geotechnical analysis.
- The FIA assumes North of Yellowhead (Cambrian) completion as part of the analysis.



Comparison Matrix

Discussion



Bremner & Colchester Growth Management Strategy Key Assumptions

Enclosure 2

****Significant Assumption – relative to other assumptions these bolded items will require further analysis and could have significant cost implications and impacts on future detailed planning****

Environmental Assumptions (Bremner and Colchester):

- Only a high level Biophysical Assessment has been completed for both potential growth nodes. **Municipal Reserve (MR) and Environmental Reserve (ER) are conceptual at this level.**
- Both concepts contain density above 30 du/nrha as required by the Capital Region Board (Bremner requires between 30-40 du/nrha and Colchester requires between 30-45+ du/nrha)
- The Biophysical Assessment recommends that a soils study be completed for Bremner at the ACP stage.
- **Due to the moraine landscape in the Colchester area, an additional 10% of land was assumed to be required for ER.**
- It is assumed that lands outside of areas allocated for Environmental Reserve (ER), Municipal Reserve (MR) and pipeline setbacks are developable. Further study will be required at the Area Concept Plan (ACP) stage.
- As per the Municipal Government Act (MGA) it is assumed the County will be able to negotiate additional MR above the 10% given the higher density of **both** the Bremner and Colchester community design concepts.
- It is assumed the current MGA allowance for MR dedication will either remain or increase after the MGA review is complete.
- The Biophysical Assessment indicates a 100 metre setback should be required for Point Aux-Pins creek in **Bremner**. While this setback has been assumed, the distance will fluctuate based on further environmental studies and geotechnical analysis.
- The Potential Environmental Reserves in **both** areas include a buffer around the creeks and some of their tributaries as well as many of the wetlands in the area. GMS reserve allocations in **both** GMS' are currently being assumed based on best practices but will need to be adjusted as a result of ground truthing.
- Strathcona County's Wetland Conservation Policy and provincial policy and legislation strive to conserve every classification of wetland, and, when wetlands cannot be maintained in their original location, to achieve No Net Loss of wetlands through a strict series of mitigation activities.

Pipelines Assumptions (Bremner and Colchester):

- Utilizing the Cumulative Risk Assessment and 10^{-6} contour, a 250 metre setback on either side of the pipelines has been assumed for sensitive uses. More detail on the implementation of the cumulative risk for pipelines will need to be considered at the ACP stage.

- With respect to **Colchester**, much of the plan area on the east is bisected by pipelines. The 250 metre buffer on either side is assumed to be used for passive recreation.
- More detail on the implementation of the cumulative risk for pipelines will need to be considered at the ACP stage for **both** Colchester and Bremner.

Utility Assumptions:

Water (Bremner)

- **The most likely servicing option comes with some challenges including the requirement of construction of a Strathcona County watermain within the City of Edmonton, which presents jurisdictional challenges to be explored further. Assumption being made that the City will permit the construction.**
- **A future highway interchange is planned at Township Road 534 and Highway 21 which will increase the cost and complexity of the water transmission main crossing. It is assumed the County will be able to secure an alignment and crossing agreement with Alberta Transportation for the water transmission main.**
- **A detailed hydraulic analysis including water modeling will be required at the Area Concept Plan stage.**
- A series of onsite reservoirs will be required to provide potable water storage. A detailed servicing strategy will be required at the ACP stage to investigate the recommend reservoir locations and pressure zone boundaries.
- There's one temporary and three permanent servicing options for delivering potable water to the Bremner area and there are uncertainties and assumption associated with each option. Further studies as well as negotiations with EPCOR and the Capital Region Northwest Water Service Commission (CRNWSC) will be required.

Water (Colchester)

- **It is currently assumed there will be adequate space within the Transportation Utilities Corridor (TUC) to accommodate the water line. Further investigation will be required at the ACP stage.**
- **A detailed hydraulic analysis including water modeling will be required at the Area Concept Plan stage.**
- Water servicing consists of a new transmission line to be constructed from the 34 Street/92 Avenue booster station. The line would be constructed along 92 Avenue to the Transportation Utility Corridor (TUC, Anthony Henday Drive). The transmission line would then follow the municipal services corridor within the TUC south to Highway 628 (assuming approval of Alberta Transportation), and then parallel the Highway 628 right-of-way going east to a potential reservoir located in the northwest part of the Colchester area.

Wastewater (Bremner)

- Wastewater servicing can be provided by the Southeast Regional Trunk Sewer (SERTS) located west of Bremner on RR 232, which discharges to the Alberta Capital Region Wastewater Treatment Plant (ACRWTP) on TWP RD 540. One or two offsite wastewater trunks through neighbouring developments would be required to connect

the system to SERTS. Assumption being made that we can secure alignment through neighbouring developments.

- Due to topographical constraints it is not possible to connect to the proposed North of Yellowhead Area Concept Plan (ACP) trunk system. Connections to one or two proposed trunks in the West of 21 ACP are possible. The assumption being that easements can be negotiated and secured with owners of adjacent lands to accommodate the connections.
- A detailed engineering study will be required at the ACP stage to determine location and depth of trunks in addition to the detailed analysis of the onsite wastewater trunk system.

Wastewater (Colchester)

- **Further investigation will be required at the ACP stage to determine whether strictly a gravity system versus constructing a pump station is warranted given the depths of construction required to provide gravity servicing to Colchester which increases the initial capital costs of the system.**
- **Analysis of the lifecycle capital and operating costs will be required to determine if a pump station has significant benefits. It is assumed the most sustainable option in Colchester to reduce long-term operating costs would be a gravity system.**
- **A detailed engineering study will be required at the ACP stage to evaluate and compare the capital and life cycle costs of a gravity system compared to a pumped system, including the impact of grading (fill) requirements and with consideration for storm servicing.**
- Wastewater servicing will be provided by the Southeast Regional Trunk Sewer (SERTS).
- Onsite wastewater servicing will be provided by a series of gravity wastewater sewers and trunks generally following the topography to the offsite trunk connection point. Due to topographical constraints created by Fulton Creek and Mill Creek, and their wetlands, significant engineered fill will be required to facilitate development if a gravity sewer system is desired. Assumptions of costs associated with onsite engineered fill at this time cannot be made and this will fall primarily on the developer at the ASP and subdivision stages.

Stormwater (Bremner)

- The conceptual locations for the stormwater management facilities (SWMFs) were determined based on site topography, creek catchment delineation, and the presence of natural areas (potential ER/MR sites). Assumption being that these identified areas will suffice.
- The actual locations of the SWMFs will be revised and additional SWMF locations will likely be identified through more detailed Storm Water Management Studies at the ACP stage.

Stormwater (Colchester)

- **The impact of developing in this area has the potential to significantly disturb the natural hydrology of Fulton Creek by increasing peak flows and volumes. The County has identified significant ER and MR to protect this sensitive area in Colchester, which will help lessen impacts on Fulton Creek;**

however, there is assumption the County will be able to work with landowners and developers to dedicate additional MR or that Council would approve the purchase of lands to dedicate as MR in order to facilitate the protection of Fulton Creeks natural hydrology.

- The conceptual locations for the stormwater management facilities (SWMFs) were determined and assumed based on site topography, creek catchment delineation, and the presence of natural areas (potential ER/MR sites). Assumption being that these identified areas will suffice.
- The actual locations of the SWMFs will be revised and additional SWMF locations will likely be identified through more detailed Storm Water Management Studies at the ACP stage.
- A detailed drainage study is required at the ACP stage to determine the impact of development on Fulton Creek.
- Conservation and management plans will also be required at the ACP stage for both Fulton Creek and Mill Creek.

Transportation Assumptions (Bremner):

- **A series of interchanges and flyovers have been identified to connect Bremner to the surrounding road network. The spacing of the interchanges is consistent with the spacing of interchanges in other urban areas of the Capital Region however further discussions and ultimate approval by Alberta Transportation will be required prior to the Area Concept Plan. Assumption being that AT will support the proposed spacing.**
- The high level transportation analysis for Bremner assumed that almost 60% of the commuters in Bremner will be travelling to and from points west, i.e. Edmonton and Sherwood Park mostly by car (and some transit).
- Regardless of Bremner, the CRB's transportation planning anticipates an important role for Township 540 as a link to the future north-east regional highway connection and bridge across the North Saskatchewan River. Range Roads 224 and 225 will need to be upgraded in order to accommodate anticipated increases in traffic to and from Township Road 540. Further transportation analysis and consultation with Alberta Transportation regarding ultimate bridge location, and impacts to downstream roads will be required at the Area Concept Plan stage.
- It has been assumed that there will be a need for transit centres and park and ride facilities within the area. It has been assumed that transit service would be designed to serve Strathcona County Transit's main destinations, those being Sherwood Park and downtown Edmonton.

Transportation Assumptions (Colchester):

- **Current access to/from the Colchester area is by way of at-grade intersections on Highway 628 at Range Roads 233, 232 and 231, as well as by way of at-grade intersections on Highway 21 at Township Road 520 and Township Road 521. The at-grade intersections on Highway 628 are controlled by traffic signals at Range Road 233 and at Highway 21; all other at-grade intersections are unsignalized but have stop signs on the minor road approaches to the highway.**
- **The Colchester area is entirely surrounded by provincial highways and will be subject to provincial guidelines and regulations with respect to access. Based on discussions with Strathcona County, the Province intends to**

maintain strict access control on all highways surrounding Colchester. The current plans for future access to/from Colchester are very limited: one access point to the south (interchange on Highway 14 at Range Road 232), one access point to the west (flyover Highway 216), one access point to the east (flyover Highway 21).

- **The existing AT functional plans did not contemplate urban development in Colchester therefore further transportation analysis and consultation with Alberta Transportation regarding ultimate intersection treatment and ownership of Highway 628 will be required at the Area Concept Plan stage.**
- The assumption has been made that as traffic conditions warrant, traffic signals would be considered for the Range Road 232 and 231 intersections on Highway 628 (similar to the existing 233 signaled intersection). Alberta Transportation has completed a functional plan for the widening of Highway 628, but these plans did not contemplate urban development within Colchester.
- Highway 21 is a major provincial highway which runs in a north-south direction along Colchester's eastern boundary and along the east edge of Sherwood Park. It provides an important high capacity linkage to Alberta's Industrial Heartland to the north and the Fort McMurray region through connection to other highways. Highway 21 is currently a two lane paved highway along the east edge of Colchester but widens to four lanes from just south of Highway 628 to the north through Fort Saskatchewan. Regardless of Colchester, it is being assumed that Highway 21 will be upgraded to four lanes at some point in the future at the cost of Alberta Transportation.
- It has been assumed that there will be a need for transit centres and park and ride facilities within the area. It has been assumed that transit service would be designed to serve Strathcona County Transit's main destinations, those being Sherwood Park and downtown Edmonton.

Financial Assumptions (Bremner and Colchester):

- **An analysis has not been conducted in regard to the County's or developer's ability to finance either development. In this regard the Fiscal Impact Analysis (FIA) is not a feasibility analysis.**
- **The final FIA assumes that developers would front end all hard infrastructure. A feasibility analysis would be required to review the reasonability of this assumption including alternative funding scenarios and their impacts.**
- **The effect on the financial requirements on future capital plan projects and financing has not been considered (i.e. growth node vs. existing demand).**
- **There has been no consideration for changes to the economic environment and that the grant environment won't change.**
- **FIA results could be significantly impacted by requirements to address environmental conditions as determined by a geotechnical analysis.**
- **The FIA assumes North of Yellowhead (Cambrian) completion as part of the analysis.**
- That development in either area would not commence until 2020.
- All projections of revenues, expenditures and assessment, along with corresponding impacts are presented in the base year (2013 dollars).
- Base year (2013) municipal tax rates were used in the analysis. It was assumed that the current splits in municipal mill rates would remain in place over the forecast period.
- That approximately 55% of the County's operating costs are fixed with the remaining 45% of operating costs varying with changes to population.

- The FIA assumes that industrial growth would continue at an average annualized rate in line with industrial growth in the County over the past 30 years.
- There would continue to be some residential development in the county outside of either Bremner or Colchester and the FIA considers the impacts of this growth as well as the impacts of continuing to service existing development.
- Regarding the inputs for the FIA based on the community design concepts, estimates were given with respect to pipe length and costs, reservoir sizing and costs, storm water management facility sizing and costs, transmission pipe sizing and costs, trunk sizing and costs, road length as well as number of lanes and costs, interchange and flyover sizing and costs.
- The timeline projection also assumes developer interest in building in the area and assembly of land for development.

****While every effort has been made to list all assumptions, it is possible that not every scenario has been accounted for in this document.****

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**False Alarms Report****Report Purpose**

To provide the Priorities Committee with a summary of a draft plan from Strathcona County Emergency Services (SCES) to manage false alarm incidents.

Council History

On November 30, 2015 – Council passed Motion 2015/ 464 as follows:

That Administration provide a report to Priorities Committee, before the end of the first quarter of 2016, with an update on false alarms, including:

- a. A breakdown of the proportion of false alarms on residential versus commercial properties, and*
- b. The education programs underway designed to reduce false alarms.*

December 8, 2015 – Council passed *Bylaw 42-2015 – Fees, Rates and Charges*

Strategic Plan Priority Areas

Economy: Reducing the number of false alarm responses to residential and commercial occupancies will decrease unnecessary apparatus responses and support a more effective and efficient municipal infrastructure.

Governance: n/a

Social: n/a

Culture: n/a

Environment: n/a

Policy: n/a

Legislative/Legal: *Bylaw 42-2015 – Fees, Rates and Charges*

Interdepartmental: Financial Services

Summary

Council passed Motion 2015/464 during the November 30, 2015 Council Budget Meeting to request information on false alarms and plans to reduce them.

In response to the motion, SCES is presenting an outline of the purpose, reasoning, and a draft plan for managing false alarm incidents including project timing, invoicing for responses and communication to the public. SCES will educate and communicate with businesses and residents on building owner responsibilities regarding alarm systems, including benefits to maintaining a correctly operating alarm system and how to reduce incidents of false alarms.

Communication Plan

Public notification to include use of newspaper ads, County website, department brochures, information distribution through Chamber of Commerce and fire inspector site visits.

Enclosure

- 1 False Alarm Response Report (Document #8399902 ppt)

Strathcona County Emergency Services False Alarm Response Report

Priorities Committee Meeting
March 8, 2016

Presenters: Fire Chief Iain Bushell and Deputy Chief Bob Scott

Document: 8399902

Fire Alarm Systems are Required

- Alberta Building Code (ABC):
 - Considers building size, use and occupant load.
- Alberta Fire Code (AFC):
 - Requires maintenance of the fire protection systems.

Fire Alarm Maintenance

- Alberta Fire Code:
 - Requires fire protection installations be maintained in operating condition.
 - Identifies building owners or their agent as the party responsible to carry out provisions of the AFC.

False Alarm Activations

- May occur in any building with an alarm or sprinkler system – residential, commercial, or industrial.
- False alarms are caused by:
 - human actions/activity
 - mechanical (electrical or hydraulic)
 - lack of maintenance
 - negligence
 - malicious activity

2015 Response Statistics

- 557 false alarm calls
 - 227 commercial
 - 330 residential
- Of those, 164 were maintenance related alarms requiring Fire Inspector follow up.
- SCES Standard Operating Procedure requires that a response is dispatched to every alarm call to ensure there is no danger to life safety or property.

False Alarm Management Program

- Education
 - Fire inspections
 - Education and public awareness
 - Fire inspectors - alarm response follow-up
 - Newspaper ads
 - County website
- Incentive to maintain system (deterrence)
 - Typical fine starts at \$250 for repeat false alarms
 - Potential bill up to \$4015 for response

False Alarm Management Program

- Based on research of bylaws and practices from 10 Alberta municipalities.
- Will determine if false alarm is a maintenance or education issue, or both.
- Includes a review of response information to determine if invoicing is appropriate.

Feedback and Questions

Thank you

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**Train Whistle Cessation – Next Steps****Report Purpose**

To provide the Priorities Committee with a summary of the Highway 824 at-grade rail crossing train whistle cessation process and to review future actions.

Council History

January 11, 2011 – Council directed Administration to review developing a policy to minimize train whistles.

April 26, 2011 – A verbal status report was provided to Council to define the progress Administration had made with respect to research and analysis of train whistle minimization.

July 12, 2011 – Council approved a motion to postpone this item to August 16, 2011 in order to research additional information.

August 16, 2011 – Council directed administration to prepare a train whistle minimizing policy.

April 24, 2012 – Council directed administration to revise the Train Whistle Cessation Policy and present at the end of June 2012.

July 17, 2012 – Council approved the Municipal Policy SER-013-004: Train Whistle Cessation.

December 11, 2012 – Council approved the 2013 Capital Budget which included the 2013 Ardrossan Train Whistle Cessation project.

January 19, 2016 – Council passed a whistle cessation resolution at the CN Rail crossing 250.25 at Highway 824/Range Road 222.

Strategic Plan Priority Areas

Economy: n/a

Governance: Cooperative partnership with community, and business

Social: Helping, caring and safe community

Culture: n/a

Environment: n/a

Other Impacts

Policy: SER-013-004 Train Whistle Cessation, SER-009-017 Traffic Control Devices

Legislative/Legal: Transport Canada – *Railway Safety Act*

Interdepartmental: Capital Planning and Construction, Planning and Development Services

Summary

With the implementation of whistle cessation at the Highway 824 crossing, Strathcona County has acquired a sound understanding of the process and procedures for implementing whistle cessation at an at-grade crossing. Thus far there have been mixed reviews in

regards to the whistle cessation effective at the Highway 824 crossing; some reviews are positive and affirming while others have been negative, where they felt as though it was an unnecessary expense. The total cost of the required upgrades at this specific crossing was approximately \$100,000 and included the evaluation, design, and construction of the chain link fence and additional signing. As a result, for any proposed future train whistle cessation projects, administration will be conducting public engagement for the benefitting area to understand the local stakeholders' wants and needs prior to a project commencing.

The train whistle cessation process follows the federally-controlled *Railway Safety Act*, where a municipality is able to request, through resolution, the cessation of train whistles at at-grade crossings with the approved levels of safety improvements. Transport Canada defines the standards, required safety measures, and specified procedures consistent with the *Railway Safety Act* and grade crossing regulations. Strathcona County developed and approved Policy SER-013-004 Train Whistle Cessation; this policy outlines the required steps in order to achieve whistle cessation within Strathcona County. As the policy describes, a benefitting area with a minimum of 50 households is able to request and pursue train whistle cessation. With this in mind, there are 13 crossings along the CN Rail Wainwright subdivision line from Range Road 232 to Range Road 204 and 19 crossing locations along the CP Rail Josephburg line from Range Road 205 to Range Road 232 that would qualify under the existing policy.

Each crossing is unique and must be evaluated independently for whistle cessation. Evaluations require engineering review and assessment to define the scope of work that may or may not be required to implement whistle cessation. At a minimum, each crossing must have bells, lights, and gates with appropriate signing, line marking and sufficient sightlines to be considered for train whistle cessation. Train whistles are a safety device that improves driver and road user safety by alerting of an oncoming train. Removing train whistles is a strictly-controlled process because of the high risk nature of train crossings, and all efforts must be made to only implement cessation where the benefits outweigh the risks.

To determine the level of effort and engineering controls required to implement train whistle cessation, administration is planning to review potential crossings in this priority order:

- The Highway 824/Range Road 222 intersection is complete (#11 – green)
- The three intersections from Range Road 231 to Range Road 220 (#10, #12 & #13 – yellow)
- The CN Rail Wainwright subdivision line crossings between Highway 830 and Range Road 211A (#5-#9 – orange)
- Those between Range Road 210 and Range Road 204 (#1-#4 – red)
- The CP line crossings near Josephburg (#26 & #27 – blue)
- The CP line crossings from Range Road 205 to Range Road 232 (#14-#25 and #27-#32 – purple)

Enclosure

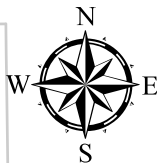
1 Train Whistle Cessation Locations Map

Strathcona County Railway Crossings
Whistle Cessation Locations

Enclosure I

Priority Sequence

- - 11, Completed
- - 10,12,13
- - 5-9
- - 1-4
- - 26, 27
- - 14-25, 28-32



Number	Intersecting Road
1	Highway 630
2	Range Road 204
3	Range Road 205
4	Range Road 210
5	Range Road 211A
6	Range Road 213
7	Range Road 214
8	Township Road 524
9	Highway 830/Range Road 215
10	Range Road 220
11	Highway 824/Range Rd 222
12	Range Road 223
13	Range Road 231
14	Range Road 232
15	Range Road 231
16	Township Road 534
17	Range Road 225
18	Township Road 540
19	Range Road 224
20	Township Road 542
21	Range Road 223
22	Range Road 222
23	Range Road 221
24	Township Road 544
25	Range Road 220
26	Range Road 215
27	Township Road 550
28	Range Road 213
29	Range Road 212/Township Road 552
30	Range Road 211
31	Highway 15
32	Highway 830/Range Road 210

0 1.5 3
Kilometers

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**Green Routine Update****Report Purpose**

To provide the Priorities Committee an update on the Green Routine for the residential sector of Strathcona County, including expected 2016 operational changes.

Council History

April 1, 2008 – Council approved the Integrated Waste Management Plan and Waste Management Bylaw 11-2008 that supported the implementation of the Green Routine program.

June 25, 2013 – Council approved Waste Management Bylaw 41-2013 repealing Bylaw 11-2008.

March 24, 2015 – Council approved Waste Management Bylaw 39-2014 repealing Bylaw 41-2013.

Strategic Plan Priority Areas

Economy: Diversion of waste from landfills is an efficient use of resources and manages future cost increases.

Governance: n/a

Social: Goal is to provide collection services that are convenient, responsive and satisfactory to customers.

Culture: n/a

Environment: Reducing waste generation and increasing waste diversion is a principle of the program and aligns with the County's strategic goal of improving the efficiency of resource usage and its impact on the community.

Other Impacts

Policy: n/a

Legislative/Legal: Waste Management Bylaw 39-2014

Interdepartmental: n/a

Summary

The Green Routine residential program was launched in June 2008. The primary goal of the Green Routine continues to be the delivery of convenient, economical and effective waste diversion opportunities, while increasing community awareness about waste diversion and minimization.

After eight years of the program there are changes required in order to ensure the program meets the needs of our residents while remaining economical and efficient.

1. New collection and processing contract to commence April 1, 2016 with Green For Life (GFL) Environmental Corp.
2. Rerouting will be required for multiple urban neighbourhoods to accommodate growth in Sherwood Park, as well as to ensure that balanced collections occur each day. The full list of neighborhood changes is captured in Enclosure 1.

3. Starting in 2016, the hauler will be providing collection throughout the Christmas holiday season with the exception of Christmas and New Year's Day. When these days fall during the week, they will be collected on the next available Saturday.
4. Cart sizing options will be piloted in 2016 in select neighborhoods to determine the feasibility of offering a variable program to all residents.
5. The Broadview Enviroservice Station was opened to the public February 18, 2016. The new site has set operational hours for the Enviroservice building, as well as the recycle and brush drop off.

Communication Plan

Information regarding the change in schedule will be delivered through new calendars to all residents receiving service. Direct communication via "cart knockers" will be delivered to customers that are affected by the change. Updates to the website, the Green Routine app, social media and traditional communication methods will also be used.

Enclosure

- 1 Green Routine Update PowerPoint Presentation (Document: 8384865)

Green Routine Update

Utilities

Priorities Committee Meeting Date: March 8, 2016
Presented by: Utilities
Document: 8384865

Purpose of today...

- Overview of linkage to the Strategic Plan, principles and performance measures
- Program status update
- Curbside audits
- Curbside collection changes
- Broadview Enviroservice Station
- Multi-tenant update



Connection to Corporate Plans

Strategic Plan

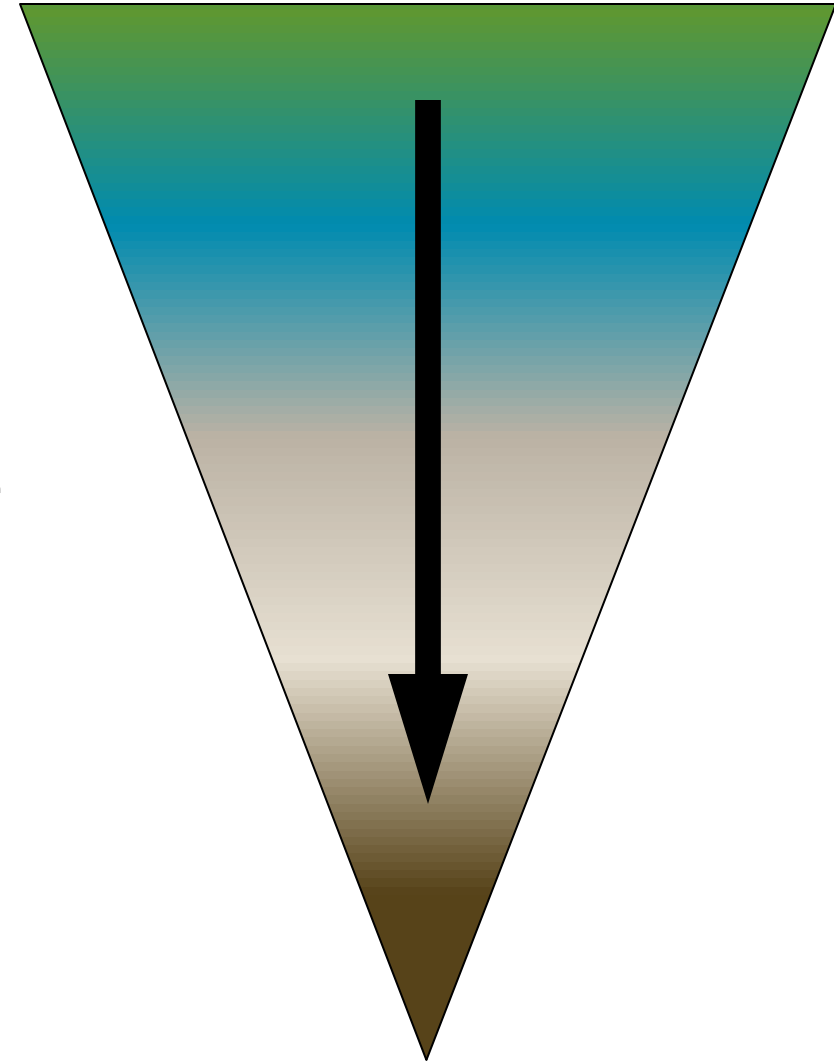
- Waste Management Services follows the priorities as set out in Strathcona County's Strategic Plan with direct linkages to the following strategic goals:
 - Improve the efficiency of resource usage; minimize the volume of waste and its impact on the community (Environment)
 - Increase public involvement and communicate with the community on issues affecting the County's future (Governance)

Corporate Business Plan

- The program is committed to providing services that balance social responsibility with the benefits of economic prosperity and environmental stewardship
 - We are efficient and effective in daily operations

Hierarchy of Resource Management

- **Reduce** waste at the source
- **Reuse** materials when possible
- **Recycle** products at the end of their useful life
- **Recover** energy or materials
- Manage **Residuals** in an environmentally responsible manner



Waste Management Principles

- Waste Collection

- Convenience
- Responsive
- Customer Service Satisfaction

Social - health, customer service

- Waste Diversion

- Compliance
- Participation
- Mitigate future cost increases

Economic - extend life of landfills, manage landfill/transportation costs

Environmental - pollution management, GHG reductions, replace renewable resources and conserve non-renewable resources

- Waste Minimization

- Education
- Communication

Environmental - reduce impacts on environment

Social - intergenerational equality

Performance Measures

Program Goal

To provide convenient, economical and productive residential waste diversion opportunities, while increasing community awareness about waste diversion and minimization

Key Performance Indicators

- To achieve 70% waste diversion from landfill by 2015 for *controlled* residential sector
- To maintain satisfaction of services above 75%
- To achieve reliable waste collection by having less than 1% missed collections

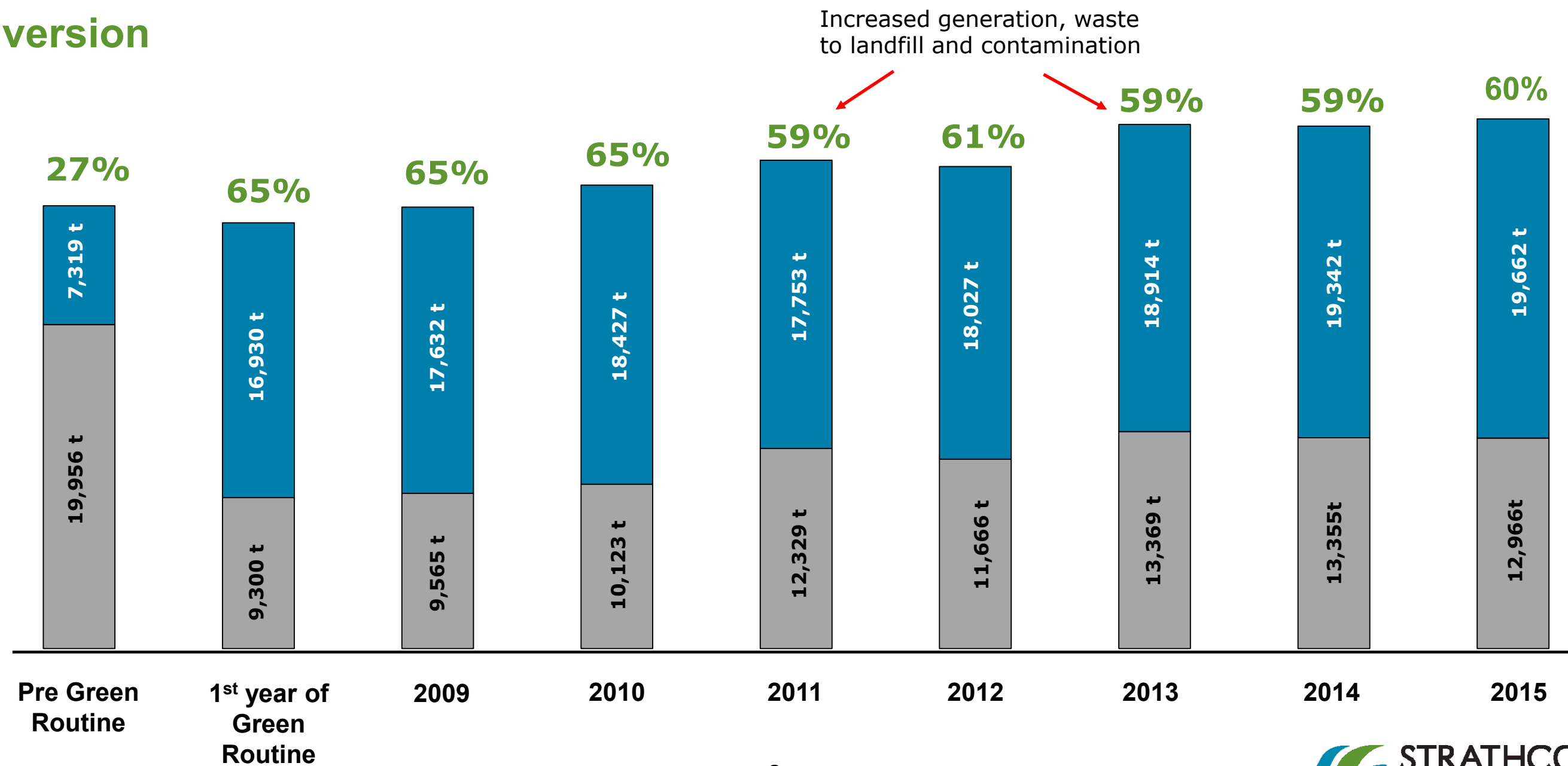
Key Message: Endorse the pursuit of a higher diversion target for the residential sector, while providing reliable waste collection services and maintaining customer satisfaction

Program Status Update



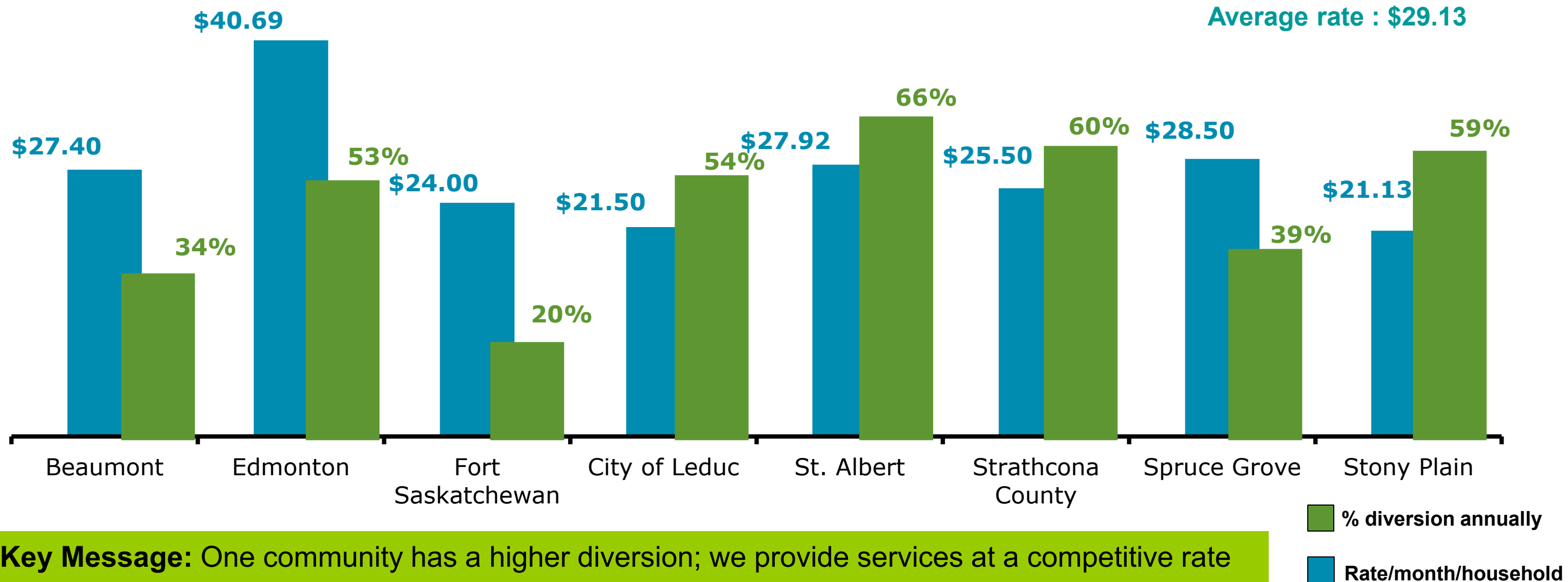
How are we performing?

Diversion



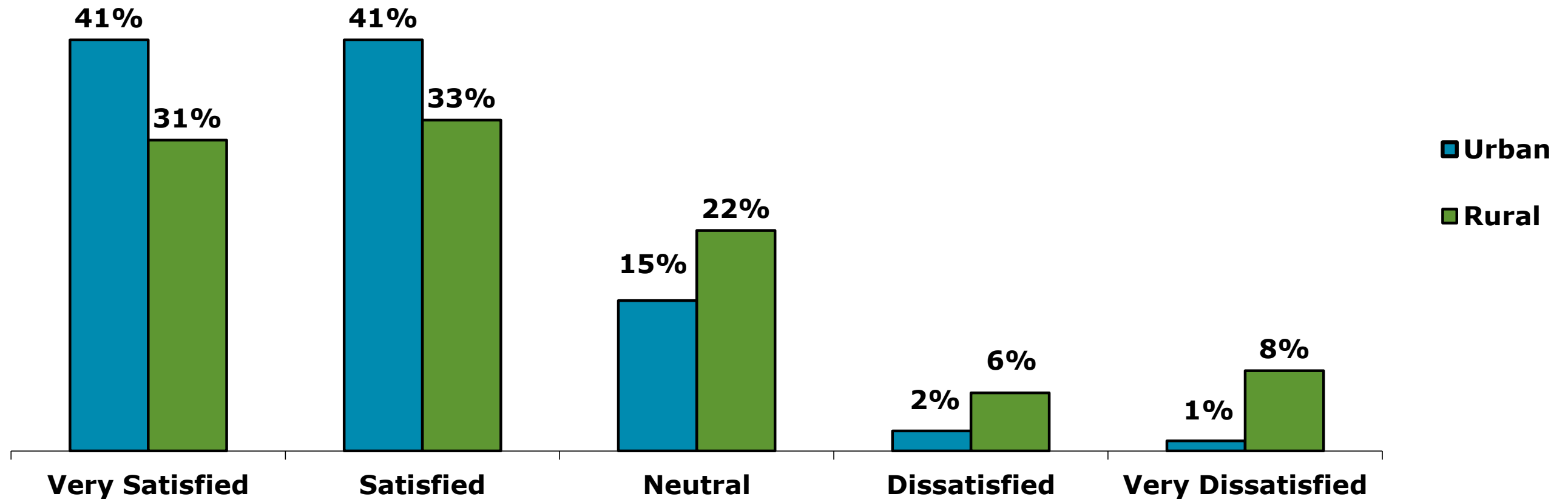
How are we performing?

Regional Residential Comparison



How are we performing?

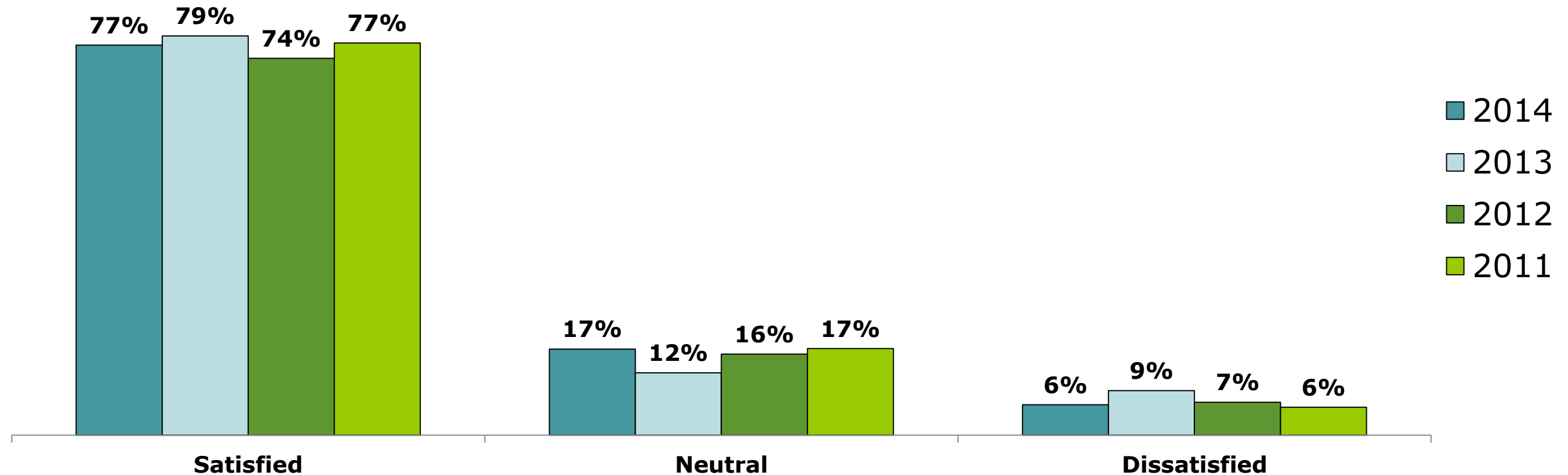
Overall Satisfaction



Key Message: Achieving high satisfaction overall with our customers

How are we performing?

Satisfaction Trend



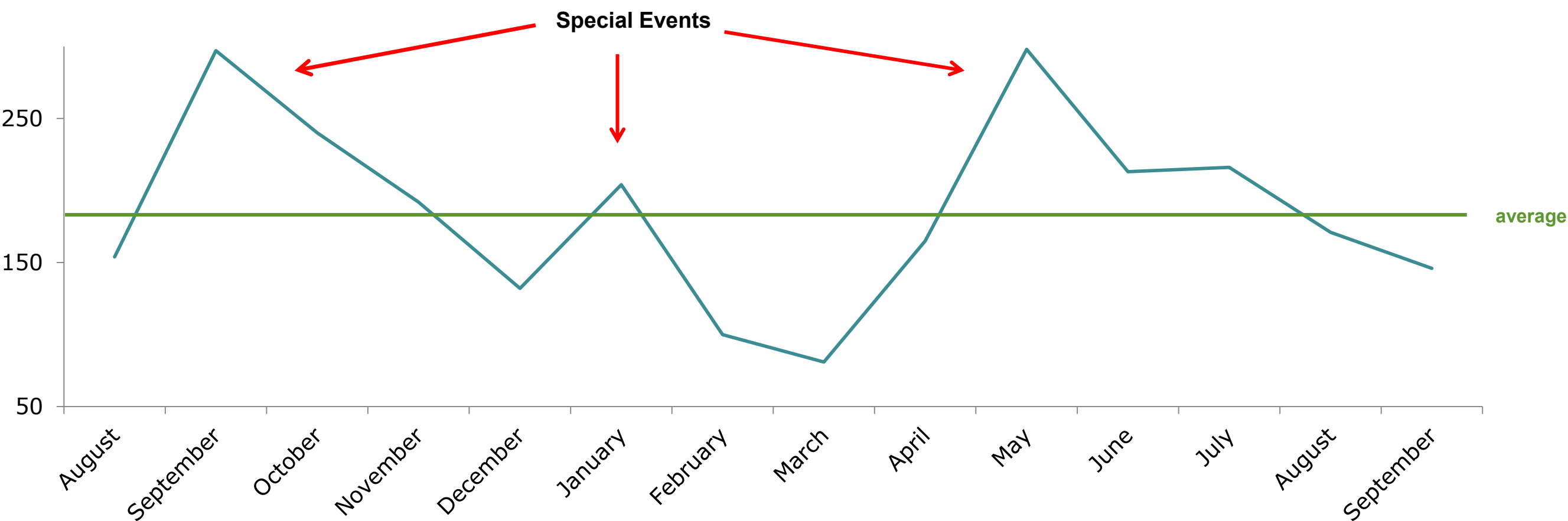
Key Message: Satisfaction has remained consistent with the program

Comparison of corporate public satisfaction surveys from 2011, 2012, 2013, 2014

How are we performing?

Missed Collections

- Target <1% misses (1,000 misses)
- 100,800 collections per month
- 186 misses per month (average) = 0.2% missed

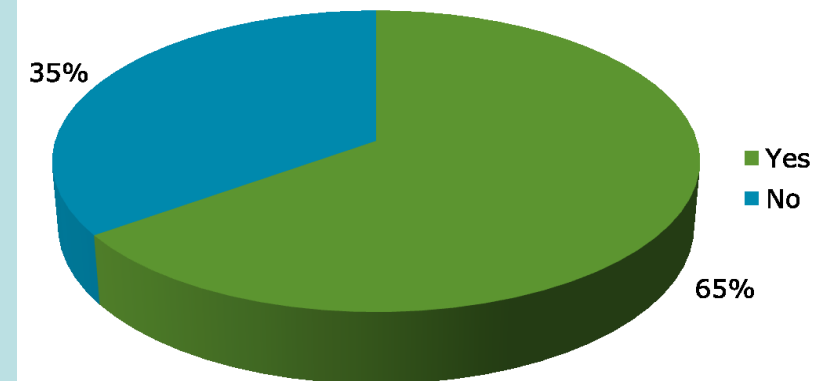


2014 Curbside Audits

- In May 2014, Utilities brought forward an update on the program that included a number of observable issues at the curb
- Based on statistics, surveys and monitoring of behaviours, we believe the reduction in diversion was occurring due to:
 1. Organics contamination
 - * 7-8% contamination; \$20,000 processing costs
 2. Overfilled waste carts
 - * Caused messes in neighbourhoods and an indication that organics and blue bags were not fully utilized
 3. Organics in waste carts
 - * Found that waste was peaking May through October with growing season, whereas it should remain relatively consistent throughout the year

Support for Enforcement

"... are you supportive of Strathcona County increasing enforcement to get residents to comply with Green Routine guidelines (enforcement could include reducing leniency c



Key Message: Residents endorse the pursuit of ensuring that there is program compliance

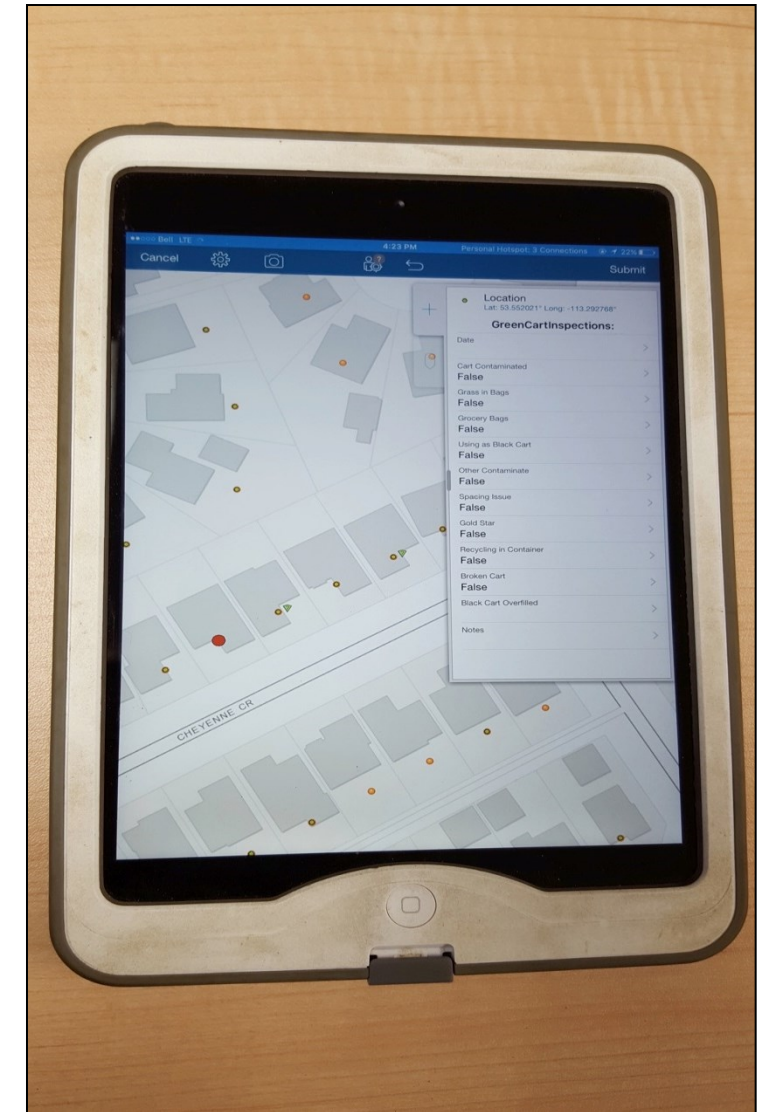
November 2013 – Waste Management Satisfaction Survey (via telephone, sample size 450)

2014 Curbside Audits

- These issues posed challenges both in terms of achieving our strategic objectives as well as maintaining efficient and cost-effective solid waste operations
- Curbside audits commenced in order to request compliance from customers and to address overfilled carts and contamination in the organics carts
- After audits were completed, we saw a reduction in overfilled carts and contaminated organics
- Given the effectiveness of these auditing blitzes and the acceptance for increased enforcement, Utilities took a proactive approach by integrating an annual auditing program into our outreach efforts

2015 Curbside Audits

- Focus has been on routes where we see high levels of contamination from truck loads or excessive overfilled carts
- We actively use Community Based Social Marketing (CBSM) to encourage the adoption of a wide array of behaviours that support the goals of our program
- Staff walk selected neighborhoods using a handheld device to collect data specific to the collection point which is retained using a GIS program. They inspect whether:
 - Carts and recycling are appropriately placed & spaced
 - Streams are separated appropriately
 - The cart is broken and needs replacement
 - A container is being used for recycling
 - Carts are overfilled



2015 Audit Results

- In the summer of 2015, 5,289 carts were inspected
 - 517 (10%) organic carts were heavily contaminated, stickered and needed correction
 - Of these, 129 (2%) organic carts were actually being used as a waste cart
 - 263 (5%) warnings were placed on carts, but still collected
 - 4,509 (85%) carts were being used properly
- 45 carts were noted as needing replacement
- 15% of locations required spacing education; carts were spaced appropriately for efficient collection
- **One in every ten audits resulted in an engaging conversation with a resident**

2015 Audit Results

What did we hear and observe?

- Overall auditors indicated that during the inspection interactions with residents were more positive than negative
- When helping residents directly on the street or in discussions with those that follow up with a phone call, the majority of the time spent was on educating how to do the program right, as they were unaware that they had been doing something wrong
- Received 20+ calls from residents who asked to be audited so they could receive a 'star'
- Some residents who required a green cart replacement were concerned that their 'star' sticker would not transfer over to their newly delivered cart
- Provided an opportunity to engage residents further about the principles and outcomes of the program

2015 Audit Results

Efficiency & Effectiveness

- Audits trigger necessary cart replacements
- Audits assist haulers with being more efficient in their daily collections
 - Spacing corrections
 - Proper preparation of materials makes it easier to handle with fewer messes
- Intention is to reduce contamination and associated costs while increasing our diversion from landfill
- Collection of data helps us measure effectiveness of our program and allows us to target our marketing efforts

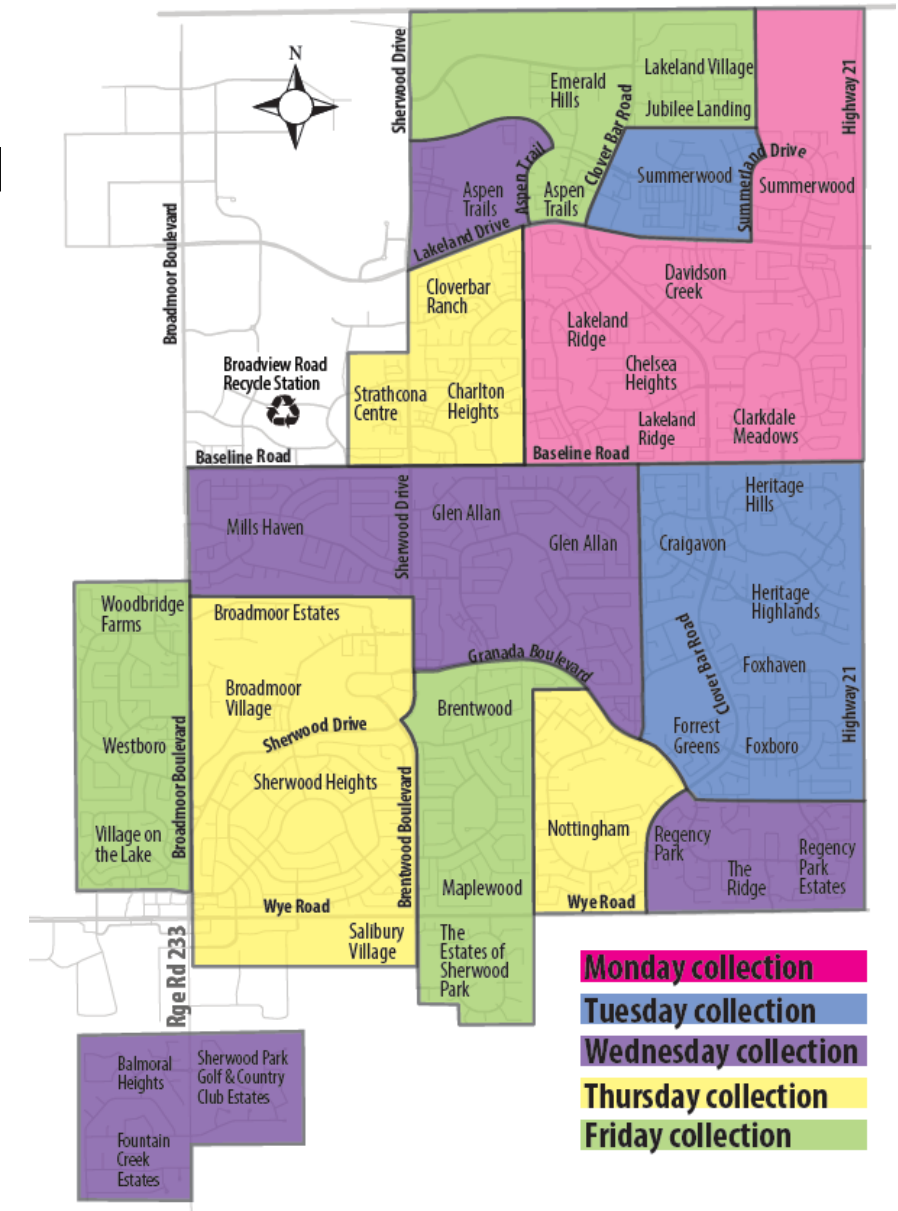
Curbside Collection Changes

- Utilities conducted a procurement process for collection and processing services for the Green Routine program
 - Green For Life (GFL) Environmental Corp. was the successful proponent
 - New contract will commence in April 2016
- The process allowed Utilities to secure competitive rates for a five year term with extension opportunities
 - 0% rate increase for 2016
 - Edmonton CPI adjustments in subsequent years



Collection Schedule Changes

- To implement the new contract, GFL requested that the County adjust the current collection schedule so they could provide efficient service that accommodates growth areas and balances 'per day' collection counts
- There will be some significant changes to the urban collection map
- No changes to rural schedule for waste collection
- GFL will be providing flexibility with collection for a few cycles to accommodate the transition of zones
- Direct communication will be provided to those affected



New Collection Schedule

- Effective April 4, 2016

Neighbourhood	Old Day	New Day
Regency Park	Tuesday	Wednesday
The Ridge	Tuesday	Wednesday
Regency Park Estates	Tuesday	Wednesday
Woodbridge Farms	Wednesday	Friday
Westboro	Wednesday	Friday
Village on the Lake	Wednesday	Friday
Broadmoor Estates	Wednesday	Thursday
Broadmoor Village	Wednesday	Thursday
Sherwood Heights	Wednesday	Thursday
Salisbury Village	Wednesday	Thursday

Neighbourhood	Old Day	New Day
Glen Allen	Thursday	Wednesday
Brentwood	Thursday	Friday
Maplewood	Thursday	Friday
Estates of Sherwood Park	Thursday	Friday
Cloverbar Ranch	Friday	Thursday
Charlton Heights	Friday	Thursday
Strathcona Centre	Friday	Thursday
Summerwood (East)	Friday	Monday
Summerwood (West)	Friday	Tuesday
Aspen Trails	Friday	Wednesday

*Neighbourhoods noted in red will shift to the day before; extra communication and flexibility will be provided.

New Collection Vehicles

- Starting in April 2016, GFL will operate compressed natural gas (CNG) vehicles to collect all County curbside waste, recycling and organics.
 - CNG trucks are estimated to reduce the greenhouse gas emissions from curbside collection by 18%¹ which is approximately 144 tonnes² annually
 - CNG trucks also operate on average ten decibels lower in comparison to a diesel truck
- The trucks will also promote the County's Green Routine program by using the wraps on the trucks that collect in the County

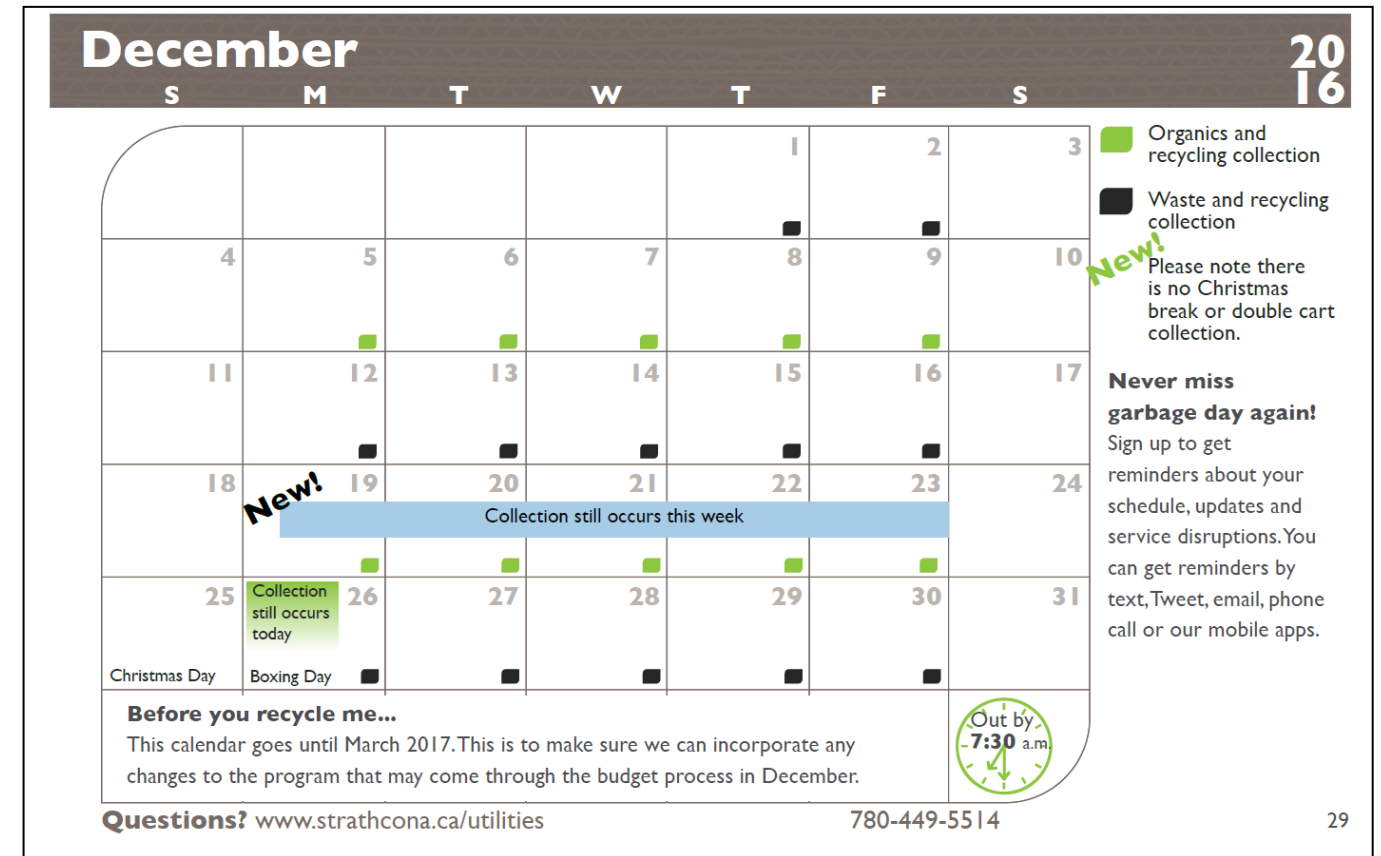


1 (based on Natural Resources Canada's lifecycle emissions model GHGenius @ 45,000 km per year)

2 (based on 12 trucks @ 45,000 km per year, 12 tonnes per truck)

Christmas Collection

- Starting in 2016 collection will occur on all 52 weeks in the year including statutory holidays with the exceptions of Christmas Day and New Years Day
- Double cart collection after Christmas will not be provided starting in 2016
- Any collection that falls on Christmas or New Years Day will be collected on the Saturday of that week



Cart Resizing Pilot

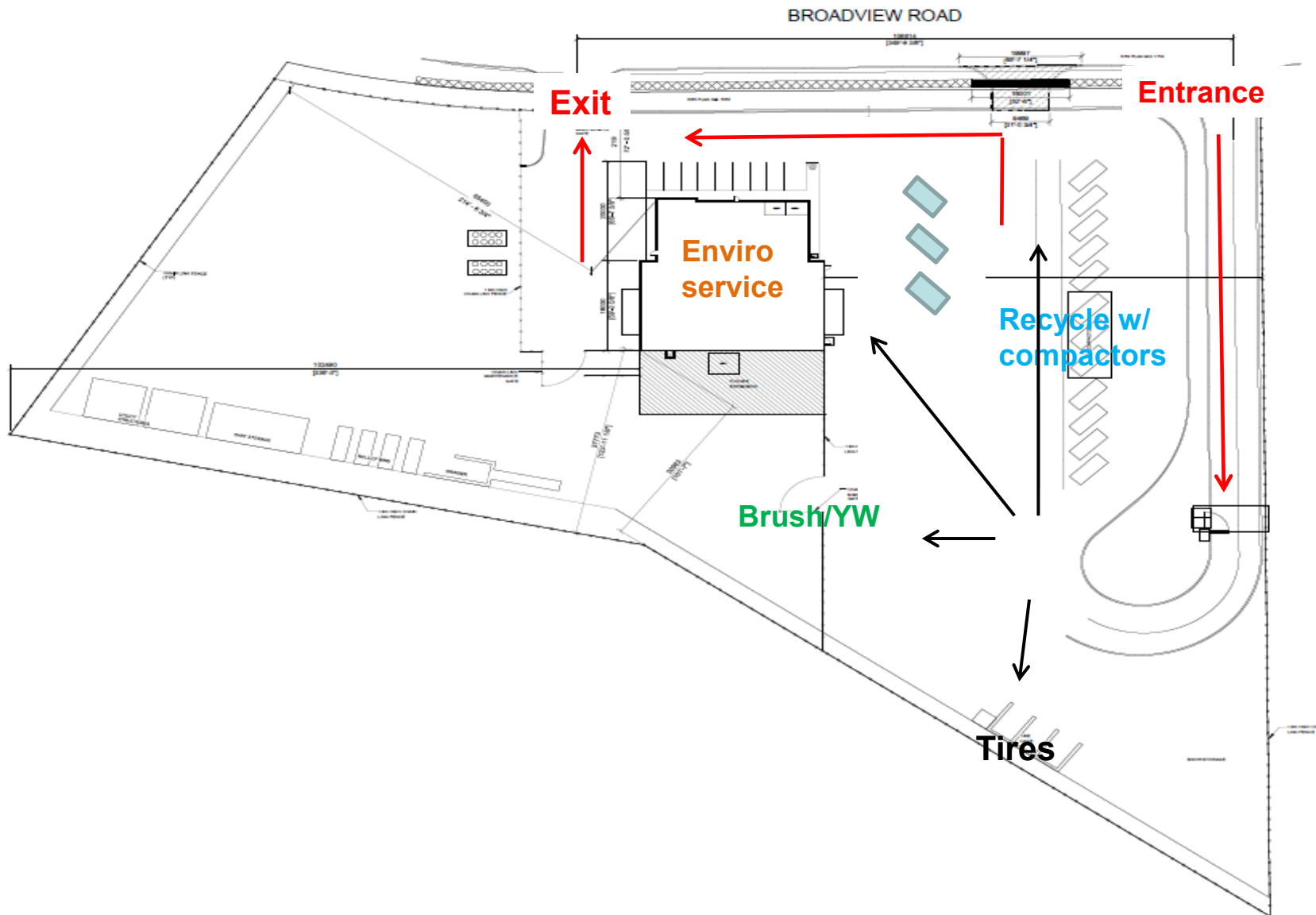
- Our new contract allows for the collection of different sizes of carts
- Utilities will be conducting a pilot in 2016 by selecting a neighbourhood and offering residents an opportunity to reduce the size of their waste and/or organics carts
- This will assist in understanding:
 - the potential uptake by residents
 - the impacts to processing tonnages
 - the overall implication for rates



Broadview Enviroservice Station



Site Layout



- Recycle station
- Brush & yard waste disposal
- Enviro service building
- Site/building is gated with set operational hours

Operational Plan

- The Enviroservice building was opened to the public on February 18, 2016.
 - Operational four days a week, Thursday through Sunday
- Recycle station is currently accessible on the site and available to residents.
- Brush and yard waste has moved from Streambank Avenue location. The new site will have ground level bunkers that will be safer and easier for users.
 - Contractors required to purchase a permit
- As of February 8, 2016, winter hours of operation commenced for the recycle and brush yard on the site for seven days a week.
- A joint media release, ribbon cutting and grand opening will be held on Earth Day, April 22, 2016, with provincial and federal governments.

Operational Hours

	Winter Recycle Mid-Oct to Mid-Apr	Summer Recycle Mid-Apr to Mid-Oct	Enviroservice All Year
Monday	9am to 6pm	8am to 8pm	CLOSED
Tuesday	9am to 6pm	8am to 8pm	CLOSED
Wednesday	9am to 6pm	8am to 8pm	CLOSED
Thursday	9am to 9pm	8am to 9pm	1pm to 9pm
Friday	9am to 6pm	8am to 8pm	10am to 5pm
Saturday	9am to 6pm	8am to 6pm	10am to 5pm
Sunday	9am to 6pm	8am to 6pm	10am to 5pm

Multi-Tenant Update

- 78 multi-tenant buildings & complexes in the County
 - 41 are serviced by the County with Green Routine or a variation
 - 35 receive private collection services

Private Collection

- All (35) buildings are compliant with the new Bylaw by offering at minimum an opportunity to recycle paper products
- 28 buildings have opted to increase recycling to include all materials (ie. plastics, metals and glass)
- Four buildings are voluntarily participating in organics collection as well
- New buildings are required to provide collection of all streams
 - Development permit post June 30, 2015
 - Two new buildings are in the process of being compliant



Discussion

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**Communications update – 2015 website statistics****Report Purpose**

To provide the Priorities Committee with an overview of 2015 activity on Strathcona County's external website.

Council History

N/A

Strategic Plan Priority Areas

Economy: As a central repository of all things Strathcona County, the external website is an economical means of making County information widely available to all County stakeholders. It is a window into all County programs and services.

Governance: Through the website, citizens can access Mayor and Councillor pages, Council and Priority Committee Meeting agendas, reports, minutes and webcasts, as well as frequently requested bylaws and organizational policies.

Social: All of the organization's social programming is available on the website. A community calendar provides a central source of information on County and community events.

Culture: All of the organization's recreational, historical and cultural programming is available on the website.

Environment: All of the organization's environmental programming is available on the website.

Other Impacts

Policy: N/A

Legislative/Legal: N/A

Interdepartmental: All Strathcona County departments make extensive use of the external website to communicate with citizens and other stakeholders.

Summary

Strathcona County's website provides a single point of reference and access to information and services to residents and staff alike. An integrated communications strategy for social media, print and web, promotes the website as the trusted source of information on County programs and services. Citizens, responding to the yearly public satisfaction survey, consistently rate the external website as their first or second choice for information on Strathcona County programs and services. In 2015, Communications upgraded the website's analytical tools, and worked with communicators across the organization to apply advanced metrics, such as events and conversion goals, to measure the site's effectiveness. These metrics were implemented July 1, 2015.

Communication Plan

A copy of the web statistics report will be shared with department directors and communicators.

Enclosure

1 2015 web highlights

2015

Web highlights

www.strathcona.ca

Over
1.97M
sessions

6%

staff
(within the network)

What do people do on the website?

From July 1 to December 31, 2015:

* Excluding staff

People downloaded documents

164 thousand times
Mostly **transit schedules**

followed by **swimming and recreation schedules**
and the **waste calendar**



Followed a link to
register
for recreation programs
10
thousand times

Followed a link to a
survey
1.8
thousand times

Clicked to send us
an email
16
thousand times

Waited
3.4 seconds
for the average page to load



Clicked to read or
sign up for an
eNewsletter
2
thousand times



Clicked to
phone us
from their smartphone
15
thousand times

Clicked to view the
**property
assessment**
mapping tool
17
thousand times



Watched a
video
29
thousand times

The most popular
video watched **through**
the website was the Traffic
Circle Changes, with
over 1,600 views.



People also watched on social media

These were our top 3 YouTube videos *throughout 2015, including staff views.*



Dance off crosswalks
57 thousand views
48% from USA
12% from Canada



Rain barrel tricks
8 thousand views
68% from USA
11% from Canada



Traffic Circle
5 thousand views
1% from USA
98% from Canada

Numbers include views from website, facebook, Twitter and Youtube.

The global website conversion rate was **15%.**

This means residents performed a **special activity**, in addition to coming to the website for information.

Topics of interest were:



<i>Top 10 groups of pages</i>	<i>Pageviews (in thousands)</i>
Recreation, parks and culture	519
Transit	238
Careers and Human Resources	222
Permits, planning, development	92
Utilities	81
Taxation and assessment	45
Search results	38
Transportation and agriculture	37
News and events	32
Family and Community Services	30

July 1 to December 31

How do people get to the website?

65%

Arrive at the County website after searching the web, primarily google.



Google

They land **directly** on the pages containing their search terms.



10%

Of sessions originating from search land on the homepage.

People searched for:

strathcona-county
millenium-place
strathcona-transit
sherwood-park-transit
school-zone 411
strathcona
strathcona-county-jobs
millennium-place
millennium
strathcona-wilderness-centre
sherwood-park
strathcona-county-library
strathcona-county-transit
county-of-strathcona
ardrossan
ardrossan-rec-centre
millenium-place-sherwood-park

People also followed links from other websites to ours.
The **top 5 referring websites** since July 1, showcased:

**Playgrounds,
events and activities**

7.5

*thousand
sessions*

todocanada.ca
raisingedmonton.com
frugaledmontonmama.com

Careers

4.5

*thousand
sessions*

wowjobs.ca
ca.indeed.com

If people came from social media, they came from:



Social *by the* NUMBERS

7 thousand Facebook page likes
Average of 7.5 Facebook posts
per week

5.5 thousand Twitter followers

18 staff crafting messages and/or
monitoring across departments

The *Most engaging* posts in social media were:

TRAFFIC CIRCLE

17 thousand
Facebook users reached

3 thousand
Facebook post clicks

720 Likes, comments
and shares

315 Twitter
clicks (from 2 tweets)

WATER BAN

22 thousand
Facebook users reached

3.7 thousand
Facebook post clicks

525 Likes, comments
and shares

155 Twitter
clicks (from 2 tweets)

DANCE OFF

15 thousand
Facebook users reached

1.9 thousand
Facebook post clicks

283 Likes, comments
and shares

108 Twitter
clicks

All best performing posts
featured rich content
(images or videos)

The average reach in Facebook
was **1.3 thousand** users and the
average engagement was **65** likes,
comments or shares

Out of the total **389** Facebook
posts, **98%** were organic
(not paid for)

How people outside our network viewed the website:



51%
using a phone



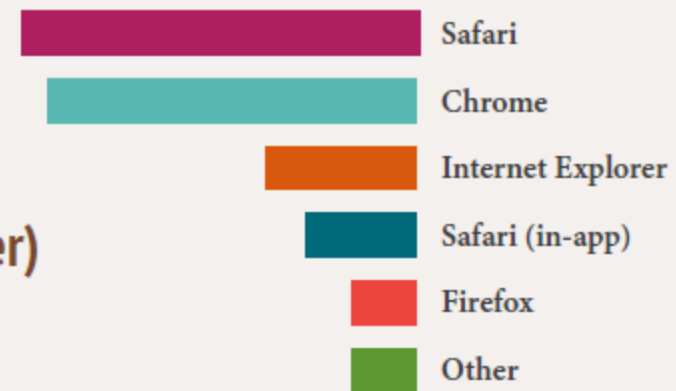
38%
using a desktop

11%



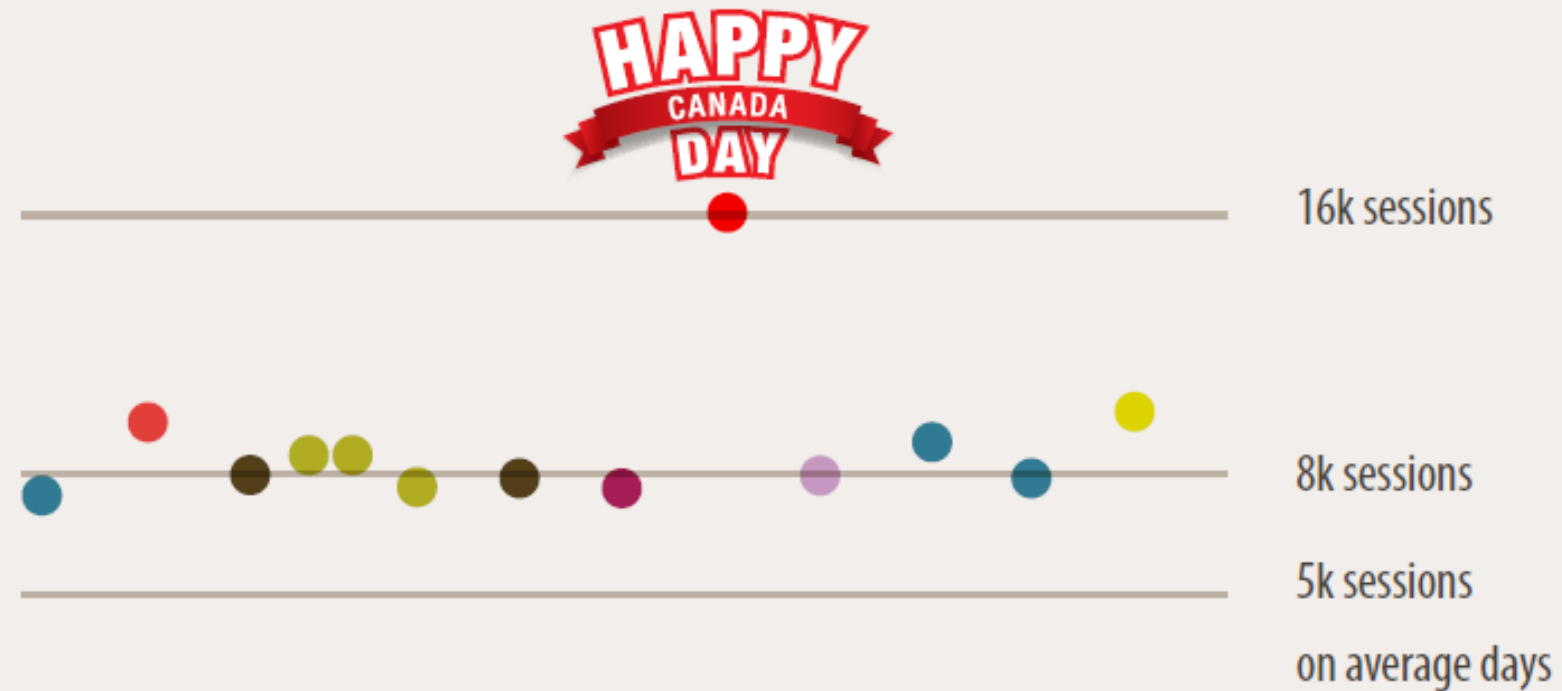
on a
tablet

**Using these
browsers**
(and many more under other)



Special topics and events that brought users to the website *in 2015* *Including staff

- Swim registration
- Wildfires
- Potbellied pig court session
- Census
- Fire bans
- Canada Day
- Changes to traffic circle
- New Year's Festival



Website *by the* NUMBERS

75 active editors across all departments

over 2.8 thousand pages and 7 thousand documents including brochures, forms, maps, bylaws, reports and historical Council reports, agendas and minutes.

Server up time: 99.91%

Visits *over* TIME



Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**2016 Council Governance Advocacy Plan****Report Purpose**

To provide the Priorities Committee with the 2016 Council Governance Advocacy Strategy, resulting from the strategic planning session held on January 22, 2016.

Council History

January 22, 2016 – Council discussed a Governance Advocacy Plan

Strategic Plan Priority Areas

Economy: It is critically important for Council to identify where it sees alignment between its own strategic priorities and those of other orders of government. This alignment allows for the municipality to actively pursue the best use of Strathcona County citizen dollars by accessing grant opportunities with the Provincial and Federal governments.

Governance: Creating a dialogue and relationship with other orders of government furthers the goals identified in the Strategic Plan and enhances the chances for future success in these areas.

Social: Currently, both the provincial and federal government mandates have identified a strong move towards socially significant investments in both programming and infrastructure.

Culture: Strong linkages with the aforementioned social mandate are cultural priorities. Of particular interest is that Canada's 150th birthday celebrations are upcoming.

Environment: As a demonstrated leader in the area of the environment, it is key for Strathcona County to look for sharing partnerships with other orders of government to capitalize on our expertise in areas such as wetland conservation, district energy and progressive planning, like we see in the Beaver Hills Moraine.

Other Impacts

Policy: n/a

Legislative/Legal: n/a

Interdepartmental: n/a

Summary

Relationships with other orders of government continue to be identified as one of the top four goals in Council's strategic plan. As such, it is critically important to recognize where both Council and administrative effort should be directed to ensure value is created. Also vital is ensuring that programs and projects that align with all orders of government are shared and are beneficial to our mutual citizens.

Enclosure

1 2016 (Draft) Council Governance Advocacy Plan



Strategic Plan: Strathcona County 2030 – *Powering our new tomorrow*

Goal #1: Strategically manage, invest and plan for sustainable municipal infrastructure

Outcome: The County economy is supported by sustainable infrastructure that is optimally utilized and provides the services residents and businesses value.

Result Area - Infrastructure

Goal #2: Increase and diversify the petrochemical business

Outcome: A diversified energy sector is leveraged through Strathcona County’s advantages, providing a resilient tax base, innovative opportunities and a variety of jobs.

Result Area – Economy

Goal #3: Increase public involvement and communicate with the community on issues affecting the County’s future

Outcome: Strathcona County’s culture enables inclusive engagement and confidence in the community’s leadership.

Result Area - Governance

Goal #4: Advance the community’s interests by developing and maintaining strong relationships with our neighboring municipalities and civic organizations to ensure long-term prosperity

Outcome: Strathcona County is a collaborative and valued partner and leader, maximizing effective and efficient services for our community and the region.

Result Area - Governance

Goal #5: Increase and diversify agricultural business

Outcome: Strathcona County supports primary agricultural opportunities, while fostering an environment for innovative and value-added agricultural business.

Result Area – Economy

Goal #6: Promote Strathcona County locally, nationally and internationally as a place that is open for business and investment

Outcome: Continuous investment and business growth in Strathcona County reflects its standing as a competitive and attractive business environment.

Result Area – Economy

Goal #7: Build strong neighborhoods/communities to support the diverse needs of our residents

Outcome: People live in inclusive communities that foster personal commitment, connectedness and a sense of belonging.

Result Area – Social

Goal #8: Provide a climate of safety for individuals in homes, neighborhoods and public places

Outcome: People feel safe living, gathering and moving about.

Result Area – Safety

Goal #9: Improve the efficiency of resource usage; minimize the volume of waste and its impact on the community

Outcome: Environmental considerations are foundational to all planning, decisions and actions made in Strathcona County.

Result Area – Environment

Goal #10: Conservation of representative ecosystems (Environmental Sustainability Framework)

Outcome: Ecosystems in Strathcona County are conserved and remain healthy and diverse.

Result Area – Environment

Goal #11: Facilities and activities are available, accessible and used by residents

Outcome: People are connected in the community through active and healthy lifestyles.

Result Area – Social

Goal #12: Define and strengthen the community’s identity and heritage

Outcome: People feel a strong shared community identity and sense of pride for Strathcona County.

Result Area - Culture

Our Vision

Strathcona County, located in the heart of Alberta, is an energetic and thriving community. A **leader** in North America’s petroleum industry and a **champion** for advancing diverse agricultural business, we use our energy to **power** our new tomorrow. **We are a specialized municipality**, and work cooperatively with our urban and rural residents to govern as a single municipality. **Proud** of our distinct governance model, we promote and demonstrate our achievements. **We are a welcoming** place to live and **attract** people of all ages, cultures and walks of life to join us. Families thrive in our dynamic, caring and safe community. **We strive** to be a model of ecological integrity, protecting our environment and preserving our agricultural heritage. **Investment** in infrastructure, quality services, cultural and recreational programs and facilities is a priority and sets us apart. **We are Canada’s most liveable community.**

Priorities Committee Meeting_Mar08_2016

STRATEGIC INITIATIVE AND UPDATE**Impact of Bill 20: Municipal Government Amendment Act, 2015, on County advertising****Report Purpose**

To provide the Priorities Committee with an overview of Strathcona County's advertising expenditures and how these might be impacted by the provisions of Bill 20 (the "Municipal Government Amendment Act, 2015.")

Council History

November 30, 2015 – Council directed Administration to provide a report to Priorities Committee, before the end of the second quarter of 2016, outlining the potential impact of the provisions of Bill 20 (and any other known Municipal Government Act Amendments) on County advertising.

Strategic Plan Priority Areas

Economy: Strathcona County departments spend approximately \$250,000 each year to advertise County programs and services, and to educate and inform residents. In 2015, 10 per cent, or about \$25,000, of this cost was for advertisements deemed legally required under the *Municipal Government Act*. Examples include notices of public hearings, notices of intent to borrow, fire bans, assessment notices and weed control in parks. Of this expenditure, approximately 60 per cent was covered as part of the application fee to amend the Land Use Bylaw (LUB), Municipal Development Plan (MDP), Area Structure Plan (ASP) and conceptual schemes.

Governance: Changes proposed as part of the *Municipal Government Amendment Act, 2015*, will provide local governments with more flexibility in terms of how they choose to make residents aware of legally required notices.

Social: N/A

Culture: N/A

Environment: N/A

Other Impacts

Policy: N/A

Legislative/Legal: The provisions of the *Municipal Government Amendment Act, 2015*, that have been proclaimed include Part 4.1 (city charters) and sections related to off-site levies. The balance of the Act will come into force on proclamation.

Interdepartmental: Any change in how Strathcona County notifies residents will impact those departments that run legally required advertisements – Planning and Development Services, Financial Services, Assessment and Tax, Utilities, Recreation Parks and Culture, and Emergency Services.

Summary

Bill 20 received royal assent March 30, 2015, and is now the *Municipal Government Amendment Act, 2015* (the "Act.") Only the provisions with respect to city charters and off-site levies have been proclaimed as at the date of this report. The balance of the Act is expected to be proclaimed before the end of 2016. Until such time as the provisions related to advertisement and public notice are proclaimed, the requirements for public notification remain unchanged.

Once sections 56 – 59 of the Act have been proclaimed, Strathcona County could choose to pass a bylaw (after holding a public hearing) that could allow for electronic means for advertising proposed bylaws, resolutions, meetings, public hearings and other matters referred to in section 606 of the *Municipal Government Act*. This may include notifications on its website, rather than place ads in the local paper. This change could result in a possible savings of approximately \$10,000 per year.

Communication Plan

A copy of the advertising report will be shared with department directors and communicators for information. Should the provisions of the Act related to proposed changes to public notification come into effect, further communication will be required to determine how best to proceed.

Enclosure

1 2015 advertising highlights

Newspaper advertising

One of several
communication tools
used to inform and educate



Communications coordinates advertising *to*:

- ensure consistency and quality
- negotiate volume rate
- investigate trends and make adjustments



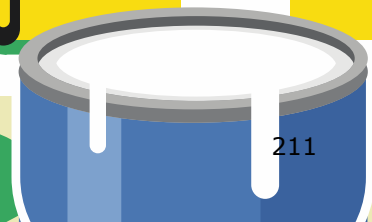
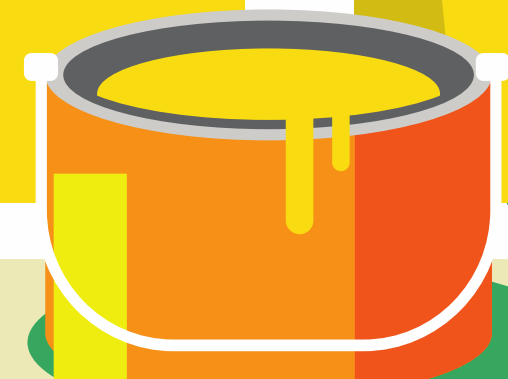
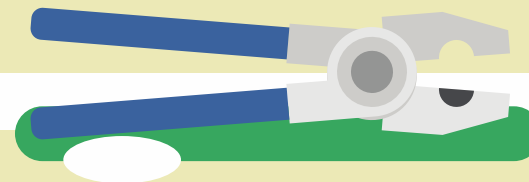
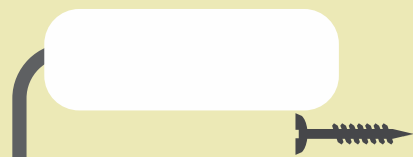


Changes in 2011

- standards, guidelines, layout
- County banner
- digest of news and dates

New in 2012-13

- public engagement template



Where do we advertise?



	<i>total spent (in thousand dollars)</i>	<i>total ads</i>	<i>Sherwood Park News</i>	<i>other newspapers</i>
2015	\$252	1021	932	89
2014	\$242	906	831	70
2013	\$224	994	924	70

Others include: Fort Record, Lamont Leader, Country Asides, Farm N Friends

40%
information

26%
promotion

* Good portion of legally
required ads covered by
application fees

Why do we advertise?

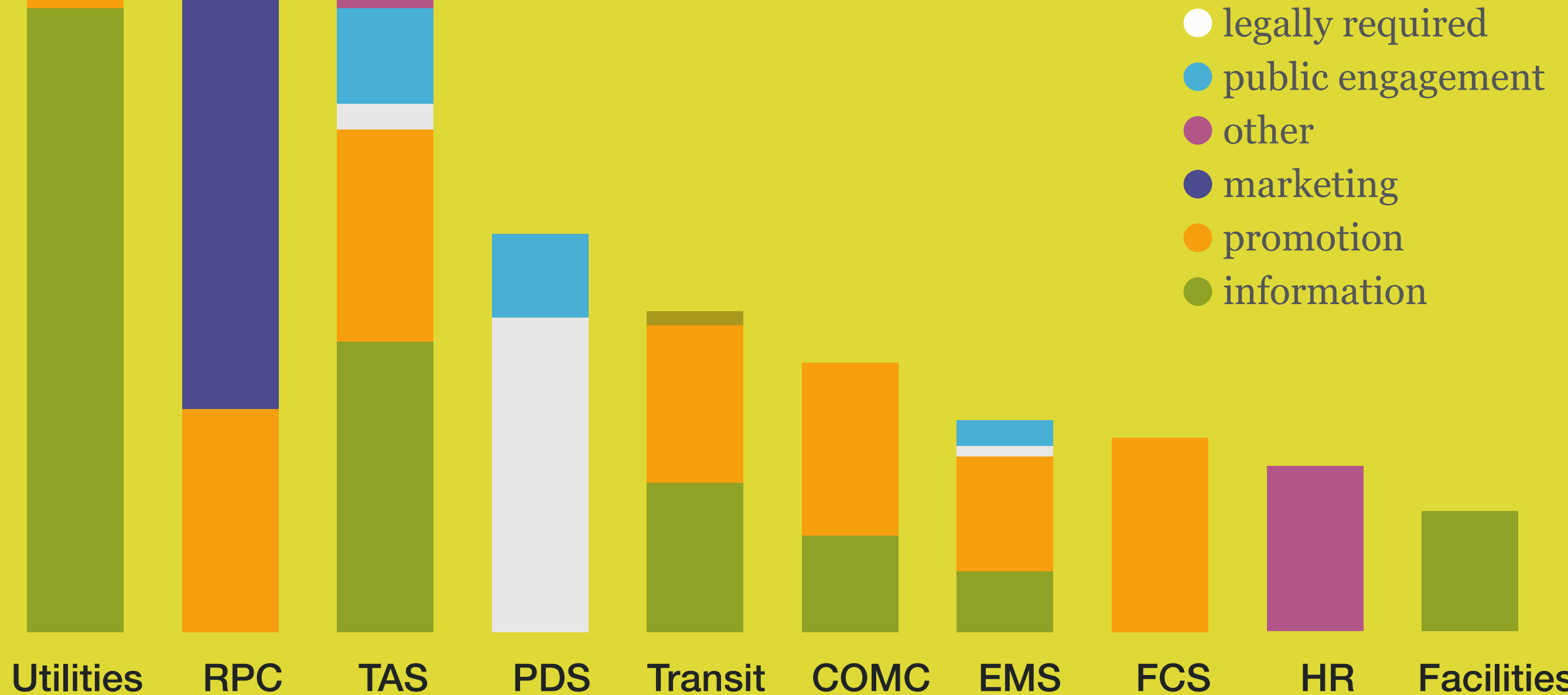
11%
marketing

10%
legally
required*

7%
public
engagement

6%
other

Top 10 advertisers



Potential **impact** of *Bill 20*

Approximately
\$10 thousand dollars per year,
once finalized

Councillor Request Report

March 8, 2016

#	Elected Official Name	Subject	Req type	Meeting date	Due date	Resp Dept	2nd Dept	Request	Reponse date	Reponse	Status
3	CARR Roxanne	Online Voting Records	Information	05/11/2013	11/15/2013	LLS		Research other municipalities best practices regarding online voting records.		LLS is currently looking into an electronic meeting management system. Online voting records will be part of this initiative. Commencing January 2015, Strathcona County will start rolling out modules of the electronic meeting management software (eScribe) that we purchased. The electronic voting module is anticipated to be rolled out in March. Prior to March, LLS will provide Council with different options on how we can display our voting records online.	In Progress
				23/09/2014	03/10/2014	LLS		Please provide and update on the status of online voting.			
28	CARR Roxanne	Alberta Community Partnership Program	Information	11/03/2014	3/21/2014	CPIA		Please provide a report on actions taken by Administration to create applications to the Alberta Community Partnership Program at the May 13, 2014 Priorities Committee Meeting. Further dialogue will be required regarding this request. To be discussed at the June 17th Priorities Committee meeting when the request for Community Group Collaboration Fund (Councillor Smith) is discussed.			Outstanding
33	SMITH Paul	Community Group Collaboration Fund	Program	22/04/2014	5/13/2014	RPC	FCS	Create parameters and budget for a fund that would facilitate and enable community organizations to work together for success and viability. The outcome would be a system that would enable joint initiatives with access to funds, facilities, expertise and training. This request has been directed to Community Services Division- FCS & RPC Please bring this program request back for discussion to the June 17, 2014 Priorities Committee Meeting. (The request was to be brought forward to the May 13, 2014 PCM however Councillor Smith will not be in attendance for the May 13, 2014 PCM)			In Progress
35	BIDZINSKI Victor	Community Halls Renovation/ Replacement Plan	Information	06/05/2014	5/16/2014	FAS		Provide information on ways we could augment the costs that will be associated with the renovation/replacement of Strathcona County's Community Halls in the future. (Was stated that 19 million dollars will be required)			Outstanding
*44	BIDZINSKI Victor	Offsite Levies & Unfinished Land Maintenance	Information	08/07/2014	7/18/2014	PDS		Please provide status update on the resident request listed: A) Paid excess offsite levies to Strathcona County when they built their establishment to augment future growth in the area. How do they recover over payment? B) Land behind their establishment owned by them was worked on by the County. Has not been resolved properly and is the County going to repair, restore or purchase the land?	28-Aug-14	A) The only financial obligation that was assessed to Lot 47B, Block 2, Plan 9926667 (previously Lot 47, Block 2, Plan 882222) as part of the Development Agreement dated July 1999, was a Local Improvement charge dating back to the 1988 construction of infrastructure, which was identified within the ARP South of Wye Road Area-71-86. It is noted that draft versions of the 1999 Development Agreement refers to a levy component, however the final signed version only refers to a Local Improvement charge which was a requirement for both Lot 47A and Lot 47B. There is no indication in our planning files, or within the Development Agreement, for payment of any levies or oversize charges to the County, nor any reference to cost sharing or recoveries which may have been negotiated between the two properties. B) Strathcona County had discussions with Danley Ventures Inc. (Expert Lock Services) via Mr. Dan Kuefler with respect to work done on the land behind the Expert Lock Services establishment. The issue we're aware of is that the restoration of the easement area where the work was performed, is not acceptable to Mr. Kuefler. An acceptable cash settlement was verbally agreed upon between Mr. Kuefler and Strathcona County however was a concern with the format of release agreement and a settlement has not yet been reached. Planning and Development Services will follow up with Mr. Kuefler on resolving this concern.	Complete

Councillor Request Report

March 8, 2016

#	Elected Official Name	Subject	Req type	Meeting date	Due date	Resp Dept	2nd Dept	Request	Reponse date	Reponse	Status
				10/02/2014	Please provide an updated report.						
86	BIDZINSKI Victor	Spray Decks	Information	9/29/2015	10/9/2015	RPC		Please provide information regarding the status update and maintenance/ revitalization plan report on spray decks in Strathcona County.	10/05/2015	<ul style="list-style-type: none">• Strategy phase of outdoor aquatics planning is projected to take place in Q1-Q2 2016.• This strategy will look at outdoor aquatics as a whole, throughout Strathcona County.• Additional public engagement and assessment of community needs will be included in the study.• Study will look at both the older, existing spray decks as well as strategic options for future sites as identified on Page 8 of the 5-year Open Space Recreation Facility Strategy (OSRFS) update, outdoor aquatic infrastructure strategy/concept stages to be completed within the 2014-2018 timeframe.• Based on this timeline, RPC will be in a position to make strategy recommendations and move into the concept/design stages as early as the 2017 budget cycle.	In Progress
92	CARR Roxanne	Promotion of Local Businesses	Information	01/19/2016	01/29/2016	EDT		What does Strathcona County do to promote local business? Please provide information on the top three municipalities in Alberta and what they do to promote local business.			In Progress
96	ANDERSON Dave	Traffic/ Noise Attenuation	Information	02/02/2016	02/12/2016	TAS		Please provide information regarding when the last noise assessment was done along the Sherwood Drive/ Coachman Way area. When is the next planned assessment for that area, given the increased traffic volumes with the addition of the Sherwood Drive interchange, Fire Station/ RCMP expansion and Emerald Hills development?	02/22/2016	<p>The Sherwood Drive corridor along Clover Bar Ranch was last monitored for noise in 2008 and 2011. These results showed readings of 52 dBA and 54 dBA respectively. As per the Noise Policy, existing neighbourhood noise measurements of 65 dBA are required in order to warrant action from the County.</p> <p>Additional noise measurements at this time are not recommended due to the re-routing of the Anthony Henday construction activity. Once complete, traffic patterns will normalize over two to three months and more accurate and representative measurements are possible. Additional noise measurements would be recommended in the spring of 2017.</p> <p>Noise measurements require the consent of a home owner and occur over a 24-hour period.</p> <p>Current traffic volumes along Sherwood Drive are approximately 26,900 vehicles per day, with a classification breakdown of roughly 83% passenger vehicle, 16% bus/truck, and 1% tractor trailers.</p>	Complete
97	BOTTERILL Brian	Traffic Requirements for Developers	Information	02/02/2016	02/12/2016	PDS		Please provide information regarding traffic requirements for developers and when the requirement will be reviewed next considering the upcoming potential growth within our community.			Outstanding

#	Elected Official Name	Subject	Req type	Meeting date	Due date	Resp Dept	2nd Dept	Request	Reponse date	Reponse	Status
98	HOWATT Carla	Investing Guidelines - Recreation Facilities MR Lands	Information	02/16/2016	02/26/2016	RPC	PDS	Please provide information regarding policies and guidelines that guide the decision making process when investing in recreation facilities on MR designated lands.		<p>At the Area Structure Plan stage, through the joint planning committees with Strathcona County and the school boards, discussions regarding site plans and any opportunities for recreation facilities are reviewed. In cases whereby the lands are subdivided and held for future school purposes the County has a toolbox of strategies which guide decision making on community recreation infrastructure. The first is the Open Space and Recreation Facility Strategy which identifies overarching recreational needs to 2023. It lists emerging requirements as well as ways in which to protect existing assets through revitalization. In addition to that, the County has created the following Master Plans and Strategies which look at more specific land areas and recreational infrastructure needs:</p> <ol style="list-style-type: none">1. Sportsfield Strategy2. Trails Strategy3. Aquatic Strategy4. Ardrossan Community Recreation Master Plan5. Josephsburg Community Recreation Master Plan6. Dog Off-Leash Framework7. South Cooking Lake Park Master Plan8. Brentwood Park Master Plan9. Heritage Hills Park Master Plan10. Kinsmen/Westboro Park Master Plan <p>In addition to the numerous strategic documents which help the County guide decision making on MR sites, operationally, Recreation, Parks and Culture uses the following methods to stay in touch with recreational users to assess their needs and ensure we are on track: Annual surveys, Comment cards, Program evaluations/surveys, User group meetings</p> <p>Evaluation of participation numbers at events</p> <p>Some ways in which we could establish a more formal administrative process on how the County acquires, designs, constructs, maintains and programs park space could be done through a Parks Management Plan, and a Future School Site Study. Each of these would allow the County to create policies that support their direction.</p>	

Priorities Committee Meeting_Feb16_2016

REPORT FOR INFORMATION**Report on the Activities of the Bylaw Enforcement Order Review Committee for 2015****Report Purpose**

To provide the Priorities Committee with a report on the activities of the Bylaw Enforcement Order Review Committee for 2015.

Strategic Plan Priority Areas

Economy: n/a

Governance: Council Committees support the advancement of the priorities of Council and provide opportunities for increased public involvement in decisions affecting the community.

Social: n/a

Culture: n/a

Environment: n/a

Other Impacts

Policy: n/a

Legislative/Legal: The purpose of this report to the Priorities Committee is to fulfill the requirement set out in Strathcona County Bylaw 46-2015 that a committee established pursuant to that Bylaw report on its activities to the Priorities Committee at least once annually or as requested by the Priorities Committee.

Interdepartmental: n/a

Summary

The Bylaw Enforcement Order Review Committee receives, hears and decides requests for reviews filed with it for Orders issued pursuant to certain Strathcona County Bylaws and certain sections of the *Municipal Government Act*, RSA 2000, c M-26.

In 2015, the Bylaw Enforcement Order Review Committee received one (1) request for review. The Bylaw Enforcement Order Review Committee held one (1) meeting in 2015 in order to hear the aforementioned request for review. This request for review has not yet been decided as the hearing was adjourned to a later date in 2016.

Priorities Committee Meeting_Feb16_2016

REPORT FOR INFORMATION**Report on the Activities of the General Appeals and Review Committee for 2015****Report Purpose**

To provide the Priorities Committee with a report on the activities of the General Appeals and Review Committee for 2015.

Strategic Plan Priority Areas

Economy: n/a

Governance: Council Committees support the advancement of the priorities of Council and provide opportunities for increased public involvement in decisions affecting the community.

Social: n/a

Culture: n/a

Environment: n/a

Other Impacts

Policy: n/a

Legislative/Legal: The purpose of this report to the Priorities Committee is to fulfill the requirement set out in Strathcona County Bylaw 46-2015 that a committee established pursuant to that Bylaw report on its activities to the Priorities Committee at least once annually or as requested by the Priorities Committee.

Interdepartmental: n/a

Summary

The General Appeals and Review Committee was established by Strathcona County Bylaw 64-2015 (which is a bylaw to amend Strathcona County Bylaw 46-2015). The General Appeals and Review Committee receives, hears and decides appeals filed with it pursuant to Strathcona County bylaws.

In 2015, the General Appeals and Review Committee received one (1) appeal. The General Appeals and Review Committee held one (1) meeting in 2015 in order to hear and decide the aforementioned appeal.

Priorities Committee Meeting_Mar08_2016

REPORT FOR INFORMATION**2015 Mosquito Larvae Survey****Report Purpose**

To provide the Priorities Committee with the information gathered during the 2015 Mosquito Larvae Survey conducted in Sherwood Park.

Council History

April 15, 2014 – A report detailing pesticide spraying for mosquitoes in Strathcona County was provided to the Priorities Committee.

Strategic Plan Priority Areas

Economy: n/a

Governance: n/a

Social: n/a

Culture: n/a

Environment: n/a

Other Impacts

Policy: n/a

Legislative/Legal: n/a

Interdepartmental: Planning and Development Services, Utilities

Summary

In the summer of 2015, Agriculture Services retained an Environmental Management student from Lakeland College to conduct a survey for mosquito larvae in wetlands throughout Sherwood Park. The goal was to identify mosquito larvae species and their abundance, to see whether a program of mosquito reduction should be established in Sherwood Park.

Wetland selection for the sampling was based on a mix of permanent and seasonal wetlands as well as natural waterbodies and man-made storm water management facilities. Mosquito larvae were sampled twice per month at each of the 35 waterbodies and larvae counts were totalled at the end of the season (Enclosure 1). The total larvae count for the season from all waterbodies sampled was 1,916 larvae. The survey showed that mosquito larvae counts are strongly correlated to amount of precipitation. (Enclosure 2)

Overall, 15 mosquito species were identified. Not all of the species found adversely affect humans. The most common species found was *Culex territans* (881), which does not adversely affect humans. The second most common species sampled was *Aedes vexans* (449), which do feed on humans and animals. While this species has the potential to carry West Nile virus, the likelihood is minimal. *A. vexans* lays its eggs in soil that occasionally floods and can go from egg to adult in three days in warm, moist conditions. *A. vexans* was the most common species found between July 13th and 24th, which was also when Sherwood Park received over 50 mm of rainfall. (Enclosure 3)

The summer of 2015 had below average precipitation which most likely affected the low number of mosquito larvae found during this survey. This is consistent with the adult mosquito counts found by the City of Edmonton, which also found lower numbers of mosquitoes in their traps. Currently, a mosquito control program is conducted yearly by the City of Edmonton when the threshold of mosquito species that adversely affect humans is exceeded. In the spring the insecticide Dursban is applied to waterbodies within the City limits and surrounding areas (Enclosure 4). When the daytime mean average temperature is above 16°C, the City of Edmonton then applies the insecticide Bti (*Bacillus thuringiensis var. israelensis*).

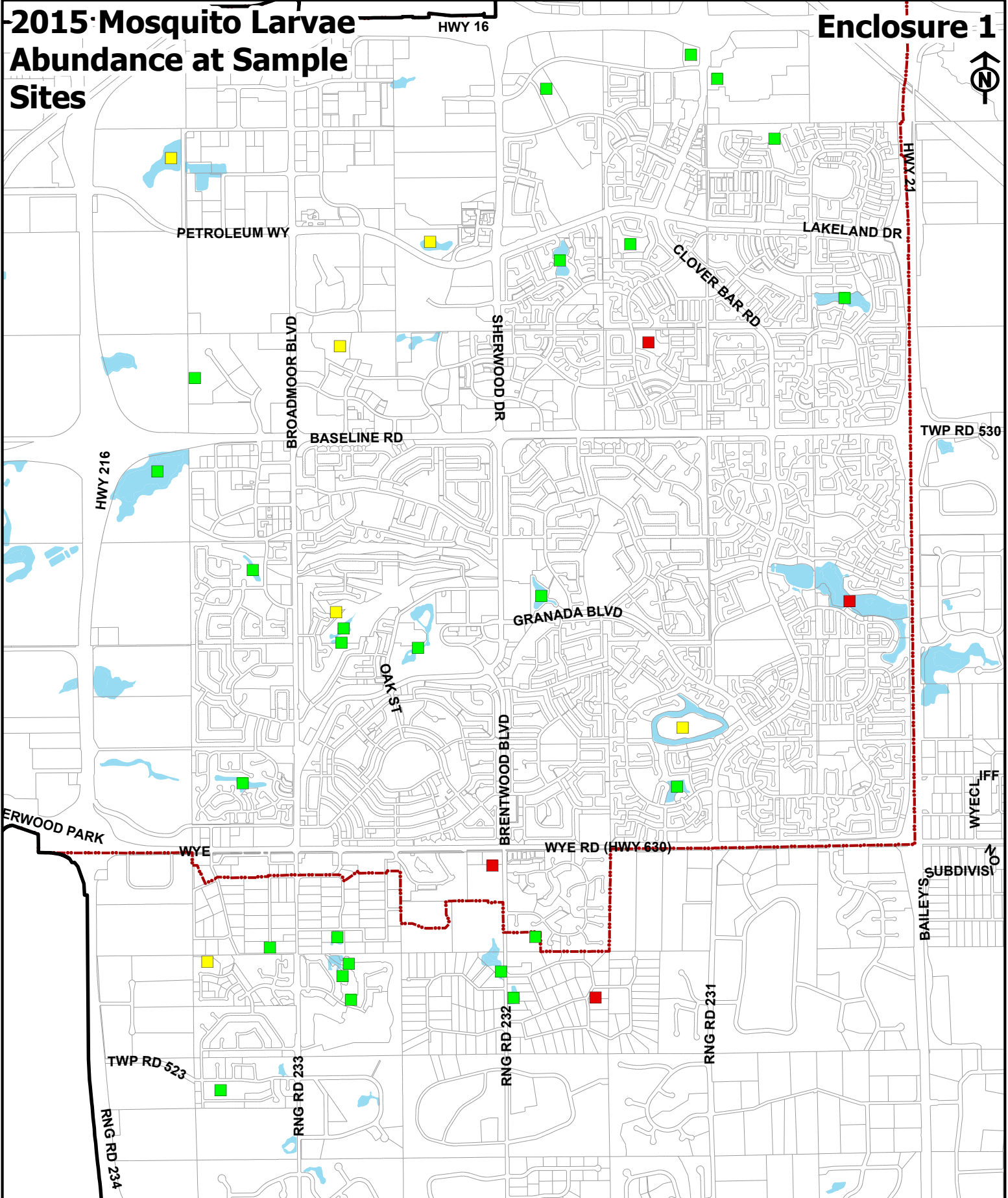
Based on the results of the 2015 mosquito larvae survey, we recommend that Strathcona County not conduct our own mosquito reduction program at this time. Further sampling of the 35 water bodies will be conducted in 2016 to determine the need for a reduction program in the future.

Enclosure

- 1 2015 Mosquito Larvae Abundance and Site Sampling Map
- 2 Total Mosquito Larvae Count vs. Precipitation Chart
- 3 Mosquito Species Composition vs. Precipitation Chart
- 4 Boundaries for Edmonton's Mosquito Abatement Program

2015 Mosquito Larvae Abundance at Sample Sites

Enclosure 1



Larvae Count

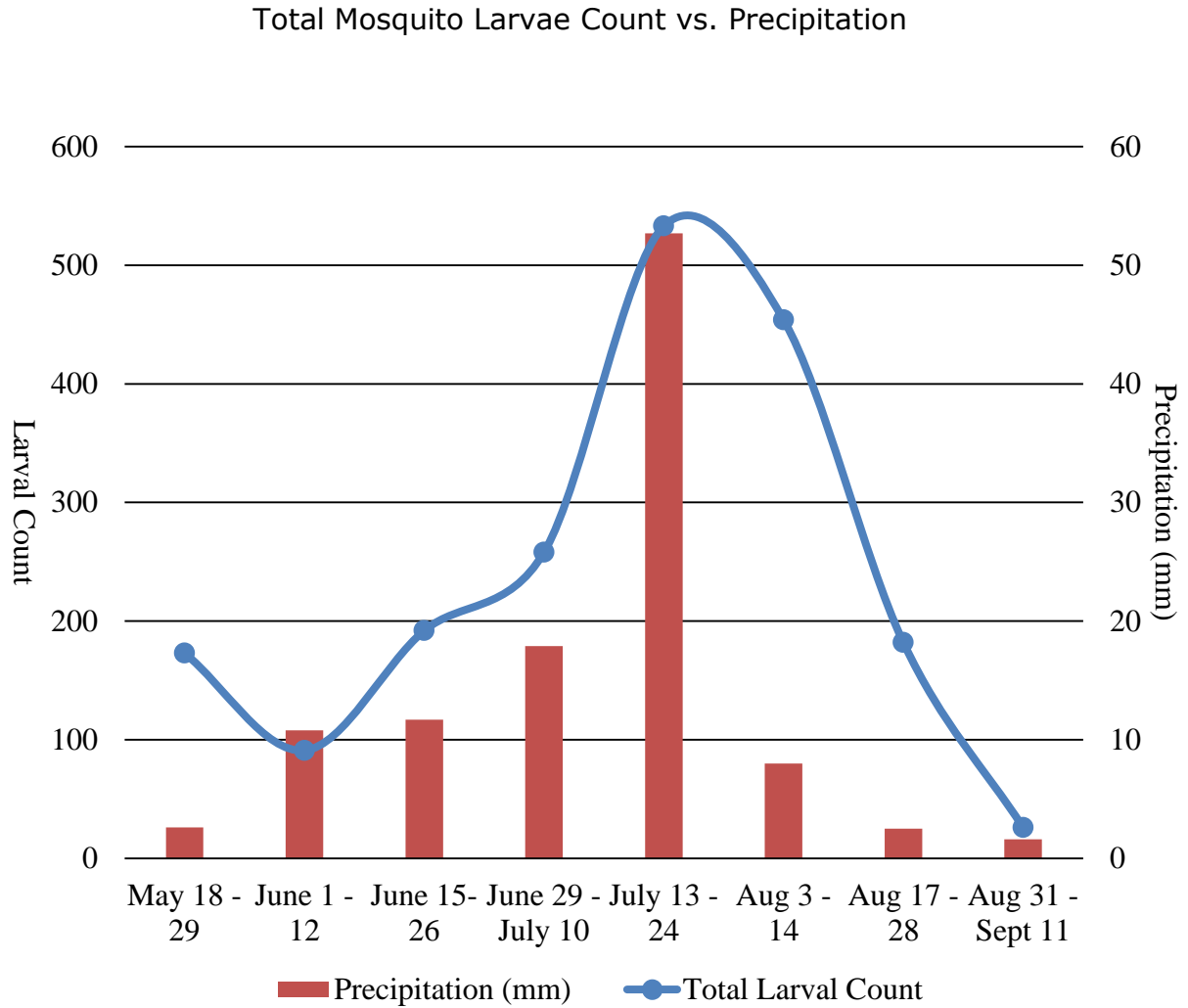
- < 100 (25 Sites)
- 100 - 150 (6 Sites)
- > 150 (4 Sites)



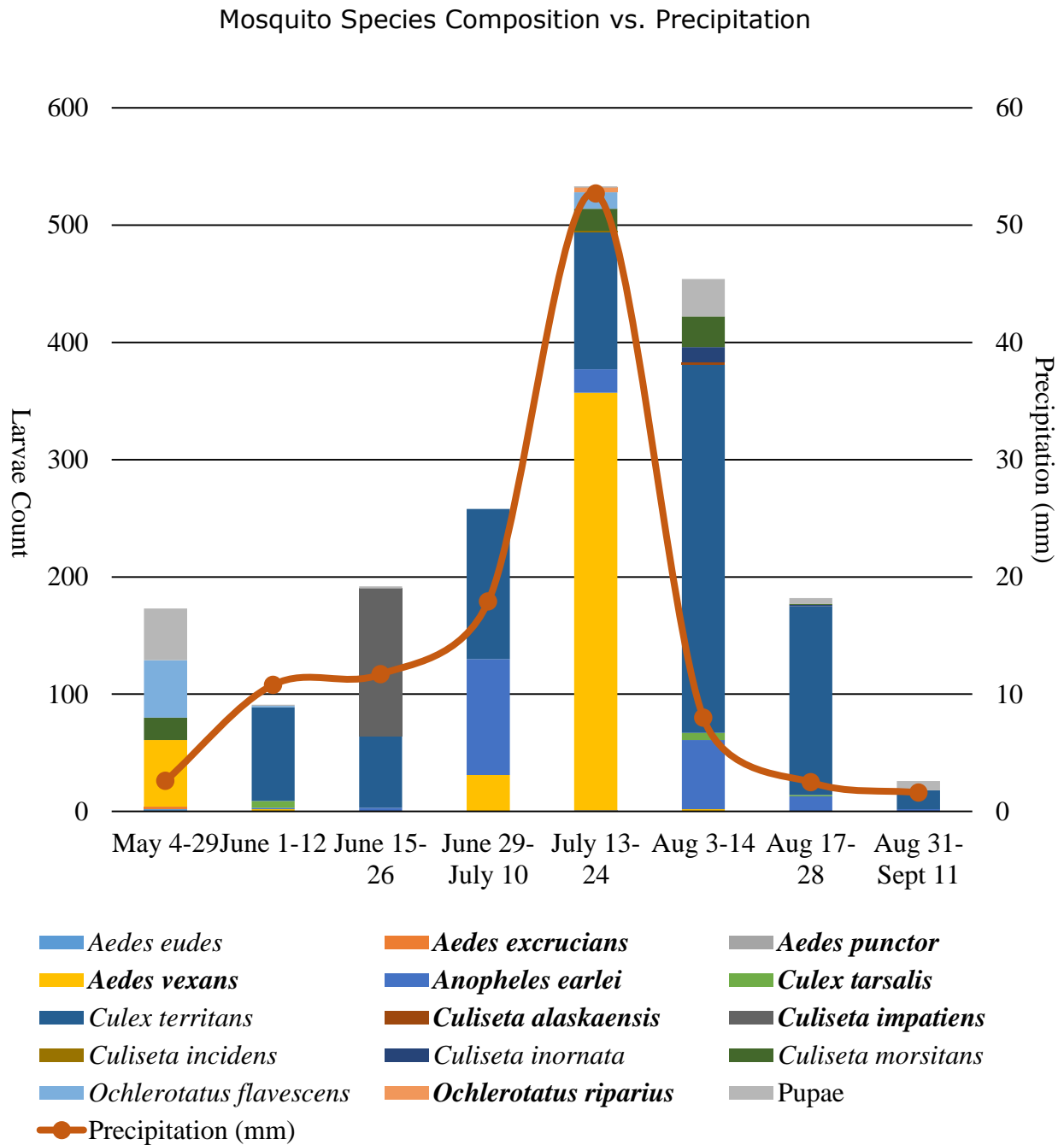
Municipal Boundary



Hamlet Boundary

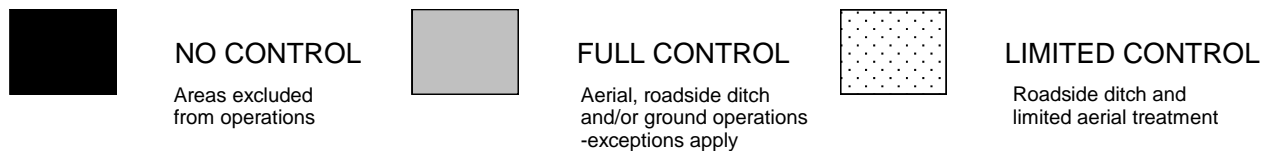


Larvae count and total precipitation starting on May 18th, 2015 and ending September 11th, 2015. Precipitation data retrieved from Environment Canada.

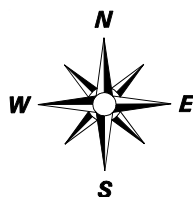
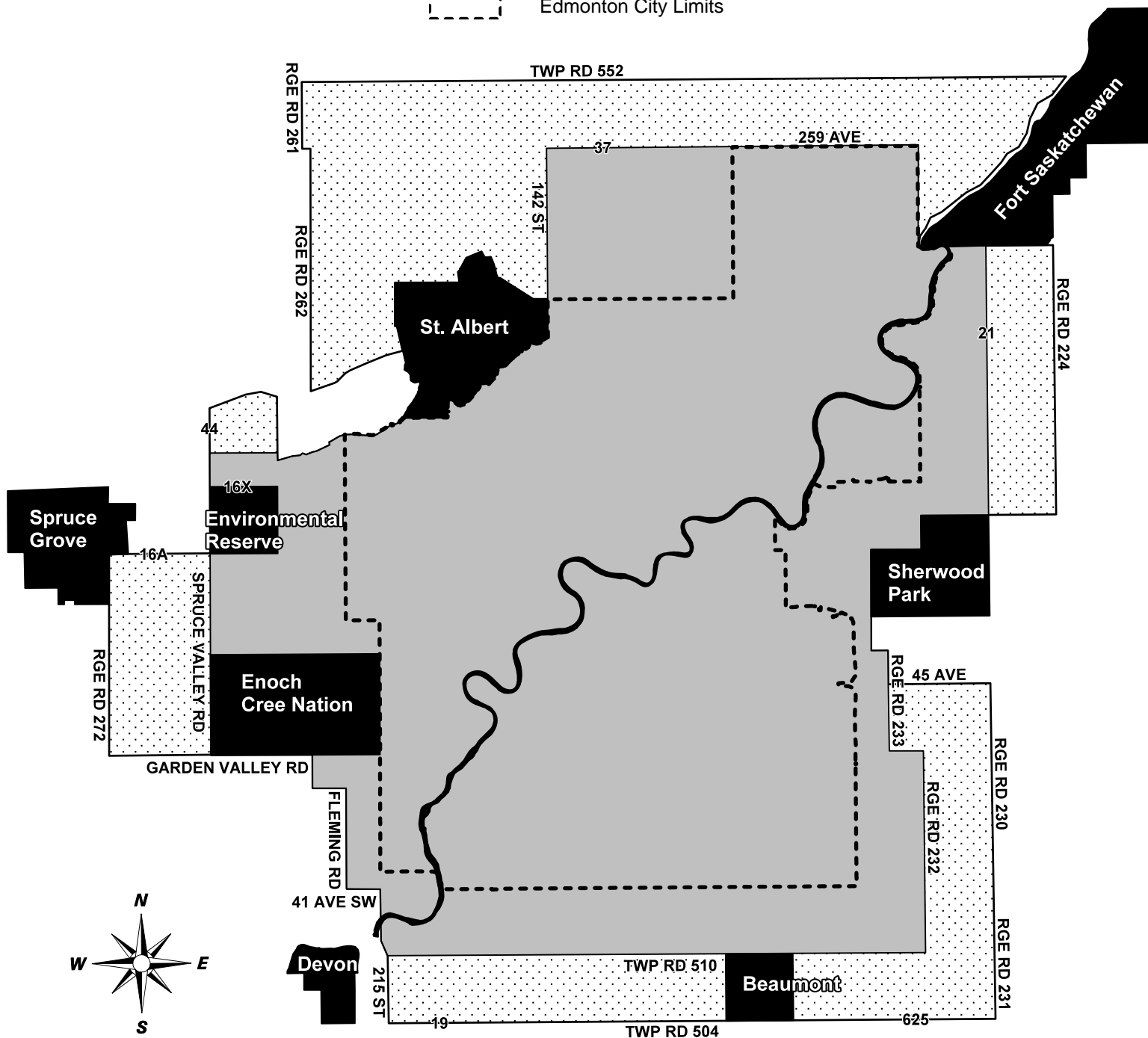


Total bi-monthly precipitation and total bi-monthly mosquito species composition for the 35 water bodies in Sherwood Park spanning from May 4th, 2015 to September 11th, 2015. Bolded mosquito species are those that will adversely affect humans.

BOUNDARIES FOR EDMONTON'S MOSQUITO ABATEMENT PROGRAM



 Edmonton City Limits



Updated February 2014

Priorities Committee Meeting_Mar08_2016

REPORT FOR INFORMATION**Provincial Budget for Grants (2016)****Report Purpose**

To provide information to the Priorities Committee on how the 2016 Provincial Budget impacts grants received by Strathcona County from the Alberta government.

Council History

November 30, 2015 – Council requested that administration provide an update to Priorities Committee, by the end of the first quarter of 2016, on the impact of the Alberta provincial government budget for 2015-2016 on grants to Strathcona County.

Strategic Plan Priority Areas

Economy: Allows for the organization to adapt to the current economic environment.

Governance: Provides for good governance by supporting strong fiscal management of programs and organizational capacity.

Social: n/a

Culture: n/a

Environment: n/a

Other Impacts

Policy: n/a

Legislative/Legal: n/a

Interdepartmental: All departments

Summary

The NDP government reviewed the 2015 Budget approved in April 2015 and re-approved the revised Budget in November 2015 with no changes to any grant programs. For the 2016 Budget, the following outlines the main forecasted operating grant changes:

- Family and Community Support Service (FCSS) grant increased to \$25 million province-wide
- Summer Temporary Employment Program (STEP) grant program for students has been reintroduced to \$10 million
- Municipal Sustainability Initiative (MSI) grant increased from \$498 million to \$896 million
- New transit initiative grant has been introduced

The provincial government announcement did not identify any decreases to any grant programs. It is assumed that Strathcona County's allocation will remain at the current levels or possibly increase. On April 1, 2016, the provincial government will release their approved 2016 Budget.

Enclosure

1 2015 – 2016 Alberta Provincial Budget (Document: 8412630)

2015-16 Alberta Provincial Budget

Operating

Family and Community Support Services grant increased \$25 million to \$101 million 2015-16.

Reinstatement of STEP program to \$10 million beginning in 2016/17.

Capital (in Millions)

	Forecast					5 Year Total
	2015-16	2016-17	2017-18	2018-19	2019-20	
MSI - Capital	498	896	896	846	776	3,912
Basic Municipal Transportation Grant	350	360	370	380	391	1,851
Federal Gas Tax Fund	209	219	219	229	229	1,105
Green TRIP	166	175	205	200	200	946
Transit Initiatives	-	100	100	130	-	330
New Building Canada - Small Communities	56	74	31	17	10	188
New Building Canada	30	30	30	30	30	150
Strategic Transportation Infrastructure Program	19	-	35	65	-	119

Other Potential Grants

	Forecast					5 Year Total
	2015-16	2016-17	2017-18	2018-19	2019-20	
Alberta First Responders Radio Comm. System	67	26	7	4	3	107
Community Facilities	153	141	72	49	39	454
Schools - 200 New & Modernization Projects	959	1,452	903	223	13	3,550
Strathcona Community Hospital	14	3	-	-	-	17

New Federal Liberal Announcements

Liberal government has announced a 10 Year \$60 billion Infrastructure Pledge. First phase of \$10 billion which has been earmarked could start flowing by summer 2016 after the new government passes its first budget.

Federal grant programs are typically competitive and though we can compete for the grants, we are not assured of success in our grant program applications.

Priorities Committee Meeting_Mar08_2016

MAYOR'S REPORT

Elected Official: Roxanne Carr
Time Period: February 1, 2016 to February 29, 2016

Boards and Committees:

February 8 Mayor's Executive Committee Meeting
February 11 Capital Region Board Advocacy & Monitoring Committee Meeting
February 11 Capital Region Board Meeting
February 11 Capital Region Board Economic Development Implementation Workshop
February 18 Capital Region Board Growth Plan Update Meeting
February 22 Mayor's Executive Committee Meeting
February 29 Mayor's Executive Committee Meeting

County Business:

February 1 Weekly Meeting with Chief Administrative Officer
February 1 Meeting with Administration
February 1 Meeting with Resident
February 2 Council Meeting & Public Hearings
February 3 Meeting with Resident
February 3 Fort Saskatchewan State of the City Address
February 3 Conference Call – Provincial Government
February 3 Meeting with Councillor
February 3 Conference Call – Mayor, City of Brooks
February 4 Filming for Onboarding Event
February 4 Meeting with Administration
February 5 Meeting with Chief Financial Officer
February 8 Weekly Meeting with Chief Administrative Officer
February 8 Meeting with Councillor
February 8 Meeting with Administration
February 8 Weekly Communications Staff Meeting
February 8 Meeting with Councillor
February 9 Capital Region Board Briefing Meeting
February 9 Meeting with Mayor, City of Edmonton
February 10 Meeting with Resident
February 10 St. Albert State of the City Address
February 10 Meeting with Resident
February 12 Alberta Industrial Heartland Association Government Relations Meeting
February 12 Alberta Industrial Heartland Association Briefing Meeting
February 12 Community Building Follow-up & Prayer Breakfast Planning Meeting
February 16 Priorities Committee Meeting & Open House
February 17 2016 State of the County Address
February 17 Capital Region Board Growth Plan Update Briefing Meeting
February 18 Council to Council with Parkland County Meeting
February 19 Alberta Industrial Heartland Association Board Meeting
February 19 Meeting with Administration
February 22 Weekly Meeting with Chief Administrative Officer
February 22 Weekly Communications Staff Meeting
February 22 Quarterly Information & Volunteer Centre Update Meeting
February 23 Council Meeting & Public Hearings

February 23 Alberta Industrial Heartland Association Meeting with Minister of Transportation & Agriculture
 February 23 Premier's Reception
 February 24 Meeting with Business Representatives
 February 25 Meeting with Residents
 February 25 Business Visitations
 February 26 Visit with Country Cottage Residents
 February 26 Meeting with County Clothesline Foundation Representatives
 February 29 Weekly Meeting with Chief Administrative Officer
 February 29 Weekly Communications Staff Meeting
 February 29 Council & Chief Administrative Officer Meeting

Professional Development:

No professional development courses were taken during this time period.

County Functions and Events:

February 1 7th Annual All Seniors Care Senior Games Opening Ceremony
 February 5 Sherwood Park Chamber of Commerce Curling Funspiel
 February 5 7th Annual All Seniors Care Senior Games Closing Ceremony
 February 6 Ariose Women's Choir Dinner & Fundraiser
 February 7 Jesus is Lord Church 1st Anniversary Celebration
 February 9 Morning Challengers Toastmasters Drop-In
 February 9 Ardrossan 55+ Shrove Tuesday Pancake Supper
 February 11 Strathcona Christian Academy "Disney's The Little Mermaid" Production
 February 12 Festival Place for Kids Presents: "Disney's Peter Pan Jr."
 February 13 Enviroservice Station Pre-Opening
 February 15 Strathcona County Museum & Archives Pancake Breakfast
 February 19 Glow Juicery Grand Opening & Ribbon Cutting Ceremony
 February 20 Paul & Friends Headshave Luncheon Fundraiser
 February 20 Marty Chan Speakeasy – Kick-off to Freedom to Read Week
 February 21 Strathcona County Emergency Services' Muscular Dystrophy Roof Top Camp Out Launch
 February 24 New Horizons School 20th Anniversary Celebration
 February 25 TanJay/Alia Grand Re-Opening & Ribbon Cutting
 February 27 Arts & Culture of Strathcona County Arts Expo

Priorities Committee Meeting_Mar08_2016

Ward 1 Councillor Report

Elected Official: Vic Bidzinski
Time Period: February 1, 2016 to February 15, 2016

Boards and Committees:

February 4 Governance Advisory Committee Meeting

County Business:

February 2 Council Meeting
February 8 Meeting with the Director of Transportation and Agriculture Services
February 12 Resident Meeting

Professional Development:

No Professional Development courses were taken during this time period.

County Functions and Events:

February 1 All Seniors Care Senior Games Opening Ceremony
February 3 Fort Saskatchewan State of the City Address
February 3 Public Open House for Proposed Emerald Hills Area Structure Plan
Amendment
February 4 Sherwood Park Chamber of Commerce Breakfast
February 5 Sherwood Park Chamber of Commerce Curling Funspiel
February 6 Ariose Women's Choir Dinner and Fundraiser
February 9 Shrove Tuesday Pancake Supper
February 9 Our Lady of Perpetual Help Parish Shrove Tuesday Pancake Supper
February 10 Public Information Meeting for Proposed Ridgemont Estates Area
Structure Plan
February 11 Sherwood Park Chamber of Commerce Breakfast
February 12 Strathcona Christian Academy Fine Arts Presents Disney's The Little
Mermaid
February 12 Garnett Genuis Open House
February 15 Strathcona County Museum and Archives Pancake Breakfast

Priorities Committee Meeting_Mar08_2016

Ward 2 Councillor Report

Elected Official: Dave Anderson
Time Period: February 1, 2016 to February 15, 2016

Boards and Committees:

February 3 Alberta Urban Municipalities Association Safe and Healthy
Communities Standing Committee Meeting
February 5 Governance Advisory Committee Orientation Meeting

County Business:

February 1 Meeting with the Associate Commissioner of Community Services
February 2 Council Meeting
February 5 Meeting with the Director of Transit
February 5 Resident Meeting
February 13 Canadian Birkiebeiner Viking's Feast Banquet

Professional Development:

February 9 – 11 Federation of Canadian Municipalities Sustainable Communities
Conference

County Functions and Events:

February 1 All Seniors Care Senior Games Opening Ceremony

Priorities Committee Meeting_Mar08_2016

Ward 4 Councillor Report

Elected Official: Carla Howatt
Time Period: February 1, 2016 to February 15, 2016

Boards and Committees:

February 8 Mayor's Executive Committee Meeting
February 12 Mayor's Executive Committee Meeting

County Business:

February 2 Council Meeting
February 3 Meeting with Mayor Carr
February 4 Mental Health Initiatives Meeting
February 9 Pre-Capital Region Board Meeting
February 10 Meeting with Corporate Planning and Intergovernmental Affairs
Director

Professional Development:

No professional development courses were taken during this time period.

County Functions and Events:

February 1 All Seniors Care Senior Games Opening Ceremony
February 3 Fort Saskatchewan State of the City Address
February 10 Strathcona Christian Academy Fine Arts Presents Disney's The Little Mermaid
February 12 Partnering for Healthy Developments for Aging Populations
Presentation
February 12 Garnett Genuis Open House

Priorities Committee Meeting_Mar08_2016

Ward 5 Councillor Report

Elected Official: Paul Smith
Time Period: February 1, 2016 to February 15, 2016

Boards and Committees:

February 1	Agricultural Service Board Meeting
February 1	Fort Air Partnership Board Strategic Planning Workshop
February 8	Mayor's Executive Committee Meeting
February 9	Trans-Canada Yellowhead Highway Association Cheque Signing
February 10	Josephburg Agricultural Society Meeting
February 11	Northeast Region Community Awareness Emergency Response Symposium
February 12	Mayor's Executive Committee Meeting

County Business:

February 1	Resident Meeting
February 2	Council Meeting
February 8	Meeting with Mayor Carr
February 9	Bus Subsidy Program Photo Opportunity
February 10	Resident Meeting
February 11	Staff Appreciation Dinner
February 12	Pre-Alberta's Industrial Heartland Association Board Meeting

Professional Development:

No Professional Development opportunities were attended during this time period.

County Functions and Events:

February 2	Rural Internet Access Open House
February 2	Ardrossan 55 Plus Club General Meeting
February 3	Fort Saskatchewan State of the City Address
February 9	Shrove Tuesday Pancake Supper
February 10	St. Albert State of the City Luncheon
February 10	Public Information Meeting for Proposed Ridgemont Estates Area Structure Plan
February 12	Garnett Genuis Open House
February 13	Strathcona 4-H District Communications Competition
February 14	Partridge Hill Turkey Dinner and Toonie Bingo
February 13	Good Hope Hall Annual Pie Auction
February 15	Strathcona County Museum and Archives Pancake Breakfast

Priorities Committee Meeting_Mar08_2016

Ward 6 Councillor Report

Elected Official: Linton Delainey
Time Period: February 1, 2016 to February 15, 2016

Boards and Committees:

February 1 Agricultural Service Board Meeting
February 4 Governance Advisory Committee Meeting

County Business:

February 2 Council Meeting
February 3 Meeting with Planning and Development Services
February 8 Meeting with Planning and Development Services

Professional Development:

No professional development courses were taken during this time period.

County Functions and Events:

February 3 Fort Saskatchewan State of the City Address
February 4 All Seniors Care Senior Games Closing Ceremonies
February 5 Sherwood Park And District Chamber of Commerce Curling Funspiel
February 10 St. Alberta State of the City Luncheon
February 11 Sherwood Park and District Chamber of Commerce Breakfast
February 11 Strathcona Christian Academy Fine Arts Presents Disney's The Little Mermaid
February 13 Judging for the Strathcona 4-H District Communications
February 15 Strathcona County Museum & Archives Pancake Breakfast

Priorities Committee Meeting_Mar08_2016

Ward 7 Councillor's Report

Elected Official: Bonnie Riddell
Time Period: February 1, 2016 to February 15, 2016

Boards and Committees:

February 1	Agriculture Service Board Meeting
February 3	Beaver Hills Initiative Committee Meeting
February 10	Beaver Hills Initiative Board Meeting
February 12	Mayor's Executive Committee Meeting

County Business:

February 2	Council Meeting
February 8	Meeting with Mayor Carr
February 9	Pre-Captial Region Board Meeting

Professional Development:

No professional development courses were taken during this time period.

County Functions and Events:

February 10	St Albert State of the City Luncheon
February 15	Wizards of Winter Family Day

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Ward 8 Councillor Report**Elected Official:** Fiona Beland-Quest**Time Period:** February 1, 2016 to February 15, 2016**Boards and Committees:**

No board or committee meetings were taken during this time period.

County Business:

February 2 Council Meeting
February 3 Meeting with Mayor Carr
February 9 Pre-Capital Region Board Meeting

Professional Development:

No professional development courses were taken during this time period.

County Functions and Events:

February 5 All Seniors Care Seniors Games Closing Ceremonies
February 9 Shrove Tuesday Pancake Supper
February 11 Strathcona Christian Academy Fine Arts Presents Disney's The Little Mermaid
February 12 Partnering for Healthy Developments for Aging Populations Presentation
February 15 Strathcona County Museum & Archives Pancake Breakfast