

COUNCIL MEETING AGENDA

Date: June 7, 2016 Call to Order: 9:00 a.m. Open Session: 2:00 p.m. Location: Council Chambers

- 1. CALL TO ORDER
- 2. ADDITIONS / DELETIONS / CHANGES TO AGENDA
- 3. ADOPT AGENDA (Motion)
- 4. [9:05 a.m.] IN CAMERA SESSION (Motion)
 - 4.1 Chief Commissioner Introduction of Topics
 - 4.2 Organizational Success Discussions

FOIP Section 21, harmful to intergovernmental relations FOIP Section 23, local public body confidences FOIP Section 24, advice from officials

4.3 REVERT TO OPEN SESSION (Motion)

5. MOTIONS ARISING OUT OF IN CAMERA SESSION

6. CONSENT AGENDA (Motion)

7. CONFIRMATION OF MINUTES

- 7.1May 3, 2016 Special Council Meeting Minutes4 7
 - 7.2 May 24, 2016 Council Meeting Minutes
- 8. PROCLAMATIONS

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		Pride of Strathcona Awards Criteria	
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		Bremner Public Information Program	
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		County Resident Task Force	
	9.7	Alberta's Industrial Heartland Land Trust Society – Funding Request Proposals	26 - 36
		To provide Council with Administration's recommendations for Strathcona County's submissions to the Alberta's Industrial Heartland Land Trust Society for request for funding.	
10.	TIME	SPECIFIC AGENDA ITEMS	
	10.1	[4:00 p.m.] Annual Art Acquisition - 2016	37 - 64
		To request Council's approval for acquisition of artworks as recommended by the jurors and supported by the members of Strathcona County's Art Collection Advisory Committee.	
		External Presenter: Megan Hahn, Chair, Art Collection Advisory Committee	
11.	RECRE	EATION, PARKS AND CULTURE	
	11.1	2016 Capital Budget Amendment –Annual Parks Infrastructure Program and ORSFS Outdoor Revitalization Program	65 - 66
		To amend the 2016 Capital Budget through two separate amendments including a scope increase for the Annual Parks Infrastructure Program (2016) for a playground project and to increase the scope of the Open Space Recreation Facility Strategy (OSRFS) Outdoor Revitalization Program to construct pickle ball courts.	



	11.2	Broadmoor Recreation Complex Asset Management	67 - 79
		To advise Council of a proposed asset management strategy for Broadmoor Recreation Complex to be considered for the 2017 budget.	
12.	CHIEF	FINANCIAL OFFICER DIVISION	
	12.1	Bylaw 24-2016 – a bylaw to amend various borrowing bylaws to allow for greater flexibility in borrowing	80 - 82
		To give first reading to Bylaw 24-2016 to amend existing borrowing bylaws to allow flexibility in the type of borrowing from Alberta Capital Finance Authority (ACFA).	
13.	PLANN	ING AND DEVELOPMENT SERVICES	
	13.1	Bylaw 10-2016 Map Amendment to Land Use Bylaw 6-2015 (Ward 5)	83 - 90
		To give third reading to a bylaw that proposes to rezone approximately 14.7 hectares (36.35 acres) of land from RA Rural Residential/Agriculture District to RS Small Holdings District and PC Conservation District to support the future subdivision of three rural residential lets, two municipal reserve lets	

future subdivision of three rural residential lots, two municipal reserve lots and two environmental reserve lots in accordance with the Council adopted Conceptual Scheme.

14. COUNCILLOR REQUESTS (INFORMATION / PROGRAM REQUEST) AND NOTICES OF MOTION

14.1 Councillor Request Report

To add or remove items from the Councillor Request Report; and to serve Notices of Motion that will be brought forward for debate at a future Council meeting.

15. ADJOURNMENT (Motion)

91



SPECIAL COUNCIL MEETING MINUTES

May 3, 2016 11:00 a.m. Call to Order Council Chambers

Members Present:	Roxanne Carr, Mayor Vic Bidzinski, Councillor Ward 1 Dave Anderson, Councillor Ward 2 Brian Botterill, Councillor Ward 3 Paul Smith, Councillor Ward 5 Linton Delainey, Councillor Ward 6 Bonnie Riddell, Councillor Ward 7
Members Absent:	Carla Howatt, Councillor Ward 4 Fiona Beland-Quest, Councillor Ward 8
Administration Present:	Rob Coon, Chief Commissioner Darlene Bouwsema, Assoc. Commissioner, Corporate Services Kevin Glebe, Assoc. Commissioner, Infrastructure and Planning Services Gord Johnston, Assoc. Commissioner, Community Services Greg Yeomans, Chief Financial Officer Mavis Nathoo, Director, Legislative and Legal Services Sandy Bugeja, Manager, Governance Support Services & Deputy Clerk Jeremy Tremblett, Legislative Officer Lana Dyrland, Legislative Officer

1. CALL TO ORDER

Mayor Carr called the meeting to order at 11:03 a.m.

2. COUNCIL PRIORITIES

2.1 Tax Rate Bylaw 17-2016

2016/ 141 Moved by: B. Botterill

THAT Bylaw 17-2016, a bylaw to authorize the 2016 tax rates for Strathcona County, be given first reading.

In Favour (6): R. Carr, D. Anderson, B. Botterill, P. Smith, L. Delainey, and B. Riddell Opposed (1): V. Bidzinski

Carried

4

5

2016/ 142 Moved by: B. Riddell

THAT Bylaw 17-2016 be given second reading.

In Favour (6): R. Carr, D. Anderson, B. Botterill, P. Smith, L. Delainey, and B. Riddell Opposed (1): V. Bidzinski

2016/ 143 Moved by: B. Botterill

THAT Bylaw 17-2016 be considered for third reading.

In Favour (7): R. Carr, V. Bidzinski D. Anderson, B. Botterill, P. Smith, L. Delainey, and B. Riddell

Carried Unanimously

2016/ 144 Moved by: D. Anderson

THAT Bylaw 17-2016 be given third reading.

In Favour (6): R. Carr, D. Anderson, B. Botterill, P. Smith, L. Delainey, and B. Riddell Opposed (1): V. Bidzinski

Carried

3. ADJOURNMENT

2016/ 145 Moved by: B. Botterill

THAT the Council meeting adjourn at 11:47 a.m.

In Favour (7): R. Carr, V. Bidzinski D. Anderson, B. Botterill, P. Smith, L. Delainey, and B. Riddell

Carried

Mayor

Director, Legislative & Legal Services

Carried



SPECIAL COUNCIL MEETING MINUTES

May 3, 2016 Council Chambers

Members Present:	Roxanne Carr, Mayor (departed at 2:46 p.m.) Vic Bidzinski, Councillor Ward 1 Dave Anderson, Councillor Ward 2 Brian Botterill, Councillor Ward 3 Paul Smith, Councillor Ward 5 (departed at 2:46 p.m.) Linton Delainey, Councillor Ward 6 Bonnie Riddell, Councillor Ward 7 Fiona Beland-Quest, Councillor Ward 8
Members Absent:	Carla Howatt, Councillor Ward 4
Administration Present:	Rob Coon, Chief Commissioner Darlene Bouwsema, Assoc. Commissioner, Corporate Services Kevin Glebe, Assoc. Commissioner, Infrastructure and Planning Services Gord Johnston, Assoc. Commissioner, Community Services Greg Yeomans, Chief Financial Officer Mavis Nathoo, Director, Legislative and Legal Services Sandy Bugeja, Manager, Governance Support Services & Deputy Clerk

1. CALL TO ORDER

Mayor Carr called the meeting to order at 12:26 p.m.

2. IN CAMERA SESSION

2016/ 146 Moved by: D. Anderson

THAT Council meet in private to discuss matters protected from disclosure under the Freedom of Information and Protection of Privacy (FOIP) Act at 12:27 p.m.

In Favour (8): R. Carr, V. Bidzinski, D. Anderson, B. Botterill, P. Smith, L. Delainey, B. Riddell, and F. Beland-Quest

Carried

2.1 Capital Region Board Growth Plan Update FOIP Section 21, harmful to intergovernmental relations FOIP Section 24, advice from officials

Mayor Carr and Councillor Smith left the meeting at 2:46 p.m.

2016/ 147 Moved by: B. Botterill

THAT Council revert to regular session at 3:03 p.m.

In Favour (6): V. Bidzinski, D. Anderson, B. Botterill, L. Delainey, B. Riddell, and F. Beland-Quest

Carried

3. ADJOURNMENT

2016/ 148 Moved by: B. Riddell

THAT the Council meeting adjourn at 3:05 p.m.

In Favor (6): V. Bidzinski, D. Anderson, B. Botterill, L. Delainey, B. Riddell, and F. Beland-Quest

Carried

Mayor

Director, Legislative & Legal Services



COUNCIL MEETING MINUTES

May 24, 2016 9:00 a.m. Call to Order 9:05 a.m. In Camera Session 2:00 p.m. Open Session Council Chambers

Members Present:	Roxanne Carr, Mayor Vic Bidzinski, Councillor Ward 1 Brian Botterill, Councillor Ward 3 Carla Howatt, Councillor Ward 4 Paul Smith, Councillor Ward 5 Linton Delainey, Councillor Ward 6 Bonnie Riddell, Councillor Ward 7 Fiona Beland-Quest, Councillor Ward 8 (departed following the 2:45 p.m. recess)
Members Absent:	Dave Anderson, Councillor Ward 2
Administration Present:	Rob Coon, Chief Commissioner Kevin Glebe, Assoc. Commissioner, Infrastructure and Planning Services & Acting Associate Commissioner, Corporate Services Gord Johnston, Assoc. Commissioner, Community Services Laura Probst, Acting Chief Financial Officer Mavis Nathoo, Director, Legislative and Legal Services Sandy Bugeja, Manager, Governance Support Services & Deputy Clerk Jeremy Tremblett, Legislative Officer Lana Dyrland, Legislative Officer

1. CALL TO ORDER

Mayor Carr called the meeting to order at 9:05 a.m.

2. ADDITIONS / DELETIONS / CHANGES TO AGENDA The Chair called for additions/deletions/changes to the agenda. There were no additions to the agenda.

3. ADOPT AGENDA

2016/ 165 Moved by: F. Beland-Quest

THAT the agenda be adopted as presented.

In Favor (8): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell and F. Beland-Quest

Carried

4. IN CAMERA SESSION

2016/ 166

Moved by: B. Botterill

THAT Council meet in private to discuss matters protected from disclosure under the Freedom of Information and Protection of Privacy (FOIP) Act at 9:08 a.m.

In Favor (8): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell and F. Beland-Quest

Carried

- 4.1 Chief Commissioner Introduction of Topics
- 4.2 Development Agreement Security Update
 FOIP Section 24 advice from officials
 FOIP Section 25 economic interests of the municipality
- 4.3 Land Use Bylaw Enforcement Protocols
 FOIP Section 17 harmful to personal privacy
 FOIP Section 24 advice from officials
 FOIP Section 27 legal privilege
- 4.4 Organizational Success Discussions
 FOIP Section 21, Harmful to intergovernmental relations
 FOIP Section 23, Local public body confidences
 FOIP Section 24, Advice from officials

2016/ 167 Moved by: B. Botterill

THAT Council revert to the regular session at 1:02 p.m. and recess until 2:00 p.m.

In Favor (8): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell and F. Beland-Quest

Carried

5. MOTIONS ARISING OUT OF IN CAMERA SESSION

2016/ 168 Moved by: R. Carr

THAT the Mayor, on behalf of Strathcona County Council, write a letter in support of the Northern Gateway request for an extension on their federal approvals to best meet their community consultation and support goals, as well as continue with respectful dialogue with other indigenous communities along the right of way.

In Favor (8): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell and F. Beland-Quest

Carried

6. CONSENT AGENDA

2016/ 169

Moved by: C. Howatt

THAT Council consent to approve the following agenda items without debate which motions read as follows:

<u>7.1</u>

May 10, 2016 Council Minutes

THAT the minutes from the May 10, 2016 Council Meeting be approved.

<u>11.1</u>

Capital Project Scope Change - Ardrossan Water Reservoir & Pumphouse Expansion Construction

THAT an amendment to the 2016 Capital Budget to change the scope of the Ardrossan Water Reservoir & Pumphouse Expansion Construction to include an upgrade to the existing Ardrossan Truck Fill, within the current \$12,812,800 budget, be approved.

<u>12.1</u>

Status Report – Municipal Ward Boundary Review

THAT the following motion passed by Council on April 5, 2016 be amended by replacing "May 24, 2016" with "June 21, 2016" so that the revised motion reads:

"THAT Administration use internal resources to conduct a Ward Boundary Review and report back to Council with ward boundary options that meet the criteria set out in GOV-002-032: Ward Boundary Review Policy on or before the June 21, 2016 Council meeting."

In Favor (8): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey, B. Riddell and F. Beland-Quest

Carried

8. **PROCLAMATIONS**

Parks and Recreation Month	June 2016
National Seniors Week	June 6-12, 2016

9. COUNCIL PRIORITIES

9.1 Alberta's Industrial Heartland Land Trust Society Program & Dissolution

Council discussed the Alberta Industrial Heartland Land Trust Society program and dissolution, and considered options for a submission to the board for the unallocated funds.

9.2 Motion following Notice of Motion RCMP Auxiliary Constable Program

2016/ 170

Moved by: B. Botterill

THAT agenda item 9.2 be postponed until after the 5:00 p.m. Public Hearing.

In Favor (5): R. Carr, C. Howatt, P. Smith, L. Delainey, and F. Beland-Quest Opposed (3): V. Bidzinski, B. Botterill, and B. Riddell

Carried

13. COUNCILLOR REQUESTS (INFORMATION AND NOTICES OF MOTION)

13.1 Councillor Request Report

Ward	Category	Request	Department	Due Date
7 B. Riddell	Information Request	Preschool/Pre-K Programming Please provide information regarding the closure of preschool and pre-K programming in Strathcona County, specifically: What are the minimum numbers for preschool enrollment required in order to provide programming? Is this number the same for all rural locations or does it fluctuate? What is the rationale for these minimums? How is future, ongoing enrollment calculated? What data is used to predict future enrollment? How does our department go about marketing these programs to our residents? Do they partner with our local school boards and/or the bookmobile to advertise offerings? Should additional numbers of children materialize over the summer can a program be reinstituted even though it has been cancelled and no longer offered in our Recreation Guide?	RPC/ FCS	June 8, 2016
7 B. Riddell	Notice of Motion			June 7, 2016
7 B. Riddell	Notice of Motion	Councillor Riddell SERVED the following Notice of motion to be presented for debate and vote at the June 7, 2016 Council Meeting: THAT Administration initiate, as soon as possible, through both the north and south rural offices, development of a community-driven network and mechanism for community leagues and groups to		June 7, 2016

		participate and share resources through regularly scheduled meetings and provision of a central collaborative space; and that Administration provide support to develop a consistent approach and structure for the resource sharing and collaborative network.	
6 L. Delainey	Notice of Motion	 Councillor Delainey SERVED the following Notice of Motion to be presented for debate and vote at the June 7, 2016 Council Meeting: THAT Administration develop a comprehensive, user-friendly hard copy and web-based public information program to explain the historical decisions and tax payer implications related to County Council's decision to approve Bremner as the future Urban Services Area; items to be addressed should include, but not limited to, the following: The 2007 MDP scheduled to be updated by December 2016 and which must be in compliance with requirements of the Capital Regional Planning Board, The County's obligations to the 24 member Capital Region Board scheduled to approve the recommendations identified by its Growth Plan Update task Force by October 13, 2016 The projected costs and long-range property tax commitments that the current Council has made on behalf of its residents. 	June 7, 2016
6 L. Delainey	Notice of Motion	Councillor Delainey SERVED the following Notice of Motion to be presented for debate and vote at the June 7, 2016 Council Meeting: THAT a County Resident Task Force comprised of two residents from each Ward as identified by its County Councillor be established in order to: • Work with County Administration to identify topics to be included in a user-friendly public information program, • Identify options available to the County related to public engagement and to determine the level of public support for the Bremner Urban Services Area decision, • Identify other issues it considers important for Strathcona County residents and tax payers to know and understand, and • Direct the task force complete its work prior to October 1, 2016.	June 7, 2016

5 P. Smith	Notice of Motion	Councillor Smith SERVED the following Notice of Motion to be presented for debate and vote at the June 7, 2016 Council Meeting: THAT Administration provide a report to the September 20, 2016, Priorities Committee meeting with specific recommendations and timelines for improving Strathcona County engagement with community and seniors' groups; the report to include recommendations respecting a potential single point of contact and utilizing the north and south rural office staff contacts and an update on any actions that have been taken over the summer months.	June 7, 2016
Mayor Carr	Notice of Motion	Mayor Carr SERVED Notice of the following motion to be presented for debate and vote at the June 7, 2016: That Administration, in consultation with community hall executives, develop a process for the County to assume responsibility for maintenance of community halls through the 2017 budget process; and that this process honour the communities' role in providing services and events and preserve the community associations' authority.	June 7, 2016

Council recessed at 2:45 p.m. and resumed the meeting at 5:00 p.m. Councillor Beland-Quest did not return to the meeting at 5:00 p.m.

10. TIME SPECIFIC AGENDA ITEMS

- 10.1 PUBLIC HEARINGS
- 10.1.1 Bylaw 15-2016 Amendment to Municipal Development Plan Bylaw 1-2007

The Chairman recessed the regular session of Council in order to convene the Public Hearing for Bylaw 15-2016 at 5:17 p.m.

Registered Speakers:Coleen TayloropposedRoss TayloropposedLois GordonopposedLena LavoratoopposedWade Zwickerin favourDoreen AlethopposedBlaine Hillopposed

The Chairman closed the Public Hearing for Bylaw 15-2016 and resumed the regular session of Council at 6:00 p.m.

2016/ 171 Moved by: B. Riddell

THAT Bylaw 15-2016, a bylaw that proposes to amend the Municipal Development Plan (MDP) to:

1. clearly identify the Urban Reserve Policy Area (Bremner) as the County's next area for growth; and

2. incorporate the Urban Reserve Policy Area (Bremner) into the Urban Service Area; and

3. incorporate the West of 21 Area Concept Plan into the Urban Service Area

be given first reading.

In Favor (5): V. Bidzinski, B. Botterill, C. Howatt, P. Smith, and B. Riddell Opposed (2): R. Carr, L. Delainey

Carried

2016/ 172 Moved by: V. Bidzinski

THAT Bylaw 15-2016 be referred to the Capital Region Board for approval.

In Favor (6): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, and B. Riddell Opposed (1): L. Delainey

Carried

10.1.2 Bylaw 20-2016 Amendment to Municipal Development Plan Bylaw 1-2007 – Ward 6

The Chairman recessed the regular session of Council in order to convene the Public Hearing for Bylaw 20-2016 at 6:39 p.m.

There were no speakers.

The Chairman closed the Public Hearing for Bylaw 20-2016 and resumed the regular session of Council at 6:39 p.m.

2016/ 173

Moved by: L. Delainey

THAT Bylaw 20-2016, a bylaw that proposes to:

a) amend Maps 1, 1.1, 2, 3, 4, 5, 7, 9, 10, 11, 12, and 13 of Municipal Development Plan Bylaw 1-2007 to include the NE 23-52-23-W4 within the Urban Service Boundary; and b) amend Map 13 of Municipal Development Plan Bylaw 1-2007 to change the policy area of the NE 23-52-23-W4 from Country Residential Policy Area to Low Density Residential Policy Area, Medium Density Residential Policy Area, Commercial Community Policy Area, Open Space Policy Area and Institutional Policy Area be given first reading.

In Favor (7): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey and B. Riddell

Carried

2016/ 174 Moved by: B. Botterill

THAT Bylaw 20-2016 be referred to the Capital Region Board for approval.

In Favor (7): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey and B. Riddell

Carried

9.2 Motion following Notice of Motion RCMP Auxiliary Constable Program

THAT the attached Red Deer City Council resolution regarding the RCMP Auxiliary Constable Program be added and endorsed and that the Mayor, on behalf of Council, write letters to K Division of the RCMP, the Alberta Urban Municipalities Association and the Federation of Canadian Municipalities in support of the motion passed by Red Deer City Council on May 9, 2016.

In Favor (7): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey and B. Riddell

Carried

14. ADJOURNMENT

2016/ 176 Moved by: L. Delainey

THAT the Council meeting adjourn at 6:52 p.m.

In Favor (7): R. Carr, V. Bidzinski, B. Botterill, C. Howatt, P. Smith, L. Delainey, and B. Riddell

Carried

Mayor

Director, Legislative & Legal Services



Pride of Strathcona Awards Criteria

THAT administration bring a report to a future Priorities Committee meeting with possible amendments to the Pride of Strathcona Awards criteria that would provide options and alternatives for both the Athletic Achievement and the Sports & Recreation Development awards; and furthermore, with possible criteria for a new local business award.

Background

On April 19, 2016 Council met to select the 2016 Pride of Strathcona recipients and to review the program criteria and procedures. During that discussion a number of councillors expressed a willingness to review options and alternatives to both the Athletic Achievement and the Sports & Recreational Development awards. As there have been a fair number of submissions in the past plus ongoing submissions from groups and individuals it was felt that maybe it is time to look at other alternatives to these award categories. Ideas ranging from a different format for these awards (such as a certificate) and/or a separate event held to honour recipients.

The development of a new category for a local business award was brought to the Economic Development & Tourism Advisory Committee for discussion. A formal motion was supported by the group for council to consider the formation of this new award. The only caveat being that the group did not want to see something that would be a duplication of any award already covered by our local Chamber Awards.

On May 24, 2016 Councillor Riddell served the above Notice of Motion to be presented for debate and vote June 7, 2016 Council Meeting.



Maintenance of Community Halls

THAT Administration is to create a process to assume responsibility for maintenance of community halls through the 2017 budget process. The process will be in consultation with community hall executives and honour the community's role of providing services and events and preserve the community associations' autonomy.

Background

On May 17th, Council was presented with a report from Administration on the results of their community hall review, titled "Community Hall Sustainability Strategy Update". The review was undertaken at the request of Council.



Community Hub Development

THAT Administration initiate, as soon as possible, through both the north and south rural offices, the development of a community-driven network and mechanism for community leagues and groups to participate and share resources through regularly scheduled meetings and provision of a central collaborative space; and that Administration provide support to develop a consistent approach and structure for the resource sharing and collaborative network.

Background

On May 17, 2016 Council received a Community Hall Sustainability Strategy Update from our administration and an update on the public consultations given by our consultants (Calder Bateman) to support this project.

One of the key themes arising from these consultations and "What We Heard" report was the need to strengthen community associations and improve communications. One of the key suggested improvements was to create a common "hub" as a way to share information across associations. This could be accomplished through regular meetings, online resources, publications and best practises materials.

There is a need to strengthen and help sustain community associations by providing supports to their executives, members and volunteers. There needs to be opportunities for these Associations to connect, share ideas and problem solve together. Whether that is an annually hosted event and/or connections with other support organizations such as IVC and the Library, greater formal recognition by the county to support their efforts is needed. This "Community Hub" concept would provide a resource for the "go to" person for all inquiries and service requests which would help Associations focus on quality of life programming.

On May 24, 2016 Councillor Riddell served the above Notice of Motion to be presented for debate and vote at the June 7, 2016 Council Meeting



Engagement with Community and Seniors' Groups on Community Halls

THAT Administration provide a report to the September 20, 2016, Priorities Committee meeting with specific recommendations and timelines for improving Strathcona County engagement with community and seniors' groups; the report to include recommendations respecting a potential single point of contact and utilizing the north and south rural office staff contacts and an update on any actions that have been taken over the summer months.

Background

On May 24, 2016 Councillor Smith served the above Notice of Motion to be presented for debate and vote at the June 7, 2016 Council Meeting.



Bremner Public Information Program

THAT Administration develop a comprehensive, user-friendly hard copy and web-based public information program to explain the historical decisions and tax payer implications related to County Council's decision to approve Bremner as the future Urban Services Area; items to be addressed should include, but not limited to, the following:

• The 2007 MDP scheduled to be updated by December 2016 and which must be in compliance with requirements of the Capital Regional Planning Board,

• The County's obligations to the 24 member Capital Region Board scheduled to approve the recommendations identified by its Growth Plan Update task Force by October 13, 2016

• The projected costs and long-range property tax commitments that the current Council has made on behalf of its residents.

Background

On May 24, 2016 Councillor Delainey served the above Notice of Motion to be presented for debate and vote at the June 7, 2016 Council Meeting.

Enclosure

1 Background Information

BACKGROUND INFORMATION:

On January 15, 2013 the County issued a Request for Proposal (RFP #13.0553) titled Bremner Growth Management Strategy-Public Engagement, Communications and Planning Program.

The gravity of the March 22nd, 2016 decision by a majority of the current County Council to approve Bremner as the future Urban Service Area, is cited on page 6(*attached*) of the RFP by Oliver Wendell Holmes' famous quote: "A hundred years after we are gone and forgotten, those who have never heard of us will be living with the results of our actions".

The planning process cited on page 7 (*attached*) in the RFP's *Project Overview* stated the successful bidders were to create *"two distinct components":*

First, *"we are seeking an...<u>extensive public enqagement</u> that will appeal to a variety of stakeholders with a specific focus on citizens under the age of 25".*

Second, the planning process <u>"will use the public input</u> to generate and test various development scenarios based on their **financial**, **social and environmental impacts**".

Identification of these two components of the RFP raise two important questions that require further explanation to all County stakeholders and tax payers:

- 1. Why was the study's "specific focus on citizens under the age of 25" when this age group is generally not a current stakeholder group that pays property taxes?
- 2. Why were more extensive efforts beyond open houses, not made to generate public input?

Finally, the question must be asked, why did the **Background** (1.1) portion of the **Information and Instructions** (1.0) section of the RFP, provide potential contractors with an "unsubstantiated" piece of information which they were expected to consider in the development of their bid?

<u>"The Sherwood Park boundary cannot be expanded due to the desire of the community to limit</u> outward traditional residential sprawl beyond the existing boundary."

This statement suggests that at least three additional questions must be asked:

- 1. When and how, was the "desire of the community" regarding growth beyond Sherwood Park's "existing boundary" established?
- 2. Where are the survey instruments and statistical results to support this claim?
- 3. What was the rationale for providing this statement to potential contractors?

The public is entitled to a comprehensive, user friendly explanation of all historical studies, influences and decisions that resulted in council approving that an Area Concept Plan be developed for Bremner.

Since the County's MDP was passed in 2007, the County's communications department has provided the public with link information and FAQ's on the County's website regarding the MDP, the two Growth Management Studies and the Capital Region Board.

The Communications department has the resources necessary to bring information and people together in one place that would help the public understand how all of the pieces fit together. It also has the expertise necessary to expedite information from various sources to determine what information needs to be presented to the public, as well as how to present that information in a more user-friendly format.

REQUEST FOR PROPOSALS

BREMNER GROWTH MANAGEMENT STRATEGY -PUBLIC ENGAGEMENT, COMMUNICATIONS AND PLANNING PROGRAMS

PLANNING & DEVELOPMENT SERVICES DEPARTMENT

RFP # 13.0553

Issued:

Date: Tuesday, January 15, 2013

Proposal submittals will only be accepted by:

Strathcona County Planning & Development Services Main Floor, County Hall 2001 Sherwood Drive Sherwood Park AB T8A 3W7

Closing (non-public):

Date:Monday, February 11, 2013Time:14:00:00 Hours, Alberta Time

STRATHCONA

Growth Management Strategy for Bremner Project Overview

"A hundred years after we are gone and forgotten, those who have never heard of us will be living with the results of our actions". Oliver Wendell Holmes

Strathcona County is embarking on an exciting, once in a lifetime project that will change the face of the municipality. There is a large undeveloped tract of land northeast of Sherwood Park. In 50 years Bremner, a new community in the County, will become home to over 100,000 people. Imagine a community that is both financially sustainable and fiscally responsible - an urban community that accommodates residents' needs to live, learn, work and play. This will be Bremner in 50 years!

Strathcona County is looking for the best, brightest, most innovative public engagement professionals and planners to be part of this legacy project.

How will this be achieved?

The planning process that Strathcona County wants to create involves two distinct components. In the first component we are seeking an innovative, compelling and extensive public engagement process that will appeal to a variety of stakeholders with a specific focus on citizens under the age of 25. This component will also involve provision of communication support for the project.

The second component is to provide professional planning services which <u>will use</u> the <u>public input</u> to generate and test various <u>development scenarios based on their</u> <u>financial</u>, social and environmental <u>impacts</u>, establish a preferred scenario and synthesize results into a growth management strategy.

The project will be launched in early April 2013, and community interest and momentum will be achieved through a combination of digital and traditional media.

What will the launch look like? Perhaps there will be a well known speaker or a series of community events. It has yet to be decided.

At some point in the process, the community will participate in a Design Charrette to develop three or four possible concepts. These concepts will be analyzed and shared with the community at some sort of celebration event. Once finalized, they will be formally reviewed by planners for viability.

Be prepared to wow us!

If this sounds intriguing, challenging and exciting, Strathcona County invites you to read on!

Page 6

1.0 INFORMATION AND INSTRUCTIONS

We are seeking a dynamic and engaging team of professional planners, communicators and public engagement practitioners who will develop and implement an innovative process that will result in creating a Growth Management Strategy for a future urban community.

1.1 Background

Strathcona County consists of the Urban Service Area of Sherwood Park and an extensive Rural Servics Area of country residential acreages, farms and smaller hamlets. According to the 2011 federal census, the total population of Strathcona County is 92,490, consisting of the Sherwood Park urban population of 64,733 and a rural population of 27,757. With a focus on social, environmental and economic sustainability, Strathcona County is committed to balancing the unique needs of its diverse community.

Strathcona County has experienced rapid growth for several years. Residents enjoy a broad range of municipal services, and business and shopping opportunities. Strathcona County is home to Canada's largest oil refining complex and North America's third largest petrochemical complex.

Population increase in the Urban Service Area will increase pressure on not only the rural environment, but also for the County to continue to provide future opportunities for urban development over the next several generations. The Sherwood Park boundary cannot be expanded due to the desire of the community to limit outward traditional residential sprawl beyond the existing boundary; the nature of the surrounding development; and the servicing capacities of the existing infrastructure. This should be viewed as a new community and new Urban Service Area for the County.

The Capital Region Growth Plan also provides direction regarding where growth should occur. In April 2008, the Province of Alberta mandated the formation of the Capital Regional Board by adopting the Capital Region Board Regulation AR 49/2008. The Board was tasked with creating a Capital Region Growth Plan that would guide regional land use planning and transit network; address regional affordable housing issue; and coordinate a regional geographic information system. Strathcona County is a participating member of the Capital Region Board and is responsible for conforming to and implementing the Capital Region Growth Plan.

On October 23, 2012 Strathcona County Council, via resolution 665/2012, directed Administration to "initiate a Growth Management Strategy and Timeline for the Urban Reserve Area (Bremner)."



County Resident Task Force

THAT a County Resident Task Force comprised of two residents from each Ward as identified by its County Councillor be established in order to:

• Work with County Administration to identify topics to be included in a user-friendly public information program,

• Identify options available to the County related to public engagement and to determine the level of public support for the Bremner Urban Services Area decision,

• Identify other issues it considers important for Strathcona County residents and tax payers to know and understand, and

• Direct the task force to complete its work prior to October 1, 2016.

Background

On May 24, 2016 Councillor Delainey served the above Notice of Motion to be presented for debate and vote at the June 7, 2016 Council Meeting.



Alberta's Industrial Heartland Land Trust Society – Funding Request Proposals

Report Purpose

To provide Council with Administration's recommendations for Strathcona County's submissions to the Alberta's Industrial Heartland Land Trust Society for request for funding.

Recommendation

THAT the Mayor on behalf of Council write to Alberta's Industrial Heartland Land Trust Society to recommend consideration of the following projects in order of priority for allocation of surplus funds prior to dissolution:

- A. Josephburg Community Hall Repairs and Maintenance \$164,500
- B. Ultra High-Speed Internet and Wi-Fi (Moyer Recreation Centre) \$170,000
- C. Moyer Recreation Centre Community Hall Addition \$700,000
- D. Bruderheim Memorial Community Hall Renovations \$100,000
- E. Bruderheim Community Park \$400,000

Council History

May 24, 2016 – Council discussed Alberta's Industrial Heartland Land Trust Society program and dissolution, and considered options for a submission to the board for the unallocated funds.

Strategic Plan Priority Areas

Economy: Strathcona County residents within Alberta's Industrial Heartland area will benefit from the services, facilities and programs that are intended with the improvements and enhancements outlined in the various projects, in one of the province's most economically productive regions.

Governance: Strathcona County continues to demonstrate its support for a strong collaborative and cooperative linkage to its partnership within Alberta' Industrial Heartland area.

Social: The various projects outlined will provide a variety of service and facility enhancements that will benefit the residents within Alberta's Industrial Heartland area.

Culture: Strathcona County's support for a variety of projects within the Heartland area demonstrates its collaborative culture.

Environment: n/a

<u>Other Impacts</u> Policy: Legislative/Legal: Interdepartmental:

Summary

In the 1970's industry was encouraged to set up their facilities in what is now called the Alberta's Industrial Heartland by the Provincial and Federal governments. Industries such as Agrium (Esso Fertilizers) and Shell Scotford Refinery/Chemicals were established.

Through cooperative efforts between industry and local governments, Alberta' Industrial Heartland Association (AIHA) was formalized during 1999 and 2000. In order to maintain the AIHA's significant industrial and economic role, heavy industry areas were designated in Strathcona County, Sturgeon County, Lamont County and Fort Saskatchewan.

To assist in addressing cumulative impacts experienced by concerned residents in the Alberta's Industrial Heartland area, the "Industrial Heartland Collaboration of Address Residents Interests" (IHCARI) process was developed to review impacts to residents.

In 2004 the Alberta's Industrial Heartland Land Trust Society was established to purchase property from concerned area residents living in close proximity to industrial development who voluntarily wished to sell their property and relocate away from the heartland industrial area. A Voluntary Purchase Plan (VPP) was established and administered by the Land Trust Society to provide these residents with an alternative which allowed them to sell properties that were not being purchased by municipalities or industry.

The Land Trust Society has been operating over the years based on initial funding from key sponsorships that included industry and partner municipalities. This funding has allowed for the completion of five rounds of voluntary land purchases. Between 2006 and 2015, twelve properties have been purchased and re-sold. The last round of offerings under this program, to qualified resident owners, occurred in 2014. Since that time no further interest has been expressed, indicating a general satisfaction of most residents within the Alberta's Industrial Heartland area. Therefore, in June 2015, the Land Trust Society Board of Directors concluded that the objectives of the Land Trust Society and the VPP had been fulfilled and further, that the Land Trust Society be dissolved with any remaining program funds to be distributed to a non-profit organization, as selected by the Board.

The Board has agreed to consider funding requests (of approximately \$1M-\$1.5M), from each of the two sponsor municipalities, Strathcona County and Sturgeon County for "projects that would directly benefit the residents within the Heartland policy area". An application for funding outlining specific criteria for community investment in the heartland area is required to be provided to the Land Trust Society Program Manager by June 15th, 2016.

The following outlines the criteria for submissions to the Land Trust Society for requests for funding:

Allocation of End of Program Funds Criteria:

- Those organizations interested in receiving funds must submit an application form.
- No form of a profit, religious, or political organization shall be given funds from the Land Trust Society.
- The beneficiary of the funds must be consistent with the intent of the Heartland it must be a benefit to the residents in the Heartland.
- The funds must be used above and beyond regular expenditures/budget item of an organization.
- On the application form there is to be a disclaimer stating that the decision to receive funds or not to receive funds will be made by the Land Trust Society Board.
- The Land Trust Board will try to balance in each region of the Heartland as to where the funds will be disbursed. (i.e. both sides of the river)
- > Priority will be given to those organizations that can receive a matching grant.
- > Organizations receiving funds must report back to AIHA to indicate how the money they received was spent.

Included are three projects that are specific to Strathcona County and, that would directly benefit the residents and our business partners within the Heartland area. Two community projects have been provided by the Town of Bruderheim as possible projects to be supported by Strathcona County. Given the relationship and the collaboration between our two municipalities and the fact that Bruderheim provides services and programs to residents in various surrounding communities, these projects would directly benefit residents within the Heartland area.

Attached (Enclosure 1), for Council's consideration is a prioritized list of projects that administration is recommending be submitted to the AIHA Land Trust Society for consideration for funding.

Communication Plan

Letter

Enclosures

1 List of Proposed Projects:

Schedule "A" – Josephburg Community Hall – Repairs & Maintenance Schedule "B" – Ultra-High Speed Internet and Wi-Fi (Moyer Recreation Centre) Schedule "C" – Moyer Recreation Centre Community Hall Addition Schedule "D" – Bruderheim Memorial Community Hall Renovations Schedule "E" – Bruderheim Community Park



Enclosure 1 Schedule A

List of Proposed Projects for Funding from Alberta's Industrial Heartland Land Trust Society

Project	A. Josephburg Community Hall - Repairs and Maintenance
Project Description	The Josephburg Community Hall's foundation has cracked and shifted under the northern end of the building. With the moving of the foundation, surface water running towards the building from improperly graded landscaping has caused mold to grow under the subfloor and floor joists. The project is to repair the foundation, treat the mold to kill current growth and inhibit future growth. The landscaping around the building will require regrading in order to create proper surface drainage away from the building. The hall has several areas of deferred maintenance items that should be addressed at the same time, including damaged flooring and mechanical equipment replacement.
Project Cost	The estimated cost for the foundation, mold and landscaping repair is \$150,000. Damaged flooring and mechanical equipment replacement \$14,500. Total project cost \$164,500.
Community Benefit	The community hall is well used by the community. By repairing the foundation and addressing the deferred maintenance the hall will continue to support the community for the next 5 to 10 years or longer. The social inclusiveness, strengthening the community and offering community-based programs helps develop a vibrant community.
County Benefit	The community hall supports this northern and primarily rural area of Strathcona County in community building and local neighborhood identity. The residents benefit from the community- based programs that are offered from the hall. The community hall is often used by industrial partners in hosting community forums and open houses in the local Heartland Industrial Area.
Other Funding for the Project	Although this project is part of the maintenance and lifecycle renewal costs identified in a recently completed Community Hall Sustainability Strategy Update, there is currently no funding in place for this project.
Assurance It Will Happen	If funding becomes available to implement this project, it would be initiated immediately, with the intent to complete within 2016/17.



Enclosure 1

Schedule B

Project	B. Ultra-High-Speed Internet and Wi-Fi (Moyer Recreation Centre)
Project Description	Josephburg residents can only get wireless internet; a technology that is less reliable and capable than ground-based technologies. With the funding of this proposal, Strathcona County will work with an Internet Service Provider (ISP) to bring fibre to Josephburg – specifically to the Moyer Recreation Centre. At the Centre the high speed capabilities of this connection will be made available to local residents, students, and users of this facility. Although not in scope of this proposal, Strathcona County will work with area ISPs to see if this fibre can be used to extend high- speed access to Josephburg residents, significantly improving the availability and capability of internet in their homes.
Project Cost	Strathcona County estimates that the extension of existing fibre to the Moyer Recreation Centre would cost about \$150,000. Provisioning wireless internet in the building would cost an additional \$20,000 for a total investment of \$170,000. There would be ongoing operational expenses of approximately \$2,200 per month.
Community Benefit	 High speed internet in a community facility improves schooling and provides training and program options that are not available today. Potential expansion to homes and businesses can be an economic driver, and enhances the lifestyle of residents in the areas of safety and entertainment
County Benefit	 Faster and more capable internet service available in the Moyer Recreation Centre. High speed capabilities will be made available to local residents, students and users of this facility If the fibre can be extended, high-speed access to Josephburg area residents would significantly improve the availability and capability of internet in their homes.
Other Funding for the Project	There is currently no other funding identified for this project.



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Assurance It Will Happen	Improving the availability and capability of ultra-high speed internet service to the Moyer Recreation Centre would provide faster, more reliable and more capable internet service to the residents, students and users of this facility. Potential future expansion to homes and businesses would be considered in conjunction with area ISPs.
	Should this project be approved for funding it would be initiated immediately, with installation anticipated to be completed by late 2016/early 2017.



Project	C. Moyer Recreation Centre Community Hall Addition
Project Description	This project would involve renovations and additions to the Moyer Recreation Centre within Josephburg. The Moyer Recreation Centre is a facility that hosts a variety of activities in the Heartland and surrounding northern area of Strathcona County.
Project Cost	Depending on the final design concept, renovations and/or the addition of meeting rooms could range from \$700,000 - \$1.3M. As this is an early concept at this time, further information and research would be required for the project development and final costing.
Community Benefit	The Moyer Recreation Centre is host to a number of different types of meetings, recreational activities, social functions, etc. for the residents, as well as the business community within the Heartland regional area. Meeting rooms that could be converted to a variety of sizes and configurations would meet the many different room needs of the community. This community hall is a community "hub" within the Heartland area in the northern portion of Strathcona County.
County Benefit	The Moyer Recreation Centre provides a gathering place for the community to host programs, social and recreational events while enhancing the overall life in the rural portions of the Heartland area within northern Strathcona County.
Other Funding for the Project	This project would become a Capital Project within Strathcona County's 5-year Capital Plan and as such, any additional funding required would be identified at the time of final project scope and costing and would be included in the budget in the year of implementation.
Assurance It Will Happen	Strathcona County is committed to meeting the needs and services of the community within the Heartland and northern area of Strathcona County. Upon evaluation of the community-specific programs and services required, this project will be included within Strathcona County's 5-year Capital Plan.



Enclosure 1 Schedule D

Project	D. Bruderheim Memorial Community Hall Renovations
Project Description	Our Community Hall is in the centre of our community that brings together not only the residents of Bruderheim but our neighbours from Strathcona County and Lamont County. Our community hall was built in 1952 and is requiring some major upgrades to be compliant with current regulations. The entrance and bathrooms are not handicapped accessible and make it difficult for our entire community to enjoy our events. Bruderheim is a vibrant, dynamic, safe and caring community and renovations to our hall will provide diverse opportunities for people of all ages, backgrounds and cultures.
Project Cost	Total Cost of Project: \$100,000
Community Benefit	What does it take to build a viable, connected, and sustainable community? We, in the Town of Bruderheim, ask that question every day. To us, the answer is simple: inspire our youth, support our community groups, and enhance our infrastructure and programming. But an aging community hall - one of our most vital facilities - threatens our ability to fulfill these goals. The Town of Bruderheim would continue to offer recreational and cultural opportunities to as many as 13 communities, who now use the hall. We offer the hall to seniors, parents and tots, school programs, organized sports for not only Bruderheim but surrounding communities to enjoy. We will be able to offer continued and uninterrupted use of the hall to our residents and surrounding communities.
	With the Town's population expected to grow, a need exists to ensure our community facilities not only meet the needs of present residents, but also address the needs of future residents. The vision for Bruderheim's future reflects the strengths that exist today and the many opportunities for a vibrant, well- managed and safe Alberta community. A hall that is safe and accessible to all ensures our entire community can enjoy all the good things a small town has to offer – it's quiet, peaceful and safe and you can make meaningful relationships, at a community hall, with your neighbours who live in Strathcona County.



Enclosure 1 Schedule D

Benefits for the Town of Bruderheim and the AIHA	Bruderheim is poised for growth as the Edmonton region's next bedroom community. The town lies in the centre of Alberta's Industrial Heartland - one of the province's most economically productive regions - and is just minutes away from many industry-related job opportunities. With the upgrades to our community hall, the Town of Bruderheim will continue to offer an accessible facility to all of our partners who currently use the hall. Reducing the costs of maintenance at the hall will allow us to invest the maintenance dollars in our recreation and culture programs. We are geographically surrounded by two thriving counties that count on us to provide recreational programs to their residents as well as ours. Over the last twenty years, the Bruderheim arena has been home to numerous recreational activities that truly define Albertans as community partners. The region is connected through shared recreation and cultural experiences within our communities. These connections are the anchor for regional partnerships that extend to emergency management, public works projects, mutual aid and shared functions.
Other Funding for the Project	We currently have no funding for this project. Amazing people who have pride in the community and offer support through a strong volunteer base as did the volunteers in 1952, who built the hall, will get us to our goal.
Assurance It Will Happen	The Town of Bruderheim is committed to preserving our rich history which dates back over a hundred years. Making sure our community hall remains functional for generations to come is a priority for the entire community. The Town of Bruderheim cherishes its past and the pioneers who built the community. It celebrates its successes and forges boldly and confidently into the future. If the funding for this project was awarded, construction would begin immediately and be completed by December 2016.



Enclosure 1

Schedule E

Project	E. Bruderheim Community Park
Project Description	Our Community Park is in the centre of our community that brings together not only the residents of Bruderheim but our neighbours from Strathcona County and Lamont County. Our park currently has a gazebo and outdoor ice arena. Our Recreation Master Plan shows the park having a spray park, skateboard park, playground and basketball court as primary features. The park will also have benches and picnic tables that will allow people of all ages to enjoy the outdoors. The park is currently the area where we host community events all year round. The Town of Bruderheim is a vibrant, dynamic, safe and caring community and this park will provide diverse opportunities for people of all ages, backgrounds and cultures.
Project Cost	Skateboard Park - \$195,000 (includes concrete pad and equipment) Spray Park \$145,000 Basketball Curt - \$22,000 Picnic Tables - \$7,000 Park Benches - \$6,000 Landscaping - \$25,000 Total Cost of Projects: \$400,000
Community Benefit	With the Town's population expected to grow, a need exists to ensure that recreation and parks services not only meet the needs of present residents, but also address the needs of future residents. Public input regarding parks and recreation was gathered and the Bruderheim Recreation Master Plan was conceived. The Recreation Master Plan goals are aimed at a combination of continuing service, improving local facilities, programs and services, and expanding facilities and operations to meet the needs of a growing community. If we are successful, approximately 300 people a week will benefit, and not just members from our own community, but from other areas in the AIHA region as well, who come to play, to connect and build relationships.
Benefit for Town of Bruderheim and the AIHA	Bruderheim is poised for growth as the Edmonton region's next bedroom community. The town lies in the centre of Alberta's Industrial Heartland - one of the province's most economically productive regions - and is just minutes away from many industry- related job opportunities.



Other Funding for the Project	We currently have \$35,000 in our fundraising initiative for this project and we will continue to fundraise for our community park. This month we are having a community garage sale and a street hockey event. Amazing people who have pride in the community and offer support through a strong volunteer base along with generous donations will get us to our goal.
Assurance It Will Happen	The Town of Bruderheim is committed to providing high quality recreation opportunities for people of all ages. It is our MISSION to build a model community which meets the demands of today's residents while protecting for a bright future. If the funding for this project was awarded, construction would begin immediately and completed by September 2017.



Annual Art Acquisition - 2016

Report Purpose

To request Council's approval for acquisition of artworks as recommended by the jurors and supported by the members of Strathcona County's Art Collection Advisory Committee.

Recommendation

1. THAT the acquisition of the following artwork, as recommended by the Art Collection Advisory Committee, be approved:

Title	Media	Artist
Barn	Watercolour on paper	Anne McCartney
As Nefertiti	Oil	Carol Rooney
Celebrating Senior Athletes	Hand-dyed wool with linen backing	Cec Caswell
Embarrassment of Riches	Digital photo print on fine art paper	Gerry Dotto
Winter is Near	Woodturning & Sculpting	Ken Hawtin
Hymn	Mixed Media	Krista Hamilton
Winded	Mixed Media	Krista Hamilton
Mountain Meadow Fireweed	Oil	Margaret Klappstein
Prehistoric	Photography	Patricia Seutter
Bloom	Mixed Media Encaustic	Shauna Larson
Golden Tymes	Monotype Print	Suzan Berwald
God's Gift to Mankind	Bronze on Steel	Tania Garner-Tomas
Who Goes There?	Mixed Media	Vincent Roper
Spring in the Park	Bass Wood Carving	Wayne Olsen

2. THAT acceptance of the donation of the following artwork, as recommended by the Art Collection Advisory Committee, be approved:

Title	Media	Artist
Eye See You	Photography	Lindsay Reiling

3. THAT acceptance of the one year loan of the following artwork by youth, as recommended by the Art Collection Advisory Committee, be approved:

Title	Media	Artist
Rust	Photography	Brittany Craig
Caretaker of Dreams	Conte	Fiona Rintoul
Estonia	Watercolour	Jaymie Gregory
Tegu	Scratchboard	Jessica Moscicki
A Closer Look	Graphite/mixed media	Jessica Moscicki
Enjoy the Moment	Pencil & charcoal	Makena Baker
The Weeknd	Acrylic	Megan Kollman
Light & Dark	Photography	Raeleigh Anderson
Old Man	Pencil	Taylor Mackay

Council History

October 20, 1987 – Council approved the Terms of Reference for the Strathcona County Permanent Art Collection Committee (Resolution #1097/87). The Committee has made recommendations to Council annually for the purchase of artworks.

July 8, 2014 – Council approved the Strathcona County Public Art Plan. Thereafter, the Permanent Art Collection Committee is known as the Art Collection Advisory Committee.

Strategic Plan Priority Areas

Economy: The 2016 Operating Budget allocates funds for the Annual Art Acquisition Program and associated supplies.

Governance: n/a

Social: Quality of life is enhanced through the acquisition, display and promotion of visual art.

Culture: Our Art Collection adds to our creative, vibrant community. **Environment:** Artworks can impact or reflect our environment.

Other Impacts

Policy: Cultural Services Policy SER-011-012, Strategy #4 Public Art Plan approved by Council July 8, 2014. Annually, Council approves new acquisitions for the Strathcona County Art Collection.

Legislative/Legal: n/a Interdepartmental: n/a

Summary

The function of the Art Collection Advisory Committee is to acquire art for Strathcona County's Art Collection. The Committee also makes recommendations on how and where the art should be displayed and maintained.

Through the annual budget process, Council approved \$10,609 for the 2016 art purchase program.

On Thursday, June 9, 2016, the recommended artists will attend an unveiling ceremony of their work at Gallery@501.

Communication Plan

Media release

Enclosures

Encl 1 2016 Art Acquisition - Jurors Encl 2 ppt 2016 Recommended Art Acquisitions

2016 Art Acquisition - Jurors

- 1. Frances Alty-Arscott (Artist and Instructor)
- 2. Stacey Cann (Executive Director, Harcourt House)
- 3. Larissa Hauck (Alberta Foundation for the Arts, Collections)

2016 Recommended Art Acquisitions

Recreation, Parks and Culture June 7, 2016



Enclosure 2





Our Collection

• Acquisitions 221 Artworks Total: 264 Artworks

• Youth Art 43 Artworks



2016 Artwork Submissions

• Adult Category

99 artworks were submitted 15 were recommended for acquisition

• Youth Category

39 artworks were submitted 9 were recommended as loans





"Barn" *Anne McCartney* Watercolour on paper - purchase



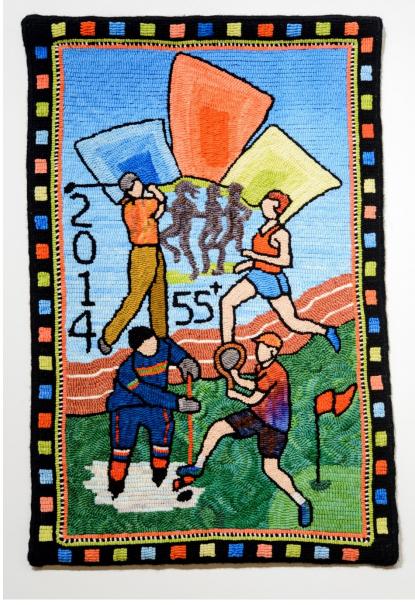


"As Nefertiti" *Carol Rooney* Oil - purchase





"Celebrating Senior Athletes" Cec Caswell Hand-dyed wool with linen backing - purchase







"Embarrassment of Riches" **Gerry Dotto Digital photo print on fine art paper - purchase**







"Winter is Near" *Ken Hawtin* Woodturning & sculpting - purchase





"Hymn" *Krista Hamilton* Mixed media - purchase



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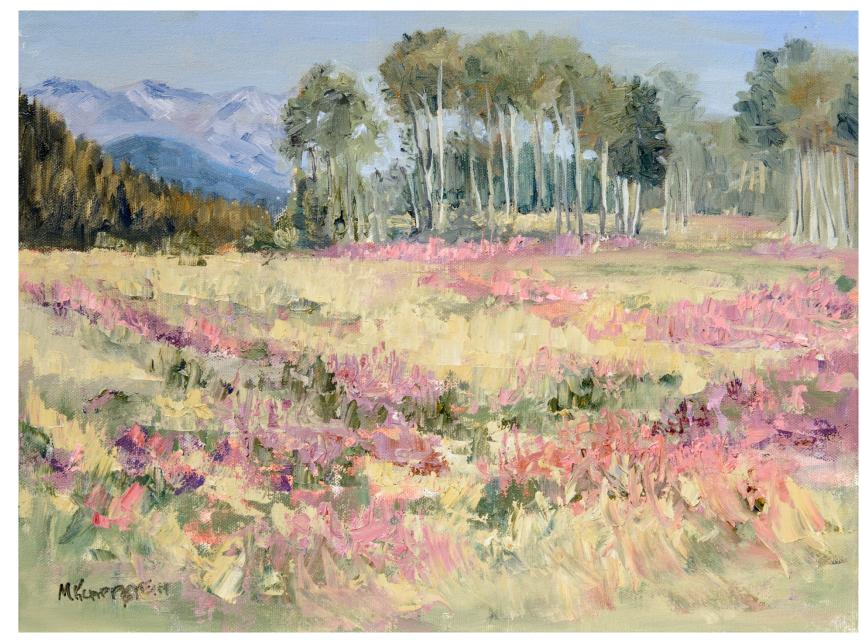


"Winded" *Krista Hamilton* Mixed media - purchase





"Mountain Meadow Fireweed" *Margaret Klappstein* Oil - purchase





"Prehistoric" *Patricia Seutter* Photography - purchase





"Bloom" *Shauna Larson* Mixed media encaustic - purchase





"Golden Tymes" Suzan Berwald Monotype print - purchase





"Spring in the Park" Wayne Olsen Bass wood carving - purchase





"Eye See You" Lindsay Reiling Photography - donation





"Caretaker of Dreams" *Fiona Rintoul* Conte - youth



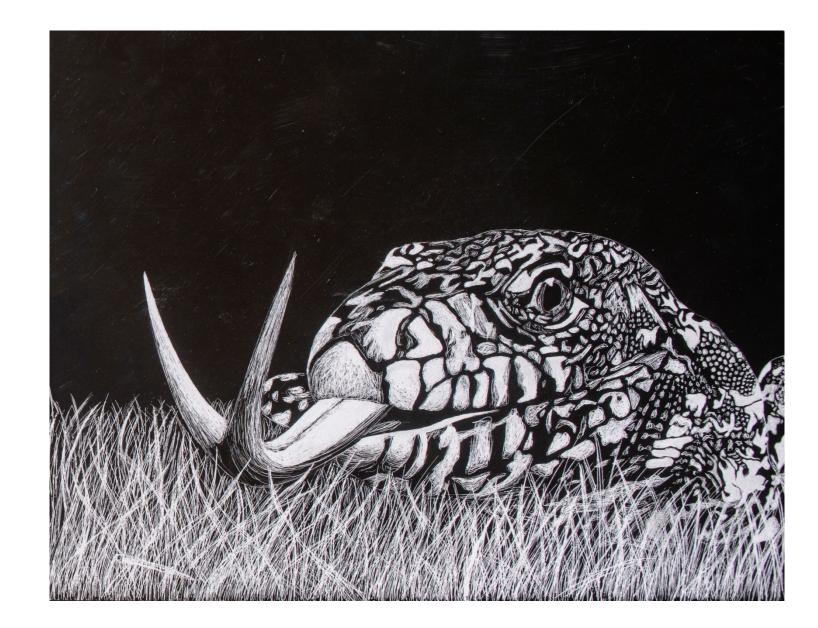


"Estonia" Jaymie Gregory Watercolour - youth





"Tegu" Jessica Moscicki Scratchboard - youth





"A Closer Look" Jessica Moscicki Graphite/mixed media - youth





"Enjoy the Moment" *Makena Baker* Pencil and charcoal - youth





"The Weeknd" *Megan Kollman* Acrylic - youth



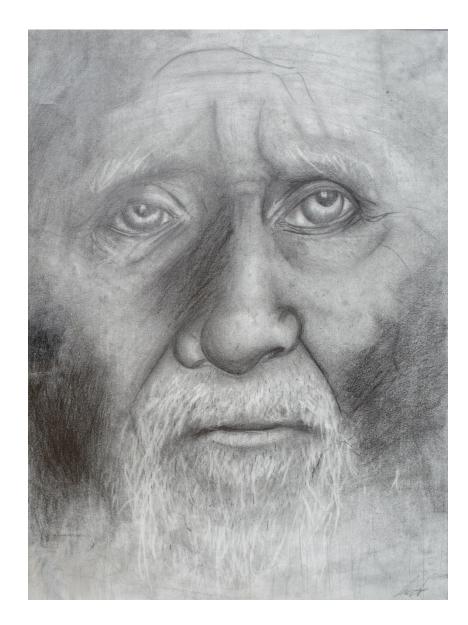


"Light & Dark" *Raeleigh Anderson* Photography - youth





"Old Man" *Taylor Mackay* Pencil - youth





Questions?

Thank You





2016 Capital Budget Amendment –Annual Parks Infrastructure Program and ORSFS Outdoor Revitalization Program

Report Purpose

To amend the 2016 Capital Budget through two separate amendments including a scope increase for the Annual Parks Infrastructure Program (2016) for a playground project and to increase the scope of the Open Space Recreation Facility Strategy (OSRFS) Outdoor Revitalization Program to construct pickle ball courts.

Recommendation

1. THAT an amendment to the 2016 Capital Budget to increase the scope of the Annual Parks Infrastructure Lifecycle Program to improve playgrounds in the amount of \$163,300 (from \$1,158,000 to \$1,321,300), to be funded from community group contributions, be approved.

2. THAT an amendment to the 2016 Capital Budget to increase the scope of the Open Space Recreation Facility Strategy Outdoor Revitalization Program to construct pickle ball courts in the amount of \$146,000 (from \$850,000 to \$996,000), to be funded from community group contributions, be approved.

Council History

December 8, 2015 Council approved the 2016 Capital Budget

March 22, 2016 Council approved an amendment to the 2016 Capital Budget to increase the scope of the Annual Parks Infrastructure Lifecycle Program to improve playgrounds in the amount of \$488,000 to be funded from community group contributions.

Strategic Plan Priority Areas

Economy: Collaboration with community groups creates opportunities to improve assets in a cost effective and efficient manner.

Governance: n/a

Social: Park amenities such as playgrounds and pickle ball courts promote community connectedness, health and well-being in support of Strathcona County's Social Sustainability Framework.

Culture: n/a

Environment: n/a

Other Impacts

Policy: FIN-001-027: Tangible Capital Assets Financial Reporting **Legislative/Legal:** n/a

Interdepartmental: Financial Services; Capital Planning and Construction; Recreation, Parks and Culture

Summary

The St. Theresa Playground project is a new playground installation at the relocated St. Theresa School site; the full cost of \$163,300 will be funded by the school advisory group through a CFEP grant and fundraising.

The following are estimated planned spending (cash flow) timelines for this project amendment.

Year	2016	2017	2018	Total
Expenditure by Year	\$163,300	\$0	\$0	\$163,300

The 2016 OSRFS Outdoor Revitalization Program included a \$190,000 project for pickle ball courts in Strathcona County. The plan is to construct eight courts in the Sherwood Heights Regional Park at a cost of \$336,000. We were anticipating grant funding to help finance this project but the original budget was approved before funding was confirmed. The local Pickle Ball Association has been successful in raising \$146,000 through a Community Facility Enhancement Program (CFEP) grant and fundraising.

The following are estimated planned spending (cash flow) timelines for this project amendment.

Year	2016	2017	2018	Total
Expenditure by Year	\$146,000	\$0	\$0	\$146,000



Broadmoor Recreation Complex Asset Management

Report Purpose

To advise Council of a proposed asset management strategy for Broadmoor Recreation Complex to be considered for the 2017 budget.

Recommendation

THAT the recommended change in strategy for asset management at Broadmoor Recreation Complex for consideration through the 2017 Budget process be approved.

Council History

November 24, 2015 - In-Camera Recreation, Parks and Culture presented background information to Council.

Strategic Plan Priority Areas

Economy:

The maintenance of infrastructure to County standards enables the economic benefits of the golf course to the community and ensures long-term sustainable municipal infrastructure. Aligns with Strategic Plan Goal 1.

Governance:

Strathcona County staff provides the maintenance services at the Broadmoor Recreation Complex. It is essential to manage these staff to the same standards of practice as other County facility staff; and to ensure public safety. Aligns with Strategic Plan Goal 6. **Social:**

County infrastructure provides important opportunities for County residents to interact and

be active. Aligns with Strategic Plan Goal 3.

Culture: n/a Environment: n/a

Other Impacts

Policy: n/a **Legislative/Legal:** n/a **Interdepartmental:** Financial Services, Facility Services, Utilities, Transportation and Agriculture Services

Summary

As part of the 2015 budget, Recreation, Parks and Culture (RPC) identified to Council the emerging challenges for achieving a break-even budget for the Broadmoor Recreation Complex in 2015. RPC implemented operational changes for the 2015 golf season. Council approved operational changes for the 2015 golf fee structure.

RPC evaluated outcomes of the changes at the end of the season for future budget strategy. The 2016 budget was submitted under the current financial model, with a budgeted deficit to cover asset management costs. In November 2015, RPC informed Council of a proposed asset management strategy for 2017 budget planning.

The Broadmoor Recreation Complex has traditionally operated in a self-funding financial model for golf course operations. Annual surpluses were transferred to a reserve to fund future needs including capital equipment, infrastructure, course improvements and other golf related costs. This model has evolved over time, and was successful prior to the major

infrastructure retrofits in 2012. As a result of these costs, the model needs to be realigned with the management philosophy of other County recreation facility infrastructure.

Our objective is to implement a financial model that will ensure the sustainability of the Broadmoor Recreation Complex, while maintaining valuable County infrastructure within County standards. This model would mirror the budget philosophy of other Strathcona County facilities in which the asset management is separated from the operational responsibility. Examples include: Festival Place, Millennium Place, Broadmoor Tennis Club, curling clubs at the Glen Allan Recreation Complex, Strathcona Olympiette Centre, Ardrossan Recreation Complex, Centennial Park baseball, and other facilities licensed to our community groups.

The financial model will ensure:

- Operating profits from golf operations will be sufficient to fund future operating needs. Golf operations will continue to be 100% golf user-funded.
- Infrastructure will be maintained to County standards.

Enclosure

1 Broadmoor Recreation Complex Asset Management (Document: 8737001)

Broadmoor Recreation Complex Asset Management

Golf | Arena | Dry Surface | Clubhouse | Tennis

Document # 8737001

LIVING. REFINED.

Enclosure I





Background



- Golf Course, Arena and Clubhouse reached a 50 year milestone in 2012. The Complex was in need of major infrastructure improvements.
- Highlighted asset management costs pressure on the operating model during 2015 budget presentation to Council November 2014.
- Presented details to Council In-Camera November 24, 2015
- Plan to fund asset management costs through municipal budget in 2017.



Answers to Council's Questions

- Exploring the community benefit
 - A spectrum of opportunities
 - Where does golf fit in?
- The golf business plan
 - Green fee comparison
 - Economic and social indicators
 - Operating models
- Funding asset management
- Future direction





How does golf fit in the spectrum?

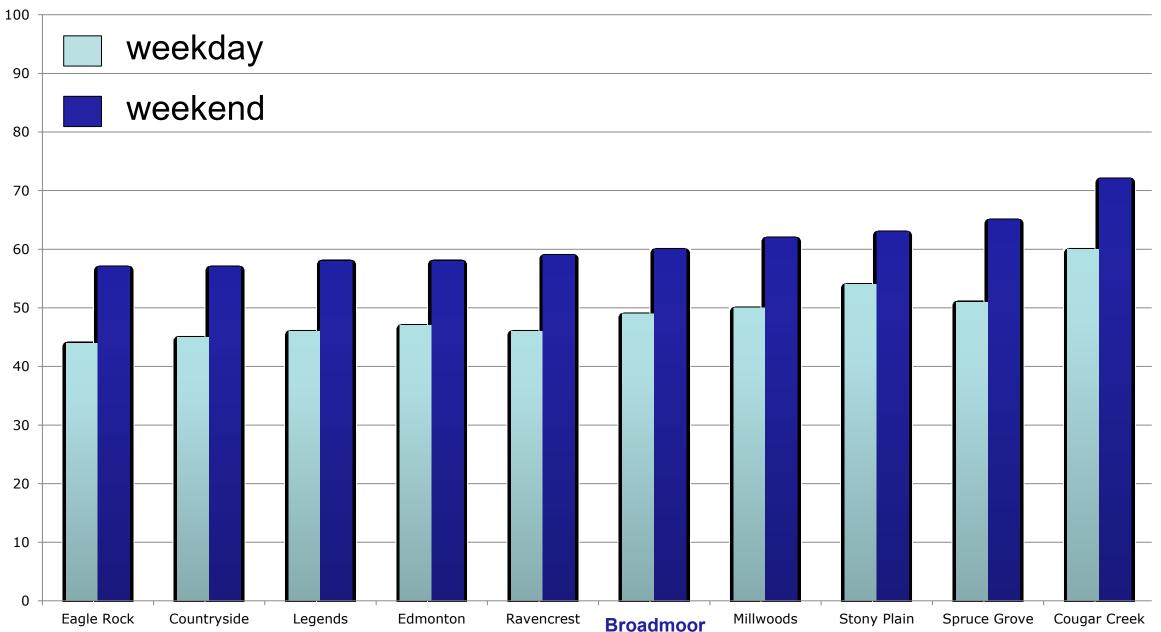
Recreation Activity	Annual Participation	Cost per visit ADULT
Golf (9 / 18 holes)	34,589 rounds	\$36 / \$60
Fitness programs	360,000 visits	\$7.50
Swimming, Fitness Centre & Track, Skating, Gym Sports	1.16 million visits	\$6.50 - \$9.00
Drop-in Fitness Classes	New fee (no data available)	\$7.50 / \$9.00
Cross-country skiing & snowshoeing	7,725 visits	\$5.75
Racquet Courts	3,700 visits	\$8.00
Art Gallery	15,000 visits	\$0
Parks and trails	Available to all	\$0







2016 Golf Green Fee Comparison







Economic Indicators



- Revenue streams
 - Strathcona County (34,589 rounds)
 - Golf Professional
 - Clubhouse Contract
 - Direct Economic Impact of \$2.8M
- Employment
 - Strathcona County 20 jobs
 - Golf Professional six jobs
 - Clubhouse eight to ten jobs

Broadmoor has higher than typical annual rounds; we are 55% above the Canadian median of 22,000 (NGCOA Research Report, 2014)



Social Indicators



Free Junior Clinic

Includes:

- Basic fundamentals of the full swing
- Short game clinic chipping and putting
- Rules and etiquette of the game
- Everybody welcome!
- Age: 6+ Saturday, May 9 1 3 pm



- Social and networking events hosted in the Clubhouse year-round (e.g. dart league, business networking, banquets, corporate events)
- Home to five leagues including juniors, ladies, men and seniors
- 1,000 hours in lessons delivered to 700 people including families and juniors
- Hosted 46 tournaments in 2015; many serve as fundraisers for charities and local community groups (3,500 rounds = \$173,000 revenue)



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Municipal Courses - Operating Models

Model	Operator	Responsibilities
A. Full municipal operations	Municipality	 Municipal staff: full mainten operations
B. Hybrid CURRENT MODEL	Municipality / Contractors	 Municipal staff: course main Pro Contract: tee sheet, car lessons Clubhouse Contract: Food a
C. Lease to operate	Contractor	 Contractor staff: full mainte operations
D. 100% Private	Private sector business	Full maintenance and operation



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Financial Model

Broadmoor Recreation Complex	CURR	ENT	PROPOSED		
Area	Golf User Fees	Municipal	Golf User Fees	Municipal	
Golf Operations	X		X		
Golf Maintenance	X		X		
Junior Golf Development	X		Х		
Volunteer Marshall Program	X		X		
Golf Equipment Replacement	Х		Х		
Community Clubhouse Activities	X		Х		
Arena		Х		Х	
Tennis		Х		Х	
Walking Trails/Winter Use		Х		Х	
* Golf & Municipal Infrastructure	X			X	

* 2017 to 2020 annual payments = \$239K 2021 annual payments = \$118K

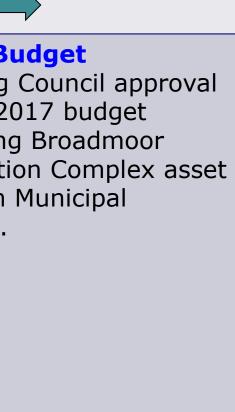


Future Direction

Planning Timeline

2014	2015	2016 🗖
2015 Budget Identified to Council the emerging	Recreation, Parks and Culture implemented operational changes for 2015 season.	2017 Bu Pending of the 20
challenges for achieving a break- even budget	Recreation, Parks and Culture evaluated outcomes of the changes at the end of a full season for future budget strategy.	including Recreation costs in Budget.
Council approved operational changes for 2015 fee structure	2016 Budget Submitted 2016 budget under the current financial model.	
	Nov 24 2015 Informed Council In-Camera of a proposed change to asset management costs for the 2017 budget planning.	

Mirror budget philosophy of other Strathcona County facilities in which infrastructure financing is separate from operational budgets.







2017 budget:

- Asset management costs municipal responsibility
- Golf operational costs 100% user fee funded







Bylaw 24-2016 – a bylaw to amend various borrowing bylaws to allow for greater flexibility in borrowing.

Report Purpose

To give first reading to Bylaw 24-2016 to amend existing borrowing bylaws to allow flexibility in the type of borrowing from Alberta Capital Finance Authority (ACFA).

Recommendation

THAT Bylaw 24-2016, a bylaw to amend various borrowing bylaws to allow for a greater flexibility in borrowing including fixed principal payments, be given first reading.

Strategic Plan Priority Areas

Economy: Debt is a financing tool that provides the County the ability to invest in capital projects that contribute towards effective and efficient infrastructure to meet the needs of our growing community.

Governance: n/a Social: n/a Culture: n/a Environment: n/a

Other Impacts

Policy: Fin-001-025: Debt Management Policy

Legislative/Legal: Section 191 of the Municipal Government Act (MGA), R.S.A. 2000, c.M-26 sets out the requirements for amending existing bylaws including advertising the proposed amendments.

Interdepartmental: Financial Services, Legislative and Legal Services

Summary

Strathcona County has always borrowed long term for capital infrastructure from the Alberta Capital Finance Authority (ACFA). This agency of the Alberta Government provides a valuable service to municipalities across Alberta to allow them to borrow at one of the most competitive interest rates available. The borrowing rates are established based on the Province of Alberta's credit rating which has been at or near the best credit rating in the country for many years.

Historically, Strathcona County has borrowed from ACFA based on a blended type of debt repayment plan. This type of repayment plan provides for equal payments over the term of the debt whereby the principal increases and the interest decreases with each payment, while the payment itself stays fixed.

Strathcona County is proposing to move to a fixed principal type of borrowing whereby the principal portion is fixed over the term of the debt and the interest portion reduces with each payment; resulting in the payments decreasing as the debt is paid down.

The advantage of changing the type of repayment plans from blended to fixed principal is lower total interest charges over the term of the debt. The annual repayments at the beginning of the loan are higher but continue to reduce in the later years, resulting in an overall savings to Strathcona County. A savings of approximately \$2.7 million will be realized over the life of the debt currently approved but still pending to borrow (\$79.8 million) for Strathcona County.

A breakdown of the pending \$79.8 million of borrowing is as follows:

\$35.5 million Municipal – 44%

\$22.5 million Pioneer Housing - 28%

\$21.8 million Utilities – 27%

Pioneer Housing will continue with the blended rate type of borrowing to allow for consistent payments for their budgeting purposes. However, Strathcona County will borrow on their behalf with fixed principal rate borrowing plans, but will keep their re-payment schedule blended. The higher payments over the first part of the loan will be covered by Strathcona County to be repaid by Pioneer Housing later in the term of the debt. The total savings over a 25 year term, approximately \$1,050,000, will be reimbursed to Pioneer Housing Foundation at the end of the 25 years.

To transition from blended to fixed principal borrowing plans, 15 existing borrowing bylaws require an amendment to the wording. Within the existing bylaws, the word "equal", referring to the semi-annual payments of combined principal and interest, needs to be deleted. This will then allow for the flexibility of fixed principal payments, where the repayments become variable.

The affected borrowing bylaws are:

Bylaws 92-2007, 94-2007, 40-2008, 19-2011, 65-2011, 59-2012, 60-2012, 34-2013, 26-2014, 44-2014, 45-2014, 14-2015, 27-2015, 48-2015, 68-2015

Communication Plan

Newspaper Advertisement

Enclosure

1 Bylaw 24-2016 (Document: 8787159)

BYLAW 24 – 2016

A BYLAW OF STRATHCONA COUNTY IN THE PROVINCE OF ALBERTA TO AMEND VARIOUS BORROWING BYLAWS TO ALLOW GREATER FLEXIBILITY IN BORROWING

AS:

It is deemed advisable to amend the following bylaws to allow flexibility in the type of repayment schedule for borrowings from Alberta Capital Finance Authority: Bylaws 92-2007, 94-2007, 40-2008, 19-2011, 65-2011, 59-2012, 60-2012, 34-2013, 26-2014, 44-2014, 45-2014, 14-2015, 27-2015, 48-2015, and 68-2015.

THE COUNCIL OF STRATHCONA COUNTY ENACTS:

- 1. Bylaws 92-2007, 94-2007, 40-2008, and 19-2011 are each amended as follows:
 - a) the word "equal" is deleted from line one of section 5(a).
- 2. Bylaws 65-2011, 59-2012, 60-2012, 34-2013, 26-2014, 44-2014, 45-2014, 14-2015, 27-2015, 48-2015, and 68-2015 are each amended as follows:
 - a) the word "equal" is deleted from line two of section 3.
- 3. This Bylaw shall come into effect after third reading and upon being signed.

READ A FIRST TIME THIS ____ DAY OF _____ 2016.

READ A SECOND TIME THIS ____ DAY OF _____ 2016.

READ A THIRD TIME THIS ____ DAY OF _____ 2016.

MAYOR

DIRECTOR, Legislative & Legal Services

Date Signed:



Bylaw 10-2016 Map Amendment to Land Use Bylaw 6-2015 (Ward 5)

Owner:	768899 Alberta Ltd.
Applicant:	Lindsay Kulak
Legal:	SW 30-53-21-W4
From:	RA Rural Residential/Agriculture District
To:	RS Small Holdings District
	PC Conservation District

Report Purpose

To give third reading to a bylaw that proposes to rezone approximately 14.7 hectares (36.35 acres) of land from RA Rural Residential/Agriculture District to RS Small Holdings District and PC Conservation District to support the future subdivision of three rural residential lots, two municipal reserve lots and two environmental reserve lots in accordance with the Council adopted Conceptual Scheme.

Recommendation

THAT Bylaw 10-2016, a bylaw that proposes to rezone approximately 14.7 hectares (36.35 acres) of land in the SW 30-53-21-W4 from RA Rural Residential/Agriculture District to RS Small Holdings District and PC Conservation District to support the future subdivision of three rural residential lots, two municipal reserve lots and two environmental reserve lots in accordance with the Council adopted Conceptual Scheme, be given third reading.

Council History

May 22, 2007 - Council adopted Municipal Development Plan Bylaw 1-2007

March 10, 2015 – Council adopted Land Use Bylaw 6-2015 with an effective date of May 11, 2015.

February 23, 2016 – Council gave Bylaw 10-2016 two readings and adopted the Conceptual Scheme for the SW 30-53-21-W4.

Strategic Plan Priority Areas

Economy: The proposal supports the strategic priority area of effective and efficient municipal infrastructure as the concept does not propose to add to the existing infrastructure.

Governance: A Public Hearing was held on February 23, 2016, which provided Council with the opportunity to receive public input prior to making a decision on proposed Bylaw 10-2016.

Social: n/a

Culture: n/a

Environment: The proposed concept meets the strategic priority to protect our environment and preserve biodiversity by planning future boundaries around significant environmental features in order to protect their natural functions.

Other Impacts

Policy: The subject property is located within the Agriculture Small Holdings Policy Area of the Municipal Development Plan (MDP). The Land Use Bylaw amendment has been prepared in accordance with Redistricting Bylaw Policy SER-008-022.

Legislative/Legal: The *Municipal Government Act* provides that Council may, by bylaw, amend the Land Use Bylaw.

Interdepartmental: The proposed rezoning was circulated to internal departments and external agencies. No objections were received.

Summary

The subject lands are located within the Agriculture Small Holdings Policy Area of the MDP. In accordance with MDP policy, a Conceptual Scheme was adopted by Council on February 23, 2016. The Conceptual Scheme provides a framework for the subsequent subdivision, rezoning and development of the subject property based on conservation design principles.

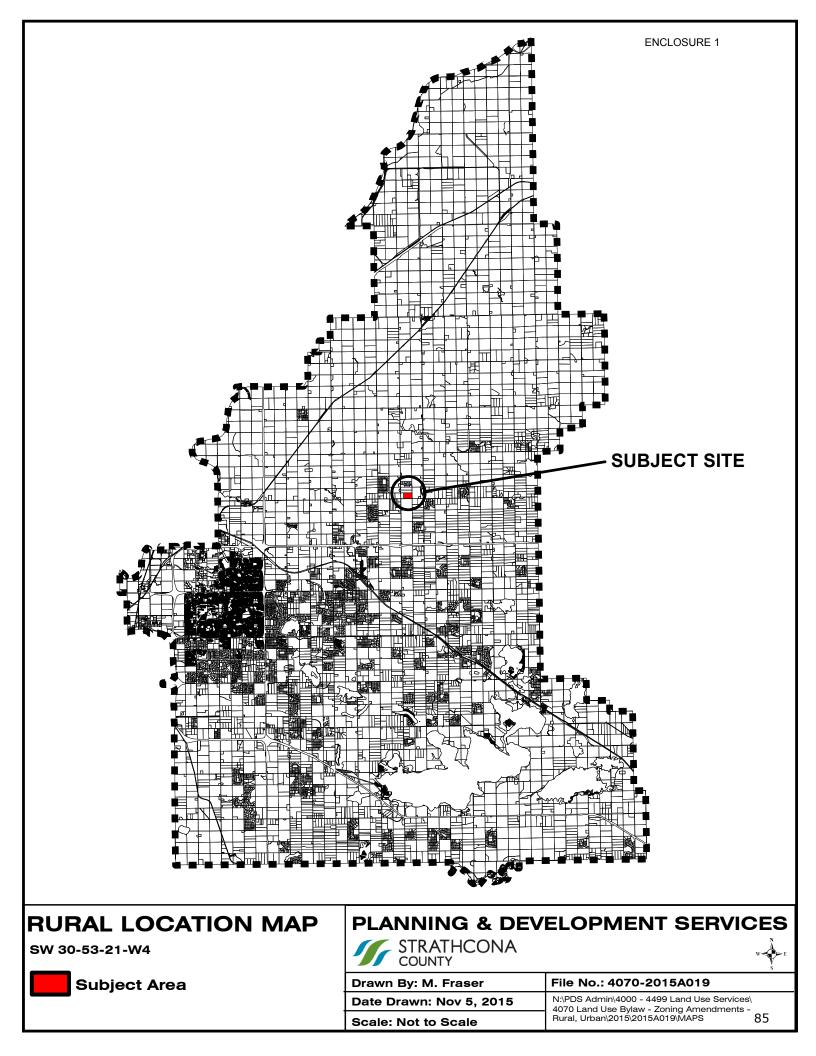
The proposed rezoning is in conformance with Option 2 of the adopted Conceptual Scheme and enables the subdivision of the subject lands into a total of three rural residential parcels as well as municipal reserve, environmental reserve and environmental reserve easement.

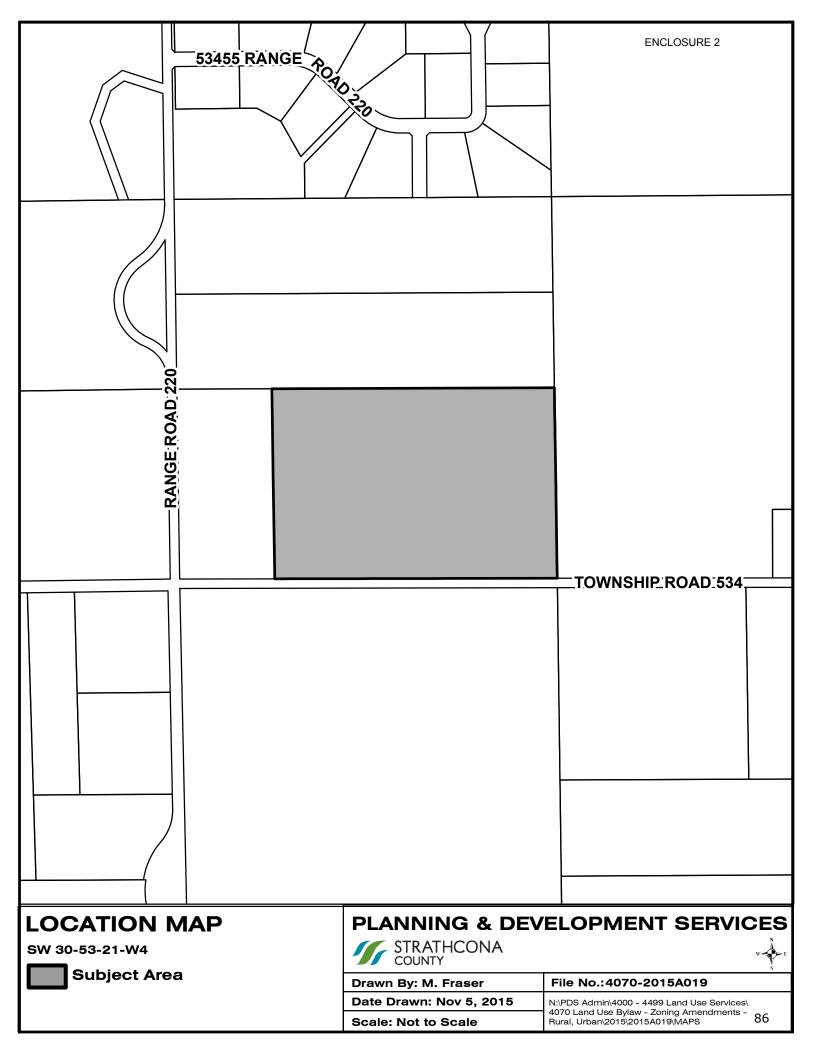
Communication Plan

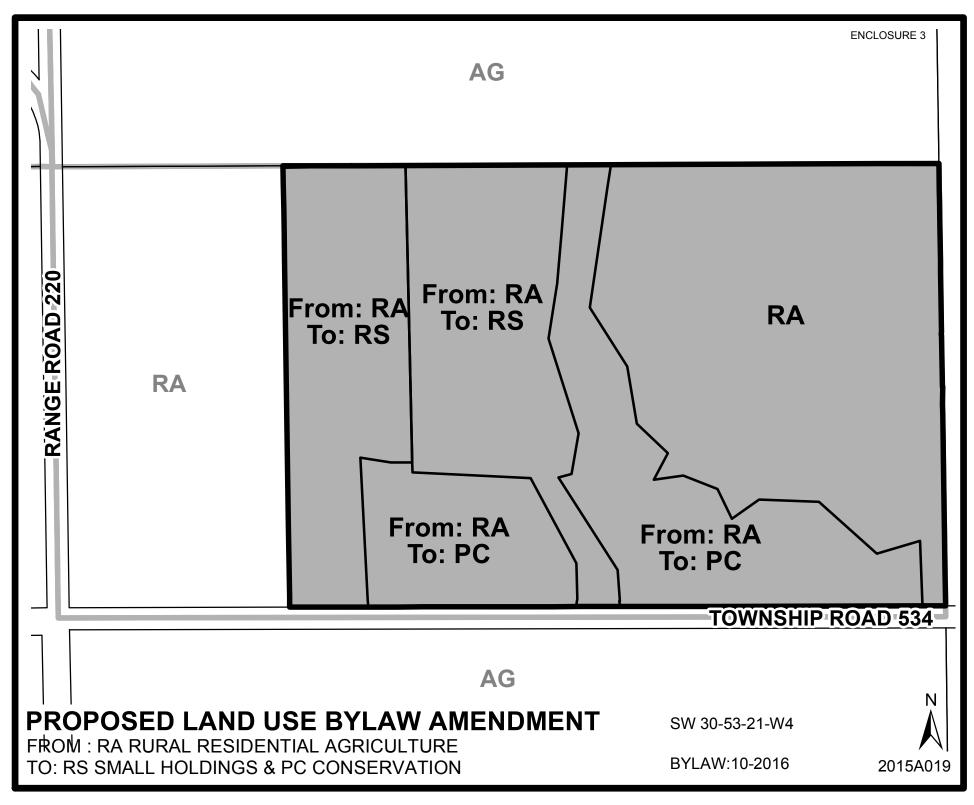
Letter

Enclosures

- 1. Rural Location Map
- 2. Location Map
- 3. Land Use Bylaw Amendment
- 4. Bylaw 10-2016
- 5. Air Photo







Bylaw 10-2016

A BYLAW OF STRATHCONA COUNTY IN THE PROVINCE OF ALBERTA, FOR THE PURPOSE OF AMENDING BYLAW NO. 6-2015, AS AMENDED, BEING THE LAND USE BYLAW.

WHEREAS it is deemed advisable to amend the Land Use Bylaw;

NOW THEREFORE, the Council of Strathcona County, duly assembled, pursuant to the authority conferred upon it by the *Municipal Government Act, R.S.A. 2000, c. M-26,* and amendments thereto, enacts as follows:

That Bylaw 6-2015, as amended, be amended as follows:

- 1. That approximately 14.7 hectares (36.35 acres) of land in the SW 30-53-21-W4 be rezoned from RA Rural Residential/Agriculture District to RS small Holdings District and PC Conservation District as outlined on Schedule "A" attached hereto.
- 2. This bylaw comes into effect after third reading and upon being signed.

Read a first time this	23	day of _	February	 , 2016.

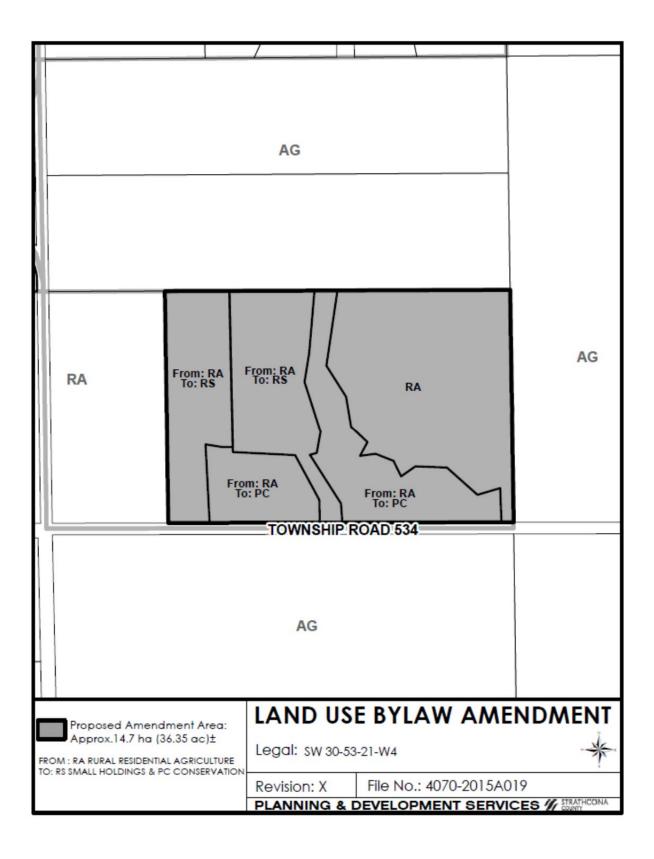
Read a second time this <u>23</u> day of <u>February</u>, 2016.

Read a third time and finally passed this _____ day of _____, 2016.

Mayor

Director, Legislative and Legal Services

Date Signed: _____





Subject Area



Drawn By: M. Fraser

Date Drawn: Nov 3, 2015

Scale: Not to Scale

File No.: 4070-2015A019 N:\PDS Admin\4000 - 4499 Land Use Services\

4070 Land Use Bylaw - Zoning Amendments -Bural Urban 2015/2015A0219MAPS 90 Rural, Urban\2015\2015A0219MAPS

Councillor Request Report

#	Elected Official Name	Subject	Req type	Meeting date	Due date	Resp Dept	2nd Dept	Request	Reponse date	Reponse	Status
28	CARR Roxanne	Alberta Community Partnership Program	Information	11/03/2014	21/03/2014	CPIA		Please provide a report on actions taken by Administration to create applications to the Alberta Community Partnership Program at the May 13, 2014 Priorities Committee Meeting.			
								Further dialogue will be required regarding this request. To be discussed at the June 17th Priorities Committee meeting when the request for Community Group Collaboration Fund (Councillor Smith) is discussed.			Outstanding
33	SMITH Paul	Community Group Collaboration Fund	Program 2	22/04/2014	13/05/2014	RPC	RPC FCS	Create parameters and budget for a fund that would facilitate and enable community organizations to work together for success and viability. The outcome would be a system that would enable joint initiatives with access to funds, facilities, expertise and training. This request has been directed to Community Services Division- FCS & RPC			In Progress
				22/04/2014	10,00,2014	N C		Please bring this program request back for discussion to the June 17, 2014 Priorities Committee Meeting. (The request was to be brought forward to the May 13, 2014 PCM however Councillor Smith will not be in attendance for the May 13, 2014 PCM)			
35	BIDZINSKI Victor	Community Halls Renovation/ Replacement Plan	Information	06/05/2014	16/05/2014	FAS		Provide information on ways we could augment the costs that will be associated with the renovation/replacement of Strathcona County's Community Halls in the future. (Was stated that 19 million dollars will be required)	17/05/2016	A presentation was provided to the Priorities Committee on May 17, 2016 regarding Community Halls Revovation and Replacement Plan.	Complete
104	RIDDELL Bonnie	Preschool/Pre-K Programming	Information	24/05/2016	08/06/2016	RPC	FCS	Please provide information regarding the closure of preschool and pre-K programming in Strathcona County, specifically: What are the minimum numbers for preschool enrollment required in order to provide programming? Is this number the same for all rural locations or does it fluctuate? What is the rationale for these minimums? How is future, ongoing enrollment calculated? What data is used to predict future enrollment? How does our department go about marketing these programs to our residents? Do they partner with our local school boards and/or the bookmobile to advertise offerings? Should additional numbers of children materialize over the summer can a program be reinstituted even though it has been cancelled and no longer offered in our Recreation Guide?			