

2017 Annual Management Report

**Strathcona County
Priorities Committee
April 17, 2018**

Overview

- 2017 Annual (Q4) Management Report includes:
 - Review of the consolidated operating results (Annual Operating Surplus for Tax Purposes);
 - 2015 – 2018 Corporate Business Plan reporting update;
 - Review of capital activity; and
 - Review of the key financial indicators.

DRAFT

Annual Operating Surplus for Tax Purposes - \$13.3 million (page 2)

For the year ended December 31, 2017

	Annual Operating Surplus for Tax Purposes \$ million
Municipal	10.2 (3.6%)
Utility	2.8 (4.8%)
Library	0.3 (3.0%)
TOTAL	13.3 (3.7%)

2015 – 2018 Corporate Business Plan

Reporting Update (Appendix 1)

- Reporting on the Corporate Business Plan:
 - Progress on goals and timely information on key performance indicators and measures
 - Linkages back to the Strategic Plan prioritized goals/outcomes
- Reporting to Council will be provided as part of the quarterly and annual management reports, with emphasis on the Q2 and annual (Q4) reports.

Capital Activity (Page 4)

As at December 31, 2017

2017 Capital Budget (cash flowed):

- The 2017 Capital Budget (cash flowed), as amended, totals **\$190.7 million.**
- The 2017 Capital Budget (cash flowed) reports the planned activity as follows:
 - The 2017 Capital Budget of \$65.6 million, approved by Council on November 28, 2016;
 - Plus unspent prior years budgeted capital expenditures of \$222.4 million;
 - Plus budget amendments approved in 2017 of \$21.8 million; and
 - Less budgeted capital expenditures planned to be incurred after 2017 of (\$119.1) million.

Capital Activity (page 4)

As at December 31, 2017

Capital Variance:

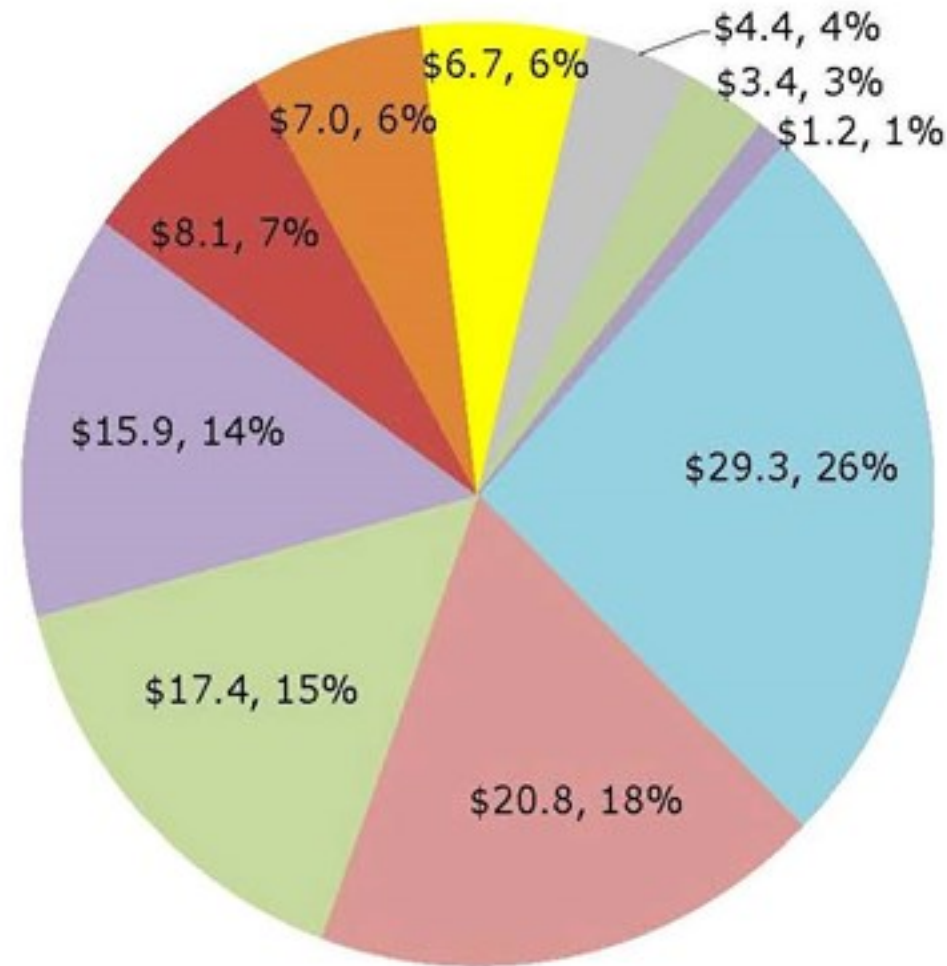
	\$ Million
2017 Capital Budget (Cash Flowed)	190.7
2017 Capital Expenditures ¹	76.6
2017 Capital Variance	114.1

¹Please note that the 2017 capital expenditures excludes the Pioneer Housing Foundation activity.

Capital Variance (page 4)

As at December 31, 2017

2017 Capital Variance = \$114.1 million

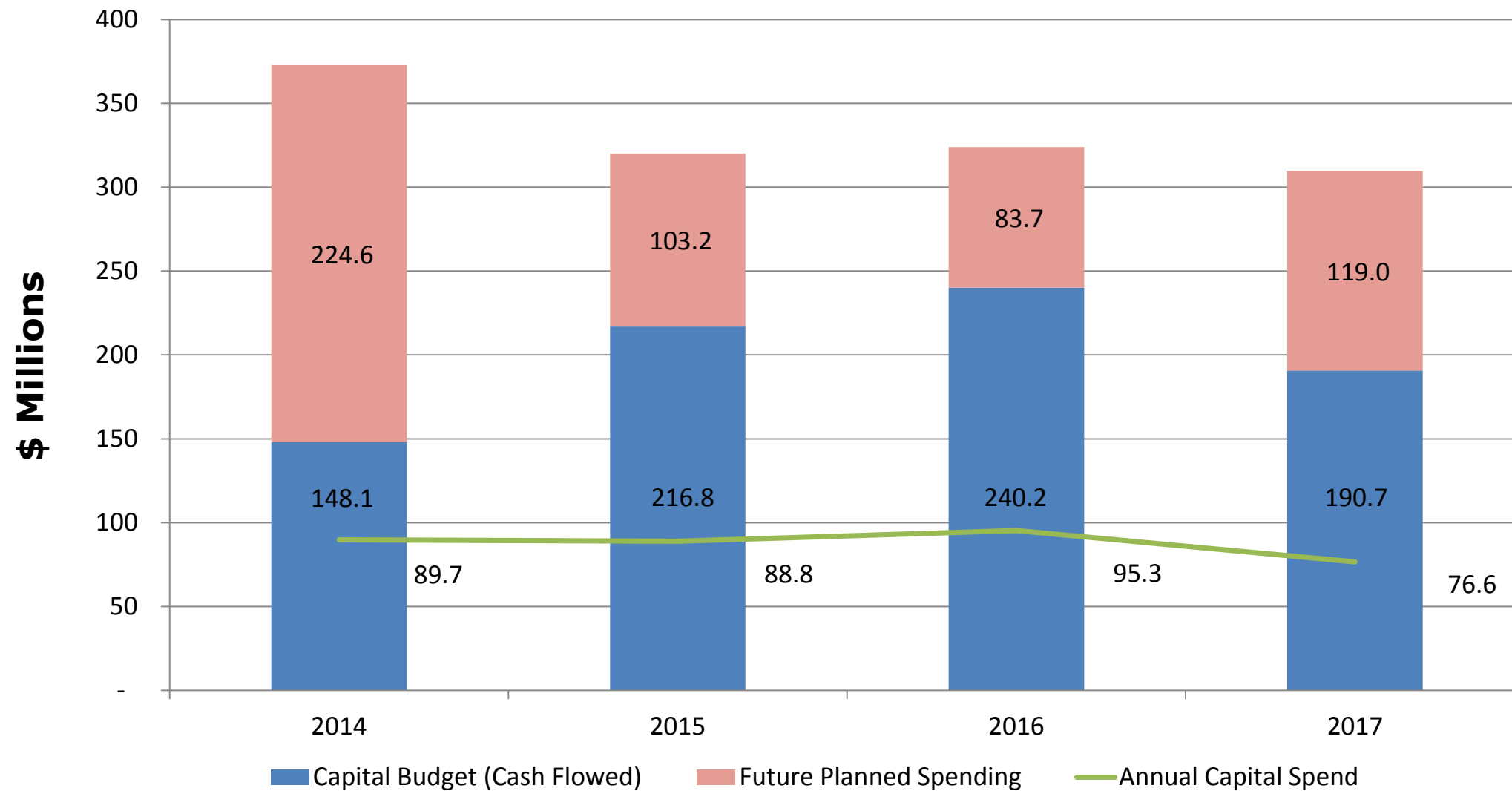


\$ millions

- Priorities / Scope
- North of Yellowhead
- Land
- Closed Projects with Released Funding
- Funds to Release
- Third Party
- Contractor
- Final Administration
- Weather
- Budget Savings / Insignificant Variance

2014 – 2017 Historical Trend

Total authorized Capital Budget and annual spending



Capital Activity (page 5)

As at December 31, 2017

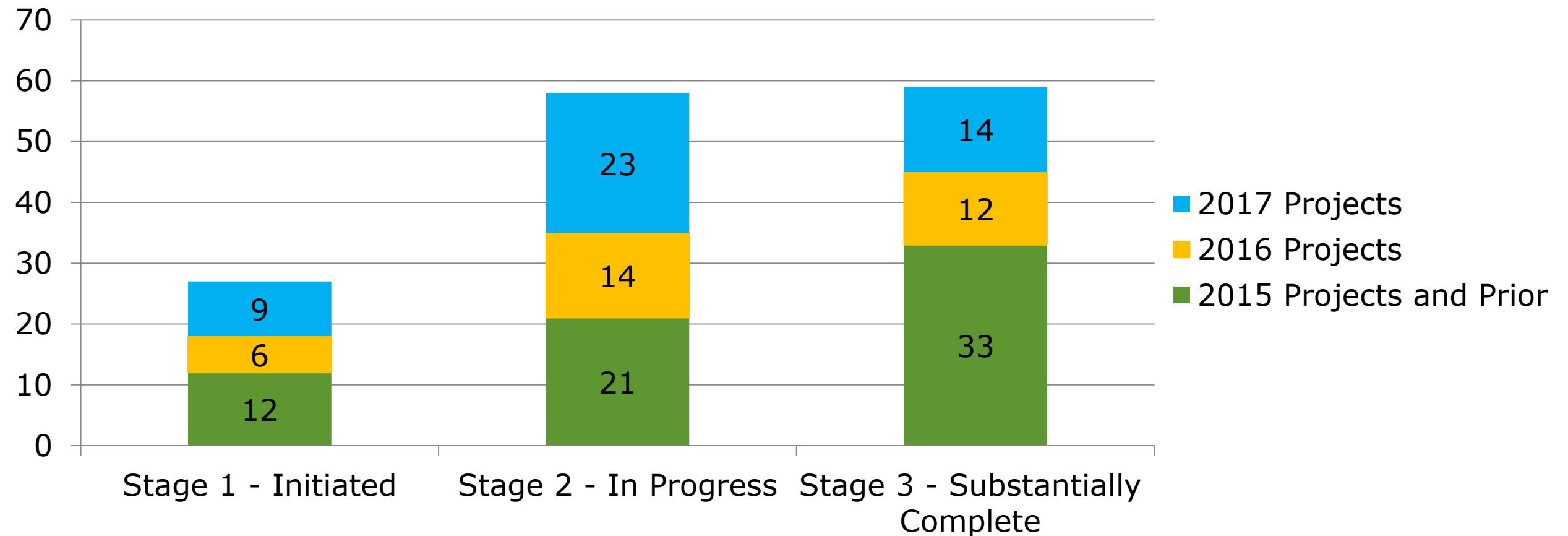
Capital projects have been grouped based on work completed according to assessments provided by the responsible departments, consisting of the following project stage groupings:

Active project stages:	
1	Initiated
2	In Progress
3	Substantially complete

Capital Activity (page 5)

As at December 31, 2017

144 active capital projects:



Assessment of Financial Condition

– key financial indicators (page 6)

The key financial indicators are based on the unaudited consolidated financial statements for the year ended December 31, 2017 (Enclosure 2):

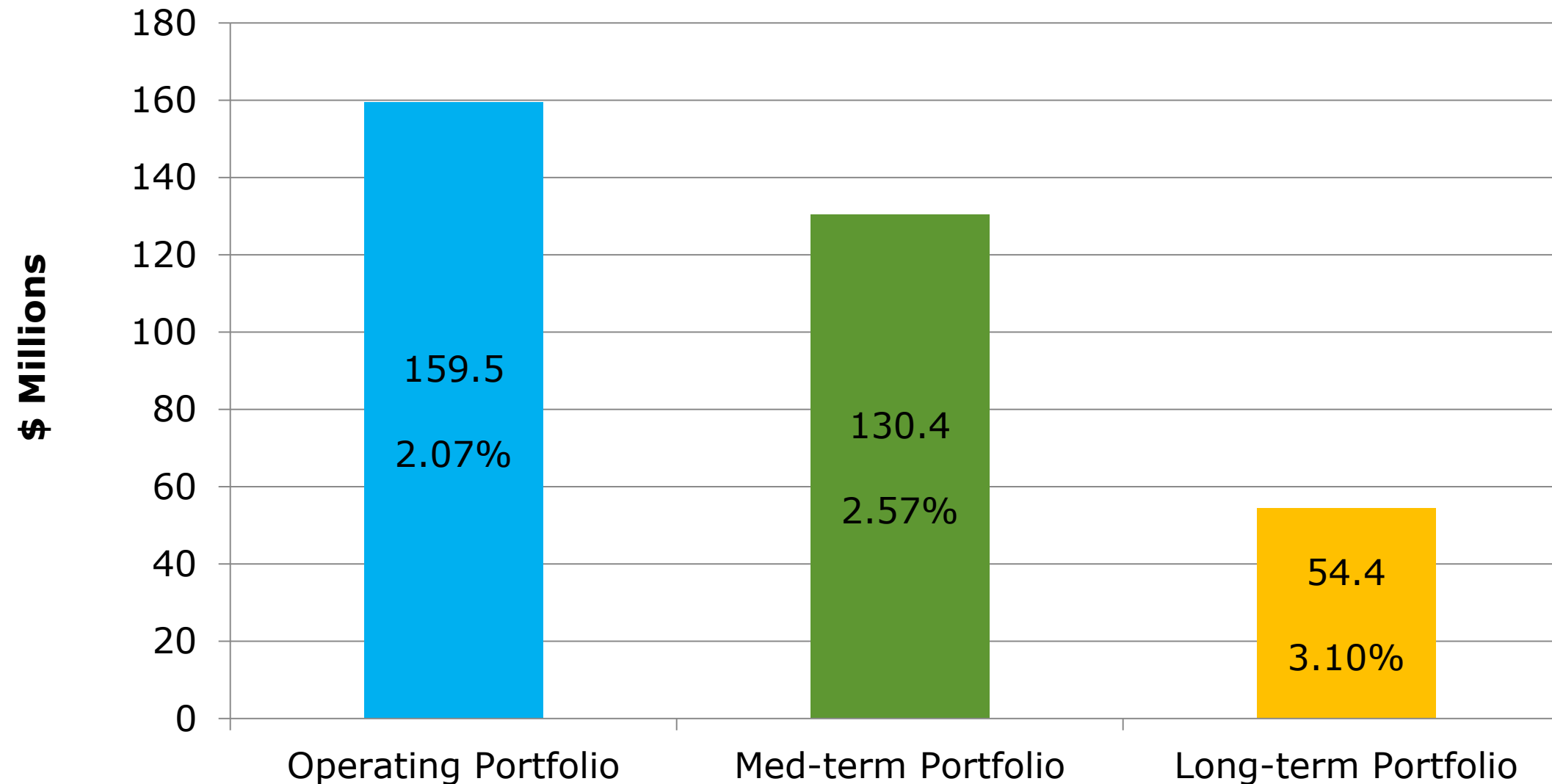
- Statement of Financial Position
 - investments
 - long-term debt
- Net Financial Assets (Net Debt) Position
 - net financial assets trend analysis
- Reserves
- Accumulated Surplus

The unaudited consolidated financial statements are prepared in accordance with **Public Sector Accounting Standards (PSAS)**.

Key Indicator: Investments (page 6)

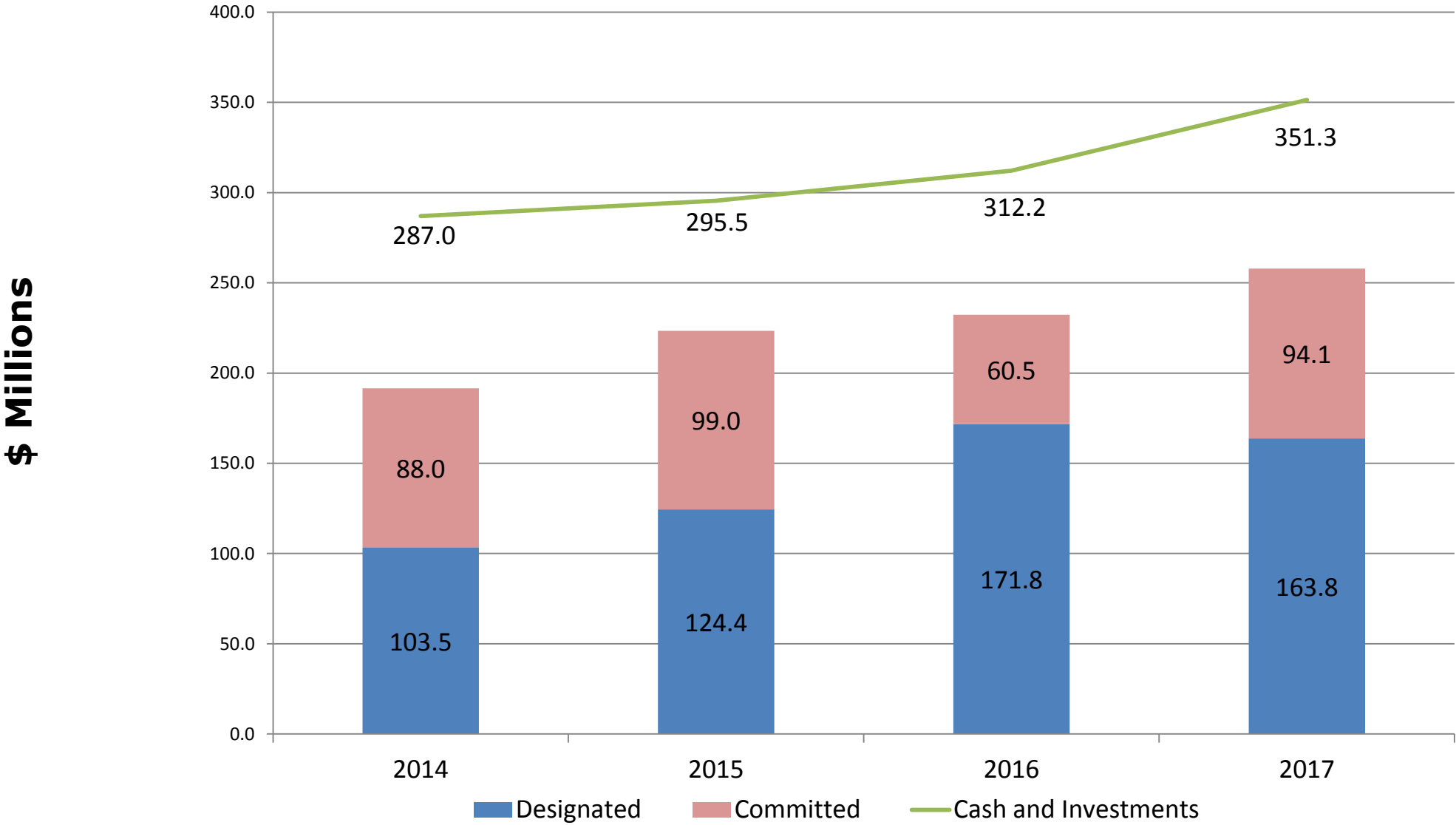
December 31, 2017 investments total \$344.3 million

Investment portfolios (total effective yield 2.45%)



2014 – 2017 Historical Trend

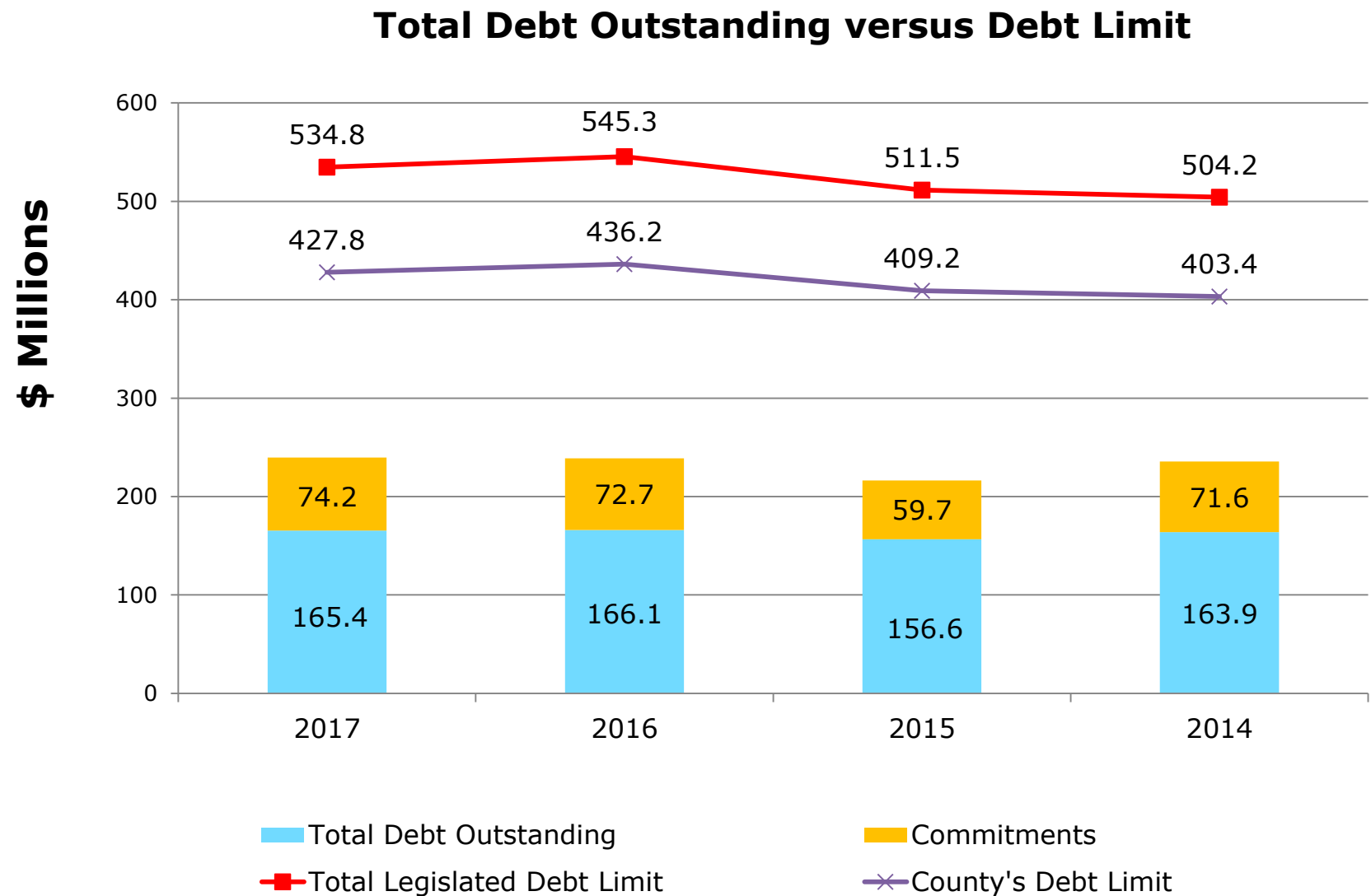
Designated and committed reserves



Key Indicator: Long-Term Debt (page 7)

December 31, 2017 debt capacity totals \$188.2 million

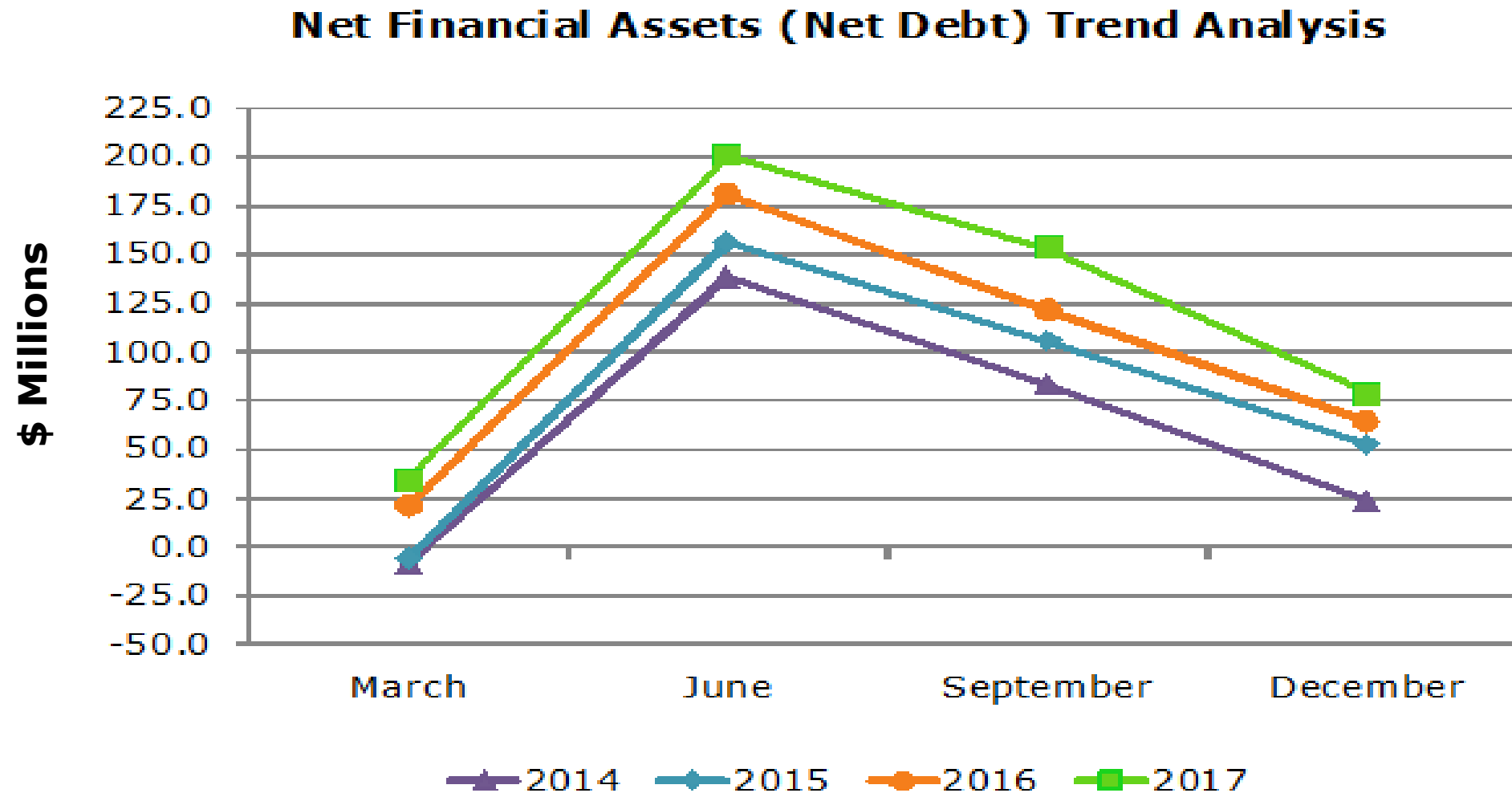
(Based on County's debt limit)



Key Indicator: Net Financial Assets

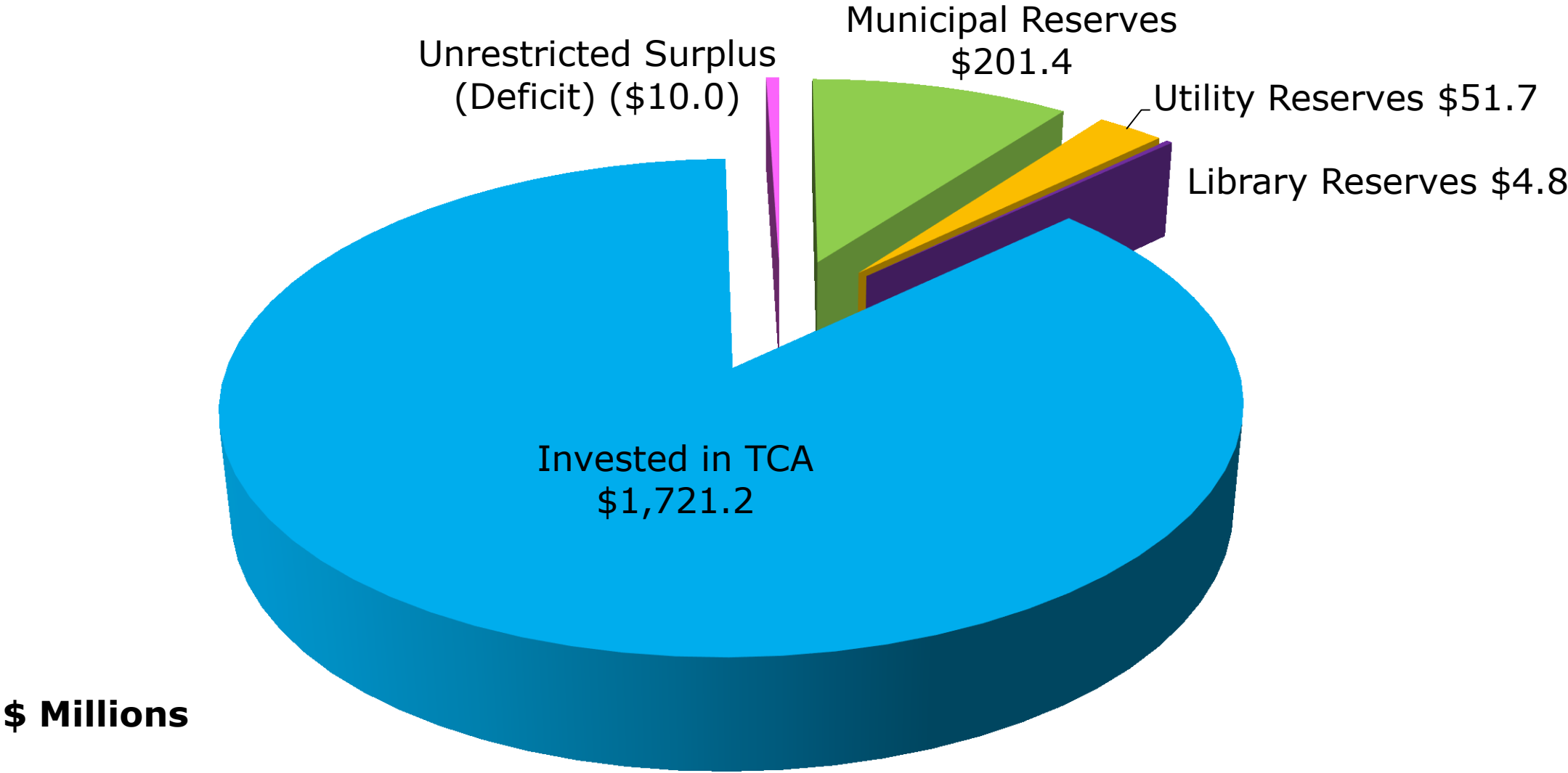
(Net Debt) (page 8)

December 31, 2017 net financial assets total \$79.2 million



Key Indicator: Accumulated Surplus (page 9)

December 31, 2017 accumulated surplus is \$1,969.1 million



Questions?