# Strathcona County's Green Routine

#### Waste Diversion Program Update

May 15, 2018 Priorities Committee Meeting

LLS.11538447





In 2008, Strathcona County introduced "The Green Routine". This program was a response to residents' desire to take action against waste.

The Green Routine is celebrating its tenth anniversary and still remains one of the best performing residential programs in Alberta.



#### Curbside



#### **Green Routine Program**

- 27,810 households.
  - 85% hamlets, 15% rural.
  - 52% of multi-tenant complexes & buildings.
- Service 80% of households.
- Only municipality in Alberta that offers direct collection services to rural households.

#### Three stream collection

- Organics and waste biweekly.
- Commingled recycling weekly.
- Extended seasonal organics weekly (hamlets only).
- Special events.

#### **Rates**

- No rate increase for 2018.
  - \$22.05 for rural customers.
    - Smaller organics cart & no weekly organics.
  - \$25.15 for urban customers.
    - Larger organics cart and weekly organics.
- Rate reduction in 2017 by \$0.35 from 2016 rates.
- No rate increase for 2016.



### The Sidekicks



**Extra Yard Waste Events** 



**Large Item Collection** 



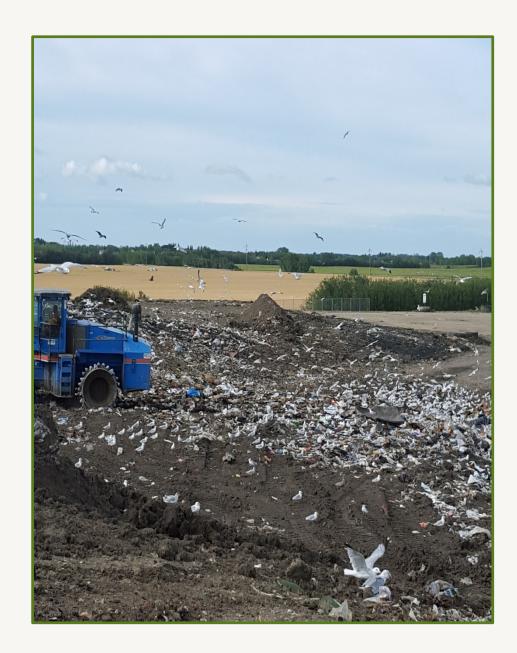
**Christmas Trees** 

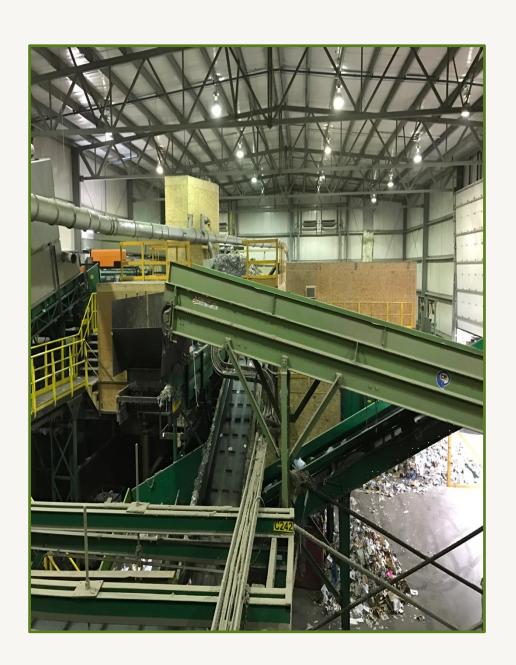


**Cart Management** 



# Curbside Processing











Waste

**GFL** Transfer Station to Strickland Farms (Penhold)

**Organics** 

**Blue Bags** 

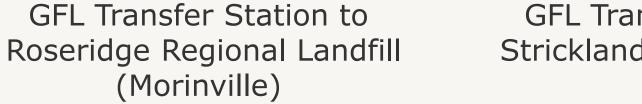
**GFL** Transfer Station to GFL MRF (Acheson)

Waste – Roseridge

**Large Items** 

Edmonton's Waste Management Centre – Outdoor Site

**Extra Yard Waste/Trees** 









# Community Recycling



**Rural & Urban** 

Broadview Enviroservice
Station, Ardrossan Recycle
Station and monthly events at
South Cooking Lake Fire Hall.



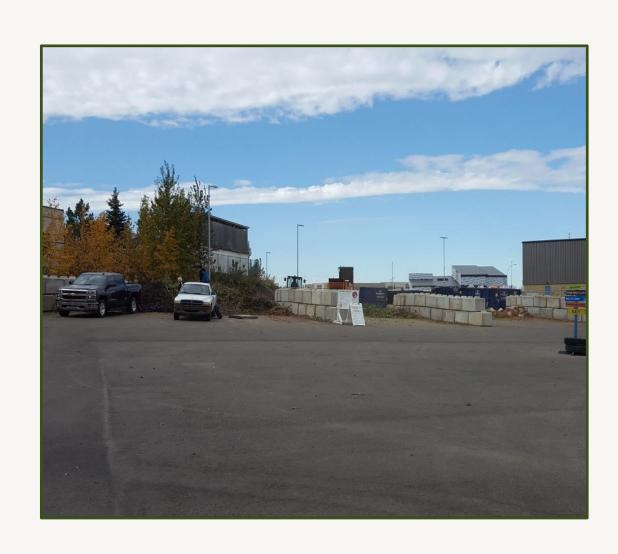
**Enviroservice** 

A new dedicated building for HHW, electronics, paint, oil, batteries, tires and other materials that require special recycling or disposal.



**Efficiencies** 

Introduced compactors and brush grinding to increase efficiencies at the Broadview Recycle Station.



**Easy, Convenient** 

Our new site provides convenient, easy and safe access to disposing of items such as brush and yard waste.



# Recycling Processing













Cardboard & Mixed Paper Cascades Recovery +



Made into new Cascades fibre products

**Plastics**GFL MRF (Acheson)
to plastics marketer



Plastics are sorted into marketable and unmarketable materials, and either shipped to China or disposed in landfill.

#### Glass

Edmonton's Waste Management Centre



Sent to BC to be ground as a sandblasting agent.

#### **Metals & Mattresses**

Metals - Maple Leaf Metals Mattresses - 4 Good Home Services



White goods have Freon removed and metals are baled and shipped for market.

Mattresses are broken down into fibre, wood and metals.

### **Brush & Yard Waste**Edmonton's Waste Mgmt Centre – Outdoor Site



Composted on site and marketed for land reclamation projects.

# Enviroservice Processing





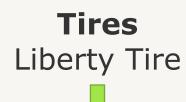






**Electronics**GEEP - EWMC

All materials are broken down and sorted. Electronics contain a lot of precious metals that have good markets.



Tires are shredded or crumbed and turned into manufactured products such as playground surface, or used in landfill leachate systems.

**Paint**Clean Harbors to Calibre



Latex is sorted in to colors and recycled into EcoCoat.
Oil based paints are used as a fuel blend.

Oil/Glycol
GFL Environmental



Residential oil collection is typically used for a fuel blend for cement plants, pulp mills, etc. Plastic containers are turned in to new containers, railway ties, fence posts, etc.

HHW, Tubes, Batteries & Tanks
Clean Harbors, Aevitus, Call2Recycle



HHW is sent to Swan Hills for destruction.
Bulbs are crushed and glass is recycled.
Batteries are sorted and precious metals
are recovered. Car batteries are sent to
Maple Leaf. Tanks to Tank Traders.







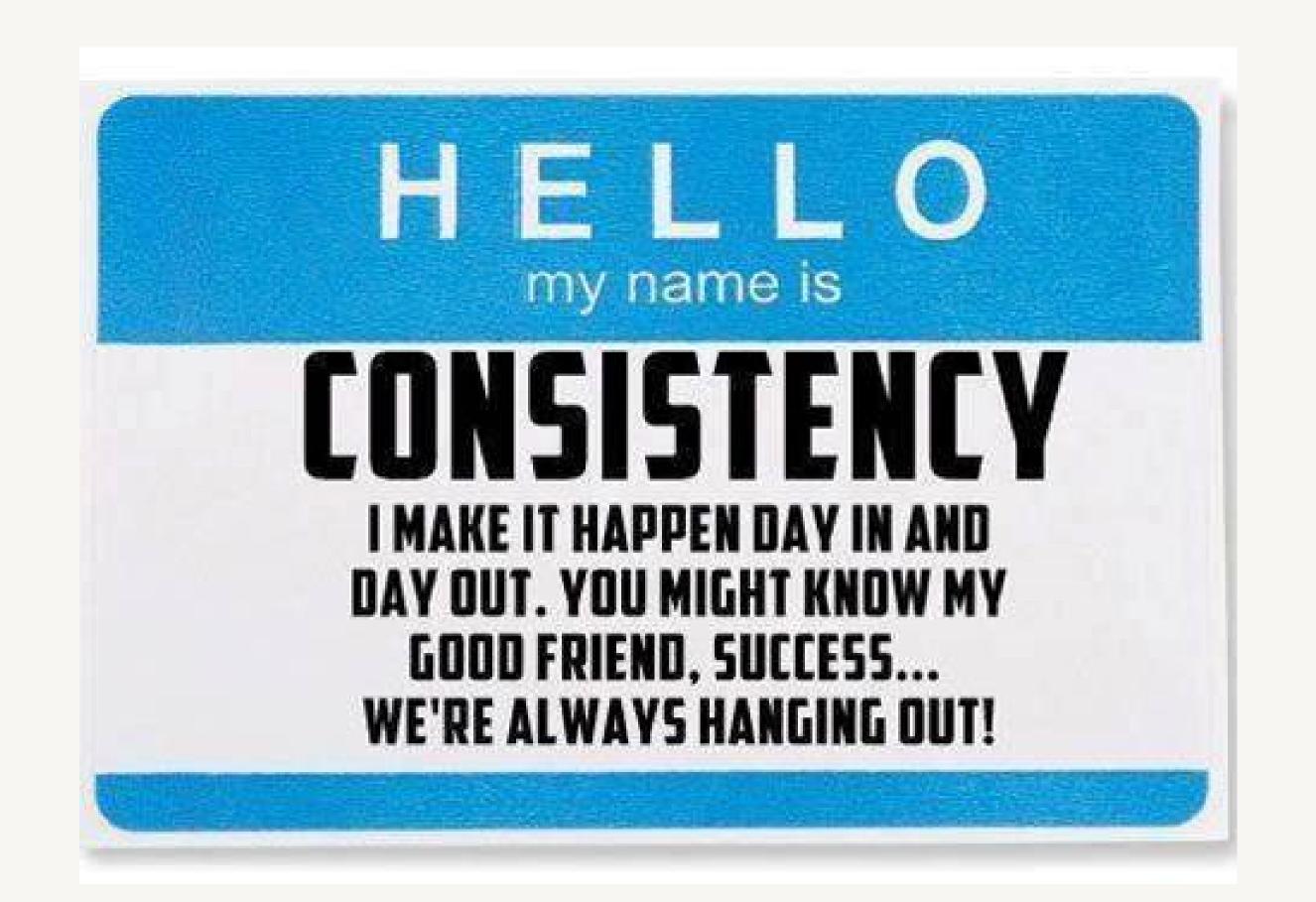




# Consistency is Key

#### **Routine** | Throughout Community

One of the goals of the Green Routine program is to expand it in order to make it common place throughout the community. As residents travel from home to leisure activities, school and eventually to work, the idea is that a consistent program will be part of their routine and become second nature.





# Modeling the Way









#### **Sort It Out**

Fun and catchy campaign to encourage users to better understand the program.

#### **Consistent**

Uniform labels, graphics, colors and messaging throughout facilities.

#### **Tailored**

Use examples specific to common items disposed of at facility.

#### **Awareness**

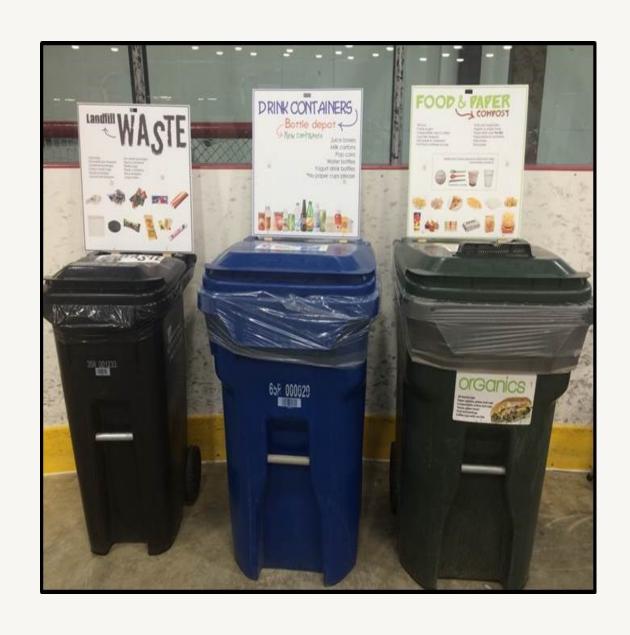
Specify end of life location for materials to better educate residents about their choices.



# Zero Waste Community Events







**Stations** 

Simple & Familiar

**Oodles of Opportunity** 

Easily Accessible Reduction

Smaller<br/>Waste Cart



# Event Super Squad







#### **Collaboration** Internal & External

The success of waste reduction at these events relies on good relationships with numerous groups. Internal departments, volunteer organizations and vendors make these events waste free.



### Education @ Events



**Engagement** 

Entertain the kids with an educational and fun activity, while engaging parents in conversations about the program.



**Create Curiousity** 

Find new ways to draw people in so there is a better understanding about waste reduction in the community.



**Tangible Issues** 

Showcase solutions to real problems residents are experiencing with the program.



# **Community Conversations**



Join us on Tuesday, August 16 and learn about our waste system in Strathcona County. Enjoy some of these activities:

- · bouncy castle
- · information booths
- · interactive sorting game
- hot dogs compliments of Investors Group
- · green party idea tent courtesy of Greenmunch
- get up close with one of the new waste collection trucks
   Ond so much more!

Questions

780-449-5514 | greenroutine@strathcona.ca | www.strathcona.ca/wasteparty

In case of inclement weather, the event may be cancelled. Check our website the day of the event.













### Green Routine Goes to School



**Students** | Superheroes In Training

- Utilities partners with both school boards on procurement and program delivery.
- Educating our future homeowners.
- Creates consistency throughout their day.













# Fighting Waste

- 1. The Gurus | School Champions Students take lead in their waste reduction program.
- 2. Starter Kit | Every Classroom

  Need the right tools to get the job done.
- 3. Creative Solutions | Making It Work Finding resourceful waste to participate in program.
- **4. Hands On Learning** | Makes It Stick Link to curriculum where possible.
- **5. Site Tours** | Enviroservice Breaking out of the classroom environment.
- 6. Relevant | What's Cool?
  Useful images that are relatable to the kids.



# Multi-Family



#### **Current** | Bylaw Requirements

- The Waste Management Bylaw requires all properties to have, at minimum, fibre recycling.
  - Five buildings exceed this with organics.
- Newly built condo buildings must make provisions for three stream program.









### Goals & Performance Indicators

#### **Strategic Plan**



#### Strategic goal

Improve the efficiency of resource usage; minimize the volume of waste and its impact on the community



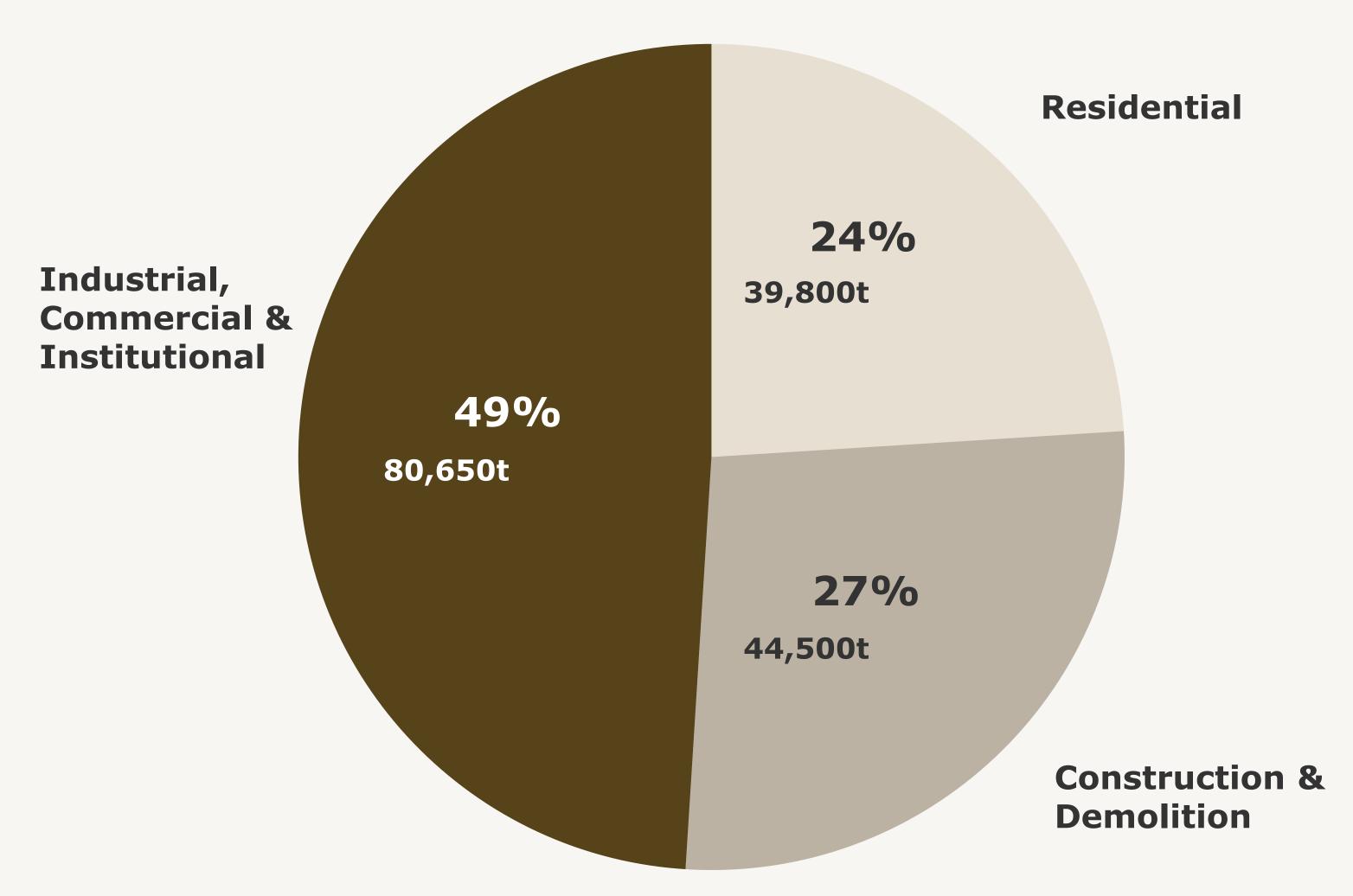
Environmental considerations are foundational to all planning, decisions and actions made in Strathcona County

# **Department Business Plan Key Performance Indicators**

Measure	Benchmark	Target
Residential waste diverted from landfill	59% (2013)	70% (2018)
Customer satisfaction with Green Routine	74.4% (2012)	75% (2018)



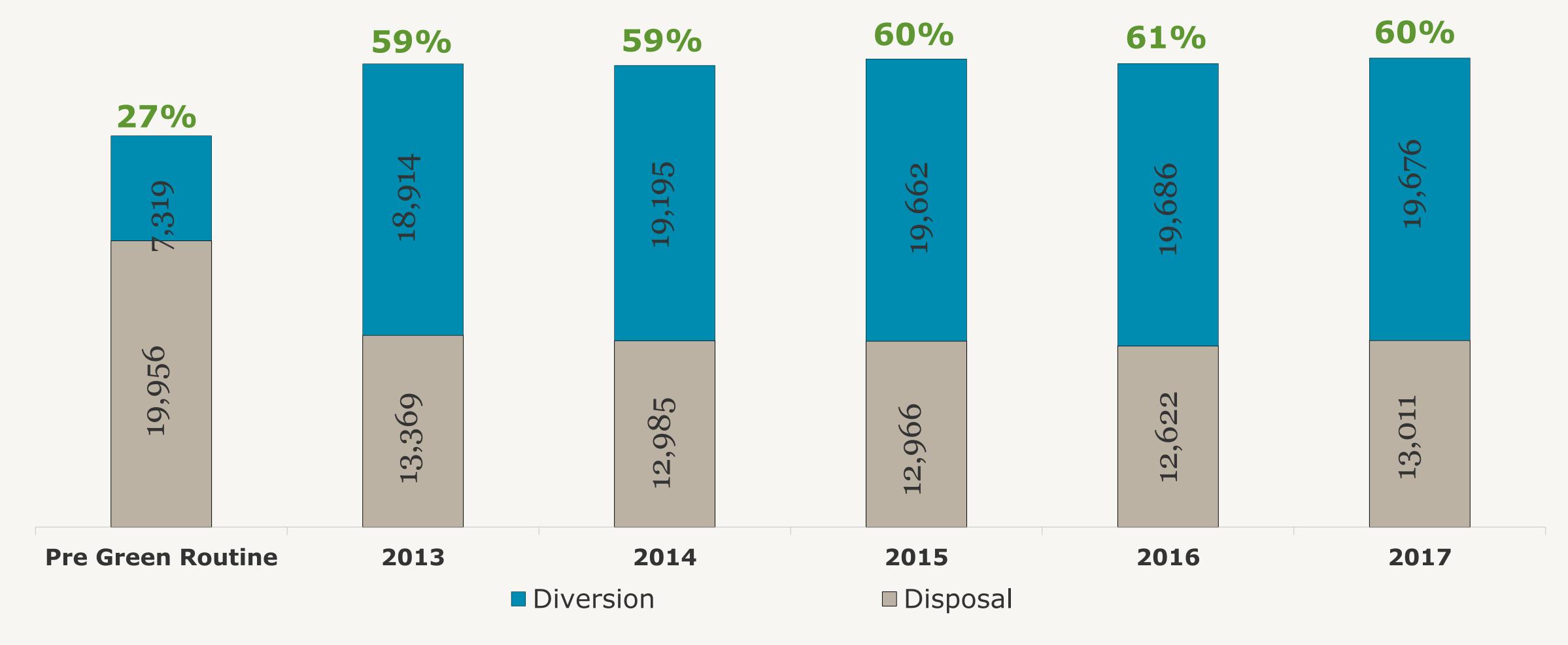
# Municipal Solid Waste



- MSW makes up all waste that is generated within municipal borders.
- Utilities currently focuses on the residential sector.



### Diversion Performance



**Key Message:** Overall waste generation is not increasing despite growth, however diversion remains stagnant.



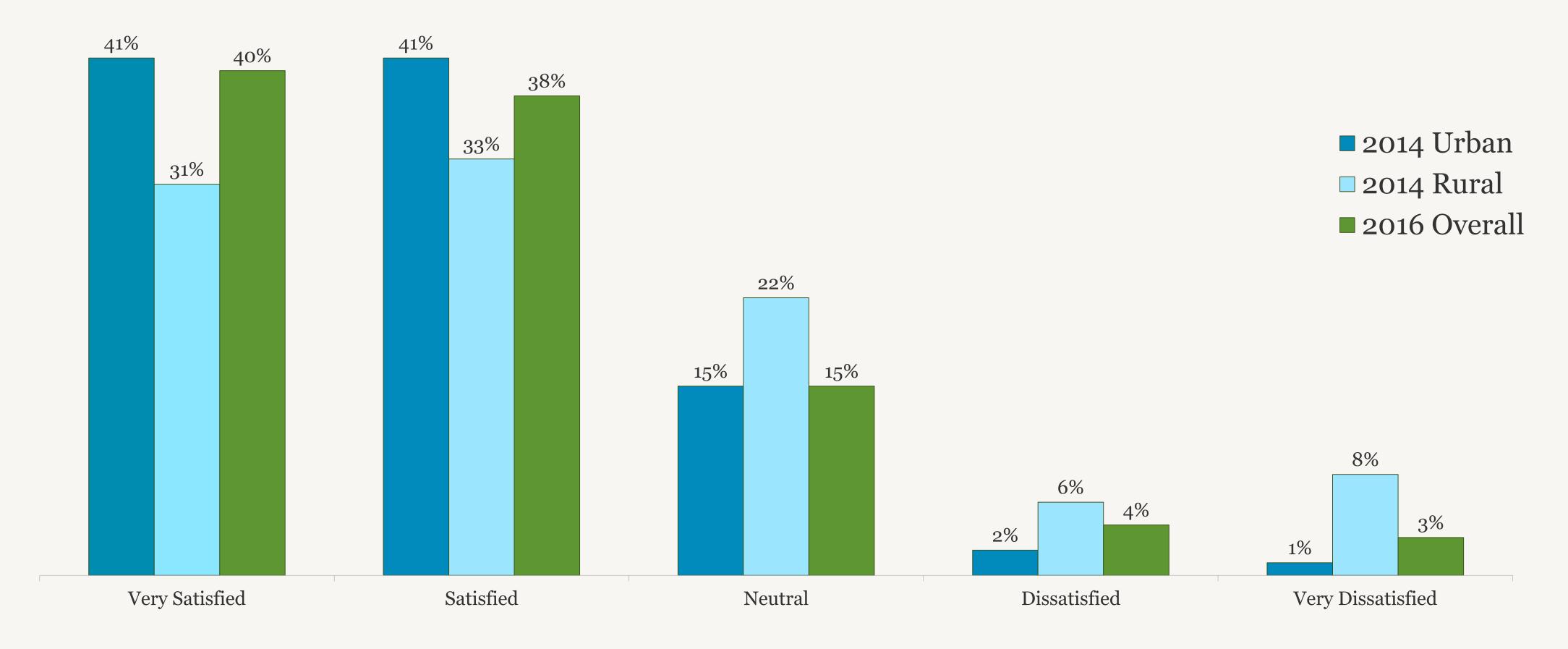
# Regional Comparison



**Key Message:** Strathcona County is above average in terms of diversion from landfill and cost for service.

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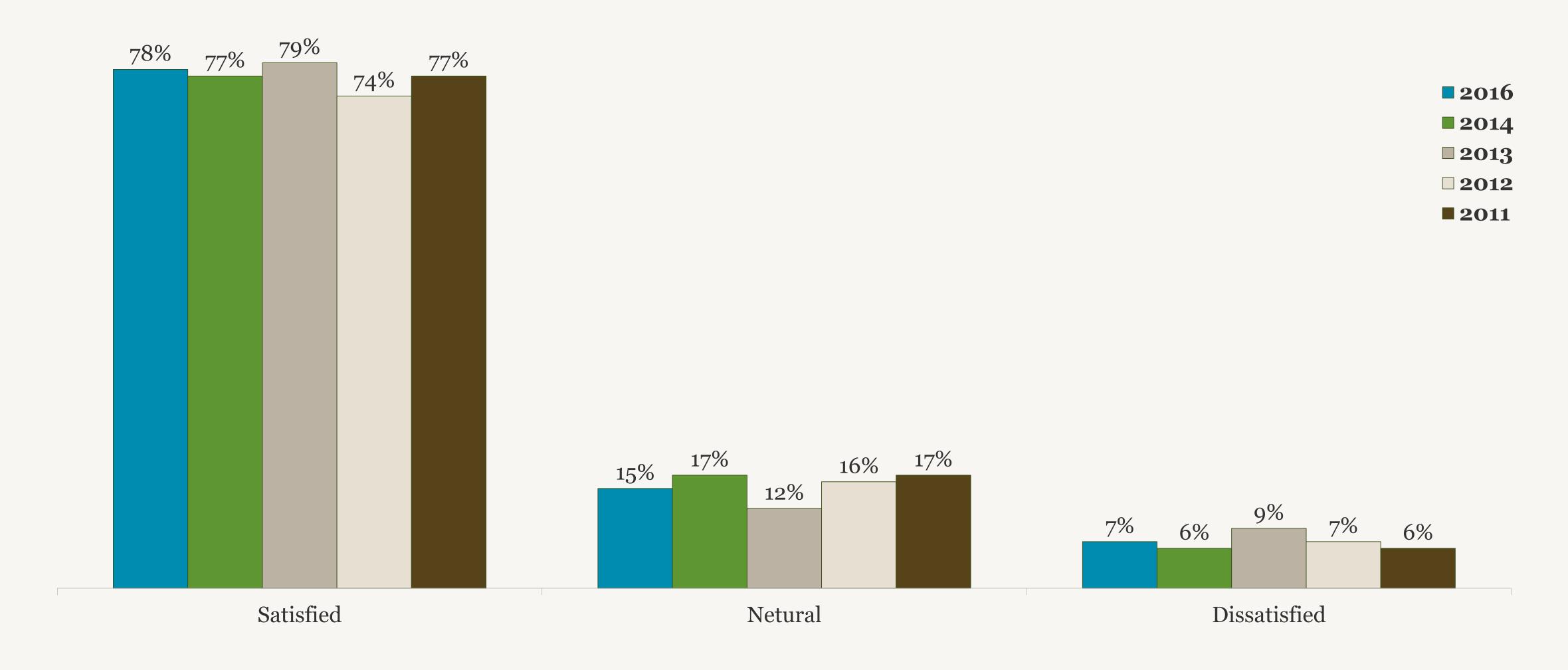
### Public Satisfaction with Green Routine



Key Message: Achieving high satisfaction overall with our customers.



### Satisfaction Trend



Key Message: Consistent satisfaction over the last five years.



### Our Progress



1990s-2007

**Solid** Waste

With the implementation of the Green Routine, Strathcona County residents became waste heroes in the province of Alberta.

~60%

5 years

We've Plateaued



2008

**Diversion** Success

Over the last five years, the program has plateaued around 60%. We are now exploring how we can continue to improve on our diversion.

Low diversion rates, impending landfill closure and resident requests

27%

steered us to a new path.





### Data Collection



#### **Street Team** | Curbside

- In 2015, Utilities initiated an auditing program to collect metrics and to request compliance from customers regarding contamination and overfilled carts.
- A GIS application was developed to support our street team in the collection of data.







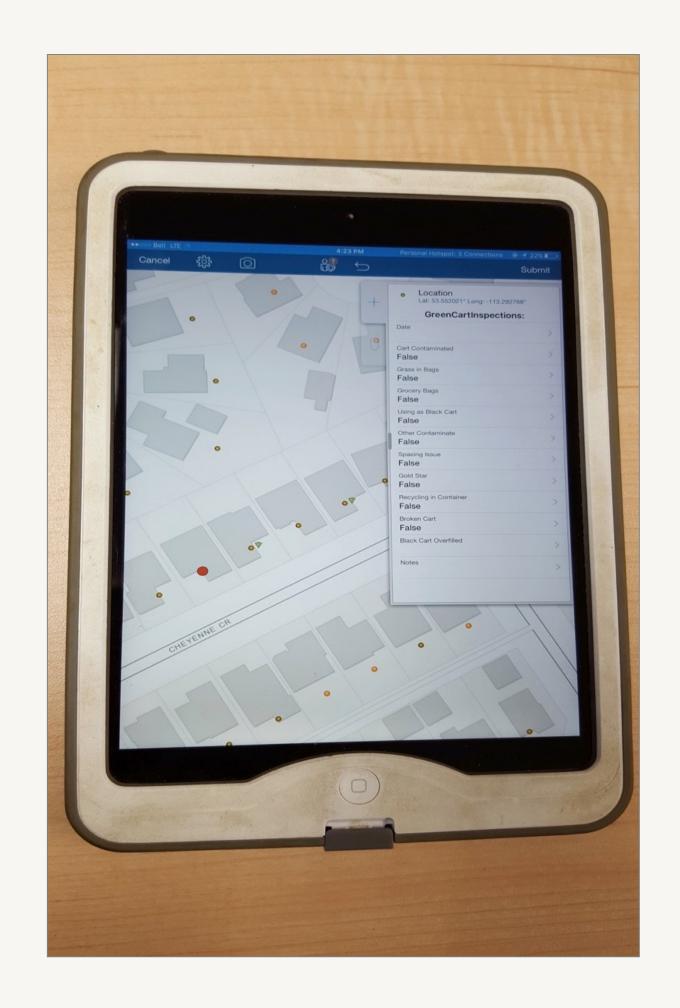
### Data Collection

Summer students walk selected neighborhoods using a handheld device to collect data specific to the collection point. They inspect whether:

- Carts and recycling are appropriately placed & spaced.
- Streams are separated appropriately.
- The cart is broken and needs replacement.
- A container is being used for recycling.
- Carts are overfilled.

Audits improve efficiency and effectiveness of the program:

- Cart replacements.
- Efficiency of daily collections.
  - Spacing corrections
  - Proper preparation of materials
- Reduce contamination and associated costs.





# **Community Based Social Marketing**



#### **Prompts** | Positive Reinforcement

Positive reinforcement is a powerful behaviour shaper, as these positive cues reassure our residents that they are on the right course and should continue. It also creates community visibility for a sustainable act that will inspire others to do the same.





### What We Found

# Since 2015, approximately 15,300 collection points have been inspected:

- 1,760 (11%) organic carts were heavily contaminated, stickered and needed correction.
- 765 (5%) organic carts required education regarding small amounts of contamination (ie. food packaging, plastic bag to line kitchen catcher) but still had their cart collected.
- 84% of residents are participating and complying, approximately 50% of these are excelling.





# Waste Characterization Study







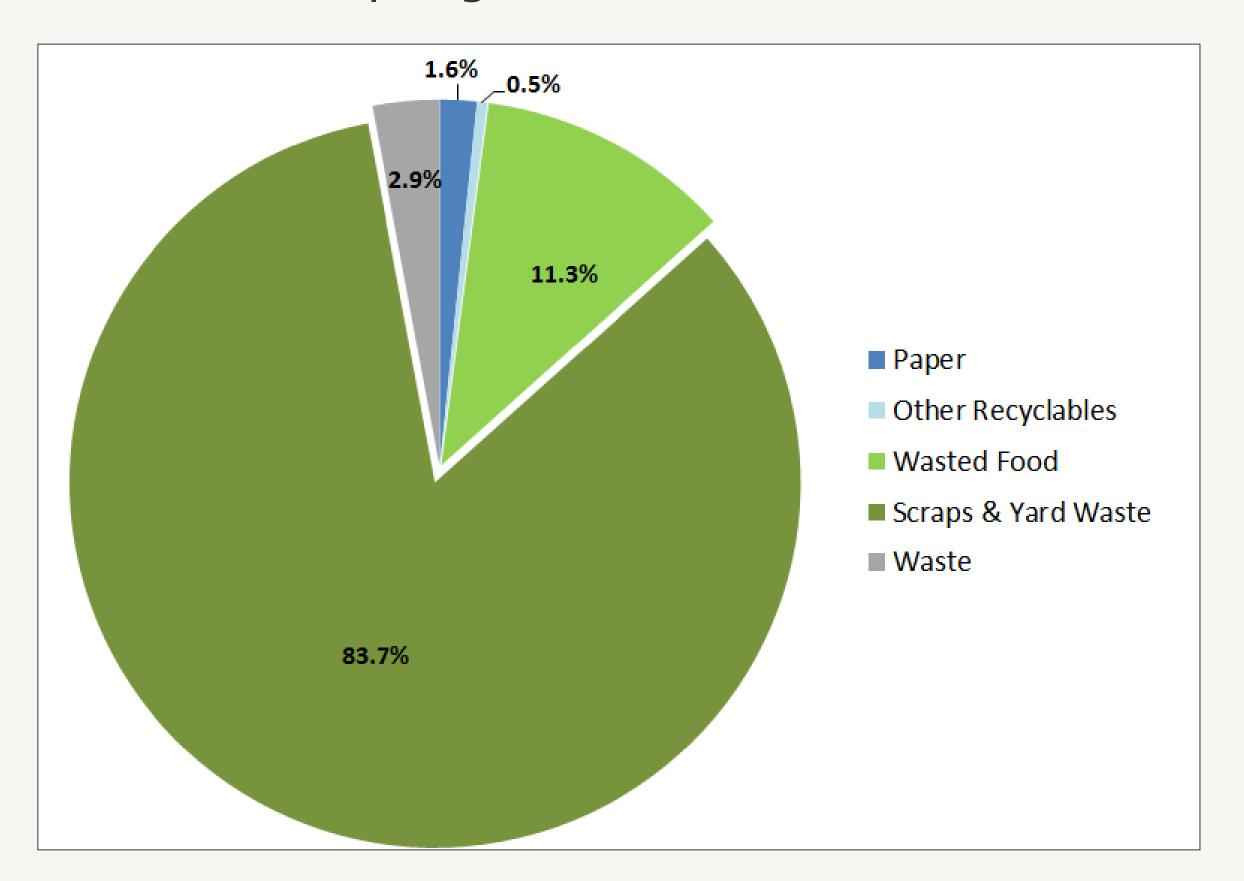


- In 2017, Utilities conducted a waste characterization audit on each waste stream.
- It benchmarks current practices and provides insight into program participation and customer behaviors. The data is used for:
  - Quantifying recyclables and organics.
  - Establishing a baseline for continued longterm measurement of system performance.
  - Understanding the differences between sub streams so recycling and recovery opportunities can be prioritized.



### Waste Characterization Results

#### **Green Carts** | Organics Stream



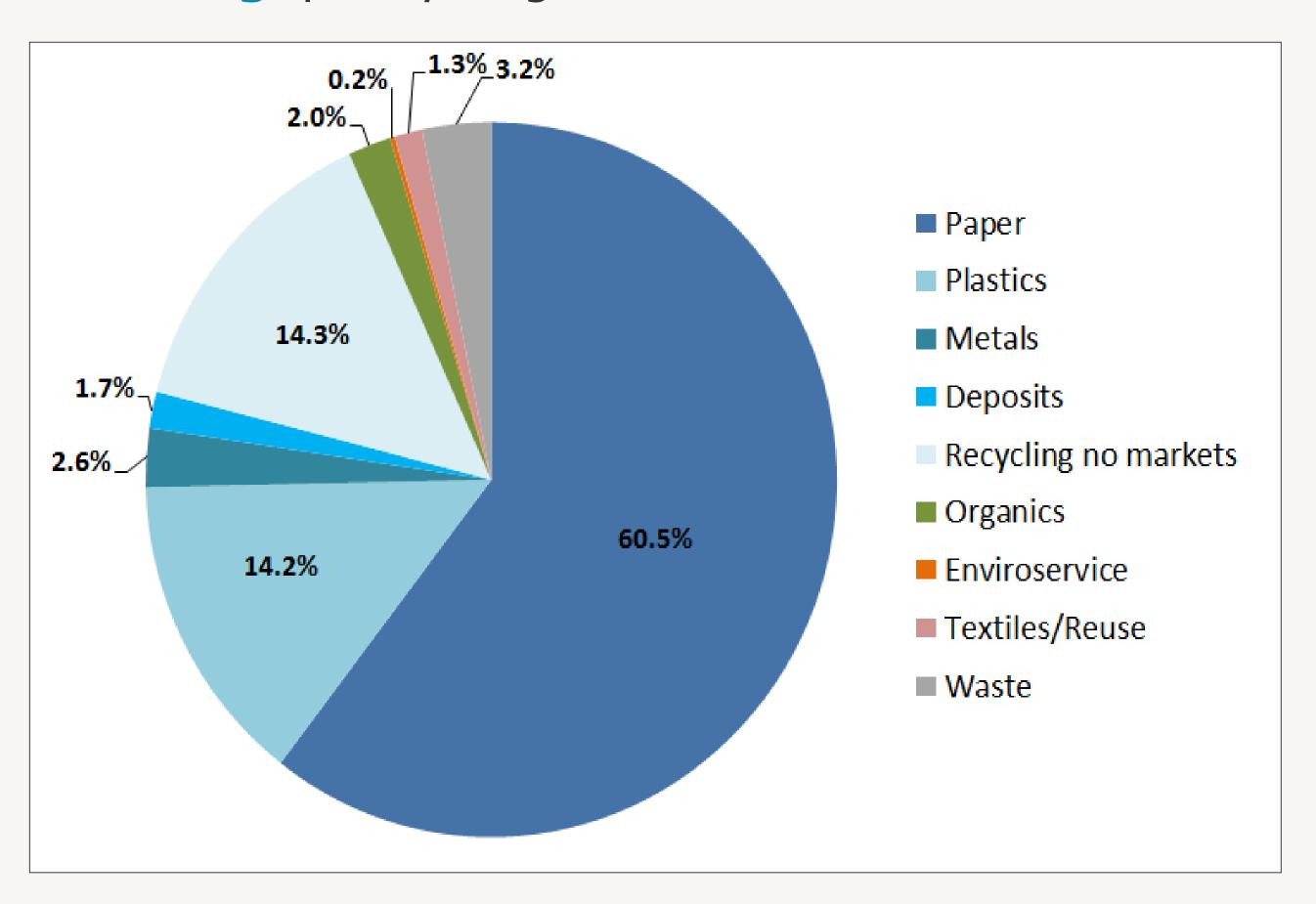
- Overall residents are fairly compliant with the organics stream, with just over 3% contamination.
- Majority of the contamination is plastic bags being used as kitchen catcher liners or food packaging.
- High percentage of wasted food found in the organics streams.
  - ~ 1,120 tonnes





### Waste Characterization Results

#### Blue Bags | Recycling Stream

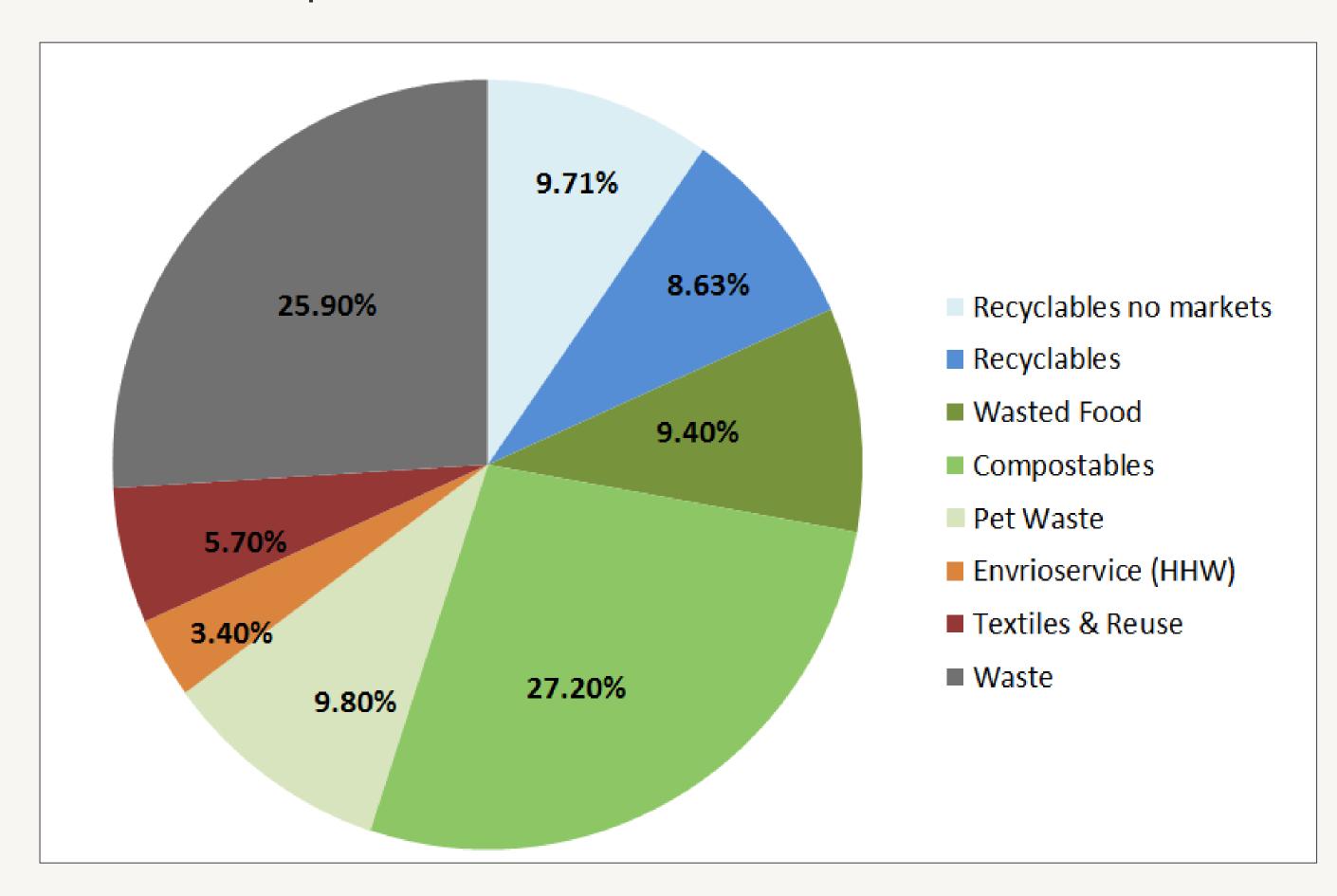


- Residents are generally compliant.
- Over 6% is contamination that should be separated into the green or black cart.
- Approximately 14% (720t) of what is captured in the blue bag has difficult markets for recycling.
  - Requires an alternate recycling program or redirected to landfill.



### Waste Characterization Results

#### Black Carts | Landfilled Stream



- Over 45% (5,500t) is organic materials.
  - Target wasted food, compostable papers and pet waste.
- Textiles and reuse remains a target.
- In terms of all three streams, approximately 7% is unmarketable recyclables – 60% of which is already being placed in the black cart.
- Audits confirmed that only 12%
   (3,600t) of true waste generated by residents should be going to the landfill.



**ISSUES & NEXT STEPS** 

# The Path Forward

#### Reduce & Reuse

The Waste Hierarchy is industry best practices that encourages consideration beyond the basics of disposal and management of waste.

It categorizes and prioritizes the various options for dealing with waste, into a simple five-step hierarchy of waste management options.

**Next Step:** Utilities to develop an education and outreach campaign that targets source reduction. Explore best practices in terms of measuring outcomes.





# Target Specific Materials



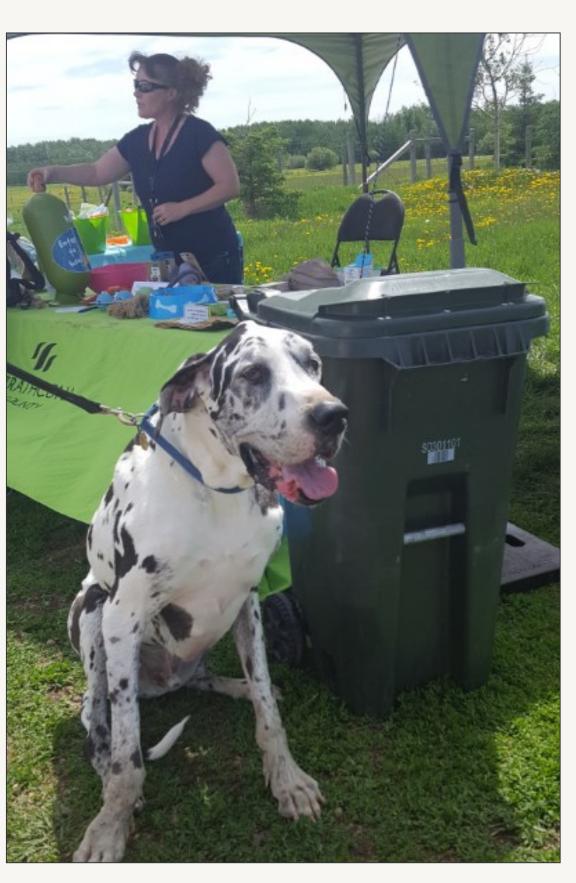




**Textiles & Reuse** 



**Styrofoam & Single Use Plastics** 



**Pet Waste** 

**Next Steps:** Given the results from the waste characterization study, Utilities will be developing strategies to target specific materials that will have the biggest impact on diversion from landfill, either through recycling/composting or reduction.

# Blue Bag Changes

Instability of international recycling markets will impact municipal blue bag programs.

- Recycling relies heavily on foreign markets.
- As of January 1, 2018, China is requiring processors and municipalities to produce a clean, homogeneous stream of recycling.

**Next Steps:** Utilities is currently discussing these impacts with our processor and other regional municipalities to determine changes that are required to local programs.



- Remove non-marketable recyclables and reduce contamination.
- Targeted education to request compliance from users.
- Higher processing costs and decrease in revenues.



### Variable Cart Sizes

In 2017, Utilities conducted a pilot study that explored variable cart sizing by offering smaller waste and organics carts to different locations within the urban and rural areas.

#### The objective of the pilot:

- To evaluate the uptake by customers in varied neighbourhoods and housing types.
- To evaluate the motivation for changing (or not changing) cart size.
- To evaluate the impact on processing.

**Next Steps:** Potential to implement a Pay-As-You-Throw program that would reinforce equity in the collection system and reflect the amount of waste customers generate.





### Multi-Family

Revisit whether all multi-family complexes and buildings should be participating fully in a diversion program that includes all recyclables and organic materials.

**Next Steps:** Engage this sector further and provide support.









# Broadview Operations

Under the current model, both the residential and commercial sectors use the site, with the exception of the household hazardous waste (HHW) program which is only available for households.

Usage of the station may see further increases due to differences in regional processing rates and shifts in programming in other municipalities.

- May drive excessive volumes from landscape contractors and residents.
- Some hazardous materials fall outside of provincial subsidy program.



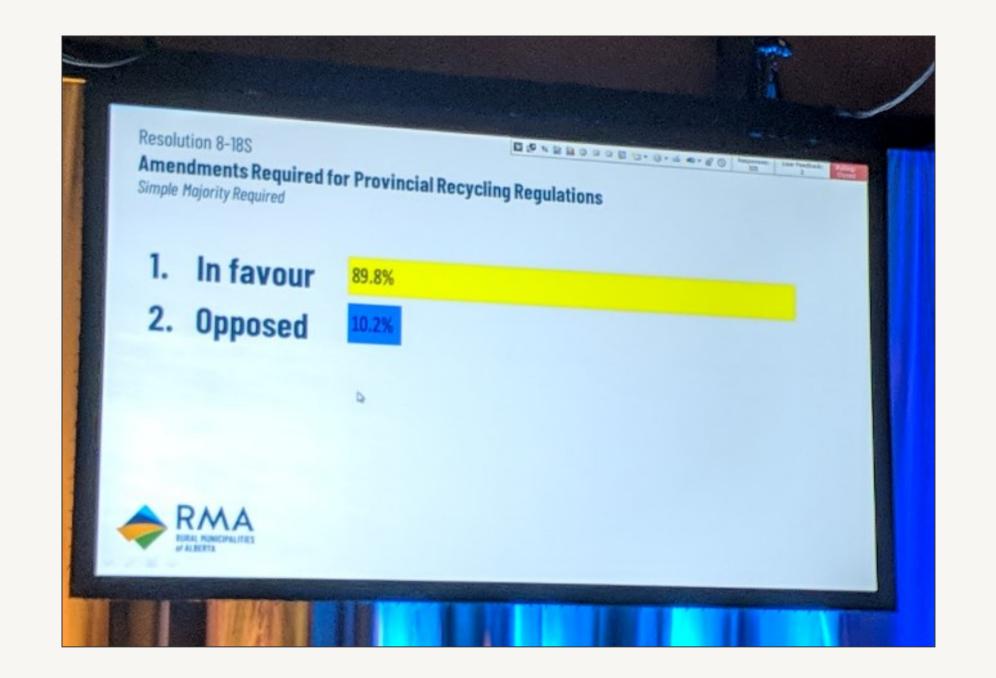
Next Steps: Utilities will be monitoring the site and conducting operational reviews.



# Provincial Advocacy

- February 6, 2018 passed motions to advocate the provincial government to move forward on amending the existing recycling regulations, as well as enable a province wide Extended Producer Responsibility policy.
  - Request for decision was approved unanimously at the AUMA Municipal Leaders' Caucus on March 15.
  - Resolution was supported (89.8%) at the Rural Municipalities of Alberta (formerly AAMDC) convention on March 20.

**Next Steps:** Continued advocacy with the Province.





## Residential Sector Target

Target	Approach	Strategies	
61-65%	Current	<ul> <li>Target specific material.</li> <li>Focus on compliance through education and service monitoring of diversion streams.</li> <li>Focus on source reduction.</li> </ul>	
66-75%	Progressive	<ul> <li>Target compliance for waste cart.</li> <li>Implement incentive and disincentive programs.</li> <li>Bylaw enforcement.</li> <li>Mandatory collection and/or source control (i.e. rural and multi family).</li> </ul> Provincial Extended Producer Responsibility	
75%+	Advanced	<ul> <li>Direct residuals to waste to energy facility.</li> <li>Target industrial/commercial/institutional and construction/demolition sectors to create continuity of program within the community .</li> <li>STRATHCON, COUNTY</li> </ul>	

# **Emerging Processing Impacts**

- Edmonton Waste Management Centre
  - Closure of the City's co-composter has resulted in capacity issues for composting this material at their site; they could redirect it to landfill.
  - Alternate composting options exist in the region.
- Household batteries
  - Introduction of fees due to lack of provincial regulation.



### Discussion

