

ARTICLES OF ASSOCIATION

of the

BEAVER HILLS BIOSPHERE RESERVE LIMITED

I EXCLUSION OF REGULATIONS

1. The regulations in Table "A" to the First Schedule to the *Companies Act*, RSA 2000, c C-21, shall not apply to this Company.

II DEFINITIONS

2. Words in these Articles of Association have the meaning given to them in this section, and unless the context otherwise requires, words not defined in this section have the meaning ascribed to them by the *Companies Act*:
 - (a) "Alternate" means an elected official of a Member who, if the Representative is absent, performs the Representatives powers, duties and functions for the Company as required by the Memorandum and Articles;
 - (b) "Annual General Meeting" means the annual meeting of the Company required by the *Companies Act*;
 - (c) "Articles" means the Articles of Association of the Company;
 - (d) "Board" means the collective body of Directors of the Company who were elected or appointed by the Members;
 - (e) "Board Meeting" means a meeting of the Directors;
 - (f) "Chair" means the Director appointed by the Members to be the chair of the Board;
 - (g) "Companies Act" means the *Companies Act*, RSA 2000, c C-21, and regulations thereunder;
 - (h) "Company" means the Beaver Hills Biosphere Reserve Limited;
 - (i) "Director" means a member of the Board;
 - (j) "elect" means appoint, and vice-versa, as the context requires;
 - (k) "Executive Director" means the Company's chief administrative officer;
 - (l) "FOIP Act" means the *Freedom of Information and Protection of Privacy Act*, RSA 2000, c F-25 and regulations thereunder;
 - (m) "General Meeting" means a meeting other than the Annual General Meeting requisitioned by not less than 10 percent of the Members in accordance with the

Companies Act, or at the call of the Chair, in relation to matters that the Members or the Board need to address prior to the next Annual General Meeting;

- (n) "Member" means the subscribing members to the Memorandum and any other municipality that agrees to become a Member and is added to the Register;
- (o) "Membership Fee" means the annual fee determined by the Members that must be paid by each Member to participate in the Company;
- (p) "Municipality" has the same meaning as given in the Municipal Government Act;
- (q) "Municipal Government Act" means the *Municipal Government Act*, RSA 2000, c M-26, and regulations thereunder;
- (r) "Officers" means Directors tasked with responsibility to manage identified areas of the Company's operations, including, but not limited to, Chief Executive Officer, Treasurer, Secretary, or any other office established by the Board or the Members pursuant to the Articles;
- (s) "Register" means the register of Members;
- (t) "Registered Office" means the Company's business address registered with the Registrar of Companies;
- (u) "Representative" means an elected official of a Member appointed by the Member to represent it at the Annual General Meeting, any General Meeting, and in Company business;
- (v) "Reserve" means the Beaver Hills Biosphere Reserve;
- (w) "Seal" means the corporate seal of the Company;
- (x) "Standing Committee" means the Company's permanent committees listed in Appendix "1" to the Articles;
- (y) "Standing Committee Chair" means the chair of a Standing Committee, or delegate;
- (z) "Year End" means the Company's fiscal year end;

3. The following interpretive rules apply to these Articles:

- (a) Headings used in the Articles are for ease of reference and are not intended to affect the construction of the Articles;
- (b) Words importing number or gender shall be interpreted as singular, plural, masculine, feminine or neuter as the context requires;
- (c) References to a person includes a corporate body;

- (d) References to enactments or bylaws in these Articles include amendments, replacement legislation, and any applicable regulations, orders or other instruments passed pursuant to an enactment;
- (e) References to the Memorandum and Articles include amendments and replacements; and
- (f) The Articles are subject to the Companies Act and the Memorandum in that order.

III MEMBERSHIP

- 4. Membership is restricted to those Municipalities with land in the geographic land area of the Beaver Hills Biosphere Reserve.
- 5. The subscribing Municipalities to the Memorandum are Members until they withdraw from membership or are expelled, and the Members may admit new Members that meet the conditions for membership.
- 6. At the Annual General Meeting, the Members:
 - (a) may approve applications for admission to membership; and
 - (b) will establish the amount of the Membership Fee and the deadline for payment.
- 7. Members wishing to withdraw from membership shall submit written notice of withdrawal to the Company not less than 30 days prior to the Annual General Meeting, and withdrawals shall take effect on the first day following the Annual General Meeting.
- 8. Members may be expelled by a special resolution of the Members for:
 - (a) failure to pay their Membership Fee;
 - (b) failing to act in the best interests of the Reserve; or
 - (c) failure to act in accordance with the requirements of the Memorandum and the Articles.
- 9. The Company will serve notice of an intention to expel a Member, and the reasons therefore, not less than 30 days prior to the Annual General Meeting, and the Member affected by the notice shall have the opportunity to make written submission and speak to the proposed expulsion at the Annual General Meeting.
- 10. In the event that a Member withdraws or is expelled, the Member remains liable for any amount by the Member to the Company for outstanding Membership Fees or any other obligation.
- 11. Unpaid Membership Fees shall constitute a debt due and payable to the Company.

IV ROLES AND RESPONSIBILITIES OF MEMBERS

12. Members must:

- (a) pay the Membership Fee;
- (b) attend the Annual General Meeting and any General Meetings; and
- (c) actively participate in and support the Company's work in furtherance of the objects set out in the Company's Memorandum.

13. Each Member will appoint its Representative, and one or more Alternates for a one year term, unless the term is shortened to accommodate for the appointment of new Representatives and Alternate(s) as a result of a municipal election or by-election or a change in the appointment directed by the Member's Council, with the appointment to commence:

- (a) not later than 30 days of the date on which notice of incorporation is delivered to the Member; and
- (b) annually thereafter, commencing on the day following each Annual General Meeting and ending at the conclusion of the next Annual General Meeting.

14. Each Member will deliver to the Company's Registered Office a certified copy of the Council resolution appointing its Representative and Alternate(s).

15. Notices and documents to be delivered to a Member shall be deemed delivered to the Member if delivered to the Representative, an Alternate, and the Member's chief administrative officer.

16. A Member may change its Representative or Alternate(s) by delivering to the Company at its Registered Office a certified copy of a Council resolution identifying the Member's new Representative and Alternate(s).

17. The Company shall be entitled to rely upon the Representative or the Alternate's vote, statements and other actions as being the Member's position in relation to the Company matter at issue, and without limiting the foregoing each Member is solely responsible for ensuring that its Representative or Alternate is informed and has obtained any necessary Council direction prior to attending to Company matters.

18. Each Member is responsible for ensuring that its Representative or Alternate attends the Annual General Meeting and any General Meetings, and special events or functions sponsored by the Company.

19. At an Annual General Meeting the Members will, in addition to any other business:

- (a) address the admission, withdrawal or expulsion of Members, if any;
- (b) elect individuals to vacant positions on the Board;
- (c) appoint from the Directors, a Chair and Vice Chair of the Board;

- (d) approve remuneration, if any, to be paid to the Directors and Officers;
- (e) appoint the Company Auditor and approve remuneration for the Company Auditor;
- (f) receive from the Company Auditor the Company's audited financial statements;
- (g) receive from the Chair the Company's business plan and major initiatives for the year;
- (h) receive the annual reports of the Standing Committee Chairs;
- (i) approve the annual Membership Fee; and
- (j) approve the Company's annual operating and capital budget.

V MEMBER'S POWERS

20. A Member may, in writing:

- (a) make inquiries to the Chair about Company business matters, and the Chair will respond to such inquiries, sharing the inquiry and response with all Members, not later than 60 days after receipt of the inquiry, or such later time as may be agreed upon by the Member and the Chair; and
- (b) direct the Chair to call a General Meeting to discuss any matter of Company business, and the Chair will call the meeting in accordance with the requirements of the Companies Act.

21. Members are entitled to receive copies of Company records and may disclose them to their elected officials, administration and the public, subject to the provisions of the FOIP Act.

22. Company approval of the following business requires a special resolution of the Members:

- (a) amendments to the Company's Memorandum and Articles, and other changes to the Company's corporate form;
- (b) proposals to sell, exchange, lease, mortgage, pledge or otherwise dispose all or substantially all of the Company's assets;
- (c) mergers or amalgamations with, or acquisitions of other corporate entities;
- (d) creation or distribution of securities;
- (e) borrowing, or otherwise incurring debt other than as provided for in a Member approved debt, financial or risk policy;
- (f) Company debt, financial and risk policies;

- (g) Company branding;
- (h) winding up and the disposition of any remaining Company property and assets;
- (i) granting of financial assistance to any person;
- (j) conducting business activities outside of Alberta;
- (k) establishment any other corporate or business entity;
- (l) acquiring an interest, including purchasing shares or a financial interest in another corporation or business;
- (m) strategic plans, including Company core mission and value statements; and
- (n) approval of conflict of interest and conduct policies governing Directors and Officers.

VI BOARD OF DIRECTORS

23. At the first Annual General Meeting, Members shall elect between five and nine Directors with the following terms:
 - (a) at least one Director with a one year term;
 - (b) at least two Directors with a two year term; and
 - (c) at least one Director with a three year term.
24. The expiration of the terms of Directors elected at Annual General Meetings following the first Annual General Meeting shall be staggered so as to ensure that the majority of the Board will continue to serve the Company for the following year, unless the Members expressly agree otherwise.
25. Directors serve at the pleasure of the Members, and nothing in the Articles precludes the Members from removing a Director prior to the end of the Director's term.
26. Members may re-appoint Directors for additional terms, but no Director may serve on the Board for more than six consecutive years without the unanimous approval of all Members.
27. Not less than one-half of appointed Directors must be resident Albertans, and they must all meet the following qualifications:
 - (a) be an individual who is at least 18 years of age;
 - (b) not be bankrupt or insolvent; and
 - (c) not be under an order of guardianship or trusteeship.

28. A Director holds office until the Director's successor is appointed unless:

- (a) the Director dies;
- (b) resigns; or
- (c) is removed by the Members.

29. The Members may, in their discretion, allow a Director to take a leave of absence, on such terms and conditions as the Members in their sole discretion may determine.

VII POWERS AND RESPONSIBILITIES OF THE BOARD

30. The Board shall be responsible for managing the business and affairs of the Company, except as expressly reserved to the Members in the Articles, and without limiting the Board's authority to manage the business and affairs of the Company, the Board shall:

- (a) recruit and determine the remuneration and terms and conditions of employment of the Executive Director;
- (b) supervise and give direction to the Executive Director;
- (c) approve the Company's internal administrative structure and its internal policies and procedures, including the Board's meeting procedures;
- (d) except for the Chair and Vice-Chair, appoint the Officers from their number, and establish the powers, duties and functions of the Officers;
- (e) if the Chair or Vice-Chair cannot perform their duties, appoint an acting Vice-Chair as provided for in the Articles;
- (f) in the event that the Company Auditor is unable or unwilling to perform the Company Auditor's powers, duties and functions, appoint an interim Company Auditor until such time as the Members are able to appoint a new Company Auditor;
- (g) approve Company signing authorities and procedures, including the use of the Seal;
- (h) safeguard and manage Company assets against risk and loss;
- (i) purchase policies of insurance to protect Company assets in the event of claims, loss, damages or other event;
- (j) prepare Company budgets, strategic plans, business plans and other documents, including the Directors and Officers code of conduct and conflict of interest policies that require Member approval;
- (k) assist the Chair to respond to inquiries from the Members, stakeholders or the public;

- (l) retain and instruct legal counsel and other professionals as needed to ensure that annual corporate filings and all other legal requirements for the Company and the Reserve are met; and
- (m) delegate the Board's authorities, including the power to sub-delegate, to the Company's Officers and Executive Director as the Board deems prudent and appropriate.

VIII BOARD ADVISORS

- 31. The federal government and the provincial government may each appoint one non-voting representative and one alternate representative to attend and participate in Board Meetings to advise the Board on governmental perspectives relating to managing park and protected area environments within the Reserve, and on environmental, economic, wildlife, land, water, cultural and other biosphere reserve issues.
- 32. The Board may invite Standing Committee Chairs to appoint themselves or any other member of the Standing Committee to appear at a Board Meeting to provide the Standing Committee's perspectives and information on any Company matter within the scope of its mandate.
- 33. The Board may, in its discretion appoint other persons with specialized knowledge or expertise to advise and assist the Board in relation to Company business.

IX COMPANY OFFICERS and the EXECUTIVE DIRECTOR

- 34. The Chair will act as the Company's Chief Executive Officer and will chair Board Meetings, Annual General Meetings and General Meetings unless absent, in which event the Vice-Chair shall perform the Chair's duties.
- 35. The Chair and Vice-Chair will serve for a two year term.
- 36. If the Chair resigns or is unable to continue as an officer, the Vice-Chair shall be the acting Chair, and the Board shall appoint from their number an acting Vice-Chair.
- 37. Other than the Chair and Vice-Chair, the Board may appoint from its number as many Officers, as the Board deems necessary for the Board to efficiently oversee and manage the business and affairs of the Company, including the following offices which may be combined, left vacant, or differently named or comprised of different or combined duties, in the Board's absolute discretion:
 - (a) Treasurer – accountable to the Board for the preparation and presentation of the Company's budgets and financial information;
 - (b) Secretary – accountable to the Board for managing the Annual General Meeting, any General Meetings, Board Meetings, and meetings of Company Committees, and Company records, including issuance of meeting notices and agendas, maintenance of minutes, requests for records and act as FOIP head and ensure compliance with the FOIP Act;

- (c) Director of Governance – responsible for managing and coordinating Company Committees, legal and legislative matters, including the preparation of annual corporate returns and preparing proposed amendments to the Memorandum and Articles; and
 - (d) Director of External Affairs and Communications – responsible for managing relations with the public, external stakeholders, UNESCO, and other biosphere and related entities.
38. The Board election of Officers will take place immediately following the conclusion of every Annual General Meeting.
39. The Board may by resolution remove an Officer and appoint another in their place for the remainder of the term.
40. The Executive Director will report to the Board and be responsible for the day to day operations of the Company including, but not limited to:
- (a) managing all matters pertaining to Company employees or contractors and internal delegations of administrative responsibility;
 - (b) establishing and maintaining the Company's offices and financial and other accounts;
 - (c) preparing and issuing reports and communications in the manner directed by the Board; and
 - (d) performing all powers, duties and functions delegated by the Board to the Executive Director or as otherwise required by the Board.

X COMPANY COMMITTEES

41. In addition to the Selection Committee and the Standing Committees, the Board may establish as many or as few committees it deems necessary or beneficial to provide governance, financial and such other advice on matters pertaining to the work and operations of the Company.

XI SELECTION COMMITTEE

42. There shall be a Selection Committee comprised of one appointee for each Member that establishes recruitment profiles, conducts recruitment campaigns, screens applicants, and provides advice and direction to the Members in relation to the annual selection of the Directors and Company Auditor.

XII STANDING COMMITTEES

43. The Standing Committees are as set out in Appendix 1 to the Articles.
44. The Standing Committees will, in accordance with the Company's objects as stated in the Memorandum, and any express direction from the Board or the Members, develop

their own mandate, terms of reference, membership criteria, meeting schedules and agendas, and procedures.

45. Standing Committees will meet not less than once per year, and the Board shall cause notice of Standing Committee meetings to be posted on the Company website not less than 10 days prior to a Standing Committee meeting.
46. Standing Committees will:
 - (a) at the request of the Chair, attend Board Meetings and deliver reports to the Board on matters within the scope of their mandate and terms of reference; and
 - (b) at the Annual General Meeting, present an annual report on the Standing Committee's membership, work and activities for the previous year, and an overview of the Standing Committee's proposed work and activities for the next year.
47. Each Standing Committee will submit its proposed annual budget to the Board for consideration during the Board's annual budget process, and such report will comprise part of the budget submissions to the Members at the Annual General Meeting.
48. Standing Committee Chairs shall deliver to the Executive Director for the Company's records, the agenda, minutes, and other documents presented at Standing Committee meetings.

XIII BOARD MEETINGS

49. The Board shall approve the Board's annual regular meeting schedule, and Board Meetings will otherwise be at the call of the Chair.
50. The Board shall deliver by prepaid mail or delivery to the Officers, Directors, Company Auditor, Board Advisors, Representatives and Alternates, Standing Committee Chairs and the Executive Director advance written notice of Board Meetings as follows:
 - (a) a copy of the Board's annual regular meeting schedule;
 - (b) not less than 10 days' advance notice of a meeting that is not on the annual regular meeting schedule; and
 - (c) as much advance oral or written notice as reasonably possible in the event of an emergency Board Meeting.
51. Those receiving notice of a Board Meeting are permitted to attend Board meetings, but:
 - (a) Board Advisors and Standing Committee Chairs may be excluded from all or part of a meeting relating to matters that do not involve their organizations, as provided for in the FOIP Act;
 - (b) If the Representative and the Alternate are present, only the Representative shall speak for the Member; and

- (c) Any in-camera discussion must remain confidential until such time as the Company may publicly disclose it, and the Representative or Alternate present for a Member may only disclose such information at an in-camera session of the Member's Council, and only as much information as is reasonably required to be disclosed on the matter.

52. Board Meetings shall be closed to the public unless the Chair directs that one or more individuals may attend, or that part or all of a meeting may be open to the public.

XIV ANNUAL GENERAL MEETINGS AND GENERAL MEETINGS

53. The Annual General Meeting and General Meetings are open to the public unless all or part of a meeting is closed for discussion of confidential business or personal matters on one of the grounds permitted under the FOIP Act.

54. The Company's first Annual General Meeting must be held not later than 16 months following the date on which the Company is incorporated, and an Annual General Meeting will be held not later than April 30 in every year thereafter.

55. The Chair will deliver advance written notice of the date, time, location and proposed agenda for an Annual General Meeting or a General Meeting to the Members, Officers, Directors, Company Auditor, Board Advisors and Standing Committee Chairs not less than:

- (a) 45 days in advance for an Annual General Meeting;

- (b) 21 days in advance for a General Meeting.

56. The Chair will deliver copies of the following documents not less than 21 days prior to a meeting:

- (a) The Materials and the text of any motions requiring a special resolution; and

- (b) Audited financial statements and proposed operating and capital budgets;

57. The Members may in writing waive notice of meetings or presentment or delivery of documents prescribed by the Articles.

58. Notices for the Annual General Meeting and General Meetings, if any, shall be delivered to the public not later than 10 days' prior to the meeting by posting the notice and any documents to be discussed at the meeting – subject to the FOIP Act - on the Company's and the Member's websites.

XV MEETING PROCEDURES FOR BOARD MEETINGS, ANNUAL GENERAL MEETINGS AND GENERAL MEETINGS

59. The failure to deliver notice or documents as provided for in this Part does not invalidate the proceedings or any decision made at the meeting.

60. Quorum is established when fifty percent plus one of the Members or Directors entitled to vote at a meeting are present in person or by telephone or other electronic means.

61. The Board or Members may approve a telephone or electronic attendance policy for meetings, and in the absence of such policy, the Chair may permit one or more Directors or Members to attend a Board meeting by telephone or other secure electronic means, and their attendance shall be counted toward quorum.
62. If a quorum is not present 30 minutes after the appointed start time, the meeting will be deemed cancelled and all business for that meeting moved to the next scheduled meeting.
63. The Members or Directors at a meeting with quorum may resolve to adjourn the meeting to another date, time and location for continuation, but if the meeting is to be adjourned indefinitely or to a date longer than 21 days from the date of the original meeting, notices of the continuation of the meeting must be delivered to all participants and the public entitled to notice, not later than 10 days prior to the continuation.
64. Votes of the Directors and Members will be taken by a show of hands, or by way of stating 'yes' or 'no' if participating by telephone or other electronic means, but the Chair or any two Directors or two Members entitled to vote may require a poll at the time of the vote, and the poll of those for and against shall be recorded in the minutes.
65. A motion for a resolution other than a special resolution, shall be recorded as "carried" if 50 percent plus one of those entitled to vote at a meeting vote in favour of the resolution, but if the votes are equal for and against, the motion shall be recorded as "not carried".
66. A written resolution signed by all Directors or all Members entitled to vote, shall be deemed to be a resolution of the Board or the Members as the case may be, and a written resolution may be signed in counterparts and each counterpart deemed to be part of the resolution.
67. The Executive Director shall keep minutes of Board Meetings, Annual General Meetings and General Meetings, and the minutes taken shall include a record of:
 - (a) date, time, and location of the meeting;
 - (b) agenda;
 - (c) attendees present at the meeting, including those attending by telephone or electronic means;
 - (d) resolutions considered at the meeting and whether they passed or failed; and
 - (e) a copy of any documents presented in relation to agenda items.

XVI FINANCIAL MATTERS

68. The Company's Year End shall be December 31.
69. The Company's financial statements for each Year End shall be signed by two Officers, attaching the audit statement of the Company Auditor, and delivered to the Members not later than 10 days prior to the Annual General Meeting.

70. Company financial records shall be maintained in accordance with generally accepted public sector accounting practices for public bodies as may be in place from time to time and the requirements of the Companies Act, and without limiting the preceding requirements:

(a) be in comparative format; and

(b) contain a:

i. statement of profit and loss for each period; and

ii. balance sheet as at the end of each period containing the information required by the Companies Act.

71. At each Annual General Meeting the Chair of the Board or such other officer as may be responsible for the Company's financial matters, shall present the Company's audited financial statements for the most recent Year End, and the proposed annual capital and operating budgets for the next year.

72. The Company Auditor shall present the annual audit report.

73. If the Members require revisions to the budget that cannot be accommodated at the Annual General Meeting, approval of the budget will be put over to a General Meeting called by the Chair not later than 30 days after the Annual General Meeting, and the revised budget delivered to the Members not less than 10 days prior to the General Meeting so called.

XVII NOTICES

74. Notices to the Board and the Company shall be delivered or sent by prepaid regular or registered mail to the Registered Office.

75. Notices to the Members shall be delivered or sent by prepaid regular or registered mail to the office of their respective chief administrative officers with a copy to each representative and Alternate for the municipality.

76. Notices to the Company Auditor and Board Advisors shall be delivered or sent by prepaid regular or registered mail to the address for delivery provided by them.

77. Notices sent via delivery will be deemed received on the next business day from the date on which it was sent, and notices sent by prepaid regular mail shall be deemed received on the seventh day following the date of mailing, and if sent by registered mail, deemed received on the third day following the date of mailing.

XVIII INDEMNITY

78. The Company shall indemnify and save harmless Officers, Directors and the Executive Director from liability, damages or costs, including legal costs, in relation to claims, actions, suits or proceedings arising out of their actions, errors or omissions in the exercise of their powers, duties and functions for the Company.

79. In the event of a claim, action, suit or proceeding against an Officer, Director, or the Executive Director, arising out of the good faith exercise of their respective powers, duties and functions for the Company, the Company shall pay for the cost associated with the cost of legal counsel appointed by or for the Officer, Director or the Executive Director in relation to the matter.
80. The Company shall at all times, pay for and maintain for its Directors, Officers and Executive Director, policies of insurance for directors' and officers' errors and omissions, and such other policies of insurance the Board may deem prudent and reasonable.

XVIX PRIVATE COMPANY

81. Notwithstanding anything to the contrary, either express or implied, in the Articles, the Company shall be a "private company" within the meaning of the Companies Act and the following provisions shall be applicable:
- (a) the number of Members shall not exceed 50 persons, exclusive of persons who are in the employment of the Company and persons who having been formerly in the employment of the Company were while in such employment and shall have continued after employment to be Members, provided that where two such people hold shares jointly, they shall be treated as one Member;
 - (b) no invitation shall be made to the public to subscribe for shares or debentures of the Company; and
 - (c) Members may not transfer or dispose of their interest in the Company.

APPENDIX 1 – STANDING COMMITTEES

- 1. BEAVER HILLS INITIATIVE** – Representatives for stakeholder group of organizations with interest in the ecology, wildlife, land, water, sustainability, climate and cultural issues pertaining to the Beaver Hills Biosphere Reserve including, but not limited to, the following members:

- (a) University of Alberta;
- (b) Augustana Campus;
- (c) InnoTech Alberta;
- (d) Alberta Industrial Heartland;
- (e) Alberta Fish and Game Association;
- (f) Alberta Lake Management Society;
- (g) Alberta Sport Connection;
- (h) Beaver Hills Dark Sky Preserve;
- (i) Canadian Parks and Wilderness Society;
- (j) Ducks Unlimited Canada;
- (k) Edmonton and Area Land Trust;
- (l) Fort Air Partnership;
- (m) Friends of Elk Island Society;
- (n) Land Stewardship Centre of Canada;
- (o) Miistakis Institute;
- (p) Nature Alberta;
- (q) Nature Conservancy of Canada;
- (r) North Saskatchewan Watershed Alliance;
- (s) Royal Astronomical Society of Canada.

- 2. PLANNERS** – Representatives for stakeholder groups that develop policy options from a planning perspective for the Beaver Hills Biosphere Reserve.

3. **CONSERVATION** – Representatives for stakeholder groups working to restore and sustain biodiversity, integrity, ecological health and landscape character in the Beaver Hills Biosphere Reserve.
4. **RESEARCH AND MONITORING** – Representatives of stakeholder groups that identify, promote and support research relating to the Beaver Hills Biosphere Reserve such as research in the natural, social, and cultural sciences, economic and market analyses and technological and best practices.
5. **TOURISM** – Representatives of government entities, tourism businesses and operators, cultural agencies, visitors and residents that work to promote sustainable tourism and cultural opportunities in the Beaver Hills Biosphere Reserve.
6. **BEAVER HILLS DARK SKY PRESERVE** – Representatives of stakeholders and individuals that help to promote and organize the annual Star Party at the Beaver Hills Biosphere Reserve.
7. **INDIGENOUS** – Representatives of First Nations and interested individuals meeting to discuss aboriginal concerns, issues, and culture in relation to the Beaver Hills Biosphere Reserve.