



Production Manager, Shell Scotford March 12, 2019





Shell Scotford overview

- Refinery
 - Diesel, Gasoline, Jet Fuel
- **■** Chemicals plants
 - Building blocks for water bottles, foam food trays, truck bed liners, diapers, etc.
- Upgrader
 - Converts bitumen into crude oils
- Quest Carbon Capture and Storage
 - 1 million tonnes CO2 capture/yr
- Largest industrial complex and taxpayer in Strathcona County

Business Update

- Provincial oil production curtailment impact on refiners
- Outlook not as favourable in the medium to long-term for refined products
- Growth opportunities in petrochemicals
- Work to be done on regulatory certainty/efficiency
- Alberta needs to bridge competitiveness gap with other global investment opportunities



Energy Efficiency

- Scotford uses ~65% of the energy of a standard comparable refinery
- The most energy efficient facility of its type in the world
- Last year, we further reduced our CO₂
 emissions by 30k tonnes
- Our energy efficiency by design along with carbon capture is a model for industrial complexes
- We are looking at opportunities to improve upon this leading position





- Over one million tonnes CO₂ per year capacity
- Permanent underground storage
- Stored over 3.9 million tonnes of CO₂
- Quest has the global CCS records for:
 - Capture in a one-year period (1.2 Mt)
 - Most CO₂ stored by an on-shore CCS project



Turnaround Activity

- What is a maintenance turnaround?
- Spring and fall turnarounds scheduled for 2019
- Turnarounds are a sustainable source of trades employment annually (in excess of a thousand turnaround workers employed at Scotford).
- Operating facilities are a major employer of the trades in Alberta.



Fuelling Kindness

- Program started by employees at Scotford adopted by Shell Canada across the country and has spread to Shell locations in the US
- Employees go out into the community to make someone's day better

Fuelling Kindness Events

23

EIPS & EICS schools that had positive messaging on first day of school

Organizations received in-kind donations

\$445 Contributed to United Way from Shell Scotford and its employees

\$110K

Contributed to local organizations via employee volunteers and Shell's community service fund

\$250K

Directly invested in our community

Fuelling Kindness

Community members are encouraged to join us on September 3 to welcome kids back to school with positive chalk messages

Have a great idea for how we can make a positive impact on people in the community? Let us know! How can we fuel more kindness in 2019?



Questions?



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