

Final Reporting to Priorities Committee

Mayor's Task Force on Community Housing

Rudy Koop - Public Member

Ian McCormack – Task Force Manager

Task Force Background

- Formation

- February 2015 – Approved by Council, Co-chairs appointed
- March – Members recruited
- April – First Meeting
- July 14 – Interim Report to Priorities Committee
- January 26, 2016 – Final report to Priorities Committee

- Name Change

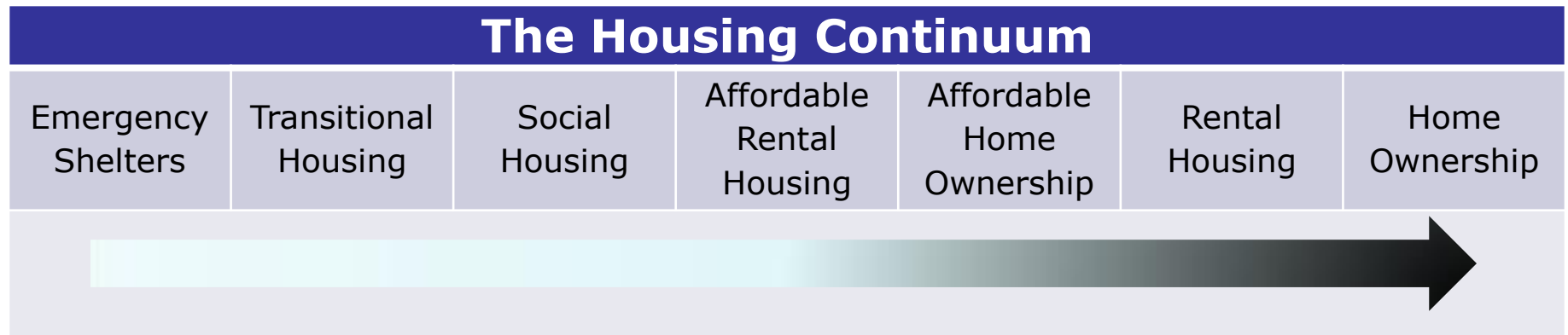
- From 'Affordable Housing' to 'Community Housing'

Desired Outcomes

From Terms of Reference

- A. A common understanding of the current state of community housing within Strathcona County;
- B. The role of the municipality in community housing;
- C. An inventory of all stakeholders in the community housing portfolio;
- D. How to leverage partners in the community housing portfolio; and
- E. Innovative ideas and practices for Council's consideration.

Continuum of Housing



Task Force Members

Fiona Beland-Quest	Co-Chair, Council
Carla Howatt	Co-Chair, Council
Rudy Koop	Public, non-market housing
Mike Shellenberg	Public, faith groups
Jason Rumer	Developers
Jeff Lorenz	Realtor, Chamber of Commerce
Kelly Rudyk	County Administration (CPIA)
Jackie Winter	County Administration (FCSS)
Stacy Fedechko	County Administration (PDS)
Haley Ewasiuk	County Administration (Admin. Resource)
Ian McCormack	Strategic Steps Inc., Project Management

Current State Analysis

- Research on existing non-market housing elsewhere in Canada
 - Limited due to scope and timeline.
 - Needs to be narrow in focus
- Current State of housing in Strathcona County
 - Research, data and mapping from EDT and FCS

June 2015 Consultation

■ Four Questions

1. What programs that currently exist address community housing needs, now and into the future? Where do you see gaps?
2. What sort of 'community' housing types would benefit citizens of Strathcona County?
3. How can organizations that work on housing collaborate with one another to add value?
4. Within 20-30 years, what does an ideal housing mix in a community look like?

Consultation – Invited Groups

- A Safe Place
- Alberta Seniors (Housing)
- Brittany Lane Housing Co-Op
- Capital Care
- Davidson Creek Housing Co-Op
- First Time Home Buyers' Program
- Habitat for Humanity
- Heartland Housing Association
- Canadian Home Builders' Association (Edmonton)
- Home on the Range
- Hope in Strathcona
- Robin Hood Association
- Schizophrenia Association
- Seniors United Now
- Sherwood Park +55 Club
- Sherwood Park and District Chamber of Commerce
- Sherwood Park Elks
- Strathcona Ministerial Association
- University of Alberta Students' Union
- Urban Development Institute (Edmonton)

Input from Other Stakeholders

- The consultation was the beginning of hearing from people and organizations
 - Task Force heard from others throughout its mandate
 - Contact came through the co-chairs or directly to task force or its members
 - Web page and dedicated email address were established

Considered Resources

Select resources referenced by the Task Force include:

- Capital Region Board, *Strathcona and Fort Saskatchewan Housing Sub-Region Housing Needs Assessment Report*, 2014
- CMHC, *Guide for Canadian Municipalities for the Development of a Housing Action Plan*, 2010
- Metro Vancouver, *What Works: Affordable Housing Initiatives in Metro Vancouver Municipalities*, 2012

Task Force Work

- Reviewed Consultation Data
- Developed a set of Principles
- Developed Recommendations
 - Short Term
 - Medium Term
 - Long Term
- Final Report to Council (today)
- Task Force Disbands

Recommendations

- Each of the five Principles has at least one recommendation
 - Rationale for each recommendation appears within the body of the report
- Some housing-related issues are short-term, others are generational
- Housing does not stand alone; it is tied to many other social, cultural, economic and fiscal realities for individuals and families

Five Principles

1. Housing principles must tie into the County's Vision, Mission and Strategic Plan
2. Housing is a community issue that requires active partnerships
3. Strathcona County supports the entire continuum of housing
4. Access to public transportation is a key attribute of community housing locations
5. The municipality will work with regional neighbours and other orders of government to encourage innovation in housing types and locations

Principle 1 Recommendations

- 1.1 That Council continues to visibly tie community housing into the County's Strategic Plan, helping to make Strathcona County into *Canada's Most Livable Community*.
- 1.2 That Strathcona County facilitates the creation and hosting of a non-market Housing Registry that could also include a roommate registry component.

Principle 2 Recommendations

- 2.1 That Council directs the Community Living Advisory Committee (CLAC) to create a committee with responsibility for housing. This committee may include representation from housing suppliers, land owners and social agencies.
- 2.2 That Council directs the CLAC to set targets for the number and types of non-market housing units to be achieved by interim dates. These targets are to be approved by Council.

Principle 2 Recommendations

- 2.3 That Council directs County administration to work with the Heartland Housing Foundation to facilitate faith, community and business groups in supporting low income families
- 2.4 That Council directs County administration to explore options to coordinate with the Heartland Housing Foundation for the provision of all non-market housing within the County.

Principle 2 Recommendations

- 2.5 That Council directs County administration to prepare a report on options for increasing Habitat for Humanity development in Strathcona County.
- 2.6 That Council recommends to the CLAC that the committee hosts an annual community housing consultation similar to that hosted by the Community Housing Task Force on June 25, 2015.

Principle 2 Recommendations

2.7 That Council directs that administration explore options for using private/public partnerships to develop vacant public land into mixed use areas that may include non-market housing, market housing and siting for community-based organizations.

Principle 3 Recommendations

- 3.1 That Council directs administration to bring forward a report identifying possible planning policy tools that can be implemented to help ensure developers provide various multiple housing types within all new residential neighbourhoods.
- 3.2 That Council continues to support the Mature Neighbourhood Strategy as it adapts existing neighbourhoods to a changing environment.

Principle 3 Recommendations

3.3 That Council requests that administration conduct a review of the costs of getting community housing developments approved with the goal of increasing non-market housing development.

Principle 4 Recommendations

- 4.1 That Council direct administration to bring forward a report outlining current policies with regards to land use planning and engineering, and how current policy supports transit service routes within the Sherwood Park Urban Service Area.
- 4.2 That Council direct administration to bring forward a report that outlines the perceived barriers by the development industry with respect to community housing and recommend solutions and possible incentives to encourage community housing development.

Principle 5 Recommendations

- 5.1 That Council requests that County Council and administration continue to seek provincial and federal funding to continue with affordable housing programs, either alone or in conjunction with Capital Region Board partners.
- 5.2 That Council directs County administration to ensure that the municipal census includes a permanent question on income so that aggregate numbers and ages of low income people are known and services can be tailored to them.

Principle 5 Recommendations

5.3 That Strathcona County offers to host a Capital Region Housing Symposium in 2016 or 2017.

Going Forward

- Talk about housing issues facing County citizens and Capital Region partners
- Press other orders of government to respond to changing housing needs throughout fiscal challenges
- Attend workshops and conference sessions about housing
- Remember that housing issues and governments' responses evolve frequently

THANK YOU & QUESTIONS