



2020 Multi-year **BUDGET**

November 18, 2019



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2020 - 2022 Operating Budget

RECONCILIATION

2020 MULTI-YEAR BUDGET RECONCILIATION MUNICIPAL

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
2019 AIP Multi-year Tax Increase/(Decrease)	1.13%	1.03%	0.42%	N/A
<i>Base Delta - Divisions excluding Fiscal Services</i>				
Net base additions/(reductions) prior to additional reductions	\$(133,026)	\$436,016	\$757,125	
Additional reductions	(2,375,111)	(3,128,706)	(2,821,135)	
<i>Net delta</i>	(2,508,137)	(2,692,690)	(2,064,010)	
<i>Base Delta - Fiscal Services</i>				
Remove AIP Tax Requirement	2,472,096	4,775,388	5,811,847	
Add New Tax Requirement	-	(3,113,740)	(7,514,038)	
Net base additions/(reductions) prior to additional reductions	958,044	410,946	3,926,987	
Additional reductions	(1,108,774)	-	-	
<i>Net delta</i>	2,321,366	2,072,594	2,224,796	
<i>Change Requests:</i>				
Net delta in Staffing Increase Requests	(252,396)	(657,058)	(1,488,099)	
Net delta in Initiatives	106,315	925,485	453,738	
Net delta in Operating Impacts	636,590	1,657,899	1,684,320	
<i>Net delta</i>	490,509	1,926,326	649,959	
<i>Other Considerations:</i>				
Rural policing	1,500,000	1,500,000	1,500,000	
RCMP & ES penalties and fines revenue reduction	790,000	1,053,000	1,053,000	
Increase in Edmonton Metropolitan Region Board (EMRB) fees	25,000	75,000	75,000	
Community Energy change in funding source	495,002	466,068	465,968	
<i>Net delta</i>	2,810,002	3,094,068	3,093,968	
2020 Recommended AIP Multi-year \$ Tax Increase/(Decrease)	\$3,113,740	\$4,400,298	\$3,904,713	\$3,236,999
2020 Recommended AIP Multi-year % Tax Increase/(Decrease)	1.42%	1.94%	1.60%	1.24%

Note: Brackets indicate a decrease to the Approved in Principle (AIP) municipal tax rate

2020 MULTI-YEAR BUDGET RECONCILIATION INFRASTRUCTURE & PLANNING SERVICES DIVISION

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
2019 AIP Multi-year Budget Net Impact	\$63,165,640	\$63,561,174	\$63,959,816	N/A
<i>Base Delta:</i>				
Net base additions/(reductions) prior to additional reductions	126,633	(242,855)	26,672	
Additional reductions	(420,272)	(420,272)	(430,272)	
<i>Net delta</i>	(293,639)	(663,127)	(403,600)	
<i>Change Requests:</i>				
Net delta in Staffing Increase Requests	(13,553)	(117,618)	(122,210)	
Net delta in Initiatives	(200,000)	180,000	-	
Net delta in Operating Impacts	308,001	576,249	1,010,874	
<i>Net delta</i>	94,448	638,631	888,664	
<i>Other Considerations:</i>				
N/A	-	-	-	
<i>Net delta</i>	-	-	-	
Total Net Delta	(199,191)	(24,496)	485,064	
2020 Recommended Multi-year Budget Net Impact	\$62,966,449	\$63,536,678	\$64,444,880	\$64,186,066

Note: Brackets indicate a decrease to the Approved in Principle (AIP) Multi-year Budget Net Impact

2020 MULTI-YEAR BUDGET RECONCILIATION COMMUNITY SERVICES DIVISION

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
2019 AIP Multi-year Budget Net Impact	\$97,896,772	\$99,595,044	\$100,437,743	N/A
<i>Base Delta:</i>				
Net base additions/(reductions) prior to additional reductions	(937,784)	(1,354,540)	(936,451)	
Additional reductions	(636,365)	(713,279)	(391,446)	
<i>Net delta</i>	(1,574,149)	(2,067,819)	(1,327,897)	
<i>Change Requests:</i>				
Net delta in Staffing Increase Requests	(116,456)	(322,834)	(311,372)	
Net delta in Initiatives	201,315	60,410	(98,036)	
Net delta in Operating Impacts	488,697	938,818	536,469	
<i>Net delta</i>	573,556	676,394	127,061	
<i>Other Considerations:</i>				
Rural policing	1,500,000	1,500,000	1,500,000	
RCMP & ES penalties and fines revenue reduction	790,000	1,053,000	1,053,000	
<i>Net delta</i>	2,290,000	2,553,000	2,553,000	
Total Net Delta	1,289,407	1,161,575	1,352,164	
2020 Recommended Multi-year Budget Net Impact	\$99,186,179	\$100,756,619	\$101,789,907	\$102,814,486

Note: Brackets indicate a decrease to the Approved in Principle (AIP) Multi-year Budget Net Impact

2020 MULTI-YEAR BUDGET RECONCILIATION CORPORATE SERVICES DIVISION

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
2019 AIP Multi-year Budget Net Impact	\$50,843,893	\$51,373,615	\$51,756,040	N/A
<i>Base Delta:</i>				
Net base additions/(reductions) prior to additional reductions	798,080	2,763,453	2,043,607	
Additional reductions	(1,074,477)	(1,721,673)	(1,725,935)	
<i>Net delta</i>	(276,397)	1,041,780	317,672	
<i>Change Requests:</i>				
Net delta in Staffing Increase Requests	(1,842)	(162,662)	(682,415)	
Net delta in Initiatives	220,000	2,575	(113,226)	
Net delta in Operating Impacts	(160,108)	142,832	136,977	
<i>Net delta</i>	58,050	(17,255)	(658,664)	
<i>Other Considerations:</i>				
N/A	-	-	-	
<i>Net delta</i>	-	-	-	
Total Net Delta	(218,347)	1,024,525	(340,992)	
2020 Recommended Multi-year Budget Net Impact	\$50,625,546	\$52,398,140	\$51,415,048	\$51,121,588

Note: Brackets indicate a decrease to the Approved in Principle (AIP) Multi-year Budget Net Impact

2020 MULTI-YEAR BUDGET RECONCILIATION FINANCIAL AND STRATEGIC MANAGEMENT DIVISION

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
2019 AIP Multi-year Budget Net Impact	\$9,593,449	\$9,558,180	\$9,669,535	N/A
<i>Base Delta:</i>				
Net base additions/(reductions) prior to additional reductions	(201,658)	(842,855)	(491,888)	
Additional reductions	(166,725)	(166,725)	(166,725)	
<i>Net delta</i>	(368,383)	(1,009,580)	(658,613)	
<i>Change Requests:</i>				
Net delta in Staffing Increase Requests	63,400	128,867	(71,613)	
Net delta in Initiatives	(15,000)	877,500	465,000	
Net delta in Operating Impacts	-	-	-	
<i>Net delta</i>	48,400	1,006,367	393,387	
<i>Other Considerations:</i>				
N/A	-	-	-	
<i>Net delta</i>	-	-	-	
Total Net Delta	(319,983)	(3,213)	(265,226)	
2020 Recommended Multi-year Budget Net Impact	\$9,273,466	\$9,554,967	\$9,404,309	\$8,896,406

Note: Brackets indicate a decrease to the Approved in Principle (AIP) Multi-year Budget Net Impact

2020 MULTI-YEAR BUDGET RECONCILIATION SENIOR ADMINISTRATION DIVISION

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
2019 AIP Multi-year Budget Net Impact	\$6,238,642	\$6,504,745	\$6,387,025	N/A
Base Delta:				
Net base additions/(reductions) prior to additional reductions	90,727	112,640	116,318	
Additional reductions	(77,272)	(106,757)	(106,757)	
Net delta	13,455	5,883	9,561	
Change Requests:				
Net delta in Staffing Increase Requests	(183,945)	(182,811)	(300,489)	
Net delta in Initiatives	-	(45,000)	-	
Net delta in Operating Impacts	-	-	-	
Net delta	(183,945)	(227,811)	(300,489)	
Other Considerations:				
Increase in Edmonton Metropolitan Region Board (EMRB) fees	25,000	75,000	75,000	
Net delta	25,000	75,000	75,000	
Total Net Delta	(145,490)	(146,928)	(215,928)	
2020 Recommended Multi-year Budget Net Impact	\$6,093,152	\$6,357,817	\$6,171,097	\$6,174,488

Note: Brackets indicate a decrease to the Approved in Principle (AIP) Multi-year Budget Net Impact

2020 MULTI-YEAR BUDGET RECONCILIATION FISCAL SERVICES

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
2019 AIP Multi-year Budget Net Impact	\$(229,293,661)	\$(232,138,283)	\$(233,758,918)	N/A
Remove AIP Tax Requirement	2,472,096	4,775,388	5,811,847	
Add New Tax Requirement	-	(3,113,740)	(7,514,038)	
Adjusted 2019 AIP Multi-year Budget Net Impact	(226,821,565)	(230,476,635)	(235,461,109)	
Base Delta:				
Net base additions/(reductions) prior to additional reductions	958,044	410,946	3,926,987	
Additional reductions	(1,108,774)	-	-	
Net delta	(150,730)	410,946	3,926,987	
Change Requests:				
Net delta in Staffing Increase Requests	-	-	-	
Net delta in Initiatives	(100,000)	(150,000)	200,000	
Net delta in Operating Impacts	-	-	-	
Net delta	(100,000)	(150,000)	200,000	
Other Considerations:				
Community Energy change in funding source	495,002	466,068	465,968	
Net delta	495,002	466,068	465,968	
Total Net Delta	244,272	727,014	4,592,955	
2020 Recommended Multi-year Budget Net Impact	\$(226,577,293)	\$(229,749,621)	\$(230,868,154)	\$(231,505,677)

Note: Brackets indicate a decrease to the Approved in Principle (AIP) Multi-year Budget Net Impact

2020 - 2022

OPERATING BUDGET DELTA

Infrastructure and Planning Services Division

AIP Staffing Increase Request Delta

SIR Number	SIR Name		F.T.E.	Hours	2020	2021	2022
SIR-17	CANCELLED - (AIP) TPE - Traffic Technologist & Liason (2021)	Original	1.0	-	\$ -	\$ 105,047	\$ 109,639
		Current	-	-	-	-	-
		Delta	(1.0)	-	-	(105,047)	(109,639)
SIR-18	CANCELLED - (AIP) TPE - TEMP NAIT student term increase (2020)	Original	-	606	21,929	21,929	21,929
		Current	-	-	-	-	-
		Delta	-	(606)	(21,929)	(21,929)	(21,929)
		Total Original	1.0	606	21,929	126,976	131,568
		Total Current	-	-	-	-	-
Total Delta AIP Staffing Increase Requests			(1.0)	(606)	(21,929)	(126,976)	(131,568)

New Staffing Increase Requests

SIR-132	TAS - Temp to Perm Agriculture Technician (2020)	1.0	-	8,376	9,358	9,358
Total New Staffing Increase Requests		1.0	-	8,376	9,358	9,358
Net Delta Staffing Increase Requests		-	(606)	\$ (13,553)	\$ (117,618)	\$ (122,210)

Infrastructure Planning Services Division

AIP Initiatives Delta

INIT Number	INIT Name		F.T.E.	Hours	2020	2021	2022
INIT-82	(AIP) TAS - Transportation Tactical Asset Management Plan (2020)	Original	-	-	\$ 200,000	\$ 20,000	\$ 20,000
		Current	-	-	-	200,000	20,000
		Delta	-	-	(200,000)	180,000	-
		Total Original	-	-	200,000	20,000	20,000
		Total Current	-	-	-	200,000	20,000
Total Delta AIP Initiatives			-	-	\$ (200,000)	\$ 180,000	\$ -
Net Delta Initiatives			-	-	\$ (200,000)	\$ 180,000	\$ -

Infrastructure Planning Services Division

AIP Operating Impacts Delta

OPS Number	OPS Name		F.T.E.	Hours	2020	2021	2022
OPS-3	(AIP) AUTO - 1518 - TAS - Multi-Purpose Agricultural Facility (2020)	Original	7.0	2,000	\$ 233,000	\$ 639,350	\$ 1,115,725
		Current	7.0	7,333	541,001	1,215,599	2,126,599
		Delta	-	5,333	308,001	576,249	1,010,874
		Total Original	7.0	2,000	233,000	639,350	1,115,725
		Total Current	7.0	7,333	541,001	1,215,599	2,126,599
Total Delta AIP Operating Impacts			-	5,333	\$ 308,001	\$ 576,249	\$ 1,010,874
Net Delta Operating Impacts			-	5,333	\$ 308,001	\$ 576,249	\$ 1,010,874

Community Services Division

AIP Staffing Increase Requests Delta

SIR Number	SIR Name		F.T.E.	Hours	2020	2021	2022
SIR-109	CANCELLED - (AIP) FCS - Solutions Navigator (2021)	Original	1.0	-	\$ -	\$ 103,783	\$ 98,052
		Delta	-	-	-	-	-
		Delta	(1.0)	-	-	(103,783)	(98,052)
SIR-70	CANCELLED - (AIP) RCMP & ES - Occupational Health and Safety Officer (2020)	Original	1.0	-	116,456	115,268	115,268
		Current	-	-	-	-	-
		Delta	(1.0)	-	(116,456)	(115,268)	(115,268)
SIR-82	CANCELLED - (AIP) FCS - 2019-Early Years Navigator (2021)	Original	1.0	-	-	103,783	98,052
		Current	-	-	-	-	-
		Delta	(1.0)	-	-	(103,783)	(98,052)
		Total Original	3.0	-	116,456	322,834	311,372
		Total Current	-	-	-	-	-
Total Delta AIP Staffing Increase Requests			(3.0)	-	(116,456)	(322,834)	(311,372)

New Staffing Increase Requests

SIR-125	RPC - Community Partner Liaison (Temp) (2020)	-	1,820	-	-	-
Total New Staffing Increase Requests		-	1,820	-	-	-

Net Delta Staffing Increase Requests	(3.0)	1,820	\$ (116,456)	\$ (322,834)	\$ (311,372)
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Community Services Division

AIP Initiatives Delta

INIT Number	INIT Name		F.T.E.	Hours	2020	2021	2022
INIT-102	CANCELLED - (AIP) SCES - Data Systems Intergration (2021)	Original	-	3,640	\$ -	\$ 9,000	\$ 6,000
		Current	-	-	-	-	-
		Delta	-	(3,640)	-	(9,000)	(6,000)
INIT-104	(AIP) SCES - Municipal Emergency Management & Business Continuity Management System (2021)	Original	1.0	-	-	81,835	97,878
		Current	1.0	-	77,057	99,487	98,447
		Delta	-	-	77,057	17,652	569
INIT-115	CANCELLED - (AIP) FCS - Liaison Emergency Social Services (Temp in Place) (2022)	Original	0.5	-	-	-	58,113
		Current	0.0	-	-	-	-
		Delta	(0.5)	-	-	-	(58,113)
INIT-99	(AIP) SCES - Fire & Emergency Services Long Range Plans (2021)	Original	-	-	-	75,000	75,000
		Current	-	-	-	-	-
		Delta	-	-	-	(75,000)	(75,000)
		Total Original	1.5	3,640	-	165,835	236,991
		Total Current	1	-	77,057	99,487	98,447
Total Delta AIP Initiatives			(0.5)	(3,640)	77,057	(66,348)	(138,544)

New Initiatives

INIT-127	RPC - Festival Place Ticketing System Replacement (2020)	-	-	83,750	86,250	-
INIT-131	SCT - Mobility Bus Rural Weekend Service (2020)	-	700	40,508	40,508	40,508
Total Delta New Initiatives		-	700	124,258	126,758	40,508

Net Delta Initiatives	(0.5)	(2,940)	\$ 201,315	\$ 60,410	\$ (98,036)
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Community Services Division AIP Operating Impacts Delta

OPS Number	OPS Name		F.T.E.	Hours	2020	2021	2022
OPS-12	(AIP) AUTO - 1269 - RPC - Annual Program - OSRFS Open Space Planning Revitalization (2020)	Original	1.0	-	\$ 114,174	\$ 129,991	\$ 135,991
		Current	1.0	-	53,647	70,846	113,200
		Delta	-	-	(60,527)	(59,145)	(22,791)
OPS-14	CANCELLED - (AIP) AUTO - 1271 - RPC - Annual Program - OSRFS Open Space Planning Revitalization (2022)	Original	-	-	-	-	24,000
		Current	-	-	-	-	-
		Delta	-	-	-	-	(24,000)
		Total Original	1.0	-	114,174	129,991	159,991
		Total Current	1.0	-	53,647	70,846	113,200
Total Delta AIP Operating Impacts			-	-	(60,527)	(59,145)	(46,791)

New Operating Impacts

OPS-27	AUTO 1496 - SCES - CAD Replacement and Next Generation 911 Transition Project (2020)	2.0	-	549,224	972,527	581,860
OPS-35	AUTO - 1784 - RPC - Josephburg Pickleball Courts - Construction (2020)	-	-	-	-	1,400
OPS-40	AUTO-1610 - RPC - Strathcona Olympiette Centre (2020)	-	-	-	25,436	-
Total Delta New Operating Impacts		2.0	-	549,224	997,963	583,260
Net Delta Operating Impacts		2.0	-	\$ 488,697	\$ 938,818	\$ 536,469

Corporate Services Division

AIP Staffing Increase Request Delta

SIR Number	SIR Name		F.T.E.	Hours	2020	2021	2022
SIR-45	(AIP) HR - TEMP Communications Specialist (Temp in Place) (2020)	Original	-	1,820	\$ 71,779	\$ 115,205	\$ 115,205
		Current	-	1,820	71,779	115,205	48,817
		Delta	-	-	-	-	(66,388)
SIR-48	CANCELLED - (AIP) HR - Admin Support Assistant II (LR/ADV) (Temp in Place) (2022)	Original	1.0	-	-	-	73,553
		Current	-	-	-	-	-
		Delta	(1.0)	-	-	-	(73,553)
SIR-49	(AIP) HR - Senior WPD Advisor (2020) (Temp in Place)	Original	1.0	-	141,513	139,977	139,977
		Current	-	1,820	143,200	141,664	-
		Delta	(1.0)	1,820	1,687	1,687	(139,977)
SIR-50	CANCELLED - (AIP) HR - Advisor (BSS) (Temp in Place) (2021)	Original	1.0	-	-	112,545	108,309
		Current	-	-	-	-	-
		Delta	(1.0)	-	-	(112,545)	(108,309)
SIR-61	(AIP) LLS - Legal Counsel- Bylaw Enforcement & General Legal Matters (2020)	Original	1.0	-	164,451	206,669	206,669
		Current	-	1,820	166,485	209,318	47,414
		Delta	(1.0)	1,820	2,034	2,649	(159,255)
SIR-62	(AIP) LLS - Legal Administrative Support (2020)	Original	1.0	-	-	67,406	82,979
		Current	-	1,820	68,284	84,165	19,258
		Delta	(1.0)	1,820	68,284	16,759	(63,721)
SIR-104	CANCELLED - (AIP) ITS - TEMP Asset and Vendor Admin Support (Temp in Place) (2020)	Original	-	1,820	73,847	71,212	71,212
		Current	-	-	-	-	-
		Delta	-	(1,820)	(73,847)	(71,212)	(71,212)
		Total Original	5.0	3,640	451,590	713,014	797,904
		Total Current	-	7,280	449,748	550,352	115,489
Total Delta AIP Staffing Increase Requests			(5.0)	3,640	\$ (1,842)	\$ (162,662)	\$ (682,415)
Net Delta Staffing Increase Requests			(5.0)	3,640	\$ (1,842)	\$ (162,662)	\$ (682,415)

Corporate Services Division

AIP Initiatives Delta

INIT Number	INIT Name		F.T.E.	Hours	2020	2021	2022
INIT-67	(AIP) HR -Corporate Learning and Development (2021)	Original	1.0	-	\$ -	\$ 156,259	\$ 139,143
		Current	1.0	-	-	157,457	140,441
		Delta	-	-	-	1,198	1,298
INIT-34	(AIP) ITS - Corporate GIS Evolution (2020)	Original	1.0	-	50,000	117,914	114,524
		Current	-	1,820	50,000	119,291	-
		Delta	(1.0)	1,820	-	1,377	(114,524)
		Total Original	2.0	-	50,000	274,173	253,667
		Total Current	1.0	1,820	50,000	276,748	140,441
Total Delta AIP Initiatives			(1.0)	1,820	-	2,575	(113,226)

New Initiatives

INIT-149	ITS - Community Broadband (2020)	-	-	220,000	-	-
Total Delta New Initiatives		-	-	220,000	-	-

Net Delta Initiatives	(1.0)	1,820	\$ 220,000	\$ 2,575	\$ (113,226)
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Corporate Services Division

AIP Operating Impacts Delta

OPS Number	OPS Name		F.T.E.	Hours	2020	2021	2022
OPS-16	(AIP) AUTO - 1534 - FAC - SPSY - Expansion and Modernization (2020)	Original	1.0	-	\$ 361,778	\$ 309,060	\$ 377,491
		Current	1.0	-	169,670	319,892	382,468
		Delta	-	-	(192,108)	10,832	4,977
		Total Original	1.0	-	361,778	309,060	377,491
		Total Current	1.0	-	169,670	319,892	382,468
Total Delta AIP Operating Impacts			-	-	(192,108)	10,832	4,977

New Operating Impacts

OPS-38	(BASE) AUTO - 1286 - FAC - Annual Program	-	-	-	100,000	100,000
OPS-39	AUTO - 2015 - ITS - Disaster Recovery (2020)	-	-	32,000	32,000	32,000
Total Delta New Operating Impacts		-	-	32,000	132,000	132,000
Net Delta Operating Impacts		-	-	\$ (160,108)	\$ 142,832	\$ 136,977

Financial and Strategic Management Division

AIP Staffing Increase Request Delta

SIR Number	SIR Name		F.T.E.	Hours	2020	2021	2022
SIR-112	(AIP) CFIN - Sr. Internal Controls Advisor (Temp in Place) (2020)	Original	1.0	-	\$ 74,136	\$ 144,223	\$ 144,223
		Current	-	1,820	74,970	146,310	72,610
		Delta	(1.0)	1,820	834	2,087	(71,613)
		Total Original	1.0	-	74,136	144,223	144,223
		Total Current	-	1,820	74,970	146,310	72,610
Total Delta AIP Staffing Increase Requests			(1.0)	1,820	834	2,087	(71,613)

New Staffing Increase Requests

SIR-113	CFIN-Senior Treasury Analyst (Temp position) (2020)	-	1,820	62,566	126,780	-
Total New Staffing Increase Requests		-	1,820	62,566	126,780	-

Net Delta Staffing Increase Requests	(1.0)	3,640	\$ 63,400	\$ 128,867	\$ (71,613)
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Financial and Strategic Management Division

AIP Initiatives Delta

INIT Number	INIT Name		F.T.E.	Hours	2020	2021	2022
INIT-32	(AIP) CP - Program Based Budgeting & Reporting (PGBB) (2021)	Original	-	-	\$ 90,000	\$ 210,000	\$ 300,000
		Current	-	-	-	837,500	745,000
		Delta	-	-	(90,000)	627,500	445,000
		Total Original	-	-	90,000	210,000	300,000
		Total Current	-	-	-	837,500	745,000
Total Delta AIP Initiatives			-	-	(90,000)	627,500	445,000

New Initiatives

INIT-159	CFIN - ARO (2020)	-	-	75,000	250,000	20,000
Total Delta New Initiatives		-	-	75,000	250,000	20,000

Net Delta Initiatives	-	-	\$ (15,000)	\$ 877,500	\$ 465,000
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Senior Administration Division

AIP Staffing Increase Request Delta

SIR Number	SIR Name		F.T.E.	Hours	2020	2021	2022
SIR-26	CANCELLED - (AIP) COMC - Internal Communications Specialist (2022)	Original	1.0	-	\$ -	\$ -	\$ 117,678
		Current	-	-	-	-	-
		Delta	(1.0)	-	-	-	(117,678)
SIR-75	CANCELLED - (AIP) COMC - Strategic Information Analyst (2020)	Original	1.0	-	183,945	182,811	182,811
		Current	-	-	-	-	-
		Delta	(1.0)	-	(183,945)	(182,811)	(182,811)
		Total Original	2.0	-	183,945	182,811	300,489
		Total Current	-	-	-	-	-
Total Delta AIP Staffing Increase Requests			(2.0)	-	\$ (183,945)	\$ (182,811)	\$ (300,489)
Net Delta Staffing Increase Requests			(2.0)	-	\$ (183,945)	\$ (182,811)	\$ (300,489)

Senior Administration Division AIP Initiatives Delta

INIT Number	INIT Name		F.T.E.	Hours	2020	2021	2022			
INIT-26	(AIP) COMC - ENTERPRISE-WIDE COMMUNICATIONS SERVICES (2021)	Original	-	-	\$ -	250,000	\$ -			
		Current	-	-	-	205,000				
		Delta	-	-	-	(45,000)	-			
		Total Original	-	-	-	250,000	-			
		Total Current	-	-	-	205,000	-			
Total Delta AIP Initiatives			-	-	\$ -	(45,000)	\$ -			
Net Delta Initiatives						-	-	\$ -	(45,000)	\$ -

Fiscal Services

AIP Initiatives Delta

INIT Number	INIT Name	F.T.E.	Hours	2020	2021	2022	
INIT-14	(AIP) FIS - Enterprise Risk Management (2021)	Original	-	-	\$ 100,000	\$ 250,000	\$ 50,000
		Current	-	-	-	100,000	250,000
		Delta	-	-	(100,000)	(150,000)	200,000
		Total Original	-	-	100,000	250,000	50,000
		Total Current	-	-	-	100,000	250,000
Total Delta AIP Initiatives		-	-	\$ (100,000)	\$ (150,000)	\$ 200,000	
Net Delta Initiatives		-	-	\$ (100,000)	\$ (150,000)	\$ 200,000	

2020 - 2023

CAPITAL BUDGET DELTA

2020 - 2023 CAPITAL DELTA (Non Cash Flow)

BUILDINGS		2020	2021	2022	2023
AUTO - 1285 - (AIP) FAC - Annual Program - Facility Capital Lifecycle (2020)	Original	\$ 2,100,000	\$ -	\$ -	\$ -
	Current	2,900,000	-	-	-
	Delta	800,000	-	-	-
AUTO - 1286 - (AIP) FAC - Annual Program - Facility Capital Lifecycle (2021)	Original	-	2,200,000	-	-
	Current	-	5,500,000	-	-
	Delta	-	3,300,000	-	-
AUTO - 1287 - (AIP) FAC - Annual Program - Facility Capital Lifecycle (2022)	Original	-	-	2,300,000	-
	Current	-	-	3,000,000	-
	Delta	-	-	700,000	-
AUTO - 1288 - (AIP) FAC - Annual Program - Facility Capital Lifecycle (2023)	Original	-	-	-	2,400,000
	Current	-	-	-	3,800,000
	Delta	-	-	-	1,400,000
AUTO - 1354 - (AIP) TAS - Annual Program - Parking Lot Rehab (2020)	Original	900,000	-	-	-
	Current	600,000	-	-	-
	Delta	(300,000)	-	-	-
AUTO - 1383 - (AIP) TAS - Annual Program - Parking Lot Rehab (2021)	Original	-	800,000	-	-
	Current	-	600,000	-	-
	Delta	-	(200,000)	-	-
AUTO - 2012 - UT - South Cooking Lake Residential Water Fill Station (2020)	Original	-	-	-	-
	Current	2,000,000	-	-	-
	Delta	2,000,000	-	-	-
AUTO - 1518 - (AIP) TAS - Multi-Purpose Agricultural Facility (2020)	Original	24,300,000	-	-	-
	Current	36,000,000	-	-	-
	Delta	11,700,000	-	-	-
AUTO - 1789 - RPC - Multi Sport and Wellness Centre_DLU - (2021)	Original	-	-	-	-
	Current	-	5,000,000	-	-
	Delta	-	5,000,000	-	-
AUTO - 1789 - RPC - Multi Sport and Wellness Centre_C - (2022)	Original	-	-	-	-
	Current	-	-	40,000,000	-
	Delta	-	-	40,000,000	-
AUTO - 860 - TAS - Agriculture Services Shop - Bremner Site (2023)	Original	-	-	-	-
	Current	-	-	-	5,000,000
	Delta	-	-	-	5,000,000
AUTO - 1610 - RPC - Strathcona Olympiette Center (2020)	Original	-	-	-	-
	Current	3,000,000	-	-	-
	Delta	3,000,000	-	-	-
AUTO - 2013 - FAC - Building Security Improvements (2020)	Original	-	-	-	-
	Current	137,650	-	-	-
	Delta	137,650	-	-	-
TOTAL BUILDINGS	Total Original	27,300,000	3,000,000	2,300,000	2,400,000
	Total Current	44,637,650	11,100,000	43,000,000	8,800,000
	Total Delta	\$ 17,337,650	\$ 8,100,000	\$ 40,700,000	\$ 6,400,000

HARDWARE SOFTWARE/ELECTRONICS		2020	2021	2022	2023
AUTO - 1310 - (AIP) ITS - Annual Program - Corporate Infrastructure Replacement (2020)	Original	\$ 864,800	\$ -	\$ -	\$ -
	Current	1,899,891	-	-	-
	Delta	1,035,091	-	-	-
AUTO - 1311 - (AIP) ITS - Annual Program - Corporate Infrastructure Replacement (2021)	Original	-	1,434,701	-	-
	Current	-	1,565,092	-	-
	Delta	-	130,391	-	-
AUTO - 1312 - (AIP) ITS - Annual Program - Corporate Infrastructure Replacement (2022)	Original	-	-	1,360,382	-
	Current	-	-	2,410,935	-
	Delta	-	-	1,050,553	-
AUTO - 1313 - (AIP) ITS - Annual Program - Corporate Infrastructure Replacement (2023)	Original	-	-	-	1,002,092
	Current	-	-	-	1,626,111
	Delta	-	-	-	624,019
AUTO - 1366 - LIB - Annual Program - IT Infrastructure Replacement (2020)	Original	118,383	-	-	-
	Current	106,151	-	-	-
	Delta	(12,232)	-	-	-
AUTO - 1367 - LIB - Annual Program - IT Infrastructure Replacement (2021)	Original	-	48,579	-	-
	Current	-	44,272	-	-
	Delta	-	(4,307)	-	-
AUTO - 1368 - LIB - Annual Program - IT Infrastructure Replacement (2022)	Original	-	-	55,568	-
	Current	-	-	56,151	-
	Delta	-	-	583	-
AUTO - 1369 - LIB - Annual Program - IT Infrastructure Replacement (2023)	Original	-	-	-	56,124
	Current	-	-	-	58,222
	Delta	-	-	-	2,098
CANCELLED - AUTO - 1877 - ITS - Mobile Device Replacements Lifecycle (2020)	Original	450,000	-	-	-
	Current	-	-	-	-
	Delta	(450,000)	-	-	-
CANCELLED - AUTO - 1878 - ITS - Mobile Device Replacements Lifecycle (2021)	Original	-	450,000	-	-
	Current	-	-	-	-
	Delta	-	(450,000)	-	-
CANCELLED - AUTO - 1872 - ITS - Mobile Device Replacements Lifecycle (2022)	Original	-	-	450,000	-
	Current	-	-	-	-
	Delta	-	-	(450,000)	-
CANCELLED - AUTO - 1873 - ITS - Mobile Device Replacements Lifecycle (2023)	Original	-	-	-	450,000
	Current	-	-	-	-
	Delta	-	-	-	(450,000)
AUTO - 1496 - SCES - CAD Replacement and Next Generation 9-1-1 Transition Project (2020)	Original	-	-	-	-
	Current	2,188,000	-	-	-
	Delta	2,188,000	-	-	-
AUTO - 2015 - ITS - Disaster Recovery (2021)	Original	-	-	-	-
	Current	-	300,000	-	-
	Delta	-	300,000	-	-
TOTAL HARDWARE SOFTWARE/ELECTRONICS	Total Original	1,433,183	1,933,280	1,865,950	1,508,216
	Total Current	4,194,042	1,909,364	2,467,086	1,684,333
	Total Delta	\$ 2,760,859	\$ (23,916)	\$ 601,136	\$ 176,117

MACHINERY & EQUIPMENT		2020	2021	2022	2023
AUTO - 1193 - (AIP) RPC - Annual Program - Recreation Equipment (2022)	Original	\$ -	\$ -	\$ 436,300	\$ -
	Current	-	-	466,117	-
	Delta	-	-	29,817	-
AUTO - 1194 - (AIP) RPC - Annual Program - Recreation Equipment (2023)	Original	-	-	-	501,000
	Current	-	-	-	505,123
	Delta	-	-	-	4,123
AUTO - 1278 - (AIP) SCES - Annual Program - Equipment Replacement (2022)	Original	-	-	2,500,000	-
	Current	-	-	2,540,000	-
	Delta	-	-	40,000	-
AUTO - 1361 - LIB Annual - Library Collection Replacement (2020)	Original	603,059	-	-	-
	Current	599,879	-	-	-
	Delta	(3,180)	-	-	-
AUTO - 1362 - LIB - Annual Program - Library Collection Replacement (2021)	Original	-	603,059	-	-
	Current	-	599,879	-	-
	Delta	-	(3,180)	-	-
AUTO - 1110 - LIB - Replace Radio Frequency Ident. (RFID) Equipment (2020)	Original	209,121	-	-	-
	Current	15,345	-	-	-
	Delta	(193,776)	-	-	-
AUTO - 1848 - LIB - Replace Radio Frequency Ident. (RFID) Equipment (2021)	Original	-	-	-	-
	Current	-	194,654	-	-
	Delta	-	194,654	-	-
AUTO - 1462 - LIB - Replace Radio Frequency Ident. (RFID) Equipment (2022)	Original	-	-	30,914	-
	Current	-	-	30,666	-
	Delta	-	-	(248)	-
CANCELLED - AUTO - 1466 - LIB Replace Radio Frequency Ident. (RFID) Equipment (2023)	Original	-	-	-	18,300
	Current	-	-	-	-
	Delta	-	-	-	(18,300)
AUTO - 1952 - UT - CCTV Pole Camera (2020)	Original	-	-	-	-
	Current	24,000	-	-	-
	Delta	24,000	-	-	-
AUTO - 1830 - TAS - Tractor & Arm for Mower Unit (2020)	Original	-	-	-	-
	Current	170,000	-	-	-
	Delta	170,000	-	-	-
CANCELLED - AUTO - 1556 - LIB Replace Furniture - Chairs/Stools (2020)	Original	214,417	-	-	-
	Current	-	-	-	-
	Delta	(214,417)	-	-	-
CANCELLED - AUTO - 1852 - LIB Replace Furniture - Chairs/Stools (2021)	Original	-	223,080	-	-
	Current	-	-	-	-
	Delta	-	(223,080)	-	-
AUTO - 1853 - LIB - Replace Furniture - Chairs/Stools (2022)	Original	-	-	227,541	-
	Current	-	-	225,716	-
	Delta	-	-	(1,825)	-
AUTO - 1463 - LIB - Replace Book Return Bin (2022)	Original	-	-	11,593	-
	Current	-	-	11,500	-
	Delta	-	-	(93)	-

MACHINERY & EQUIPMENT		2020	2021	2022	2023
AUTO - 1854 - LIB - Replace Furniture - Chairs/Stools (2023)	Original	-	-	-	232,092
	Current	-	-	-	230,907
	Delta	-	-	-	(1,185)
CANCELLED - AUTO - 1555 - LIB Replace Furniture - Upholstered (2023)	Original	-	-	-	101,303
	Current	-	-	-	-
	Delta	-	-	-	(101,303)
AUTO - 2009 - TAS - Livestock Emergency Response Equipment (2023)	Original	-	-	-	-
	Current	-	-	-	50,000
	Delta	-	-	-	50,000
TOTAL MACHINERY & EQUIPMENT	Total Original	1,026,597	826,139	3,206,348	852,695
	Total Current	809,224	794,533	3,273,999	786,030
	Total Delta	\$ (217,373)	\$ (31,606)	\$ 67,651	\$ (66,665)

PARKS & OPEN SPACE DEVELOPMENT		2020	2021	2022	2023
AUTO - 1269 - (AIP) RPC - Annual Program - Open Space Planning (2020)	Original	\$ 1,000,000	\$ -	\$ -	\$ -
	Current	1,464,560	-	-	-
	Delta	464,560	-	-	-
TOTAL PARKS & OPEN SPACE DEVELOPMENT	Total Original	1,000,000	-	-	-
	Total Current	1,464,560	-	-	-
	Total Delta	\$ 464,560	\$ -	\$ -	\$ -

ROADWAY INFRASTRUCTURE		2020	2021	2022	2023
AUTO - 1344 - (AIP) TAS - Annual Program - Rural Road Rehab Program (2020)	Original	\$ 11,300,000	\$ -	\$ -	\$ -
	Current	8,300,000	-	-	-
	Delta	(3,000,000)	-	-	-
AUTO - 1393 - (AIP) TAS - Annual Program - Rural Road Rehab (2021)	Original	-	5,600,000	-	-
	Current	-	8,500,000	-	-
	Delta	-	2,900,000	-	-
AUTO - 1394 - (AIP) TAS - Annual Program - Rural Road Rehab (2022)	Original	-	-	6,300,000	-
	Current	-	-	8,500,000	-
	Delta	-	-	2,200,000	-
AUTO - 1395 - (AIP) TAS - Annual Program - Rural Road Rehab (2023)	Original	-	-	-	7,800,000
	Current	-	-	-	8,500,000
	Delta	-	-	-	700,000
AUTO - 1345 - (AIP) TAS - Annual Program - Bridge Replacement Project (2020)	Original	1,950,000	-	-	-
	Current	1,250,000	-	-	-
	Delta	(700,000)	-	-	-
AUTO - 1346 - (AIP) TPE - Annual Program - Traffic & Pedestrian Safety Improvements (2020)	Original	670,000	-	-	-
	Current	600,000	-	-	-
	Delta	(70,000)	-	-	-
AUTO - 1399 - (AIP) TPE - Annual Program - Traffic & Pedestrian Safety Improvements (2021)	Original	-	670,000	-	-
	Current	-	600,000	-	-
	Delta	-	(70,000)	-	-
AUTO - 1400 - (AIP) TPE - Annual Program - Traffic & Pedestrian Safety Improvements (2022)	Original	-	-	670,000	-
	Current	-	-	600,000	-
	Delta	-	-	(70,000)	-
AUTO - 1401 - (AIP) TPE - Annual Program - Traffic & Pedestrian Safety Improvements (2023)	Original	-	-	-	670,000
	Current	-	-	-	600,000
	Delta	-	-	-	(70,000)
AUTO - 1347 - (AIP) TPE - Annual Program - Traffic Signal / Intersection Replacements (2020)	Original	930,400	-	-	-
	Current	830,400	-	-	-
	Delta	(100,000)	-	-	-
AUTO - 1404 - (AIP) TPE - Annual Program - Traffic Signal / Intersection Replacements (2021)	Original	-	930,400	-	-
	Current	-	830,400	-	-
	Delta	-	(100,000)	-	-
AUTO - 1405 - (AIP) TPE - Annual Program - Traffic Signal / Intersection Replacements (2022)	Original	-	-	930,400	-
	Current	-	-	830,400	-
	Delta	-	-	(100,000)	-
AUTO - 1406 - (AIP) TPE - Annual Program - Traffic Signal / Intersection Replacements (2023)	Original	-	-	-	930,400
	Current	-	-	-	830,400
	Delta	-	-	-	(100,000)
AUTO - 1353 - (AIP) TAS - Annual Program - Urban Roads Rehab (2020)	Original	11,400,000	-	-	-
	Current	8,500,000	-	-	-
	Delta	(2,900,000)	-	-	-
AUTO - 1374 - (AIP) TAS - Annual Program - Urban Roads Rehab (2022)	Original	-	-	10,300,000	-
	Current	-	-	13,500,000	-
	Delta	-	-	3,200,000	-

ROADWAY INFRASTRUCTURE		2020	2021	2022	2023
AUTO - 1375 - (AIP) TAS - Annual Program - Urban Roads Rehab (2023)	Original	-	-	-	12,300,000
	Current	-	-	-	13,700,000
	Delta	-	-	-	1,400,000
AUTO - 1355 - (AIP) TPE - Annual Program - Sidewalk Missing Links (2020)	Original	795,000	-	-	-
	Current	595,000	-	-	-
	Delta	(200,000)	-	-	-
AUTO - 1414 - (AIP) TPE - Annual Program - Sidewalk Missing Links (2021)	Original	-	795,000	-	-
	Current	-	595,000	-	-
	Delta	-	(200,000)	-	-
AUTO - 1415 - (AIP) TPE - Annual Program - Sidewalk Missing Links (2022)	Original	-	-	795,000	-
	Current	-	-	595,000	-
	Delta	-	-	(200,000)	-
AUTO - 1416 - (AIP) TPE - Annual Program - Sidewalk Missing Links (2023)	Original	-	-	-	795,000
	Current	-	-	-	595,000
	Delta	-	-	-	(200,000)
AUTO - 847 - (AIP) TPE - NOY- Rge Rd 232, Aurum Access to Twp Rd 534_1B_CFL (2021)	Original	2,125,000	-	-	-
	Current	-	2,275,000	-	-
	Delta	(2,125,000)	2,275,000	-	-
AUTO - 1160 - (AIP) TPE - WYE- Rge Rd 231, Wye Rd to Hillshire Blvd_DLU (2022)	Original	975,000	-	-	-
	Current	-	-	975,000	-
	Delta	(975,000)	-	975,000	-
AUTO - 1321 - (AIP) TPE - SHP - Broadway Blvd and Broadview Dr Roundabout_C (2021)	Original	500,000	-	-	-
	Current	-	500,000	-	-
	Delta	(500,000)	500,000	-	-
AUTO - 1164 - (AIP) TPE - WYE - Sherwood Dr, Ash St to Village Dr_C (2020)	Original	2,025,000	-	-	-
	Current	2,475,000	-	-	-
	Delta	450,000	-	-	-
AUTO - 1139 - (AIP) TPE - HLD - Rge Rd 214 and Twp Rd 554 intersection_2A-2_C (2023)	Original	-	3,090,000	-	-
	Current	-	-	-	3,090,000
	Delta	-	(3,090,000)	-	3,090,000
AUTO - 1904 - TPE - WYE - Rge Rd 233, Ash St to Balmoral Way_L (2022)	Original	-	-	-	-
	Current	-	-	3,000,000	-
	Delta	-	-	3,000,000	-
TOTAL ROADWAY INFRASTRUCTURE	Total Original	32,670,400	11,085,400	18,995,400	22,495,400
	Total Current	22,550,400	13,300,400	28,000,400	27,315,400
	Total Delta	\$ (10,120,000)	\$ 2,215,000	\$ 9,005,000	\$ 4,820,000

UTILITIES					
		2020	2021	2022	2023
AUTO - 1453 - (AIP) UT - Annual Program - Rollout Carts (2020)	Original	\$ 91,700	\$ -	\$ -	\$ -
	Current	143,200	-	-	-
	Delta	51,500	-	-	-
AUTO - 1547 - (AIP) UT - Annual Program - Rollout Carts (2021)	Original	-	92,625	-	-
	Current	-	160,700	-	-
	Delta	-	68,075	-	-
AUTO - 1564 - (AIP) UT - Annual Program - Rollout Carts (2022)	Original	-	-	93,550	-
	Current	-	-	188,500	-
	Delta	-	-	94,950	-
AUTO - 1565 - (AIP) UT - Annual Program - Rollout Carts (2023)	Original	-	-	-	94,500
	Current	-	-	-	221,000
	Delta	-	-	-	126,500
AUTO - 1715 - (AIP) UT - Annual Program - Infrastructure Renewal - Utilities Lifecycle Management (2020)	Original	370,000	-	-	-
	Current	612,000	-	-	-
	Delta	242,000	-	-	-
AUTO - 1716 - (AIP) UT - Annual Program - Infrastructure Renewal - Utilities Lifecycle Management (2021)	Original	-	370,000	-	-
	Current	-	612,000	-	-
	Delta	-	242,000	-	-
AUTO - 1717 - (AIP) UT - Annual Program - Infrastructure Renewal - Utilities Lifecycle Management (2022)	Original	-	-	400,000	-
	Current	-	-	600,000	-
	Delta	-	-	200,000	-
AUTO - 1718 - (AIP) UT - Annual Program - Infrastructure Renewal - Utilities Lifecycle Management (2023)	Original	-	-	-	400,000
	Current	-	-	-	600,000
	Delta	-	-	-	200,000
AUTO - 1953 - UT - SERTS Sewer Trunk Line Abandonment (2020)	Original	-	-	-	-
	Current	80,000	-	-	-
	Delta	80,000	-	-	-
TOTAL UTILITIES	Total Original	461,700	462,625	493,550	494,500
	Total Current	835,200	772,700	788,500	821,000
	Total Delta	\$ 373,500	\$ 310,075	\$ 294,950	\$ 326,500

VEHICLES		2020	2021	2022	2023
AUTO - 1215 - (AIP) FLT - Annual Program - Vehicle & Equipment Fleet Replacements (2020)	Original	\$ 2,410,125	\$ -	\$ -	\$ -
	Current	2,761,180	-	-	-
	Delta	351,055	-	-	-
AUTO - 1216 - (AIP) FLT - Annual Program - Vehicle & Equipment Fleet Replacements (2021)	Original	-	1,996,450	-	-
	Current	-	2,865,100	-	-
	Delta	-	868,650	-	-
AUTO - 1217 - (AIP) FLT - Annual Program - Vehicle & Equipment Fleet Replacements (2022)	Original	-	-	1,809,590	-
	Current	-	-	2,002,190	-
	Delta	-	-	192,600	-
AUTO - 1218 - (AIP) FLT - Annual Program - Vehicle & Equipment Fleet Replacements (2023)	Original	-	-	-	2,798,250
	Current	-	-	-	2,337,180
	Delta	-	-	-	(461,070)
AUTO - 1298 - (AIP) FLT - Annual Program - Transit Replacements (2020)	Original	2,009,400	-	-	-
	Current	2,304,400	-	-	-
	Delta	295,000	-	-	-
AUTO - 1299 - (AIP) FLT - Annual Program - Transit Replacements (2021)	Original	-	2,775,700	-	-
	Current	-	3,085,700	-	-
	Delta	-	310,000	-	-
AUTO - 1300 - (AIP) FLT - Annual Program - Transit Replacements (2022)	Original	-	-	3,206,200	-
	Current	-	-	3,153,700	-
	Delta	-	-	(52,500)	-
AUTO - 1301 - (AIP) FLT - Annual Program - Transit Replacements (2023)	Original	-	-	-	2,871,200
	Current	-	-	-	2,472,076
	Delta	-	-	-	(399,124)
AUTO - 1458 - (AIP) UT - Annual Program - Utilities Fleet Addition & Replacement (2020)	Original	108,500	-	-	-
	Current	384,900	-	-	-
	Delta	276,400	-	-	-
AUTO - 1550 - (AIP) UT - Annual Program - Utilities Fleet Addition & Replacement (2021)	Original	-	144,800	-	-
	Current	-	119,000	-	-
	Delta	-	(25,800)	-	-
AUTO - 1579 - (AIP) UT - Annual Program - Utilities Fleet Addition & Replacement (2022)	Original	-	-	492,800	-
	Current	-	-	261,400	-
	Delta	-	-	(231,400)	-
AUTO - 1580 - (AIP) UT - Annual Program - Utilities Fleet Addition & Replacement (2023)	Original	-	-	-	737,100
	Current	-	-	-	209,600
	Delta	-	-	-	(527,500)
AUTO - 1862 - (AIP) FLT - Annual Program - Transit Capital Refurb (2020)	Original	603,000	-	-	-
	Current	513,000	-	-	-
	Delta	(90,000)	-	-	-
AUTO - 1863 - (AIP) FLT - Annual Program - Transit Capital Refurb (2021)	Original	-	603,000	-	-
	Current	-	611,000	-	-
	Delta	-	8,000	-	-
AUTO - 1864 - (AIP) FLT - Annual Program - Transit Capital Refurb (2022)	Original	-	-	603,000	-
	Current	-	-	691,500	-
	Delta	-	-	88,500	-

VEHICLES		2020	2021	2022	2023
AUTO - 1865 - (AIP) FLT - Annual Program - Transit Capital Refurb (2023)	Original	-	-	-	603,000
	Current	-	-	-	691,500
	Delta	-	-	-	88,500
AUTO - 1866 - (AIP) FLT - Annual Program - Vehicle & Equipment Capital Refurb (2020)	Original	535,000	-	-	-
	Current	250,000	-	-	-
	Delta	(285,000)	-	-	-
AUTO - 1867 - (AIP) FLT - Annual Program - Vehicle & Equipment Capital Refurb (2021)	Original	-	495,000	-	-
	Current	-	375,000	-	-
	Delta	-	(120,000)	-	-
AUTO - 1869 - (AIP) FLT - Annual Program - Vehicle & Equipment Capital Refurb (2023)	Original	-	-	-	546,000
	Current	-	-	-	250,000
	Delta	-	-	-	(296,000)
AUTO - 1787 - (AIP) FLT - Replace Recycled Fleet Program (2020)	Original	1,450,000	-	-	-
	Current	-	1,450,000	-	-
	Delta	(1,450,000)	1,450,000	-	-
TOTAL VEHICLES	Total Original	7,116,025	6,014,950	6,111,590	7,555,550
	Total Current	6,213,480	8,505,800	6,108,790	5,960,356
	Total Delta	\$ (902,545)	\$ 2,490,850	\$ (2,800)	\$ (1,595,194)
GRAND TOTAL	Total Original	71,007,905	23,322,394	32,972,838	35,306,361
	Total Current	80,704,556	36,382,797	83,638,775	45,367,119
	Total Delta	\$ 9,696,651	\$ 13,060,403	\$ 50,665,937	\$ 10,060,758

2020 - 2023
Multi-year

OPERATING BUDGET

Multiyear Operating Budget Summary Consolidated

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
500 - Revenue				
110 - Property Taxes	\$ 233,196,788	\$ 241,759,235	\$ 256,444,932	\$ 265,327,611
120 - Government Grants	6,847,858	6,854,258	6,860,376	6,866,376
124 - Utility User Rates	56,840,209	58,500,389	60,165,069	62,115,558
130 - User Fees & Charges	39,218,115	39,864,343	39,995,650	41,015,497
145 - Penalties and Fines	6,175,855	5,912,855	5,912,855	5,912,855
150 - Investment Income	9,444,980	9,361,316	9,122,234	8,886,664
155 - Other Revenues	8,627,102	8,877,151	8,508,907	8,449,168
Total 500 - Revenue	<u>360,350,907</u>	<u>371,129,547</u>	<u>387,010,023</u>	<u>398,573,729</u>
600 - Expense				
200 - Salaries & Wages	153,677,146	155,648,509	155,339,721	155,449,898
205 - Employee Benefits	29,553,250	29,896,311	29,785,131	29,826,588
210 - Training & Development	2,830,527	2,839,951	2,826,742	2,843,350
215 - Business Expenses	1,231,740	1,363,679	1,299,724	1,277,327
220 - Advertising & Printing	2,471,388	2,476,071	2,530,273	2,472,757
225 - Professional Services	4,651,992	4,507,799	3,853,466	3,696,045
230 - Insurance	1,621,762	1,702,286	1,769,002	1,817,057
235 - Rentals & Leases	3,502,630	3,236,748	3,241,335	3,162,318
240 - Contracted Services	50,211,307	49,936,023	49,553,275	49,267,131
245 - Supplies & Materials	42,746,839	44,537,062	45,640,268	47,244,107
250 - Repairs & Maintenance	7,230,648	7,490,024	7,808,874	7,902,743
255 - Equipment Purchases	2,116,238	2,100,927	2,147,916	2,161,934
260 - Utilities	8,624,037	8,901,796	9,393,732	9,646,932
265 - Telecommunications	1,088,995	1,089,759	1,096,782	1,093,027
270 - Interest on Debt	6,144,467	6,119,742	6,018,176	5,935,515
275 - Grants & Requisitions	2,838,139	2,918,620	2,948,815	2,977,568
280 - Other Expenses	1,804,472	1,845,100	1,914,594	2,615,786
281 - Interprogram	0	0	0	0
315 - Amortization Expense	55,917,394	52,273,408	53,975,442	53,975,442
Total 600 - Expense	<u>378,262,971</u>	<u>378,883,815</u>	<u>381,143,268</u>	<u>383,365,525</u>
Net Revenues/(Expenses)	<u>(17,912,064)</u>	<u>(7,754,268)</u>	<u>5,866,755</u>	<u>15,208,204</u>
700 - Non-Operating Items				
405 - From Reserve	16,014,517	15,592,824	9,554,772	8,405,296
410 - To Capital	(592,879)	(592,879)	(603,059)	(603,059)
415 - To Reserve	(43,297,232)	(48,810,301)	(57,649,158)	(66,416,740)
425 - Loan Funds Repaid	1,418,025	1,453,528	1,490,874	1,526,163
431 - Long Term Debt Repaid	(11,676,511)	(12,246,210)	(12,723,431)	(12,187,199)
Total 700 - Non-Operating Items	<u>(38,134,080)</u>	<u>(44,603,038)</u>	<u>(59,930,002)</u>	<u>(69,275,539)</u>
Non-Cash Adjustment	56,046,144	52,357,306	54,063,247	54,067,335
Net Impact For Budget Purposes	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Multiyear Operating Budget Summary Municipal

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
500 - Revenue				
110 - Property Taxes	\$ 223,304,012	\$ 231,597,219	\$ 245,688,622	\$ 253,983,490
120 - Government Grants	6,285,295	6,291,695	6,297,813	6,303,813
130 - User Fees & Charges	37,990,114	38,616,430	38,727,428	39,744,087
145 - Penalties and Fines	6,015,855	5,752,855	5,752,855	5,752,855
150 - Investment Income	7,966,214	7,819,458	7,592,629	7,365,801
155 - Other Revenues	8,464,945	8,714,994	8,346,750	8,287,011
Total 500 - Revenue	290,026,435	298,792,651	312,406,097	321,437,057
600 - Expense				
200 - Salaries & Wages	138,646,043	140,106,762	139,485,724	139,323,565
205 - Employee Benefits	26,495,118	26,764,325	26,612,644	26,620,665
210 - Training & Development	2,504,782	2,513,730	2,500,036	2,516,137
215 - Business Expenses	1,167,853	1,298,784	1,233,818	1,212,410
220 - Advertising & Printing	1,900,704	1,892,186	1,932,538	1,860,532
225 - Professional Services	4,117,333	4,039,026	3,444,952	3,287,270
230 - Insurance	1,621,762	1,702,286	1,769,002	1,817,057
235 - Rentals & Leases	3,100,137	2,826,853	2,827,486	2,740,763
240 - Contracted Services	41,222,815	40,822,314	40,249,550	39,770,938
245 - Supplies & Materials	19,054,530	19,817,260	19,852,036	20,352,831
250 - Repairs & Maintenance	5,054,734	5,249,898	5,502,594	5,528,303
255 - Equipment Purchases	1,909,047	1,873,186	1,938,305	1,947,143
260 - Utilities	8,708,071	8,987,702	9,481,648	9,780,347
265 - Telecommunications	932,315	931,008	935,921	930,008
270 - Interest on Debt	3,062,781	3,091,846	3,271,185	3,385,346
275 - Grants & Requisitions	2,838,139	2,918,620	2,948,815	2,977,568
280 - Other Expenses	1,705,055	1,744,888	1,813,570	2,513,936
281 - Interprogram	(3,675,674)	(3,686,240)	(3,675,613)	(3,714,864)
315 - Amortization Expense	46,998,927	43,498,713	45,154,509	45,154,509
Total 600 - Expense	307,364,472	306,393,147	307,278,720	308,004,464
Net Revenues/(Expenses)	(17,338,037)	(7,600,496)	5,127,377	13,432,593
700 - Non-Operating Items				
405 - From Reserve	14,459,346	14,212,241	8,282,296	7,173,290
415 - To Reserve	(38,741,729)	(44,174,724)	(52,047,140)	(59,918,431)
425 - Loan Funds Repaid	1,418,025	1,453,528	1,490,874	1,526,163
431 - Long Term Debt Repaid	(6,876,698)	(7,473,160)	(8,095,721)	(7,460,017)
Total 700 - Non-Operating Items	(29,741,056)	(35,982,115)	(50,369,691)	(58,678,995)
Non-Cash Adjustment	47,079,093	43,582,611	45,242,314	45,246,402
Net Impact For Budget Purposes	\$ -	\$ -	\$ -	\$ -

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Infrastructure & Planning Services				
500 - Revenue				
120 - Government Grants	\$ 183,361	\$ 183,361	\$ 183,361	\$ 183,361
130 - User Fees & Charges	4,025,670	4,026,123	4,167,883	4,861,658
145 - Penalties and Fines	17,000	17,000	17,000	17,000
155 - Other Revenues	326,927	330,879	335,850	341,841
Total 500 - Revenue	4,552,958	4,557,363	4,704,094	5,403,860
600 - Expense				
200 - Salaries & Wages	24,081,776	24,424,525	24,890,619	24,983,618
205 - Employee Benefits	4,525,871	4,574,584	4,658,895	4,676,463
210 - Training & Development	445,316	442,520	445,059	450,575
215 - Business Expenses	406,974	413,117	416,621	419,900
220 - Advertising & Printing	531,292	565,266	584,866	590,766
225 - Professional Services	740,926	825,926	602,426	754,426
230 - Insurance	0	30,000	50,000	50,000
235 - Rentals & Leases	1,734,719	1,785,586	1,875,285	1,875,759
240 - Contracted Services	12,413,393	9,290,162	9,347,228	9,401,268
245 - Supplies & Materials	5,019,284	5,054,615	5,124,156	5,121,906
250 - Repairs & Maintenance	164,614	189,774	367,757	369,757
255 - Equipment Purchases	175,923	175,923	170,923	170,923
260 - Utilities	2,238,776	2,284,428	2,565,848	2,647,185
265 - Telecommunications	159,500	162,963	164,963	167,963
275 - Grants & Requisitions	215,000	215,000	215,000	215,000
280 - Other Expenses	96,636	96,643	96,649	96,656
281 - Interprogram	(116,264)	(136,662)	(176,582)	(176,910)
Total 600 - Expense	52,833,736	50,394,370	51,399,713	51,815,255
Net Revenues/(Expenses)	(48,280,778)	(45,837,007)	(46,695,619)	(46,411,395)
700 - Non-Operating Items				
405 - From Reserve	1,654,507	1,640,507	1,590,917	1,565,507
415 - To Reserve	(16,340,178)	(19,340,178)	(19,340,178)	(19,340,178)
Total 700 - Non-Operating Items	(14,685,671)	(17,699,671)	(17,749,261)	(17,774,671)
Net Impact For Budget Purposes	\$ (62,966,449)	\$ (63,536,678)	\$ (64,444,880)	\$ (64,186,066)

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Community Services				
500 - Revenue				
120 - Government Grants	\$ 5,340,422	\$ 5,346,822	\$ 5,352,940	\$ 5,358,940
130 - User Fees & Charges	29,257,673	29,464,756	29,630,174	29,838,058
145 - Penalties and Fines	4,598,855	4,335,855	4,335,855	4,335,855
155 - Other Revenues	6,443,850	6,763,850	6,443,850	6,443,850
Total 500 - Revenue	45,640,800	45,911,283	45,762,819	45,976,703
600 - Expense				
200 - Salaries & Wages	79,871,821	80,409,445	80,646,539	80,792,499
205 - Employee Benefits	14,203,120	14,265,842	14,306,951	14,354,394
210 - Training & Development	1,087,796	1,089,751	1,094,985	1,106,681
215 - Business Expenses	542,184	670,954	582,111	586,972
220 - Advertising & Printing	912,761	889,618	876,196	892,134
225 - Professional Services	290,385	299,985	291,435	292,385
230 - Insurance	330	330	330	330
235 - Rentals & Leases	674,741	753,040	756,374	769,177
240 - Contracted Services	22,074,762	22,484,806	22,557,516	23,029,218
245 - Supplies & Materials	5,019,768	5,186,117	5,230,944	5,305,183
250 - Repairs & Maintenance	1,332,773	1,416,312	1,430,739	1,456,450
255 - Equipment Purchases	1,274,892	1,283,326	1,354,713	1,363,053
260 - Utilities	5,198,439	5,321,936	5,477,449	5,600,987
265 - Telecommunications	355,755	355,152	355,925	356,606
275 - Grants & Requisitions	1,694,401	1,724,882	1,755,077	1,783,830
280 - Other Expenses	567,930	598,446	604,495	612,804
281 - Interprogram	5,956,106	6,019,293	6,068,359	6,100,643
Total 600 - Expense	141,057,964	142,769,235	143,390,138	144,403,346
Net Revenues/(Expenses)	(95,417,164)	(96,857,952)	(97,627,319)	(98,426,643)
700 - Non-Operating Items				
405 - From Reserve	881,878	903,176	687,255	645,000
415 - To Reserve	(4,650,893)	(4,801,843)	(4,849,843)	(5,032,843)
Total 700 - Non-Operating Items	(3,769,015)	(3,898,667)	(4,162,588)	(4,387,843)
Net Impact For Budget Purposes	\$ (99,186,179)	\$ (100,756,619)	\$ (101,789,907)	\$ (102,814,486)

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Corporate Services				
500 - Revenue				
130 - User Fees & Charges	\$ 639,441	\$ 950,221	\$ 643,041	\$ 643,041
155 - Other Revenues	68,910	68,910	68,910	68,910
Total 500 - Revenue	708,351	1,019,131	711,951	711,951
600 - Expense				
200 - Salaries & Wages	22,523,330	22,790,907	21,819,775	21,474,431
205 - Employee Benefits	4,828,386	4,931,310	4,711,086	4,666,771
210 - Training & Development	583,993	593,110	577,301	576,050
215 - Business Expenses	194,145	189,995	200,620	180,320
220 - Advertising & Printing	327,543	326,588	358,777	264,190
225 - Professional Services	1,747,486	1,620,586	1,435,586	1,305,086
235 - Rentals & Leases	787,977	885,527	793,127	693,127
240 - Contracted Services	6,535,689	7,770,991	7,111,271	6,675,709
245 - Supplies & Materials	9,803,517	10,370,436	10,289,346	10,700,726
250 - Repairs & Maintenance	3,556,597	3,643,062	3,703,348	3,701,346
255 - Equipment Purchases	400,379	356,879	355,495	355,879
260 - Utilities	1,270,856	1,381,338	1,438,351	1,532,175
265 - Telecommunications	413,559	409,174	411,173	401,438
275 - Grants & Requisitions	82,000	82,000	82,000	82,000
280 - Other Expenses	143,467	151,697	147,441	145,701
281 - Interprogram	(7,846,043)	(7,893,802)	(7,906,144)	(7,937,267)
Total 600 - Expense	45,352,881	47,609,798	45,528,553	44,817,682
Net Revenues/(Expenses)	(44,644,530)	(46,590,667)	(44,816,602)	(44,105,731)
700 - Non-Operating Items				
405 - From Reserve	3,124,830	3,367,463	2,915,328	3,197,917
415 - To Reserve	(9,105,846)	(9,174,936)	(9,513,774)	(10,213,774)
Total 700 - Non-Operating Items	(5,981,016)	(5,807,473)	(6,598,446)	(7,015,857)
Net Impact For Budget Purposes	\$ (50,625,546)	\$ (52,398,140)	\$ (51,415,048)	\$ (51,121,588)

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Financial & Strategic Management				
500 - Revenue				
130 - User Fees & Charges	\$ 322,330	\$ 322,330	\$ 322,330	\$ 322,330
155 - Other Revenues	358,553	358,553	358,553	358,553
Total 500 - Revenue	680,883	680,883	680,883	680,883
600 - Expense				
200 - Salaries & Wages	7,083,070	7,167,479	7,026,523	6,970,479
205 - Employee Benefits	1,660,839	1,680,222	1,645,760	1,632,401
210 - Training & Development	224,312	223,705	217,223	217,364
215 - Business Expenses	46,948	46,943	56,681	47,433
220 - Advertising & Printing	141,543	142,683	144,287	145,030
225 - Professional Services	756,210	504,203	531,479	350,247
235 - Rentals & Leases	200	200	200	200
240 - Contracted Services	187,994	494,066	500,138	200,210
245 - Supplies & Materials	97,961	98,792	98,980	114,470
250 - Repairs & Maintenance	600	600	600	600
255 - Equipment Purchases	50,415	49,620	49,736	49,850
265 - Telecommunications	22,248	22,461	22,602	22,743
280 - Other Expenses	46,135	47,215	48,307	48,571
281 - Interprogram	(340,716)	(342,339)	(342,324)	(342,309)
Total 600 - Expense	9,977,759	10,135,850	10,000,192	9,457,289
Net Revenues/(Expenses)	(9,296,876)	(9,454,967)	(9,319,309)	(8,776,406)
700 - Non-Operating Items				
405 - From Reserve	143,410	20,000	35,000	0
415 - To Reserve	(120,000)	(120,000)	(120,000)	(120,000)
Total 700 - Non-Operating Items	23,410	(100,000)	(85,000)	(120,000)
Net Impact For Budget Purposes	\$ (9,273,466)	\$ (9,554,967)	\$ (9,404,309)	\$ (8,896,406)

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Senior Administration				
500 - Revenue				
130 - User Fees & Charges	\$ 124,000	\$ 124,000	\$ 124,000	\$ 124,000
Total 500 - Revenue	<u>124,000</u>	<u>124,000</u>	<u>124,000</u>	<u>124,000</u>
600 - Expense				
200 - Salaries & Wages	4,367,654	4,396,825	4,410,806	4,411,076
205 - Employee Benefits	908,350	914,676	917,509	917,559
210 - Training & Development	166,175	166,649	166,678	166,677
215 - Business Expenses	139,164	139,337	139,347	139,347
220 - Advertising & Printing	160,589	141,055	141,436	141,436
225 - Professional Services	174,561	380,561	176,261	177,361
235 - Rentals & Leases	2,500	2,500	2,500	2,500
240 - Contracted Services	15,000	15,000	15,000	15,000
245 - Supplies & Materials	105,300	98,600	99,910	101,846
255 - Equipment Purchases	5,438	5,438	5,438	5,438
265 - Telecommunications	22,332	22,337	22,337	22,337
275 - Grants & Requisitions	175,000	225,000	225,000	225,000
281 - Interprogram	(24,911)	(26,161)	(27,125)	(27,089)
Total 600 - Expense	<u>6,217,152</u>	<u>6,481,817</u>	<u>6,295,097</u>	<u>6,298,488</u>
Net Revenues/(Expenses)	<u>(6,093,152)</u>	<u>(6,357,817)</u>	<u>(6,171,097)</u>	<u>(6,174,488)</u>
Net Impact For Budget Purposes	<u>\$ (6,093,152)</u>	<u>\$ (6,357,817)</u>	<u>\$ (6,171,097)</u>	<u>\$ (6,174,488)</u>

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Elected Officials				
600 - Expense				
200 - Salaries & Wages	\$ 962,055	\$ 962,055	\$ 962,055	\$ 962,055
205 - Employee Benefits	141,740	142,013	143,941	145,957
210 - Training & Development	81,300	81,300	81,300	81,300
215 - Business Expenses	63,438	63,438	63,438	63,438
220 - Advertising & Printing	156,976	156,976	156,976	156,976
240 - Contracted Services	120,145	120,145	120,145	120,145
245 - Supplies & Materials	8,700	8,700	8,700	8,700
250 - Repairs & Maintenance	150	150	150	150
255 - Equipment Purchases	2,000	2,000	2,000	2,000
265 - Telecommunications	8,921	8,921	8,921	8,921
Total 600 - Expense	1,545,425	1,545,698	1,547,626	1,549,642
Net Revenues/(Expenses)	(1,545,425)	(1,545,698)	(1,547,626)	(1,549,642)
Net Impact For Budget Purposes	\$ (1,545,425)	\$ (1,545,698)	\$ (1,547,626)	\$ (1,549,642)

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Fiscal Services				
500 - Revenue				
110 - Property Taxes	\$ 223,304,012	\$ 231,597,219	\$ 245,688,622	\$ 253,983,490
120 - Government Grants	761,512	761,512	761,512	761,512
130 - User Fees & Charges	3,621,000	3,729,000	3,840,000	3,955,000
145 - Penalties and Fines	1,400,000	1,400,000	1,400,000	1,400,000
150 - Investment Income	7,966,214	7,819,458	7,592,629	7,365,801
155 - Other Revenues	1,266,705	1,192,802	1,139,587	1,073,857
Total 500 - Revenue	238,319,443	246,499,991	260,422,350	268,539,660
600 - Expense				
200 - Salaries & Wages	(244,479)	(44,474)	(270,593)	(270,593)
205 - Employee Benefits	226,812	255,678	228,502	227,120
210 - Training & Development	(84,110)	(83,305)	(82,510)	(82,510)
215 - Business Expenses	(225,000)	(225,000)	(225,000)	(225,000)
220 - Advertising & Printing	(330,000)	(330,000)	(330,000)	(330,000)
225 - Professional Services	407,765	407,765	407,765	407,765
230 - Insurance	1,621,432	1,671,956	1,718,672	1,766,727
235 - Rentals & Leases	(100,000)	(600,000)	(600,000)	(600,000)
240 - Contracted Services	(124,168)	647,144	598,252	329,388
245 - Supplies & Materials	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
265 - Telecommunications	(50,000)	(50,000)	(50,000)	(50,000)
270 - Interest on Debt	3,062,781	3,091,846	3,271,185	3,385,346
275 - Grants & Requisitions	671,738	671,738	671,738	671,738
280 - Other Expenses	850,887	850,887	916,678	1,610,204
281 - Interprogram	(1,303,846)	(1,306,569)	(1,291,797)	(1,331,932)
315 - Amortization Expense	46,998,927	43,498,713	45,154,509	45,154,509
Total 600 - Expense	50,378,739	47,456,379	49,117,401	49,662,762
Net Revenues/(Expenses)	187,940,704	199,043,612	211,304,949	218,876,898
700 - Non-Operating Items				
405 - From Reserve	8,654,721	8,281,095	3,053,796	1,764,866
415 - To Reserve	(8,524,812)	(10,737,767)	(18,223,345)	(25,211,636)
425 - Loan Funds Repaid	1,418,025	1,453,528	1,490,874	1,526,163
431 - Long Term Debt Repaid	(6,876,698)	(7,473,160)	(8,095,721)	(7,460,017)
Total 700 - Non-Operating Items	(5,328,764)	(8,476,304)	(21,774,396)	(29,380,624)
Non-Cash Adjustment	47,079,093	43,582,611	45,242,314	45,246,402
Net Impact For Budget Purposes	\$ 229,691,033	\$ 234,149,919	\$ 234,772,867	\$ 234,742,676

Multiyear Operating Budget Summary Division

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Utilities				
500 - Revenue				
110 - Property Taxes	\$ 10,224	\$ -	\$ -	\$ -
120 - Government Grants	7,000	7,000	7,000	7,000
124 - Utility User Rates	56,840,209	58,500,389	60,165,069	62,115,558
130 - User Fees & Charges	1,170,261	1,190,117	1,210,369	1,213,500
150 - Investment Income	1,308,704	1,375,183	1,368,155	1,364,638
155 - Other Revenues	6,000	6,000	6,000	6,000
Total 500 - Revenue	59,342,398	61,078,689	62,756,593	64,706,696
600 - Expense				
200 - Salaries & Wages	9,518,200	9,853,975	10,043,266	10,215,380
205 - Employee Benefits	1,793,569	1,825,931	1,829,338	1,829,338
210 - Training & Development	213,847	214,323	214,808	215,315
215 - Business Expenses	49,711	49,719	49,730	49,741
220 - Advertising & Printing	483,714	496,915	510,765	525,255
225 - Professional Services	500,019	433,882	373,367	373,367
235 - Rentals & Leases	390,318	397,720	401,674	409,380
240 - Contracted Services	8,887,865	9,012,749	9,202,425	9,394,547
245 - Supplies & Materials	23,105,895	24,132,163	25,184,353	26,293,267
250 - Repairs & Maintenance	2,132,365	2,196,577	2,262,731	2,330,891
255 - Equipment Purchases	181,091	181,091	181,091	181,091
260 - Utilities	(84,034)	(85,906)	(87,916)	(133,415)
265 - Telecommunications	146,878	148,949	151,059	153,217
270 - Interest on Debt	2,270,032	2,255,405	2,015,447	1,861,429
280 - Other Expenses	93,593	94,388	95,200	96,026
281 - Interprogram	2,956,550	2,966,298	2,954,935	2,993,431
315 - Amortization Expense	7,572,975	7,429,203	7,475,441	7,475,441
Total 600 - Expense	60,212,588	61,603,382	62,857,714	64,263,701
Net Revenues/(Expenses)	(870,190)	(524,693)	(101,121)	442,995
700 - Non-Operating Items				
405 - From Reserve	1,555,171	1,380,583	1,272,476	1,232,006
415 - To Reserve	(4,362,320)	(4,406,482)	(4,954,140)	(5,400,780)
431 - Long Term Debt Repaid	(3,944,220)	(3,878,611)	(3,692,656)	(3,749,662)
Total 700 - Non-Operating Items	(6,751,369)	(6,904,510)	(7,374,320)	(7,918,436)
Non-Cash Adjustment	7,621,559	7,429,203	7,475,441	7,475,441
Net Impact For Budget Purposes	\$ -	\$ -	\$ -	\$ -

Multiyear Operating Budget Summary Department

	2020 Recommended Budget	2021 Forecast	2022 Forecast	2023 Forecast
Municipal Library				
500 - Revenue				
110 - Property Taxes	\$ 9,882,552	\$ 10,162,016	\$ 10,756,310	\$ 11,344,121
120 - Government Grants	555,563	555,563	555,563	555,563
130 - User Fees & Charges	57,740	57,796	57,853	57,910
145 - Penalties and Fines	160,000	160,000	160,000	160,000
150 - Investment Income	170,062	166,675	161,450	156,225
155 - Other Revenues	156,157	156,157	156,157	156,157
Total 500 - Revenue	10,982,074	11,258,207	11,847,333	12,429,976
600 - Expense				
200 - Salaries & Wages	5,512,903	5,687,772	5,810,731	5,910,953
205 - Employee Benefits	1,264,563	1,306,055	1,343,149	1,376,585
210 - Training & Development	111,898	111,898	111,898	111,898
215 - Business Expenses	14,176	15,176	16,176	15,176
220 - Advertising & Printing	86,970	86,970	86,970	86,970
225 - Professional Services	34,640	34,891	35,147	35,408
235 - Rentals & Leases	12,175	12,175	12,175	12,175
240 - Contracted Services	100,627	100,960	101,300	101,646
245 - Supplies & Materials	586,414	587,639	603,879	598,009
250 - Repairs & Maintenance	43,549	43,549	43,549	43,549
255 - Equipment Purchases	26,100	46,650	28,520	33,700
265 - Telecommunications	9,802	9,802	9,802	9,802
270 - Interest on Debt	811,654	772,491	731,544	688,740
280 - Other Expenses	5,824	5,824	5,824	5,824
281 - Interprogram	719,124	719,942	720,678	721,433
315 - Amortization Expense	1,345,492	1,345,492	1,345,492	1,345,492
Total 600 - Expense	10,685,911	10,887,286	11,006,834	11,097,360
Net Revenues/(Expenses)	296,163	370,921	840,499	1,332,616
700 - Non-Operating Items				
410 - To Capital	(592,879)	(592,879)	(603,059)	(603,059)
415 - To Reserve	(193,183)	(229,095)	(647,878)	(1,097,529)
431 - Long Term Debt Repaid	(855,593)	(894,439)	(935,054)	(977,520)
Total 700 - Non-Operating Items	(1,641,655)	(1,716,413)	(2,185,991)	(2,678,108)
Non-Cash Adjustment	1,345,492	1,345,492	1,345,492	1,345,492
Net Impact For Budget Purposes	\$ -	\$ -	\$ -	\$ -

Pioneer Housing Foundation 2020 Budget

Revenue

HHF management fees	\$ 2,253,727
Strathcona County funding	9,500

Total Revenue

2,263,227

Expenditures

Audit	\$ 9,500
Principal on debt	1,220,502
Debenture interest	1,033,225

Total Expenditures

2,263,227

SURPLUS / (DEFICIT)

\$ -

Non-cash item

Amortization	\$ 1,404,677
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2020 - 2023
Multi-year

CHANGE REQUESTS

Staff Increase Requests

SIR Number	SIR Name	F.T.E.	Hours	2020	2021	2022	2023
Infrastructure & Planning Services Division							
SIR-132	TAS - Temp to Perm Agriculture Technician (2020)	1.0	-	\$ 8,376	\$ 9,358	\$ 9,358	\$ 9,358
Infrastructure & Planning Services Division Total		1.0	-	8,376	9,358	9,358	9,358
Community Services Division							
SIR-125	RPC - Community Partner Liaison (Temp) (2020)	-	1,820	-	-	-	-
Community Services Division Total		-	1,820	-	-	-	-
Corporate Services Division							
SIR-39	(AIP) FAC - Asset Management Admin Support (Temp to Perm) (2021)	1.0	-	-	-	-	-
SIR-45	(AIP) HR - TEMP Communications Specialist (Temp) (2020)	-	1,820	71,779	115,205	48,817	-
SIR-49	(AIP) HR - Senior WPD Advisor (2020) (Temp)	-	1,820	143,200	141,664	-	-
SIR-61	(AIP) LLS - Legal Counsel- Bylaw Enforcement & General Legal Matters (Temp) (2020)	-	1,820	166,485	209,318	47,414	-
SIR-62	(AIP) LLS - Legal Administrative Support (2020)	-	1,820	68,284	84,165	19,258	-
Corporate Services Division Total		1.0	7,280	449,748	550,352	115,489	-
Financial & Strategic Management Division							
SIR-112	(AIP) CFIN - Sr. Internal Controls Advisor (Temp) (2020)	-	1,820	74,970	146,310	72,610	-
SIR-113	CFIN-Senior Treasury Analyst (Temp position) (2020)	-	1,820	62,566	126,780	-	-
Financial & Strategic Management Division Total		-	3,640	137,536	273,090	72,610	-
Grand Total		2.0	12,740	\$595,660	\$832,800	\$197,457	\$ 9,358

Initiatives

INIT Number	INIT Name	F.T.E.	Hours	2020	2021	2022	2023
Infrastructure & Planning Services Division							
INIT-19	(AIP) TPE- Broadmoor Blvd from Lakeland Dr to Main Blvd and Baseline Rd from Shivam Rd (2022)	-	-	\$ -	\$ -	\$ 125,000	\$ 275,000
INIT-37	(AIP) PDS - Broadview Park and Bison Meadows Area Structure Plan Updates (2021)	-	-	-	350,000	-	-
INIT-57	(AIP) PDS - Updates to Cumulative Risk Assessments (2020)	-	-	40,000	-	-	-
INIT-82	(AIP) TAS - Transportation Tactical Asset Management Plan (2021)	-	-	-	200,000	20,000	20,000
Infrastructure & Planning Services Division Total		-	-	40,000	550,000	145,000	295,000
Utilities							
INIT-153	UT - Hyrdro-Vac Waste Plan	-	-	40,000	-	-	-
INIT-154	UT Waste Management Roadmap	-	-	35,000	-	-	-
INIT-155	UT - Green Routine - Pay as you Throw Initiative	-	-	25,000	-	-	-
Utilities Total		-	-	100,000	-	-	-
Community Services Division							
INIT-104	(AIP) SCES - Municipal Emergency Management & Business Continuity Management System (2020)	1.0		77,057	99,487	98,447	98,447
INIT-99	(AIP) SCES - Fire & Emergency Services Long Range Plans (2020)	-	-	-	-	-	-
INIT-131	SCT - Mobility Bus Rural Weekend Service	-	700	40,508	40,508	40,508	40,508
INIT-127	RPC - Festival Place Ticketing System Replacement (2020)	-	-	83,750	86,250	-	-
Community Services Division Total		1.0	700	201,315	226,245	138,955	138,955

Initiatives

Corporate Services Division

INIT-111	(AIP) ITS - Annual Application Lifecycle (2022)	-	-	-	-	350,000	350,000
INIT-149	ITS - Community Broadband (2020)			220,000	-	-	-
INIT-34	(AIP) ITS - Corporate GIS Evolution (2020)	1.0	-	50,000	119,291	-	-
INIT-67	(AIP) HR - Corporate Learning and Development (2021)	1.0	-	-	157,457	140,441	140,441
Corporate Services Division Total		2.0	-	270,000	276,748	490,441	490,441

Financial & Strategic Management Division

INIT-159	CFIN - ARO (2020)	-	-	75,000	250,000	20,000	10,000
INIT-32	(AIP) CP - Program Based Budgeting & Reporting (PGBB) (2021)	-	-	-	837,500	745,000	15,000
INIT-38	(AIP) CFIN - Corp Approach to Cred Crd Svst & Pvmnt Options (2022)	-	-	-	-	31,500	-
INIT-8	(AIP) CFIN - Business Expense Policy (zero dollars) (2021)	-	-	-	-	-	-
Financial & Strategic Management Division Total		-	-	75,000	1,087,500	796,500	25,000

Senior Administration Division

INIT-26	(AIP) COMC - ENTERPRISE-WIDE COMMUNICATIONS SERVICES (2021)	-	-	-	205,000	-	-
Senior Administration Division Total		-	-	-	205,000	-	-

Fiscal Services

INIT-14	(AIP) FIS - Enterprise Risk Management (2021)	-	-	-	100,000	250,000	50,000
Fiscal Services Total		-	-	-	100,000	250,000	50,000

Grand Total	3.0	700	\$ 686,315	\$ 2,445,493	\$ 1,820,896	\$ 999,396
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Operating Impacts of Capital

OPS Number	OPS Name	F.T.E.	Hours	2020	2021	2022	2023
Infrastructure & Planning Services Division							
OPS-7	(AIP) AUTO - 1164 - TPE - WYE- Sherwood Dr, Ash St to Village Dr_C (2022)	-	-	\$ -	\$ -	\$ -	\$ 1,540.00
OPS-9	(AIP) AUTO - 1782 - TPE - Survey Equipment Replacement (2021)	-	-	-	20,000	20,000	20,000
OPS-3	(AIP) AUTO - 1518 - TAS - Multi-Purpose Agricultural Facility (2020)	7.0	7,333	541,001	1,215,599	2,126,599	1,541,015
Infrastructure & Planning Services Division Total		7.0	7,333	541,001	1,235,599	2,146,599	1,562,555
Community Services Division							
OPS-10	(AIP) AUTO - 1791 - SCT AUTO Mobility Bus Vehicle Expansion (2021)	-	-	-	18,000	36,000	54,000
OPS-27	AUTO 1496 - SCES - CAD Replacement and Next Generation 911 Transition Project (2020)	2.0		549,224	972,527	581,860	528,896
OPS-35	AUTO - 1784 - RPC - Josephsburg Pickleball Courts - Construction (2020)	-	-	-	-	1,400	1,400
OPS-12	(AIP) AUTO - 1269 - RPC - Open Space Planning Program (2020)			53,647	70,846	113,200	119,200
OPS-40	AUTO-1610 - RPC - Strathcona Olympiette Centre (2020)	-	-	-	25,436	-	-
Community Services Division Total		2.0	-	602,871	1,086,809	732,460	703,496
Corporate Services Division							
OPS-16	(AIP) AUTO - 1534 - FAC - SPSY - Expansion and Modernization (2020)	1.0	-	169,670	319,892	382,468	378,968
OPS-38	(BASE) AUTO - 1286 - FAC - Annual Program	-	-	-	100,000	100,000	800,000
OPS-39	AUTO - 2015 - ITS - Disaster Recovery (2020)	-	-	32,000	32,000	32,000	32,000
Corporate Services Division Total		1.0	-	201,670	451,892	514,468	1,210,968
Grand Total		10.0	7,333	\$1,345,542	\$2,774,300	\$3,393,527	\$3,477,019

2020 - 2024
Multi-year

CAPITAL BUDGET SUMMARY

2020 - 2024 Recommended Capital Funding Plan (Non Cash Flow)

Funding Source	Total Funding	2020	2021	2022	2023	2024
Tax Levy	42,546,000	20,500,000	-	21,000,000	-	1,046,000
Reserves						
Municipal	168,819,728	20,431,673	41,743,881	29,643,234	32,998,112	44,002,828
Utilities	20,212,725	4,569,100	2,151,700	4,154,900	4,035,600	5,301,425
Total Reserves	189,032,453	25,000,773	43,895,581	33,798,134	37,033,712	49,304,253
Grants						
MSI - Capital	105,140,300	40,064,100	1,305,000	31,850,000	5,809,000	26,112,200
Gas Tax Fund	43,289,880	22,096,820	5,325,700	4,535,500	7,308,500	4,023,360
Other	-	-	-	-	-	-
Total Grants	148,430,180	62,160,920	6,630,700	36,385,500	13,117,500	30,135,560
Developer Levy	3,229,683	-	2,275,000	100,425	-	854,258
Other	11,689,184	3,337,879	641,116	828,775	3,614,966	3,266,448
GRAND TOTAL	<u>394,927,500</u>	<u>110,999,572</u>	<u>53,442,397</u>	<u>92,112,834</u>	<u>53,766,178</u>	<u>84,606,519</u>

2020 Recommended Capital Funding

Funding Source	Total Funding	Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other
Tax Levy	20,500,000	20,500,000					
Reserves							
Municipal	20,431,673		20,431,673				
Utilities	4,569,100		4,569,100				
Corporate Grants							
MSI - Capital	40,064,100			40,064,100			
Gas Tax Fund	22,096,820			22,096,820			
Other	-			-			
Developer Levy	-				-		
User Rates	-					-	
Other	3,337,879						3,337,879
GRAND TOTAL	110,999,572	20,500,000	25,000,773	62,160,920	-	-	3,337,879

2020 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Buildings								
Bldgs - A Buildings Annual Program								
AUTO - 1285 - (AIP) FAC - Annual Program - Facility Capital Lifecycle (2020)	2,900,000	-	290,000	2,610,000	-	-	-	1.3800.2644 - Facility Lifecycle
AUTO - 1354 - (AIP) TAS - Annual Program - Parking Lot Rehab (2020)	600,000	-	600,000	-	-	-	-	1.3430.122 - MSI Capital 1.3800.4263 - TAS Annual Parking Lot Rehab
Total: Bldgs - A Buildings Annual Program	3,500,000	-	890,000	2,610,000	-	-	-	
Bldgs - G Buildings Growth								
AUTO - 1534 - FAC - SPSY Expansion and Modernization	26,204,000	-	2,620,400	23,583,600	-	-	-	1.3773.4266 - Capital Projects Reserve 1.3430.122 - MSI Capital 1.3430.130 - Gas Tax Fund
AUTO - 2012 - UT - South Cooking Lake Residential Water Fill Station (2020)	2,000,000	-	2,000,000	-	-	-	-	11.4440.5 - UT Future Water Capital
Total: Bldgs - G Buildings Growth	28,204,000	-	4,620,400	23,583,600	-	-	-	
Bldgs - R Buildings Rehab/Replacement								
AUTO - 1610 - RPC - Strathcona Olympiette Center (2020)	3,000,000	-	3,000,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: Bldgs - R Buildings Rehab/Replacement	3,000,000	-	3,000,000	-	-	-	-	
Bldgs - V Buildings Value Added								
AUTO - 1518 - (AIP) TAS - Multi-Purpose Agricultural Facility (2020)	36,000,000	20,500,000	3,000,000	12,500,000	-	-	-	1815 - Debenture 1.3430.122 - MSI Capital 1.3773.4266 - Capital Projects Reserve 1.3430.130 - Gas Tax Fund
AUTO - 2013 - FAC - Building Security Improvements (2020)	137,650	-	137,650	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: Bldgs - V Buildings Value Added	36,137,650	20,500,000	3,137,650	12,500,000	-	-	-	
Total: Buildings	70,841,650	20,500,000	11,648,050	38,693,600	-	-	-	
Electronic Hardware/Software								
HwdSft - A Electronic Hardware/Software Annual Program								
AUTO - 1310 - (AIP) ITS - Annual Program - Corporate Infrastructure Replacement (2020)	1,899,891	-	1,899,891	-	-	-	-	1.3800.1615 - ITS Corporate Infrastructure
AUTO - 1366 - LIB IT Infrastructure Replacement Program (2020)	106,151	-	106,151	-	-	-	-	1.4518 - SCL Equipment
AUTO - 1460 - (AIP) UT - Annual Program - IT Infrastructure Replacement - Utilities (2020)	95,000	-	95,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: HwdSft - A Electronic Hardware/Software Annual Program	2,101,042	-	2,101,042	-	-	-	-	
HwdSft - R Hardware/Software Rehab/Replacement								
AUTO - 1496 - SCES - CAD Replacement and Next Generation 9-1-1 Transition Project (2020)	2,188,000	-	225,000	-	-	-	1,963,000	1.3773.3426 - SCES Projects Reserve 1.3776 Internal Financing
Total: HwdSft - R Electronic Hardware/Software Rehab/Replacement	2,188,000	-	225,000	-	-	-	1,963,000	
Total: Electronic Hardware/Software	4,289,042	-	2,326,042	-	-	-	1,963,000	

2020 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Machinery & Equipment								
ME - A Machinery & Equipment Annual Program								
AUTO - 1115 - (AIP) RPC - Annual Program - Recreation Equipment (2020)	696,016	-	696,016	-	-	-	-	- 1.3773.4266 - Capital Projects Reserve
AUTO - 1246 - (AIP) SCES - Annual Program - Equipment Replacement (2020)	75,000	-	75,000	-	-	-	-	1.3800.7060 - RPC Parks Mjr Maint Projects
AUTO - 1361 - LIB Annual - Library Collection Replacement (2020)	599,879	-	-	-	-	-	599,879	- 1.3800.3428 - SCES Lifecycle
AUTO - 1459 - (AIP) UT - Annual Program - Water Meter / Radio Frequency (2020)	500,000	-	500,000	-	-	-	-	1791L - Library Contribution to Capital
								- 11.4440.5 - UT Future Water Capital
Total: ME - A Machinery & Equipment	1,870,895	-	1,271,016	-	-	-	599,879	
ME - G Machinery & Equipment Growth								
AUTO - 1952 - UT - CCTV Pole Camera (2020)	24,000	-	24,000	-	-	-	-	- 11.4440.1 - Storm Water Management
Total: ME - G Machinery & Equipment Growth	24,000	-	24,000	-	-	-	-	
ME - R Machinery & Equipment Rehab/Replacement								
AUTO - 1110 - LIB Replace Radio Frequency	15,345	-	15,345	-	-	-	-	- 1.4518 - SCL Equipment
AUTO - 1782 - (AIP) TPE - Survey Equipment Replacement (2020)	600,000	-	-	-	-	-	600,000	1.3776 - Internal Financing
AUTO - 1830 - TAS - Tractor & Arm for Mower Unit (2020)	170,000	-	170,000	-	-	-	-	- 1.3773.4266 - Capital Projects Reserve
Total: ME - R Machinery & Equipment	785,345	-	185,345	-	-	-	600,000	
Total: Machinery & Equipment	2,680,240	-	1,480,361	-	-	-	1,199,879	

2020 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Program Parks & Open Space Development								
POSD - A Parks & Open Space Development Annual Program								
AUTO - 1118 - (AIP) RPC - Annual Program - Parks Infrastructure Lifecycle (2020)	850,000	-	85,000	765,000	-	-	-	1.3800.7060 - RPC Parks Mjr Maint Projects 1.3430.130 - Gas Tax Fund
Total: POSD - A Parks & Open Space Development Annual Program	850,000	-	85,000	765,000	-	-	-	
POSD - G Parks & Open Space Development Growth								
AUTO - 1784 - (AIP) RPC - Josephburg Pickleball Courts - Construction (2020)	245,000	-	24,500	220,500	-	-	-	1.3773.4266 - Capital Projects Reserve 1.3430.130 - Gas Tax Fund
Total: POSD - G Parks & Open Space Development Growth	245,000	-	24,500	220,500	-	-	-	
POSD - R Parks & Open Space Development Rehab/Replacement								
AUTO - 1269 - (AIP) RPC - Annual Program - Open Space Planning (2020)	1,464,560	-	1,464,560	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: POSD - R Parks & Open Space Development Rehab/Replacement	1,464,560	-	1,464,560	-	-	-	-	
Total: Program Parks & Open Space Development	2,559,560	-	1,574,060	985,500	-	-	-	

2020 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Roadway Infrastructure								
RI - A Roadway Infrastructure Annual Program								
AUTO - 1344 - (AIP) TAS - Annual Program - Rural Road Rehab Program (2020)	8,300,000	-	830,000	7,470,000	-	-	-	1.3800.4268 - Annual Rural Road 1.3430.122 - MSI Capital
AUTO - 1345 - (AIP) TAS - Annual Program - Bridge Replacement Project (2020)	1,250,000	-	125,000	1,125,000	-	-	-	1.3800.4267 - Annual Bridge 1.3430.122 - MSI Capital
AUTO - 1346 - (AIP) TPE - Annual Program - Traffic & Pedestrian Safety Improvements (2020)	600,000	-	60,000	540,000	-	-	-	1.3800.4269 - Annual Traff & Ped Safety 1.3430.130 - Gas Tax Fund
AUTO - 1347 - (AIP) TPE - Annual Program - Traffic Signal / Intersection Replacements (2020)	830,400	-	83,040	747,360	-	-	-	1.3800.4264 - Annual Traffic Sig/Intersection 1.3430.130 - Gas Tax Fund
AUTO - 1349 - (AIP) TAS - Annual Program - Asphalt Trail Rehab (2020)	125,000	-	12,500	112,500	-	-	-	1.3800.4262 - Annual Trail 1.3430.130 - Gas Tax Fund
AUTO - 1353 - (AIP) TAS - Annual Program - Urban Roads Rehab (2020)	8,500,000	-	850,000	7,650,000	-	-	-	1.3800.4266 - Annual Urban 1.3430.122 - MSI Capital
AUTO - 1355 - (AIP) TPE - Annual Program - Sidewalk Missing Links (2020)	595,000	-	59,500	535,500	-	-	-	1.3800.4269 - Annual Traff & Ped Safety 1.3430.130 - Gas Tax Fund
Total: RI - A Roadway Infrastructure Annual Program	20,200,400	-	2,020,040	18,180,360	-	-	-	
RI - G Roadway Infrastructure Growth								
AUTO - 1164 - (AIP) TPE - WYE - Sherwood Dr, Ash St to Village Dr_C (2020)	2,475,000	-	247,500	2,227,500	-	-	-	1.3773.4266 - Capital Projects Reserve 1.3430.122 - MSI Capital
Total: RI - G Roadway Infrastructure Growth	2,475,000	-	247,500	2,227,500	-	-	-	
Total: Roadway Infrastructure	22,675,400	-	2,267,540	20,407,860	-	-	-	

2020 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Utilities								
UI - A Utilities Infrastructure Annual Program								
AUTO - 1453 - (AIP) UT - Annual Program - Rollout Carts (2020)	143,200	-	143,200	-	-	-	-	- 11.4440.3 - UT Refuse Management Capital
AUTO - 1455 - (AIP) UT - Annual Program - Corrosion Control (2020)	65,000	-	65,000	-	-	-	-	- 11.4440.5 - UT Future Water Capital
AUTO - 1456 - (AIP) UT - Annual Program - Hydrant / Valve Replacement (2020)	500,000	-	500,000	-	-	-	-	- 11.4440.5 - UT Future Water Capital
AUTO - 1715 - (AIP) UT - Annual Program - Infrastructure Renewal - Utilities Lifecycle Management (2020)	612,000	-	612,000	-	-	-	-	- 11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: UI - A Utilities Infrastructure Annual Program	1,320,200	-	1,320,200	-	-	-	-	
UI - R Utilities Infrastructure Rehab/Replacement								
AUTO - 1706 - (AIP) UT - Asbestos Removal and Abatement (2020)	150,000	-	150,000	-	-	-	-	- 11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
AUTO - 1953 - UT - SERTS Sewer Trunk Line Abandonment (2020)	80,000	-	80,000	-	-	-	-	- 11.4440.6 - UT Future Wastewater Capital
Total: UI - R Utilities Infrastructure Rehab/Replacement	230,000	-	230,000	-	-	-	-	
UT - V Utilities Infrastructure Value Added								
AUTO - 1821 - (AIP) UT - Rural Water (New Connections/Marketing) (2020)	175,000	-	-	-	-	-	175,000	Revenue from those who wish to connect
Total: UT - V Utilities Infrastructure Value Added	175,000	-	-	-	-	-	175,000	
Total: Utilities	1,725,200	-	1,550,200	-	-	-	175,000	

2020 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Vehicles								
Veh - A Vehicles Annual Program								
AUTO - 1215 - (AIP) FLT - Annual Program - Vehicle & Equipment Fleet Replacements (2020)	2,761,180	-	2,761,180	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement Reserve
AUTO - 1298 - (AIP) FLT - Annual Program - Transit Replacements (2020)	2,304,400	-	230,440	2,073,960	-	-	-	1.3800.4151 - SCT Fleet Replacement 1.3430.130 - Gas Tax Fund
AUTO - 1458 - (AIP) UT - Annual Program - Utilities Fleet Addition & Replacement (2020)	384,900	-	384,900	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
AUTO - 1862 - (AIP) FLT - Annual Program - Transit Capital Refurb (2020)	513,000	-	513,000	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
AUTO - 1866 - (AIP) FLT - Annual Program - Vehicle & Equipment Capital Refurb (2020)	250,000	-	250,000	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement Reserve
Total: Veh - A Vehicles Annual Program	6,213,480	-	4,139,520	2,073,960	-	-	-	
Veh - V Vehicles Value Added								
AUTO - 1954 - UT - Fleet T-141 Service Unit Upgrade (2020)	15,000	-	15,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: Veh - V Vehicles Value Added	15,000	-	15,000	-	-	-	-	
Total: Vehicles	6,228,480	-	4,154,520	2,073,960	-	-	-	
GRAND TOTAL	110,999,572	20,500,000	25,000,773	62,160,920	-	-	3,337,879	

2021 Recommended Capital Funding

Funding Source	Total Funding
Tax Levy	-
Reserves	
Municipal	41,743,881
Utilities	2,151,700
Corporate Grants	
MSI - Capital	1,305,000
Gas Tax Fund	5,325,700
Other	-
Developer Levy	2,275,000
User Rates	-
Other	641,116
GRAND TOTAL	53,442,397

Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other
-					
	41,743,881				
	2,151,700				
		1,305,000			
		5,325,700			
		-			
			2,275,000		
				-	
					641,116
-	43,895,581	6,630,700	2,275,000	-	641,116

2021 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Buildings								
Bldgs - A Buildings Annual Program								
AUTO - 1286 - FAC - Annual Facility Capital Lifecycle (2021)	5,500,000	-	5,500,000	-	-	-	-	1.3800.2644 - Facility Lifecycle
AUTO - 1383 - TAS - Annual Parking Lot Rehab Program (2021)	600,000	-	600,000	-	-	-	-	1.3800.4263 - TAS Annual Parking Lot Rehab
Total: Bldgs - A Buildings Annual Program	6,100,000	-	6,100,000	-	-	-	-	
Bldgs - G Buildings Growth								
AUTO - 1789 - RPC - Multi Sport and Wellness Centre_DLU (2021)	5,000,000	-	5,000,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: Bldgs - G Buildings Growth	5,000,000	-	5,000,000	-	-	-	-	
Total: Buildings	11,100,000	-	11,100,000	-	-	-	-	
Electronic Hardware/Software								
HwdSft - A Electronic Hardware/Software Annual Program								
AUTO - 1311 - ITS - Corporate Infrastructure Replacement Program (2021)	1,565,092	-	1,565,092	-	-	-	-	1.3800.1615 - ITS Corporate Infrastructure
AUTO - 1367 - LIB IT Infrastructure Replacement Program (2021)	44,272	-	44,272	-	-	-	-	1.4518 - SCL Equipment
AUTO - 1552 - UT IT Infrastructure Replacement Program - Utilities (2021)	45,000	-	45,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: HwdSft - A Electronic Hardware/Software Annual Program	1,654,364	-	1,654,364	-	-	-	-	
HwdSft - V Hardware/Software Value Added								
AUTO - 2015 - ITS - Disaster Recovery (2021)	300,000	-	300,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: HwdSft - V Hardware/Software Value Added	300,000	-	300,000	-	-	-	-	
Total: Electronic Hardware/Software	1,954,364	-	1,954,364	-	-	-	-	

2021 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Machinery & Equipment ME - A Machinery & Equipment Annual Program								
AUTO - 1117 - RPC - Annual Program - Recreation Equipment (2021)	571,600	-	571,600	-	-	-	-	- 1.3800.7060 - RPC Parks Mjr Maint Projects
AUTO - 1247 - SCES - Annual Equipment Replacement Program (2021)	515,000	-	515,000	-	-	-	-	- 1.3800.3428 - SCES Lifecycle Reserve
AUTO - 1362 - LIB Annual - Library Collection Replacement (2021)	599,879	-	-	-	-	-	599,879	- 1791L - Library Contribution to Capital - 1.4525 - SCL Future Projects Reserve - 11.4440.5 - UT Future Water Capital
AUTO - 1551 - UT Annual Water Meter / Radio Frequency Program (2021)	500,000	-	500,000	-	-	-	-	
Total: ME - A Machinery & Equipment	2,186,479	-	1,586,600	-	-	-	599,879	
ME - R Machinery & Equipment Rehab/Replacement								
AUTO - 1848 - LIB - Replace Radio Frequency Ident. (RFID) Equipment (2021)	194,654	-	194,654	-	-	-	-	- 1.4518 - SCL Equipment
Total: ME - R Machinery & Equipment Rehab/Replacement	194,654	-	194,654	-	-	-	-	
Total: Machinery & Equipment	2,381,133	-	1,781,254	-	-	-	599,879	
Program Parks & Open Space Development POSD - A Parks & Open Space Development Annual Program								
AUTO - 1119 - RPC - Annual Program - Parks Infrastructure Lifecycle (2021)	850,000	-	850,000	-	-	-	-	- 1.3800.7060 - RPC Parks Mjr Maint Projects
Total: POSD - A Parks & Open Space Development Annual Program	850,000	-	850,000	-	-	-	-	
POSD - R Parks & Open Space Development Rehab/Replacement								
AUTO - 1270 - RPC - Annual Program - OSRFS Open Space Planning Revitalization (2021)	1,000,000	-	1,000,000	-	-	-	-	- 1.3773.4266 - Capital Projects Reserve
Total: POSD - R Parks & Open Space Development Rehab/Replacement	1,000,000	-	1,000,000	-	-	-	-	
Total: Program Parks & Open Space Development	1,850,000	-	1,850,000	-	-	-	-	

2021 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Roadway Infrastructure								
RI - A Roadway Infrastructure Annual Program								
AUTO - 1373 - TAS - Annual Urban Roads Rehab Program (2021)	10,200,000	-	10,200,000	-	-	-	-	1.3800.4266 - Annual Urban Arterial Roads
AUTO - 1378 - TAS - Annual Asphalt Trail Rehab Program (2021)	175,000	-	175,000	-	-	-	-	1.3800.4262 - Annual Trail Rehab
AUTO - 1393 - TAS - Annual Rural Road Rehab Program (2021)	8,500,000	-	4,500,000	4,000,000	-	-	-	1.3800.4268 - Annual Rural Road 1.3430.130 - Gas Tax Fund
AUTO - 1399 - TPE - Annual Traffic & Pedestrian Safety Improvements (2021)	600,000	-	600,000	-	-	-	-	1.3800.4269 - Annual Traff & Ped Safety
AUTO - 1404 - TPE - Annual Traffic Signal / Intersection Replacements (2021)	830,400	-	830,400	-	-	-	-	1.3800.4264 - Annual Traffic Sig/Intersection
AUTO - 1409 - TAS - Annual Bridge Replacement Project (2021)	2,110,000	-	2,110,000	-	-	-	-	1.3800.4267 - Annual Bridge Rehab
AUTO - 1414 - TPE - Annual Sidewalk Missing Links Program (2021)	595,000	-	59,500	535,500	-	-	-	1.3800.4269 - Annual Traff & Ped Safety 1.3430.130 - Gas Tax Fund
Total: RI - A Roadway Infrastructure Annual Program	23,010,400	-	18,474,900	4,535,500	-	-	-	
RI - G Roadway Infrastructure Growth								
AUTO - 1321 - (AIP) TPE - SHP - Broadway Blvd and Broadview Dr Roundabout_C (2021)	500,000	-	8,763	450,000	-	-	41,237	1808 - Developer Contribution 1.3430.130 - Gas Tax Fund 1.3773.4266 - Capital Projects Reserve
Total: RI - G Roadway Infrastructure Growth	500,000	-	8,763	450,000	-	-	41,237	
RI - V Roadway Infrastructure Value Added								
AUTO - 847 - (AIP) TPE - NOY- Rge Rd 232, Aurum Access to Twp Rd 534_1B_CFL (2021)	2,275,000	-	-	-	2,275,000	-	-	4713.2 - Levy
Total: RI - V Roadway Infrastructure Value Added	2,275,000	-	-	-	2,275,000	-	-	
Total: Roadway Infrastructure	25,785,400	-	18,483,663	4,985,500	2,275,000	-	41,237	

2021 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Utilities								
UI - A Utilities Infrastructure Annual Program								
AUTO - 1547 - UT Annual Rollout Carts (2021)	160,700	-	160,700	-	-	-	-	11.4440.3 - UT Refuse Management Capital
AUTO - 1548 - UT Annual Corrosion Control Program (2021)	65,000	-	65,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1549 - UT Annual Hydrant / Valve Replacement (2021)	500,000	-	500,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1716 - UT - Infrastructure Renewal - Utilities Lifecycle Management (2021)	612,000	-	612,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: UI - A Utilities Infrastructure Annual Program	1,337,700	-	1,337,700	-	-	-	-	
UI - R Utilities Infrastructure Rehab/Replacement								
AUTO - 1707 - UTL - Asbestos Removal and Abatement Program (2021)	150,000	-	150,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: UI - R Utilities Infrastructure Rehab/Replacement	150,000	-	150,000	-	-	-	-	
Total: Utilities	1,487,700	-	1,487,700	-	-	-	-	
Vehicles								
Veh - A Vehicles Annual Program								
AUTO - 1216 - FLT Annual V & E Fleet Replacements (2021)	2,865,100	-	2,865,100	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
AUTO - 1299 - FLT Transit Replacements (2021)	3,085,700	-	3,085,700	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
AUTO - 1550 - UT Annual Utilities Fleet Addition & Replacement Program (2021)	119,000	-	119,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
AUTO - 1863 - FLT - Annual Transit Capital Refurb Program (2021)	611,000	-	611,000	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
AUTO - 1867 - FLT - Annual V&E Capital Refurb Program (2021)	375,000	-	375,000	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
Total: Veh - A Vehicles Annual Program	7,055,800	-	7,055,800	-	-	-	-	
Veh - R Vehicles Rehab/Replacement								
AUTO - 1791 - SCT - Mobility Bus Vehicle Expansion	378,000	-	37,800	340,200	-	-	-	1.3773.4266 - Capital Projects Reserve 1.3430.130 - Gas Tax Fund
AUTO - 1787 - (AIP) FLT - Replace Recycled Fleet Program (2021)	1,450,000	-	145,000	1,305,000	-	-	-	1.3773.4266 - Capital Projects Reserve 1.3430.122 - MSI Capital
Total: Veh - R Vehicles Rehab/Replacement	1,828,000	-	182,800	1,645,200	-	-	-	
Total: Vehicles	8,883,800	-	7,238,600	1,645,200	-	-	-	
GRAND TOTAL	53,442,397	-	43,895,581	6,630,700	2,275,000	-	641,116	

2022 Recommended Capital Funding

Funding Source	Total Funding
Tax Levy	21,000,000
Reserves	
Municipal	29,643,234
Utilities	4,154,900
Corporate Grants	
MSI - Capital	31,850,000
Gas Tax Fund	4,535,500
Other	-
Developer Levy	100,425
User Rates	-
Other	828,775
GRAND TOTAL	92,112,834

Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other
21,000,000					
	29,643,234				
	4,154,900				
		31,850,000			
		4,535,500			
		-			
			100,425		
				-	
					828,775
21,000,000	33,798,134	36,385,500	100,425	-	828,775

2022 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Buildings								
Bldgs - A Buildings Annual Program								
AUTO - 1287 - FAC - Annual Facility Capital Lifecycle (2022)	3,000,000	-	3,000,000	-	-	-	-	1.3800.2644 - Facility Lifecycle
AUTO - 1384 - TAS - Annual Parking Lot Rehab Program (2022)	510,000	-	510,000	-	-	-	-	1.3800.4263 - TAS Annual Parking Lot Rehab
Total: Bldgs - A Buildings Annual Program	3,510,000	-	3,510,000	-	-	-	-	
Bldgs - G Buildings Growth								
AUTO - 2014 - RPC - Multi Sport and Wellness Centre - Construction (2022)	40,000,000	21,000,000	2,000,000	17,000,000	-	-	-	1815 - Debenture 1.3430.122 - MSI Capital Grant 1.3773.4266 - Capital Projects Reserve
Total: Bldgs - G Buildings Growth	40,000,000	21,000,000	2,000,000	17,000,000	-	-	-	
Total: Buildings	43,510,000	21,000,000	5,510,000	17,000,000	-	-	-	
Electronic Hardware/Software								
HwdSft - A Electronic Hardware/Software Annual Program								
AUTO - 1312 - ITS - Corporate Infrastructure Replacement Program (2022)	2,410,935	-	2,410,935	-	-	-	-	1.3800.1615 - ITS Corporate Infrastructure
AUTO - 1368 - LIB IT Infrastructure Replacement Program (2022)	56,151	-	56,151	-	-	-	-	1.4518 - SCL Equipment
AUTO - 1589 - UT IT Infrastructure Replacement Program - Utilities (2022)	40,000	-	40,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: HwdSft - A Electronic Hardware/Software Annual Program	2,507,086	-	2,507,086	-	-	-	-	
Total: Electronic Hardware/Software	2,507,086	-	2,507,086	-	-	-	-	
Machinery & Equipment								
ME - A Machinery & Equipment Annual Program								
AUTO - 1193 - RPC - Annual Program - Recreation Equipment (2022)	466,117	-	466,117	-	-	-	-	1.3800.7060 - RPC Parks Mjr Maint Projects
AUTO - 1363 - LIB Annual - Library Collection Replacement (2022)	603,059	-	-	-	-	-	603,059	1791L - Library Contribution to Capital
AUTO - 1584 - UT Annual Water Meter / Radio Frequency Program (2022)	2,500,000	-	2,500,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1278 - SCES - Annual Equipment Replacement Program (2022)	2,540,000	-	2,540,000	-	-	-	-	1.3800.3428 - SCES Lifecycle 1.3773.4266 - Capital Projects Reserve
Total: ME - A Machinery & Equipment	6,109,176	-	5,506,117	-	-	-	603,059	
ME - R Machinery & Equipment Rehab/Replacement								
AUTO - 1462 - LIB Replace Radio Frequency	30,666	-	30,666	-	-	-	-	1.4518 - SCL Equipment
AUTO - 1463 - LIB Replace Book Return Bin (2022)	11,500	-	11,500	-	-	-	-	1.4518 - SCL Equipment
AUTO - 1853 - LIB Replace Furniture - Chairs/Stools (2022)	225,716	-	-	-	-	-	225,716	1.4521 - SCL Furniture & Fixture Lifecycle
Total: ME - R Machinery & Equipment	267,882	-	42,166	-	-	-	225,716	
Total: Machinery & Equipment	6,377,058	-	5,548,283	-	-	-	828,775	

2022 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Program Parks & Open Space Development								
POSD - A Parks & Open Space Development Annual Program								
AUTO - 1120 - RPC - Annual Program - Parks Infrastructure Lifecycle (2022)	850,000	-	850,000	-	-	-	-	1.3800.7060 - RPC Parks Mjr Maint Projects
Total: POSD - A Parks & Open Space Development Annual Program	850,000	-	850,000	-	-	-	-	
POSD - R Parks & Open Space Development Rehab/Replacement								
AUTO - 1271 - RPC - Annual Program - OSRFS Open Space Planning Revitalization (2022)	1,000,000	-	1,000,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: POSD - R Parks & Open Space Development Rehab/Replacement	1,000,000	-	1,000,000	-	-	-	-	
Total: Program Parks & Open Space Development	1,850,000	-	1,850,000	-	-	-	-	

2022 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Roadway Infrastructure								
RI - A Roadway Infrastructure Annual Program								
AUTO - 1374 - TAS - Annual Urban Roads Rehab Program (2022)	13,500,000	-	1,350,000	12,150,000	-	-	-	1.3800.4266 - Annual Urban Arterial Roads
AUTO - 1379 - TAS - Annual Asphalt Trail Rehab Program (2022)	175,000	-	175,000	-	-	-	-	1.3430.122 - MSI Capital 1.3800.4262 - Annual Trail Rehab
AUTO - 1394 - TAS - Annual Rural Road Rehab Program (2022)	8,500,000	-	4,500,000	4,000,000	-	-	-	1.3800.4268 - Annual Rural Road 1.3430.130 - Gas Tax Fund
AUTO - 1400 - TPE - Annual Traffic & Pedestrian Safety Improvements (2022)	600,000	-	600,000	-	-	-	-	1.3800.4269 - Annual Traff & Ped Safety
AUTO - 1405 - TPE - Annual Traffic Signal / Intersection Replacements (2022)	830,400	-	830,400	-	-	-	-	1.3800.4264 - Annual Traffic Sig/Intersection
AUTO - 1410 - TAS - Annual Bridge Replacement Project (2022)	2,070,000	-	2,070,000	-	-	-	-	1.3800.4267 - Annual Bridge Rehab
AUTO - 1415 - TPE - Annual Sidewalk Missing Links Program (2022)	595,000	-	59,500	535,500	-	-	-	1.3800.4269 - Annual Traff & Ped Safety 1.3430.130 - Gas Tax Fund
Total: RI - A Roadway Infrastructure Annual Program	26,270,400	-	9,584,900	16,685,500	-	-	-	
RI - G Roadway Infrastructure Growth								
AUTO - 1160 - (AIP) TPE - WYE- Rge Rd 231, Wye Rd to Hillshire Blvd_DLU (2022)	975,000	-	874,575	-	100,425	-	-	1.3773.4266 - Capital Projects Reserve 1.4714 - South of Wye - Arterial Urban Upgrade
AUTO - 1904 - TPE - WYE - Rge Rd 233, Ash St to Balmoral Way_L (2022)	3,000,000	-	300,000	2,700,000	-	-	-	1.3773.4266 - Capital Projects Reserve 1.3430.122 - MSI Capital
Total: RI - G Roadway Infrastructure Growth	3,975,000	-	1,174,575	2,700,000	100,425	-	-	
Total: Roadway Infrastructure	30,245,400	-	10,759,475	19,385,500	100,425	-	-	

2022 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Utilities								
UI - A Utilities Infrastructure Annual Program								
AUTO - 1564 - UT Annual Rollout Carts (2022)	188,500	-	188,500	-	-	-	-	11.4440.3 - UT Refuse Management Capital
AUTO - 1569 - UT Annual Corrosion Control Program (2022)	65,000	-	65,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1574 - UT Annual Hydrant / Valve Replacement (2022)	500,000	-	500,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1717 - UT - Infrastructure Renewal - Utilities Lifecycle Management (2022)	600,000	-	600,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: UI - A Utilities Infrastructure Annual Program	1,353,500	-	1,353,500	-	-	-	-	
Total: Utilities	1,353,500	-	1,353,500	-	-	-	-	
Vehicles								
Veh - A Vehicles Annual Program								
AUTO - 1217 - FLT Annual V & E Fleet Replacements (2022)	2,002,190	-	2,002,190	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
AUTO - 1300 - FLT Transit Replacements (2022)	3,153,700	-	3,153,700	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
AUTO - 1579 - UT Annual Utilities Fleet Addition & Replacement Program (2022)	261,400	-	261,400	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
AUTO - 1864 - FLT - Annual Transit Capital Refurb Program (2022)	691,500	-	691,500	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
AUTO - 1868 - FLT - Annual V&E Capital Refurb Program (2022)	107,000	-	107,000	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
Total: Veh - A Vehicles Annual Program	6,215,790	-	6,215,790	-	-	-	-	
Veh - G Vehicles Growth								
AUTO - 1197 - RPC - Fleet Addition (Parks Branch Mowers) (2022)	54,000	-	54,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: Veh - G Vehicles Growth	54,000	-	54,000	-	-	-	-	
Total: Vehicles	6,269,790	-	6,269,790	-	-	-	-	
GRAND TOTAL	92,112,834	21,000,000	33,798,134	36,385,500	100,425	-	828,775	

2023 Recommended Capital Funding

Funding Source	Total Funding
Tax Levy	-
Reserves	
Municipal	32,998,112
Utilities	4,035,600
Corporate Grants	
MSI - Capital	5,809,000
Gas Tax Fund	7,308,500
Other	-
Developer Levy	-
User Rates	-
Other	3,614,966
GRAND TOTAL	53,766,178

Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other
-					
	32,998,112				
	4,035,600				
		5,809,000			
		7,308,500			
		-			
			-		
				-	
					3,614,966
-	37,033,712	13,117,500	-	-	3,614,966

2023 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Buildings								
Bldgs - A Buildings Annual Program								
AUTO - 1288 - FAC - Annual Facility Capital Lifecycle (2023)	3,800,000	-	3,800,000	-	-	-	-	1.3800.2644 - Facility Lifecycle
AUTO - 1385 - TAS - Annual Parking Lot Rehab Program (2023)	600,000	-	600,000	-	-	-	-	1.3800.4263 - TAS Annual Parking Lot Rehab
Total: Bldgs - A Buildings Annual Program	4,400,000	-	4,400,000	-	-	-	-	
Bldgs - G Buildings Growth								
AUTO - 860 - TAS - Agriculture Services Shop - Bremner Site (2023)	5,000,000	-	500,000	4,500,000	-	-	-	1.3430.122 - MSI Capital 1.3773.4266 - Capital Projects Reserve
Total: Bldgs - G Buildings Growth	5,000,000	-	500,000	4,500,000	-	-	-	
Total: Buildings	9,400,000	-	4,900,000	4,500,000	-	-	-	
Electronic Hardware/Software								
HwdSft - A Electronic Hardware/Software Annual Program								
AUTO - 1313 - ITS - Corporate Infrastructure Replacement Program (2023)	1,626,111	-	1,626,111	-	-	-	-	1.3800.1615 - ITS Corporate Infrastructure
AUTO - 1369 - LIB IT Infrastructure Replacement Program (2023)	58,222	-	58,222	-	-	-	-	1.4518 - SCL Equipment
AUTO - 1590 - UT IT Infrastructure Replacement Program - Utilities (2023)	40,000	-	40,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
AUTO - 1873 - ITS - Mobile Device Replacements Lifecycle (2023)	-	-	-	-	-	-	-	1.3800.1615 - ITS Corporate Infrastructure
Total: HwdSft - A Electronic Hardware/Software Annual Program	1,724,333	-	1,724,333	-	-	-	-	
Total: Electronic Hardware/Software	1,724,333	-	1,724,333	-	-	-	-	

2023 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Machinery & Equipment								
ME - A Machinery & Equipment Annual Program								
AUTO - 1194 - RPC - Annual Program - Recreation Equipment (2023)	505,123	-	505,123	-	-	-	-	1.3800.7060 - RPC Parks Mjr Maint Projects
AUTO - 1249 - SCES - Annual Equipment Replacement Program (2023)	75,000	-	75,000	-	-	-	-	1.3800.3428 - SCES Lifecycle Reserve
AUTO - 1364 - LIB Annual - Library Collection Replacement (2023)	603,059	-	-	-	-	-	603,059	1791L - Library Contribution to Capital
AUTO - 1585 - UT Annual Water Meter / Radio Frequency Program (2023)	2,400,000	-	2,400,000	-	-	-	-	11.4440.5 - UT Future Water Capital
Total: ME - A Machinery & Equipment	3,583,182	-	2,980,123	-	-	-	603,059	
ME - R Machinery & Equipment Rehab/Replacement								
AUTO - 1854 - LIB Replace Furniture - Chairs/Stools (2023)	230,907	-	-	-	-	-	230,907	1.4521 - SCL Furniture & Fixture Lifecycle
Total: ME - R Machinery & Equipment	230,907	-	-	-	-	-	230,907	
ME - R Machinery & Equipment Value Added								
AUTO - 2009 - TAS - Livestock Emergency Response Equipment (2023)	50,000	-	50,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: ME - R Machinery & Equipment Rehab/Replacement	50,000	-	50,000	-	-	-	-	
Total: Machinery & Equipment Program Parks & Open Space Development	3,864,089	-	3,030,123	-	-	-	833,966	
POSD - A Parks & Open Space Development Annual Program								
AUTO - 1121 - RPC - Annual Program - Parks Infrastructure Lifecycle (2023)	850,000	-	850,000	-	-	-	-	1.3800.7060 - RPC Parks Mjr Maint Projects
Total: POSD - A Parks & Open Space Development Annual Program	850,000	-	850,000	-	-	-	-	
POSD - R Parks & Open Space Development Rehab/Replacement								
AUTO - 1272 - RPC - Annual Program - OSRFS Open Space Planning Revitalization (2023)	1,000,000	-	1,000,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: POSD - R Parks & Open Space Development Rehab/Replacement	1,000,000	-	1,000,000	-	-	-	-	
Total: Program Parks & Open Space Development	1,850,000	-	1,850,000	-	-	-	-	

2023 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Roadway Infrastructure								
RI - A Roadway Infrastructure Annual Program								
AUTO - 1375 - TAS - Annual Urban Roads Rehab Program (2023)	13,700,000	-	7,700,000	6,000,000	-	-	-	1.3800.4266 - Annual Urban Arterial Road 1.3430.130 - Gas Tax Fund 1.3430.122 - MSI Capital
AUTO - 1380 - TAS - Annual Asphalt Trail Rehab Program (2023)	200,000	-	200,000	-	-	-	-	1.3800.4262 - Annual Trail Rehab
AUTO - 1395 - TAS - Annual Rural Road Rehab Program (2023)	8,500,000	-	8,500,000	-	-	-	-	1.3800.4268 - Annual Rural Road
AUTO - 1401 - TPE - Annual Traffic & Pedestrian Safety Improvements (2023)	600,000	-	600,000	-	-	-	-	1.3800.4269 - Annual Traff & Ped Safety
AUTO - 1406 - TPE - Annual Traffic Signal / Intersection Replacements (2023)	830,400	-	830,400	-	-	-	-	1.3800.4264 - Annual Traffic Sig/Intersection
AUTO - 1411 - TAS - Annual Bridge Replacement Project (2023)	1,970,000	-	197,000	1,773,000	-	-	-	1.3800.4267 - Annual Bridge Rehab 1.3430.130 - Gas Tax Fund
AUTO - 1416 - TPE - Annual Sidewalk Missing Links Program (2023)	595,000	-	59,500	535,500	-	-	-	1.3800.4269 - Annual Traff & Ped Safety 1.3430.130 - Gas Tax Fund
Total: RI - A Roadway Infrastructure Annual Program	26,395,400	-	18,086,900	8,308,500	-	-	-	
RI - G Roadway Infrastructure Growth								
AUTO - 1139 - (AIP) TPE - HLD - Rge Rd 214 and Twp Rd 554 Intersection_2A-2_C (2023)	3,090,000	-	-	309,000	-	-	2,781,000	1.3773.4266 - Capital Projects Reserve 1807 - Industry Contribution
Total: RI - G Roadway Infrastructure Growth	3,090,000	-	-	309,000	-	-	2,781,000	
Total: Roadway Infrastructure Utilities	29,485,400	-	18,086,900	8,617,500	-	-	2,781,000	
UI - A Utilities Infrastructure Annual Program								
AUTO - 1565 - UT Annual Rollout Carts (2023)	221,000	-	221,000	-	-	-	-	11.4440.3 - UT Refuse Management Capital
AUTO - 1570 - UT Annual Corrosion Control Program (2023)	65,000	-	65,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1575 - UT Annual Hydrant / Valve Replacement (2023)	500,000	-	500,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1718 - UT - Infrastructure Renewal - Utilities Lifecycle Management (2023)	600,000	-	600,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: UI - A Utilities Infrastructure Annual Program	1,386,000	-	1,386,000	-	-	-	-	
Total: Utilities	1,386,000	-	1,386,000	-	-	-	-	

2023 Recommended Capital Funding Summary

Vehicles

Veh - A Vehicles Annual Program

AUTO - 1218 - FLT Annual V & E Fleet Replacements (2023)

AUTO - 1301 - FLT Transit Replacements (2023)

AUTO - 1580 - UT Annual Utilities Fleet Addition & Replacement Program (2023)

AUTO - 1865 - FLT - Annual Transit Capital Refurb Program (2023)

AUTO - 1869 - FLT - Annual V&E Capital Refurb Program (2023)

Total: Veh - A Vehicles Annual Program

Veh - G Vehicles Growth

AUTO - 2004 - FAC - Vehicles for Maintenance Operations (2023)

Total: Veh - G Vehicles Growth

Total: Vehicles

GRAND TOTAL

Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
2,337,180	-	2,337,180	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
2,472,076	-	2,472,076	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
209,600	-	209,600	-	-	-	-	11.4440.5 - UT Future Water Capital
691,500	-	691,500	-	-	-	-	11.4440.6 - UT Future Wastewater Capital
250,000	-	250,000	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
5,960,356	-	5,960,356	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
96,000	-	96,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
96,000	-	96,000	-	-	-	-	
6,056,356	-	6,056,356	-	-	-	-	
53,766,178	-	37,033,712	13,117,500	-	-	3,614,966	

2024 Recommended Capital Funding

Funding Source	Total Funding
Tax Levy	1,046,000
Reserves	
Municipal	44,002,828
Utilities	5,301,425
Corporate Grants	
MSI - Capital	26,112,200
Gas Tax Fund	4,023,360
Other	-
Developer Levy	854,258
User Rates	-
Other	3,266,448
GRAND TOTAL	84,606,519

Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other
1,046,000					
	44,002,828				
	5,301,425				
		26,112,200			
		4,023,360			
		-			
			854,258		
				-	
					3,266,448
1,046,000	49,304,253	30,135,560	854,258	-	3,266,448

2024 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Buildings								
Bldgs - A Buildings Annual Program								
AUTO - 1289 - FAC - Annual Program - Facility Capital Lifecycle (2024)	3,800,000	-	3,800,000	-	-	-	-	1.3800.2644 - Facility Lifecycle
AUTO - 1386 - TAS - Annual Program - Parking Lot Rehab (2024)	550,000	-	550,000	-	-	-	-	1.3800.4263 - TAS Annual Parking Lot Rehab
Total: Bldgs - A Buildings Annual Program	4,350,000	-	4,350,000	-	-	-	-	
Bldgs - G Buildings Growth								
AUTO - 1629 - FAC - RCMP and ES North Parking Lot Paving and Drainage (2024)	1,046,000	1,046,000	-	-	-	-	-	1815 - Debenture
Total: Bldgs - G Buildings Growth	1,046,000	1,046,000	-	-	-	-	-	
Total: Buildings	5,396,000	1,046,000	4,350,000	-	-	-	-	
Electronic Hardware/Software								
HwdSft - A Electronic Hardware/Software Annual Program								
AUTO - 1314 - ITS - Annual Program - Corporate Infrastructure Replacement (2024)	1,820,393	-	1,820,393	-	-	-	-	1.3800.1615 - ITS Corporate Infrastructure
AUTO - 1370 - LIB - Annual Program - IT Infrastructure Replacement (2024)	70,838	-	70,838	-	-	-	-	1.4518 - SCL Equipment
AUTO - 1591 - UT - Annual Program - IT Infrastructure Replacement - Utilities (2024)	40,000	-	40,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: HwdSft - A Electronic Hardware/Software Annual Program	1,931,231	-	1,931,231	-	-	-	-	
Total: Electronic Hardware/Software	1,931,231	-	1,931,231	-	-	-	-	

2024 Recommended Capital Funding Summary

Machinery & Equipment

ME - A Machinery & Equipment Annual Program

Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
AUTO - 1195 - RPC - Annual Program - Recreation Equipment (2024)	-	490,644	-	-	-	-	- 1.3800.7060 - RPC Parks Mjr Maint Projects
AUTO - 1250 - SCES - Annual Program - Equipment Replacement (2024)	-	288,000	-	-	-	-	- 1.3800.3428 - SCES Lifecycle
AUTO - 1365 - LIB - Annual Program - Library Collection Replacement (2024)	-	-	-	-	-	603,059	1791L - Library Contribution to Capital
AUTO - 1586 - UT - Annual Program - Water Meter / Radio Frequency (2024)	-	2,300,000	-	-	-	-	- 11.4440.5 - UT Future Water Capital
Total: ME - A Machinery & Equipment	-	3,078,644	-	-	-	603,059	
ME - G Machinery & Equipment Growth							
00278 - TAS - Sidewalk & Trail Clearing Machine (2024)	-	250,000	-	-	-	-	- 1.3773.4266 - Capital Projects Reserve
AUTO - 1906 - TAS - Sidewalk & Trail Clearing Machine (2024)	-	250,000	-	-	-	-	- 1.3773.4266 - Capital Projects Reserve
Total: ME - G Machinery & Equipment Growth	-	500,000	-	-	-	-	
ME - R Machinery & Equipment Rehab/Replacement							
AUTO - 1555 - LIB - Replace Furniture - Upholstered (2024)	-	-	-	-	-	103,104	1.4521 - SCL Furniture & Fixture Lifecycle
AUTO - 1855 - LIB - Replace Furniture - Chairs/Stools (2024)	-	-	-	-	-	236,218	1.4521 - SCL Furniture & Fixture Lifecycle
Total: ME - R Machinery & Equipment	-	-	-	-	-	339,322	
ME - R Machinery & Equipment Value Added							
AUTO - 1895 - FAC - Smart Camera Technology (2024)	-	215,000	-	-	-	-	- 1.3773.4266 - Capital Projects Reserve
AUTO - 1908 - UT - CSE Trailer (2024)	-	75,000	-	-	-	-	- 11.4440.5 - UT Future Water Capital
Total: ME - R Machinery & Equipment Rehab/Replacement	-	290,000	-	-	-	-	
Total: Machinery & Equipment	-	3,868,644	-	-	-	942,381	

2024 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Program Parks & Open Space Development								
POSD - A Parks & Open Space Development Annual Program								
AUTO - 1122 - RPC - Annual Program - Parks Infrastructure Lifecycle (2024)	850,000	-	850,000	-	-	-	-	1.3800.7060 - RPC Parks Mjr Maint Projects
Total: POSD - A Parks & Open Space Development Annual Program	850,000	-	850,000	-	-	-	-	
POSD - R Parks & Open Space Development Rehab/Replacement								
AUTO - 1273 - RPC - Open Space Planning (2024)	1,000,000	-	1,000,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: POSD - R Parks & Open Space Development Rehab/Replacement	1,000,000	-	1,000,000	-	-	-	-	
Total: Program Parks & Open Space Development	1,850,000	-	1,850,000	-	-	-	-	

2024 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Roadway Infrastructure								
RI - A Roadway Infrastructure Annual Program								
AUTO - 1376 - TAS - Annual Program - Urban Roads Rehab (2024)	14,200,000	-	1,420,000	12,780,000	-	-	-	1.3800.4266 - Annual Urban Arterial Road
AUTO - 1381 - TAS - Annual Program - Asphalt Trail Rehab (2024)	400,000	-	40,000	360,000	-	-	-	1.3430.122 - MSI Capital 1.3800.4262 - Annual Trail Rehab 1.3430.130 - Gas Tax Fund
AUTO - 1396 - TAS - Annual Program - Rural Road Rehab Program (2024)	10,250,000	-	1,025,000	9,225,000	-	-	-	1.3800.4268 - Annual Rural Road 1.3430.122 - MSI Capital
AUTO - 1402 - TPE - Annual Program - Traffic & Pedestrian Safety Improvements (2024)	600,000	-	60,000	540,000	-	-	-	1.3800.4269 - Annual Traff & Ped Safety 1.3430.130 - Gas Tax Fund
AUTO - 1407 - TPE - Annual Program - Traffic Signal / Intersection Replacements (2024)	830,400	-	83,040	747,360	-	-	-	1.3800.4264 - Annual Traffic Sig/Intersection 1.3430.130 - Gas Tax Fund
AUTO - 1412 - TAS - Annual Bridge Replacement Project (2024)	2,045,000	-	204,500	1,840,500	-	-	-	1.3800.4267 - Annual Bridge Rehab 1.3430.130 - Gas Tax Fund
AUTO - 1417 - TPE - Annual Program - Sidewalk Missing Links (2024)	595,000	-	59,500	535,500	-	-	-	1.3800.4269 - Annual Traff & Ped Safety 1.3430.130 - Gas Tax Fund
Total: RI - A Roadway Infrastructure Annual Program	28,920,400	-	2,892,040	26,028,360	-	-	-	
RI - G Roadway Infrastructure Growth								
AUTO - 1132 - TPE - ARD - Main St, Arbor Cl to Rge Rd 221A (incl. bridge and intersection impr.)_C (2024)	5,888,000	-	588,800	4,107,200	-	-	1,192,000	1808 - Developer Contribution 1.3430.122 - MSI Capital 1.3773.4266 - Capital Projects Reserve
AUTO - 1724 - TPE - RUR - Twp Rd 530 and Rge Rd 222 Intersection Improvements_DLU (2024)	850,000	-	850,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
AUTO - 1738 - TPE - RUR - Class I Grid Road Improvement (Uncas)_C (2024)	13,958,000	-	13,958,000	-	-	-	-	1.3800.4268 - Annual Rural Road
AUTO - 792 - TPE - RUR - Class I Grid Road Improvement Project_DLU (2024)	1,600,000	-	1,600,000	-	-	-	-	1.3800.4268 - Annual Rural Road
AUTO - 870 - TPE - WYE - Rge Rd 233, Ash St to Balmoral Way_UC (2024)	5,000,000	-	3,013,675	-	854,258	-	1,132,067	1808 - Developer Contribution 1.3773.4266 - Capital Projects Reserve 4719 - Levy
Total: RI - G Roadway Infrastructure Growth	27,296,000	-	20,010,475	4,107,200	854,258	-	2,324,067	
RI - SA Roadway Infrastructure Suggested Annual Program								
AUTO - 1907 - TAS - Suggested Annual Program - Class II Improvements (2024)	2,560,000	-	2,560,000	-	-	-	-	1.3800.4268 - Annual Rural Road
Total: RI - SA Roadway Infrastructure Suggested Annual Program	2,560,000	-	2,560,000	-	-	-	-	
Total: Roadway Infrastructure	58,776,400	-	25,462,515	30,135,560	854,258	-	2,324,067	

2024 Recommended Capital Funding Summary

	Total	Tax Levy	Reserve	Grant	Dev. Levy	User Rates	Other	Comments
Utilities								
UI - A Utilities Infrastructure Annual Program								
AUTO - 1566 - UT - Annual Program - Rollout Carts (2024)	260,200	-	260,200	-	-	-	-	11.4440.3 - UT Refuse Management Capital
AUTO - 1571 - UT - Annual Program - Corrosion Control (2024)	65,000	-	65,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1576 - UT - Annual Program - Hydrant / Valve Replacement (2024)	500,000	-	500,000	-	-	-	-	11.4440.5 - UT Future Water Capital
AUTO - 1719 - UT - Annual Program - Infrastructure Renewal - Utilities Lifecycle Management (2024)	600,000	-	600,000	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
Total: UI - A Utilities Infrastructure Annual Program	1,425,200	-	1,425,200	-	-	-	-	
UT - V Utilities Infrastructure Value Added								
AUTO - 1911 - UT - Southeast Water Delivery Pressure Optimization (2024)	950,000	-	950,000	-	-	-	-	11.4440.5 - UT Future Water Capital
Total: UT - V Utilities Infrastructure Value Added	950,000	-	950,000	-	-	-	-	
Total: Utilities	2,375,200	-	2,375,200	-	-	-	-	
Vehicles								
Veh - A Vehicles Annual Program								
AUTO - 1219 - FLT - Annual Program - Vehicle & Equipment Fleet Replacements (2024)	3,747,800	-	3,747,800	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
AUTO - 1302 - FLT - Annual Program - Transit Replacements (2024)	4,201,138	-	4,201,138	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
AUTO - 1581 - UT - Annual Program - Utilities Fleet Addition & Replacement (2024)	511,225	-	511,225	-	-	-	-	11.4440.5 - UT Future Water Capital 11.4440.6 - UT Future Wastewater Capital
AUTO - 1885 - FLT - Annual Program - Transit Capital Refurb (2024)	691,500	-	691,500	-	-	-	-	1.3800.4151 - SCT Fleet Replacement
AUTO - 1886 - FLT - Annual Program - Vehicle & Equipment Capital Refurb (2024)	227,000	-	227,000	-	-	-	-	1.3800.4134 - Vehicle Fleet & Equipment Replacement
Total: Veh - A Vehicles Annual Program	9,378,663	-	9,378,663	-	-	-	-	
Veh - G Vehicles Growth								
AUTO - 1199 - AUTO - 1199 - RPC - Fleet Addition - SWC Gator (2024)	40,000	-	40,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
AUTO - 1832 - FAC - Vehicle for Maintenance Operations (2024)	48,000	-	48,000	-	-	-	-	1.3773.4266 - Capital Projects Reserve
Total: Veh - G Vehicles Growth	88,000	-	88,000	-	-	-	-	
Total: Vehicles	9,466,663	-	9,466,663	-	-	-	-	
GRAND TOTAL	84,606,519	1,046,000	49,304,253	30,135,560	854,258	-	3,266,448	

2019 - 2024 Capital Plan

Open Capital Planned Spend as At August 31, 2019

	Q4 2019	2020+	2021	2022	2023	2024	2025+	Total
Buildings	14,268,684	33,019,611	4,573,000	-	-	-	-	51,861,295
Electronic Hardware /	5,952,874	10,378,359	3,284,937	-	-	-	-	19,616,170
Machinery & Equipment	1,126,186	904,769	50,000	50,000	50,000	-	-	2,180,955
Parks & Open Space	3,883,393	2,834,323	25,000	10,000	-	-	-	6,752,716
Roadway Infrastructure	27,959,404	27,198,329	6,571,479	1,718,096	327,054	-	140,000	63,914,362
Utilities Infrastructure	8,689,560	4,001,717	600,000	-	50,000	-	-	13,341,277
Vehicles	3,088,265	3,353,800	-	-	-	-	-	6,442,065
Land	2,459,270	4,005,000	-	-	-	-	-	6,464,270
Grand Total	67,427,636	85,695,908	15,104,416	1,778,096	427,054	-	140,000	170,573,110

2020 - 2024 Recommended Capital Plan

Planned Spend

	Q4 2019	2020	2021	2022	2023	2024	2025+	Total
Buildings	-	22,705,650	36,736,000	65,510,000	5,100,000	7,931,750	2,264,250	140,247,650
Electronic Hardware /	-	3,309,042	2,934,364	2,507,086	1,724,333	1,931,231	-	12,406,056
Machinery & Equipment	-	2,380,240	2,681,133	6,377,058	3,864,089	4,811,025	-	20,113,545
Parks & Open Space	-	2,559,560	1,850,000	1,850,000	1,850,000	1,850,000	-	9,959,560
Roadway Infrastructure	-	21,425,400	26,270,400	28,670,400	30,335,400	46,780,400	13,486,000	166,968,000
Utilities Infrastructure	-	1,585,200	1,527,700	1,403,500	1,436,000	1,875,200	500,000	8,327,600
Vehicles	-	6,228,480	7,822,800	6,635,790	6,381,356	9,836,663	-	36,905,089
Land	-	-	-	-	-	-	-	-
Grand Total	-	60,193,572	79,822,397	112,953,834	50,691,178	75,016,269	16,250,250	394,927,500

2019 - 2024 Recommended Capital Plan

Planned Spend

	Q4 2019	2020	2021	2022	2023	2024	2025+	Total
Buildings	14,268,684	55,725,261	41,309,000	65,510,000	5,100,000	7,931,750	2,264,250	192,108,945
Electronic Hardware /	5,952,874	13,687,401	6,219,301	2,507,086	1,724,333	1,931,231	-	32,022,226
Machinery & Equipment	1,126,186	3,285,009	2,731,133	6,427,058	3,914,089	4,811,025	-	22,294,500
Parks & Open Space	3,883,393	5,393,883	1,875,000	1,860,000	1,850,000	1,850,000	-	16,712,276
Roadway Infrastructure	27,959,404	48,623,729	32,841,879	30,388,496	30,662,454	46,780,400	13,626,000	230,882,362
Utilities Infrastructure	8,689,560	5,586,917	2,127,700	1,403,500	1,486,000	1,875,200	500,000	21,668,877
Vehicles	3,088,265	9,582,280	7,822,800	6,635,790	6,381,356	9,836,663	-	43,347,154
Land	2,459,270	4,005,000	-	-	-	-	-	6,464,270
Grand Total	67,427,636	145,889,480	94,926,813	114,731,930	51,118,232	75,016,269	16,390,250	565,500,610

2020 Multi-year Budget

COMMUNITY PARTNERS

Strathcona County Library 2020 Budget

Legislative Mandate

Alberta public libraries have their own legislation – the Alberta Libraries Act. Within that legislation, public library service is a municipal service, but it must be governed at arms-length from the municipality. The legislation sets out that each municipal council appoints the members of the library board from the community. The Library Board is recognized as being the legal authority that guides and directs the Library at a governance level, with reports coming to Council according to the legislation to ensure community accountability.

SCL Plan of Service 2016-2020 Priorities and Services

Participate and Connect: Community Engagement

Residents will have opportunities to connect with each other and with local resources so that they feel engaged in the community.

Create Young Readers: Early Literacy

Children from birth to age five will have programs and services designed to ensure they will enter school ready to learn and to read, write, and listen.

Satisfy Curiosity: Lifelong Learning

Residents have the resources they need to explore topics of personal interest and express their creativity so they can fuel their curiosity and continue to learn throughout their lives.

Understand How to Find, Evaluate, and Use Information: Information Fluency

Residents will have the resources to develop their information fluency skills to make informed and effective use of information and their digital literacy skills so they can participate with confidence in digital environments.

2020 Focus*

Within the five-year goals and objectives set in the 2016-2020 Plan of Service, the Library Board develops action plans for each coming year. This is the final year of the current Plan of Service and the 2020 focus will be on these objectives:

- Survey library users to measure outcomes as a result of attending library programs or using library services,
- Revise/refine the 2014 Outreach Strategy,
- Assess the experience in responding to the November 6, 2018 incident and identify key learnings, and
- Develop a new method for (and implement) a Community Needs Assessment that is a foundation for the development of the next Plan of Service.

Strathcona County Library 2020 Budget

2020 Operating Budget

	2020 Budget	2019 Budget	Variance \$	Variance %
Revenues				
Property Taxes	\$ (9,882,552)	\$ (9,717,369)	\$ (165,183)	2 %
Government Grants	(555,563)	(555,563)	-	0 %
User Fees & Charges	(57,740)	(56,062)	(1,678)	3 %
Penalties & Fines	(160,000)	(163,320)	3,320	(2)%
Investment Income	(170,062)	(152,451)	(17,611)	12 %
Other Revenues	(156,157)	(148,274)	(7,883)	5 %
	<u>(10,982,074)</u>	<u>(10,793,039)</u>	<u>(189,035)</u>	2 %
Expenses				
Salaries & Wages	5,512,903	5,434,613	78,290	1 %
Employee Benefits	1,264,563	1,202,891	61,672	5 %
Training & Development	111,898	91,650	20,248	22 %
Business Expenses	14,176	16,740	(2,564)	(15)%
Advertising & Printing	86,970	83,235	3,735	4 %
Professional Services	34,640	27,281	7,359	27 %
Rentals & Leases	12,175	16,984	(4,809)	(28)%
Contracted Services	100,627	95,515	5,112	5 %
Supplies & Materials	586,414	550,523	35,891	7 %
Repairs & Maintenance	43,549	42,499	1,050	2 %
Equipment Purchases	26,100	24,700	1,400	6 %
Telecommunications	9,802	10,062	(260)	(3)%
Interest On Debt	811,654	849,110	(37,456)	(4)%
Other Expenses	5,824	5,824	-	0 %
Interprogram	719,124	729,720	(10,596)	(1)%
Amortization Expense	1,345,492	1,452,211	(106,719)	(7)%
	<u>10,685,911</u>	<u>10,633,558</u>	<u>52,353</u>	0 %
Net Revenues (Expenses)	<u>(296,163)</u>	<u>(159,481)</u>	<u>(136,682)</u>	86 %
Non-Operating Items				
To Capital	592,879	603,059	(10,180)	(2)%
To Reserve	193,183	190,196	2,987	2 %
Long Term Debt Repaid	855,593	818,437	37,156	5 %
	<u>1,641,655</u>	<u>1,611,692</u>	<u>29,963</u>	2 %
Non-Cash Adjustment	<u>(1,345,492)</u>	<u>(1,452,211)</u>	<u>106,719</u>	(7)%
Total Operating Budget	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

* Revenue is shown as a credit (in brackets)

Strathcona County Library 2020 Budget

Budget Changes 2019 to 2020	
Revenues	
Property Taxes	Library taxes increased due to assessment growth; a 0.81% increase in the library tax rate is proposed.
Investment Income	Increased interest as per projections provided by County Finance.
Expenses	
Salaries & Wages	Increase is due to grid movement and a salary adjustment.
Employee Benefits	In addition to above, a \$200/employee increase in flex spending accounts and increased Canada Pension Plan contributions.
Training & Development	Security training for all employees.
Professional Services	Consultations and report writing for next Plan of Service
Interest on Debt	Decrease is due to reduced interest portions on repayments of aging debt.
Amortization	Decrease resulting from changes in capital asset balances, wholly offset by non-cash adjustments.
Non-Operating Items	
Long-Term Debt Repaid	Increase is due to increased principal portions on repayments of aging debt.

Strathcona County Library 2020 Budget

	2021 Forecast	2020 Budget	Variance \$	Variance %
Revenues				
Property Taxes	\$ (10,162,016)	\$ (9,882,552)	\$ (279,464)	3 %
Government Grants	(555,563)	(555,563)	-	0 %
User Fees & Charges	(57,796)	(57,740)	(56)	0 %
Penalties & Fines	(160,000)	(160,000)	-	0 %
Investment Income	(166,675)	(170,062)	3,387	(2) %
Other Revenues	(156,157)	(156,157)	-	0 %
	<u>(11,258,207)</u>	<u>(10,982,074)</u>	<u>(276,133)</u>	3 %
Expenses				
Salaries & Wages	5,687,772	5,512,903	174,869	3 %
Employee Benefits	1,306,055	1,264,563	41,492	3 %
Training & Development	111,898	111,898	-	0 %
Business Expenses	15,176	14,176	1,000	7 %
Advertising & Printing	86,970	86,970	-	0 %
Professional Services	34,891	34,640	251	1 %
Rentals & Leases	12,175	12,175	-	0 %
Contracted Services	100,960	100,627	333	0 %
Supplies & Materials	587,639	586,414	1,225	0 %
Repairs & Maintenance	43,549	43,549	-	0 %
Equipment Purchases	46,650	26,100	20,550	79 %
Telecommunications	9,802	9,802	-	0 %
Interest On Debt	772,491	811,654	(39,163)	(5) %
Other Expenses	5,824	5,824	-	0 %
Interprogram	719,942	719,124	818	0 %
Amortization Expense	1,345,492	1,345,492	-	0 %
	<u>10,887,286</u>	<u>10,685,911</u>	<u>201,375</u>	2 %
Net Revenues (Expenses)	<u>(370,921)</u>	<u>(296,163)</u>	<u>(74,758)</u>	25 %
Non-Operating Items				
To Capital	592,879	592,879	-	0 %
To Reserve	229,095	193,183	35,912	19 %
Long Term Debt Repaid	894,439	855,593	38,846	5 %
	<u>1,716,413</u>	<u>1,641,655</u>	<u>74,758</u>	5 %
Non-Cash Adjustment	<u>(1,345,492)</u>	<u>(1,345,492)</u>	<u>-</u>	0 %
Total Operating Budget	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

* Revenue is shown as a credit (in brackets)

Strathcona County Library 2020 Budget

Budget Changes 2020 to 2021	
Revenues	
Property Taxes	Library taxes increased due to assessment growth; a 1.00% increase in the library tax rate is projected.
Investment Income	Increased interest as per projections provided by County Finance.
Expenses	
Salaries & Wages	Increase is due to grid movement and a salary adjustment.
Employee Benefits	As above. Increased Canada Pension Plan contributions.
Equipment Purchases	One-time contribution to shared virtual server hosted by St Albert Public Library.
Interest on Debt	Decrease is due to reduced interest portions on repayments of aging debt.
Non-Operating Items	
To Reserve	Increased transfer to reserve for future capital projects.
Long-Term Debt Repaid	Increase is due to increased principal portions on repayments of aging debt.

Strathcona County Library 2020 Budget

	2022 Forecast	2021 Forecast	Variance \$	Variance %
Revenues				
Property Taxes	\$ (10,756,310)	\$ (10,162,016)	\$ (594,294)	6 %
Government Grants	(555,563)	(555,563)	-	0 %
User Fees & Charges	(57,853)	(57,796)	(57)	0 %
Penalties & Fines	(160,000)	(160,000)	-	0 %
Investment Income	(161,450)	(166,675)	5,225	(3) %
Other Revenues	(156,157)	(156,157)	-	0 %
	<u>(11,847,333)</u>	<u>(11,258,207)</u>	<u>(589,126)</u>	5 %
Expenses				
Salaries & Wages	5,810,731	5,687,772	122,959	2 %
Employee Benefits	1,343,149	1,306,055	37,094	3 %
Training & Development	111,898	111,898	-	0 %
Business Expenses	16,176	15,176	1,000	7 %
Advertising & Printing	86,970	86,970	-	0 %
Professional Services	35,147	34,891	256	1 %
Rentals & Leases	12,175	12,175	-	0 %
Contracted Services	101,300	100,960	340	0 %
Supplies & Materials	603,879	587,639	16,240	3 %
Repairs & Maintenance	43,549	43,549	-	0 %
Equipment Purchases	28,520	46,650	(18,130)	(39) %
Telecommunications	9,802	9,802	-	0 %
Interest On Debt	731,544	772,491	(40,947)	(5) %
Other Expenses	5,824	5,824	-	0 %
Interprogram	720,678	719,942	736	0 %
Amortization Expense	1,345,492	1,345,492	-	0 %
	<u>11,006,834</u>	<u>10,887,286</u>	<u>119,548</u>	1 %
Net Revenues (Expenses)	<u>(840,499)</u>	<u>(370,921)</u>	<u>(469,578)</u>	127 %
Non-Operating Items				
To Capital	603,059	592,879	10,180	2 %
To Reserve	647,878	229,095	418,783	183 %
Long Term Debt Repaid	935,054	894,439	40,615	5 %
	<u>2,185,991</u>	<u>1,716,413</u>	<u>469,578</u>	27 %
Non-Cash Adjustment	<u>(1,345,492)</u>	<u>(1,345,492)</u>	<u>-</u>	0 %
Total Operating Budget	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

* Revenue is shown as a credit (in brackets)

Strathcona County Library 2020 Budget

Budget Changes 2021 to 2022	
Revenues	
Property Taxes	Library taxes increased due to assessment growth; no increase in the library tax rate is projected.
Investment Income	Increased interest as per projections provided by County Finance.
Expenses	
Salaries & Wages	Increase is due to grid movement and a salary adjustment.
Employee Benefits	As above. Increased Canada Pension Plan contributions.
Supplies & Materials	One-time purchase of Windows Clients and Server licenses.
Equipment Purchases	Remove one-time contribution to shared virtual server hosted by St Albert Public Library.
Interest on Debt	Decrease is due to reduced interest portions on repayments of aging debt.
Non-Operating Items	
To Reserve	Increased transfer to reserve for future capital projects.
Long-Term Debt Repaid	Increase is due to increased principal portions on repayments of aging debt.

Strathcona County Library 2020 Budget

	2023 Forecast	2022 Forecast	Variance \$	Variance %
Revenues				
Property Taxes	\$ (11,344,121)	\$ (10,756,310)	\$ (587,811)	5 %
Government Grants	(555,563)	(555,563)	-	0 %
User Fees & Charges	(57,910)	(57,853)	(57)	0 %
Penalties & Fines	(160,000)	(160,000)	-	0 %
Investment Income	(156,225)	(161,450)	5,225	(3) %
Other Revenues	(156,157)	(156,157)	-	0 %
	<u>(12,429,976)</u>	<u>(11,847,333)</u>	<u>(582,643)</u>	5 %
Expenses				
Salaries & Wages	5,910,953	5,810,731	100,222	2 %
Employee Benefits	1,376,585	1,343,149	33,436	2 %
Training & Development	111,898	111,898	-	0 %
Business Expenses	15,176	16,176	(1,000)	(6) %
Advertising & Printing	86,970	86,970	-	0 %
Professional Services	35,408	35,147	261	1 %
Rentals & Leases	12,175	12,175	-	0 %
Contracted Services	101,646	101,300	346	0 %
Supplies & Materials	598,009	603,879	(5,870)	(1) %
Repairs & Maintenance	43,549	43,549	-	0 %
Equipment Purchases	33,700	28,520	5,180	18 %
Telecommunications	9,802	9,802	-	0 %
Interest On Debt	688,740	731,544	(42,804)	(6) %
Other Expenses	5,824	5,824	-	0 %
Interprogram	721,433	720,678	755	0 %
Amortization Expense	1,345,492	1,345,492	-	0 %
	<u>11,097,360</u>	<u>11,006,834</u>	<u>90,526</u>	1 %
Net Revenues (Expenses)	<u>(1,332,616)</u>	<u>(840,499)</u>	<u>(492,117)</u>	59 %
Non-Operating Items				
To Capital	603,059	603,059	-	0 %
To Reserve	1,097,529	647,878	449,651	69 %
Long Term Debt Repaid	977,520	935,054	42,466	5 %
	<u>2,678,108</u>	<u>2,185,991</u>	<u>492,117</u>	23 %
Non-Cash Adjustment	<u>(1,345,492)</u>	<u>(1,345,492)</u>	<u>-</u>	0 %
Total Operating Budget	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

* Revenue is shown as a credit (in brackets)

Strathcona County Library 2020 Budget

Budget Changes 2022 to 2023	
Revenues	
Property Taxes	Library taxes increased due to assessment growth; no increase in the library tax rate is projected.
Investment Income	Increased interest as per projections provided by County Finance.
Expenses	
Salaries & Wages	Increase is due to grid movement and a salary adjustment.
Employee Benefits	As above. Increased Canada Pension Plan contributions.
Supplies & Materials	Remove one time-purchase of Microsoft Windows Clients and Server licenses.
Equipment Purchases	One-time purchase of replacement book return bin for Ardrossan Recreation Centre.
Interest on Debt	Decrease is due to reduced interest portions on repayments of aging debt.
Non-Operating Items	
To Reserve	Increased transfer to reserve for future capital projects.
Long-Term Debt Repaid	Increase is due to increased principal portions on repayments of aging debt.

Strathcona County Library 2020 Budget

2020 Capital Budget & 2021 – 2024 Capital Plan

Project	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned
Library Collection Replacement	599,879	599,879	603,059	603,059	603,059
Library IT Infrastructure Replacement	106,151	44,272	56,151	58,222	70,838
Replace Radio Frequency Identification (RFID) Equipment	15,345	194,654	30,666	-	-
Replace Furniture on Public Floor	-	-	225,716	230,907	339,322
Replace Book Return Bin	-	-	11,500	-	-
Total	721,375	838,805	927,092	892,188	1,013,219

Annual Program

Rehab/Replacement

2020 Fee Schedule Changes

	2020 FEE before GST	2019 FEE before GST	Date of Implementation	GST Exempt
<u>Annual Library Card</u>				
Non-resident	\$66.00	\$68.00	Jan.20	Yes
<u>Other</u>				
T-shirts	\$9.52 - \$19.05	N/A	Jan.20	No