

## Multiyear Operating Budget Summary

	2019 Recommended Budget	2020 Forecast	2021 Forecast	2022 Forecast
<b>140 - Transportation &amp; Ag Services</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$183,361	\$183,361	\$183,361	\$183,361
130 - User Fees & Charges	369,496	370,439	371,392	372,354
155 - Other Revenues	108,050	110,050	112,050	114,050
<b>Total 500 - Revenue</b>	<b>660,907</b>	<b>663,850</b>	<b>666,803</b>	<b>669,765</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	12,114,477	12,171,740	12,186,328	12,192,952
205 - Employee Benefits	1,951,611	1,962,539	1,973,530	1,984,576
210 - Training & Development	177,386	177,740	178,526	179,626
215 - Business Expenses	158,050	158,522	158,765	159,365
220 - Advertising & Printing	165,167	165,311	165,385	165,385
225 - Professional Services	2,251	2,251	2,251	2,251
235 - Rentals & Leases	1,301,220	1,305,187	1,309,610	1,312,671
240 - Contracted Services	7,586,701	7,620,371	7,651,940	7,663,506
245 - Supplies & Materials	5,467,217	5,472,623	5,479,598	5,483,382
250 - Repairs & Maintenance	147,604	150,044	152,704	155,187
255 - Equipment Purchases	109,763	110,263	112,263	114,263
260 - Utilities	2,064,080	2,115,648	2,168,460	2,222,526
265 - Telecommunications	94,426	95,176	96,639	96,639
280 - Other Expenses	9,954	9,954	9,954	9,954
281 - Interprogram	(77,968)	(69,522)	(80,854)	(102,250)
<b>Total 600 - Expense</b>	<b>31,271,939</b>	<b>31,447,847</b>	<b>31,565,099</b>	<b>31,640,033</b>
<b>Net Revenues/(Expenses)</b>	<b>(30,611,032)</b>	<b>(30,783,997)</b>	<b>(30,898,296)</b>	<b>(30,970,268)</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,640,507	1,640,507	1,640,507	1,590,917
410 - To Capital	97,826	97,826	97,826	97,826
415 - To Reserve	(17,361,738)	(17,611,738)	(17,611,738)	(17,611,738)
<b>Total 700 - Non-Operating Items</b>	<b>(15,623,405)</b>	<b>(15,873,405)</b>	<b>(15,873,405)</b>	<b>(15,922,995)</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$46,234,437)</b>	<b>(\$46,657,402)</b>	<b>(\$46,771,701)</b>	<b>(\$46,893,263)</b>

## Two Year Operating Budget Comparison

	2019 Recommended Budget	2018 Approved Budget	Variance \$	Variance %
<b>140 - Transportation &amp; Ag Services</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$183,361	\$183,361	\$0	0%
130 - User Fees & Charges	369,496	368,562	934	0%
155 - Other Revenues	108,050	385,050	(277,000)	(72%)
<b>Total 500 - Revenue</b>	<b>660,907</b>	<b>936,973</b>	<b>(276,066)</b>	<b>(29%)</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	12,114,477	12,005,522	108,955	1%
205 - Employee Benefits	1,951,611	2,194,376	(242,765)	(11%)
210 - Training & Development	177,386	177,036	350	0%
215 - Business Expenses	158,050	256,974	(98,924)	(38%)
220 - Advertising & Printing	165,167	169,959	(4,792)	(3%)
225 - Professional Services	2,251	2,200	51	2%
235 - Rentals & Leases	1,301,220	1,243,040	58,180	5%
240 - Contracted Services	7,586,701	7,483,976	102,725	1%
245 - Supplies & Materials	5,467,217	5,600,318	(133,101)	(2%)
250 - Repairs & Maintenance	147,604	144,433	3,171	2%
255 - Equipment Purchases	109,763	108,263	1,500	1%
260 - Utilities	2,064,080	2,160,921	(96,841)	(4%)
265 - Telecommunications	94,426	91,704	2,722	3%
280 - Other Expenses	9,954	9,857	97	1%
281 - Interprogram	(77,968)	(102,250)	24,282	(24%)
<b>Total 600 - Expense</b>	<b>31,271,939</b>	<b>31,546,329</b>	<b>(274,390)</b>	<b>(1%)</b>
<b>Net Revenues/(Expenses)</b>	<b>(30,611,032)</b>	<b>(30,609,356)</b>	<b>(1,676)</b>	<b>0%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,640,507	1,688,507	(48,000)	(3%)
410 - To Capital	97,826	89,675	8,151	9%
415 - To Reserve	(17,361,738)	(17,111,738)	(250,000)	1%
<b>Total 700 - Non-Operating Items</b>	<b>(15,623,405)</b>	<b>(15,333,556)</b>	<b>(289,849)</b>	<b>2%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$46,234,437)</b>	<b>(\$45,942,912)</b>	<b>(\$291,525)</b>	<b>1%</b>



TAS Budget Changes 2018 to 2019	
<b>Revenues</b>	
Other Revenue	Remove one-time Agricultural Service Board (ASB) tour.
<b>Expenses</b>	
Salaries & Wages	Salaries increased due to changes in the standard salaries, grid movement and annualization of previous year's additions.
Employee Benefits	Benefits decreased based on historical actuals and future rate changes.
Business Expenses	Remove one-time ASB Tour.
Rentals & Leases	Reallocate based on historic actuals and remove one-time ASB Tour.
Contracted Services	Increases to various maintenance contracts (street sweeping, snow removal etc.).
Supplies & Materials	Reallocate based on historic actuals and remove one-time ASB Tour.
Utilities	Reduced to align with historical actuals.
Interprogram	Change in process for mobile device chargeback from IT.
<b>Non-Operating Items</b>	
From Reserve	Remove one-time ASB Tour.
To Reserve	Annual increase to the Bridge Replacement reserve.

## Two Year Operating Budget Comparison

	2020 Forecast	2019 Recommended Budget	Variance \$	Variance %
<b>140 - Transportation &amp; Ag Services</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$183,361	\$183,361	\$0	0%
130 - User Fees & Charges	370,439	369,496	943	0%
155 - Other Revenues	110,050	108,050	2,000	2%
<b>Total 500 - Revenue</b>	<b>663,850</b>	<b>660,907</b>	<b>2,943</b>	<b>0%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	12,171,740	12,114,477	57,263	0%
205 - Employee Benefits	1,962,539	1,951,611	10,928	1%
210 - Training & Development	177,740	177,386	354	0%
215 - Business Expenses	158,522	158,050	472	0%
220 - Advertising & Printing	165,311	165,167	144	0%
225 - Professional Services	2,251	2,251	0	0%
235 - Rentals & Leases	1,305,187	1,301,220	3,967	0%
240 - Contracted Services	7,620,371	7,586,701	33,670	0%
245 - Supplies & Materials	5,472,623	5,467,217	5,406	0%
250 - Repairs & Maintenance	150,044	147,604	2,440	2%
255 - Equipment Purchases	110,263	109,763	500	0%
260 - Utilities	2,115,648	2,064,080	51,568	2%
265 - Telecommunications	95,176	94,426	750	1%
280 - Other Expenses	9,954	9,954	0	0%
281 - Interprogram	(69,522)	(77,968)	8,446	(11%)
<b>Total 600 - Expense</b>	<b>31,447,847</b>	<b>31,271,939</b>	<b>175,908</b>	<b>1%</b>
<b>Net Revenues/(Expenses)</b>	<b>(30,783,997)</b>	<b>(30,611,032)</b>	<b>(172,965)</b>	<b>1%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,640,507	1,640,507	0	0%
410 - To Capital	97,826	97,826	0	0%
415 - To Reserve	(17,611,738)	(17,361,738)	(250,000)	1%
<b>Total 700 - Non-Operating Items</b>	<b>(15,873,405)</b>	<b>(15,623,405)</b>	<b>(250,000)</b>	<b>2%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$46,657,402)</b>	<b>(\$46,234,437)</b>	<b>(\$422,965)</b>	<b>1%</b>



TAS Budget Changes 2019 to 2020	
<b>Non-Operating Items</b>	
To Reserve	Annual increase to the Bridge Replacement reserve.

## Two Year Operating Budget Comparison

	2021 Forecast	2020 Forecast	Variance \$	Variance %
<b>140 - Transportation &amp; Ag Services</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$183,361	\$183,361	\$0	0%
130 - User Fees & Charges	371,392	370,439	953	0%
155 - Other Revenues	112,050	110,050	2,000	2%
<b>Total 500 - Revenue</b>	<b>666,803</b>	<b>663,850</b>	<b>2,953</b>	<b>0%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	12,186,328	12,171,740	14,588	0%
205 - Employee Benefits	1,973,530	1,962,539	10,991	1%
210 - Training & Development	178,526	177,740	786	0%
215 - Business Expenses	158,765	158,522	243	0%
220 - Advertising & Printing	165,385	165,311	74	0%
225 - Professional Services	2,251	2,251	0	0%
235 - Rentals & Leases	1,309,610	1,305,187	4,423	0%
240 - Contracted Services	7,651,940	7,620,371	31,569	0%
245 - Supplies & Materials	5,479,598	5,472,623	6,975	0%
250 - Repairs & Maintenance	152,704	150,044	2,660	2%
255 - Equipment Purchases	112,263	110,263	2,000	2%
260 - Utilities	2,168,460	2,115,648	52,812	2%
265 - Telecommunications	96,639	95,176	1,463	2%
280 - Other Expenses	9,954	9,954	0	0%
281 - Interprogram	(80,854)	(69,522)	(11,332)	16%
<b>Total 600 - Expense</b>	<b>31,565,099</b>	<b>31,447,847</b>	<b>117,252</b>	<b>0%</b>
<b>Net Revenues/(Expenses)</b>	<b>(30,898,296)</b>	<b>(30,783,997)</b>	<b>(114,299)</b>	<b>0%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,640,507	1,640,507	0	0%
410 - To Capital	97,826	97,826	0	0%
415 - To Reserve	(17,611,738)	(17,611,738)	0	0%
<b>Total 700 - Non-Operating Items</b>	<b>(15,873,405)</b>	<b>(15,873,405)</b>	<b>0</b>	<b>0%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$46,771,701)</b>	<b>(\$46,657,402)</b>	<b>(\$114,299)</b>	<b>0%</b>



TAS Budget Changes 2020 to 2021	
Expenses	
Interprogram	Change in process for mobile device chargeback from IT.

## Two Year Operating Budget Comparison

	2022 Forecast	2021 Forecast	Variance \$	Variance %
<b>140 - Transportation &amp; Ag Services</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$183,361	\$183,361	\$0	0%
130 - User Fees & Charges	372,354	371,392	962	0%
155 - Other Revenues	114,050	112,050	2,000	2%
<b>Total 500 - Revenue</b>	<b>669,765</b>	<b>666,803</b>	<b>2,962</b>	<b>0%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	12,192,952	12,186,328	6,624	0%
205 - Employee Benefits	1,984,576	1,973,530	11,046	1%
210 - Training & Development	179,626	178,526	1,100	1%
215 - Business Expenses	159,365	158,765	600	0%
220 - Advertising & Printing	165,385	165,385	0	0%
225 - Professional Services	2,251	2,251	0	0%
235 - Rentals & Leases	1,312,671	1,309,610	3,061	0%
240 - Contracted Services	7,663,506	7,651,940	11,566	0%
245 - Supplies & Materials	5,483,382	5,479,598	3,784	0%
250 - Repairs & Maintenance	155,187	152,704	2,483	2%
255 - Equipment Purchases	114,263	112,263	2,000	2%
260 - Utilities	2,222,526	2,168,460	54,066	2%
265 - Telecommunications	96,639	96,639	0	0%
280 - Other Expenses	9,954	9,954	0	0%
281 - Interprogram	(102,250)	(80,854)	(21,396)	26%
<b>Total 600 - Expense</b>	<b>31,640,033</b>	<b>31,565,099</b>	<b>74,934</b>	<b>0%</b>
<b>Net Revenues/(Expenses)</b>	<b>(30,970,268)</b>	<b>(30,898,296)</b>	<b>(71,972)</b>	<b>0%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,590,917	1,640,507	(49,590)	(3%)
410 - To Capital	97,826	97,826	0	0%
415 - To Reserve	(17,611,738)	(17,611,738)	0	0%
<b>Total 700 - Non-Operating Items</b>	<b>(15,922,995)</b>	<b>(15,873,405)</b>	<b>(49,590)</b>	<b>0%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$46,893,263)</b>	<b>(\$46,771,701)</b>	<b>(\$121,562)</b>	<b>0%</b>





TAS Budget Changes 2021 to 2022	
Expenses	
Interprogram	Change in process for mobile device chargeback from IT.

## Staffing Increase Requests

SIR Number	SIR Name	FTE	Hours
<b>None</b>			

## Capital Base

Project Name	Cost	Dept.
<b>Buildings</b>		
Annual Parking Lot Rehab Program (2019 -2023)	\$ 3,390,000	TAS
	<b>3,390,000</b>	
<b>Roadway Infrastructure</b>		
Annual Rural Roads Rehab Program	\$ 11,300,000	TAS
Annual Bridge Replacement Project	1,950,000	TAS
Annual Urban Roads Rehab Program	11,400,000	TAS
Annual Asphalt Trails Rehab Program	125,000	TAS
	<b>24,775,000</b>	
<b>Total</b>	<b>28,165,000</b>	



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