

Multiyear Operating Budget Summary

	2019 Recommended Budget	2020 Forecast	2021 Forecast	2022 Forecast
210 - Strathcona County Emergency Services				
500 - Revenue				
120 - Government Grants	\$744,000	\$751,400	\$758,900	\$766,500
130 - User Fees & Charges	2,380,900	2,398,200	2,415,600	2,433,250
145 - Penalties and Fines	4,000	4,000	4,000	4,000
155 - Other Revenues	5,315,993	5,326,553	5,337,153	5,347,853
Total 500 - Revenue	8,444,893	8,480,153	8,515,653	8,551,603
600 - Expense				
200 - Salaries & Wages	27,560,074	27,702,547	27,768,746	27,810,426
205 - Employee Benefits	4,727,396	4,753,868	4,780,489	4,807,260
210 - Training & Development	545,005	545,590	546,190	546,780
215 - Business Expenses	178,685	179,195	180,185	180,685
220 - Advertising & Printing	120,800	121,800	122,850	123,950
235 - Rentals & Leases	49,100	49,500	49,900	50,250
240 - Contracted Services	173,515	178,415	183,425	188,565
245 - Supplies & Materials	1,434,010	1,459,220	1,505,200	1,530,175
250 - Repairs & Maintenance	175,260	178,600	181,950	185,370
255 - Equipment Purchases	395,050	393,785	419,825	431,565
260 - Utilities	245,200	250,970	256,950	263,100
265 - Telecommunications	101,870	102,170	102,520	102,820
280 - Other Expenses	149,960	151,260	152,460	153,760
281 - Interprogram	36,800	38,300	12,500	1,000
Total 600 - Expense	35,892,725	36,105,220	36,263,190	36,375,706
Net Revenues/(Expenses)	(27,447,832)	(27,625,067)	(27,747,537)	(27,824,103)
700 - Non-Operating Items				
405 - From Reserve	45,435	45,435	60,435	60,435
415 - To Reserve	(280,000)	(295,000)	(310,000)	(325,000)
Total 700 - Non-Operating Items	(234,565)	(249,565)	(249,565)	(264,565)
Net Impact For Budget Purposes	(\$27,682,397)	(\$27,874,632)	(\$27,997,102)	(\$28,088,668)

Two Year Operating Budget Comparison

	2019 Recommended Budget	2018 Approved Budget	Variance \$	Variance %
210 - Strathcona County Emergency Services				
500 - Revenue				
120 - Government Grants	\$744,000	\$730,000	\$14,000	2%
130 - User Fees & Charges	2,380,900	2,399,300	(18,400)	(1%)
145 - Penalties and Fines	4,000	5,875	(1,875)	(32%)
155 - Other Revenues	5,315,993	5,344,000	(28,007)	(1%)
Total 500 - Revenue	8,444,893	8,479,175	(34,282)	(0%)
600 - Expense				
200 - Salaries & Wages	27,560,074	26,568,484	991,590	4%
205 - Employee Benefits	4,727,396	4,938,910	(211,514)	(4%)
210 - Training & Development	545,005	561,190	(16,185)	(3%)
215 - Business Expenses	178,685	166,985	11,700	7%
220 - Advertising & Printing	120,800	119,000	1,800	2%
235 - Rentals & Leases	49,100	46,400	2,700	6%
240 - Contracted Services	173,515	150,700	22,815	15%
245 - Supplies & Materials	1,434,010	1,434,815	(805)	(0%)
250 - Repairs & Maintenance	175,260	171,260	4,000	2%
255 - Equipment Purchases	395,050	430,850	(35,800)	(8%)
260 - Utilities	245,200	241,425	3,775	2%
265 - Telecommunications	101,870	97,160	4,710	5%
280 - Other Expenses	149,960	158,260	(8,300)	(5%)
281 - Interprogram	36,800	1,000	35,800	3,580%
Total 600 - Expense	35,892,725	35,086,439	806,286	2%
Net Revenues/(Expenses)	(27,447,832)	(26,607,264)	(840,568)	3%
700 - Non-Operating Items				
405 - From Reserve	45,435	121,317	(75,882)	(63%)
415 - To Reserve	(280,000)	(265,000)	(15,000)	6%
Total 700 - Non-Operating Items	(234,565)	(143,683)	(90,882)	63%
Net Impact For Budget Purposes	(\$27,682,397)	(\$26,750,947)	(\$931,450)	3%



SCES Budget Changes 2018 to 2019	
Revenues	
Government Grants	Increased funding from the Public Safety Answering Point (PSAP) grant.
User Fees & Charges	Removal of fees for public safety education programs; Emergency Medical Service (EMS) increase in direct patient billings.
Other Revenue	Corrected previous 2018 AHS contract increase.
Expenses	
Salaries & Wages	Salaries increase due to changes in the standard salaries and grid movement. IAFF contract settlement 6.22% adjustment for the 2017 to 2019 contract.
Employee Benefits	Benefits decreased based on historical actuals and future rate changes, partially offset by IAFF contract settlement adjustment for the 2017 to 2019 contract.
Training & Development	Decrease due to adjustments through PBB; new learning management system software that allows for online programming (WHIMIS), as well as utilization of driver training program offered through AHS.
Business Expenses	Increases associated with other staff expenses and meal reimbursement (increasing hospital wait times).
Contracted Services	Increases for growth, inflation and aligning to historical actuals.
Equipment Purchases	Decreased for one-time adjustments for the new capital evergreen process for mobile devices (over three years) that are now accounted for in interprogram charges, one time reprioritization of non-capital equipment funding.
Interprogram	Increase due to change in process for mobile device chargeback from IT.
Non-Operating Items	
From Reserve	Remove one time reserve funding for fire fighter personal protective equipment replacement.
To Reserve	Adjustment in annual reserve contribution structure and funding with modest increase to self-fund all future capital and operational equipment replacement; SCES's reserve contributions will help fund the SCES Annual Capital Equipment Replacements, as well as operating costs for backfilling FTE fire fighter replacement equipment.

Two Year Operating Budget Comparison

	2020 Forecast	2019 Recommended Budget	Variance \$	Variance %
210 - Strathcona County Emergency Services				
500 - Revenue				
120 - Government Grants	\$751,400	\$744,000	\$7,400	1%
130 - User Fees & Charges	2,398,200	2,380,900	17,300	1%
145 - Penalties and Fines	4,000	4,000	0	0%
155 - Other Revenues	5,326,553	5,315,993	10,560	0%
Total 500 - Revenue	8,480,153	8,444,893	35,260	0%
600 - Expense				
200 - Salaries & Wages	27,702,547	27,560,074	142,473	1%
205 - Employee Benefits	4,753,868	4,727,396	26,472	1%
210 - Training & Development	545,590	545,005	585	0%
215 - Business Expenses	179,195	178,685	510	0%
220 - Advertising & Printing	121,800	120,800	1,000	1%
235 - Rentals & Leases	49,500	49,100	400	1%
240 - Contracted Services	178,415	173,515	4,900	3%
245 - Supplies & Materials	1,459,220	1,434,010	25,210	2%
250 - Repairs & Maintenance	178,600	175,260	3,340	2%
255 - Equipment Purchases	393,785	395,050	(1,265)	(0%)
260 - Utilities	250,970	245,200	5,770	2%
265 - Telecommunications	102,170	101,870	300	0%
280 - Other Expenses	151,260	149,960	1,300	1%
281 - Interprogram	38,300	36,800	1,500	4%
Total 600 - Expense	36,105,220	35,892,725	212,495	1%
Net Revenues/(Expenses)	(27,625,067)	(27,447,832)	(177,235)	1%
700 - Non-Operating Items				
405 - From Reserve	45,435	45,435	0	0%
415 - To Reserve	(295,000)	(280,000)	(15,000)	5%
Total 700 - Non-Operating Items	(249,565)	(234,565)	(15,000)	6%
Net Impact For Budget Purposes	(\$27,874,632)	(\$27,682,397)	(\$192,235)	1%



SCES Budget Changes 2019 to 2020	
Revenues	
User Fees & Charges	Emergency Medical Service (EMS) increase in direct patient billings.
Other Revenue	Forecasted inflation increase for AHS contract.
Expenses	
Salaries & Wages	Salaries increase due to changes in the standard salaries, grid movement and advancement.
Employee Benefits	Benefits increase based on historical actuals and future rate changes.
Supplies & Materials	Increased for inflation on fuel and other supplies and materials.
Non-Operating Items	
To Reserve	Adjustment in annual reserve contribution structure and funding with modest increase to self-fund all future capital and operational equipment replacement; SCES's reserve contributions will help fund the SCES Annual Capital Equipment Replacements, as well as operating costs for backfilling FTE fire fighter replacement equipment.

Two Year Operating Budget Comparison

	2021 Forecast	2020 Forecast	Variance \$	Variance %
210 - Strathcona County Emergency Services				
500 - Revenue				
120 - Government Grants	\$758,900	\$751,400	\$7,500	1%
130 - User Fees & Charges	2,415,600	2,398,200	17,400	1%
145 - Penalties and Fines	4,000	4,000	0	0%
155 - Other Revenues	5,337,153	5,326,553	10,600	0%
Total 500 - Revenue	8,515,653	8,480,153	35,500	0%
600 - Expense				
200 - Salaries & Wages	27,768,746	27,702,547	66,199	0%
205 - Employee Benefits	4,780,489	4,753,868	26,621	1%
210 - Training & Development	546,190	545,590	600	0%
215 - Business Expenses	180,185	179,195	990	1%
220 - Advertising & Printing	122,850	121,800	1,050	1%
235 - Rentals & Leases	49,900	49,500	400	1%
240 - Contracted Services	183,425	178,415	5,010	3%
245 - Supplies & Materials	1,505,200	1,459,220	45,980	3%
250 - Repairs & Maintenance	181,950	178,600	3,350	2%
255 - Equipment Purchases	419,825	393,785	26,040	7%
260 - Utilities	256,950	250,970	5,980	2%
265 - Telecommunications	102,520	102,170	350	0%
280 - Other Expenses	152,460	151,260	1,200	1%
281 - Interprogram	12,500	38,300	(25,800)	(67%)
Total 600 - Expense	36,263,190	36,105,220	157,970	0%
Net Revenues/(Expenses)	(27,747,537)	(27,625,067)	(122,470)	0%
700 - Non-Operating Items				
405 - From Reserve	60,435	45,435	15,000	33%
415 - To Reserve	(310,000)	(295,000)	(15,000)	5%
Total 700 - Non-Operating Items	(249,565)	(249,565)	0	0%
Net Impact For Budget Purposes	(\$27,997,102)	(\$27,874,632)	(\$122,470)	0%



SCES Budget Changes 2020 to 2021	
Revenues	
User Fees & Charges	Emergency Medical Service (EMS) increase in direct patient billings.
Other Revenue	Forecasted inflation increase for AHS contract.
Expenses	
Salaries & Wages	Salaries increase due to changes in the standard salaries and grid movement.
Employee Benefits	Benefits increase based on historical actuals and future rate changes.
Supplies & Materials	Increased inflation on fuel and other supplies and materials, part time fire fighters gear replacement.
Equipment Purchases	Increase due to one-time reallocations from interprogram charges for mobile device evergreen program.
Interprogram	Decrease due to one-time reallocations to equipment purchases for mobile device evergreen program.
Non-Operating Items	
From Reserve	Increased to fund protective clothing purchases.
To Reserve	Adjustment in annual reserve contribution structure and funding with modest increase to self-fund all future capital and operational equipment replacement; SCES's reserve contributions will help fund the SCES Annual Capital Equipment Replacements, as well as operating costs for backfilling FTE fire fighter replacement equipment.

Two Year Operating Budget Comparison

	2022 Forecast	2021 Forecast	Variance \$	Variance %
210 - Strathcona County Emergency Services				
500 - Revenue				
120 - Government Grants	\$766,500	\$758,900	\$7,600	1%
130 - User Fees & Charges	2,433,250	2,415,600	17,650	1%
145 - Penalties and Fines	4,000	4,000	0	0%
155 - Other Revenues	5,347,853	5,337,153	10,700	0%
Total 500 - Revenue	8,551,603	8,515,653	35,950	0%
600 - Expense				
200 - Salaries & Wages	27,810,426	27,768,746	41,680	0%
205 - Employee Benefits	4,807,260	4,780,489	26,771	1%
210 - Training & Development	546,780	546,190	590	0%
215 - Business Expenses	180,685	180,185	500	0%
220 - Advertising & Printing	123,950	122,850	1,100	1%
235 - Rentals & Leases	50,250	49,900	350	1%
240 - Contracted Services	188,565	183,425	5,140	3%
245 - Supplies & Materials	1,530,175	1,505,200	24,975	2%
250 - Repairs & Maintenance	185,370	181,950	3,420	2%
255 - Equipment Purchases	431,565	419,825	11,740	3%
260 - Utilities	263,100	256,950	6,150	2%
265 - Telecommunications	102,820	102,520	300	0%
280 - Other Expenses	153,760	152,460	1,300	1%
281 - Interprogram	1,000	12,500	(11,500)	(92%)
Total 600 - Expense	36,375,706	36,263,190	112,516	0%
Net Revenues/(Expenses)	(27,824,103)	(27,747,537)	(76,566)	0%
700 - Non-Operating Items				
405 - From Reserve	60,435	60,435	0	0%
415 - To Reserve	(325,000)	(310,000)	(15,000)	5%
Total 700 - Non-Operating Items	(264,565)	(249,565)	(15,000)	6%
Net Impact For Budget Purposes	(\$28,088,668)	(\$27,997,102)	(\$91,566)	0%



SCES Budget Changes 2021 to 2022	
Revenues	
User Fees & Charges	Emergency Medical Service (EMS) increase in direct patient billings.
Other Revenue	Forecasted inflation increase for AHS contract.
Expenses	
Salaries & Wages	Salaries increase due to changes in the standard salaries and grid movement.
Employee Benefits	Benefits increase based on historical actuals and future rate changes.
Supplies & Materials	Increased inflation on fuel and other supplies and materials.
Equipment Purchases	Increase due to one-time reallocations for mobile device evergreen program from interprogram charges.
Interprogram	Decrease due to one-time reallocations to equipment purchases for mobile device evergreen program.
Non-Operating Items	
To Reserve	Adjustment in annual reserve contribution structure and funding with modest increase to self-fund all future capital and operational equipment replacement; SCES's reserve contributions will help fund the SCES Annual Capital Equipment Replacements, as well as operating costs for backfilling fire fighter replacement equipment.

Staffing Increase Requests

SIR Number	SIR Name	FTE	Hours
None			

Capital Base

Project Name	Cost	Dept.
Machinery & Equipment		
Annual Equipment Replacement Program	\$ 3,453,000	SCES
Total	<u>3,453,000</u>	

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