

## Multiyear Operating Budget Summary

	2019 Recommended Budget	2020 Forecast	2021 Forecast	2022 Forecast
<b>240 - Recreation, Parks &amp; Culture</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$90,882	\$90,882	\$90,882	\$91,000
130 - User Fees & Charges	20,120,055	20,346,762	20,567,392	20,771,381
155 - Other Revenues	528,048	528,048	528,048	528,048
<b>Total 500 - Revenue</b>	<b>20,738,985</b>	<b>20,965,692</b>	<b>21,186,322</b>	<b>21,390,429</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	25,220,811	25,423,576	25,485,688	25,496,119
205 - Employee Benefits	4,167,748	4,209,837	4,237,185	4,262,144
210 - Training & Development	225,582	230,113	231,477	232,351
215 - Business Expenses	95,342	95,431	95,619	95,778
220 - Advertising & Printing	472,224	473,289	474,056	475,755
225 - Professional Services	30,340	30,340	30,340	30,340
235 - Rentals & Leases	385,243	389,689	397,199	399,860
240 - Contracted Services	6,165,480	6,074,897	6,114,011	6,271,795
245 - Supplies & Materials	2,798,112	2,836,693	2,868,563	2,902,050
250 - Repairs & Maintenance	823,987	830,357	843,487	850,862
255 - Equipment Purchases	623,838	630,660	635,979	699,251
260 - Utilities	4,204,388	4,342,812	4,453,242	4,574,726
265 - Telecommunications	129,479	133,064	133,351	133,824
275 - Grants & Requisitions	445,265	445,765	447,604	450,104
280 - Other Expenses	287,845	288,972	292,372	294,982
281 - Interprogram	56,325	35,056	24,441	22,348
<b>Total 600 - Expense</b>	<b>46,132,009</b>	<b>46,470,551</b>	<b>46,764,614</b>	<b>47,192,289</b>
<b>Net Revenues/(Expenses)</b>	<b>(25,393,024)</b>	<b>(25,504,859)</b>	<b>(25,578,292)</b>	<b>(25,801,860)</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	807,270	555,620	501,000	574,100
415 - To Reserve	(1,597,101)	(1,697,100)	(1,802,100)	(1,817,100)
<b>Total 700 - Non-Operating Items</b>	<b>(789,831)</b>	<b>(1,141,480)</b>	<b>(1,301,100)</b>	<b>(1,243,000)</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$26,182,855)</b>	<b>(\$26,646,339)</b>	<b>(\$26,879,392)</b>	<b>(\$27,044,860)</b>

## Two Year Operating Budget Comparison

	2019 Recommended Budget	2018 Approved Budget	Variance \$	Variance %
<b>240 - Recreation, Parks &amp; Culture</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$90,882	\$100,441	(\$9,559)	(10%)
130 - User Fees & Charges	20,120,055	20,217,829	(97,774)	(0%)
155 - Other Revenues	528,048	420,548	107,500	26%
<b>Total 500 - Revenue</b>	<b>20,738,985</b>	<b>20,738,818</b>	<b>167</b>	<b>0%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	25,220,811	24,797,602	423,209	2%
205 - Employee Benefits	4,167,748	4,050,954	116,794	3%
210 - Training & Development	225,582	232,405	(6,823)	(3%)
215 - Business Expenses	95,342	91,981	3,361	4%
220 - Advertising & Printing	472,224	486,470	(14,246)	(3%)
225 - Professional Services	30,340	29,740	600	2%
235 - Rentals & Leases	385,243	370,235	15,008	4%
240 - Contracted Services	6,165,480	6,337,557	(172,077)	(3%)
245 - Supplies & Materials	2,798,112	2,650,382	147,730	6%
250 - Repairs & Maintenance	823,987	759,710	64,277	8%
255 - Equipment Purchases	623,838	749,750	(125,912)	(17%)
260 - Utilities	4,204,388	4,110,401	93,987	2%
265 - Telecommunications	129,479	129,657	(178)	(0%)
270 - Interest on Debt	0	0	0	0%
275 - Grants & Requisitions	445,265	225,302	219,963	98%
280 - Other Expenses	287,845	278,792	9,053	3%
281 - Interprogram	56,325	13,900	42,425	305%
315 - Amortization Expense	0	0	0	0%
<b>Total 600 - Expense</b>	<b>46,132,009</b>	<b>45,314,838</b>	<b>817,171</b>	<b>2%</b>
<b>Net Revenues/(Expenses)</b>	<b>(25,393,024)</b>	<b>(24,576,020)</b>	<b>(817,004)</b>	<b>3%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	807,270	606,028	201,242	33%
415 - To Reserve	(1,597,101)	(1,458,165)	(138,936)	10%
431 - Long Term Debt Repaid	0	0	0	0%
<b>Total 700 - Non-Operating Items</b>	<b>(789,831)</b>	<b>(852,137)</b>	<b>62,306</b>	<b>(7%)</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$26,182,855)</b>	<b>(\$25,428,157)</b>	<b>(\$754,698)</b>	<b>3%</b>

RPC Budget Changes 2018 to 2019	
<b>Revenues</b>	
Government Grants	Removal of 2018 Communities in Bloom one time grant funds and STEP funding.
User Fees & Charges	No increase to 2019 fees in support of affordable recreation and alignment to the Social Framework. Removal of 2018 Communities in Bloom Symposium revenues.
Other Revenue	Additional anticipated sponsorship revenues as a result of additional community partnership.
<b>Expenses</b>	
Salaries & Wages	Salaries and wages increased due to changes in the standard salaries, grid movement, position reclassifications, annualization of previous year's additions and proposed staff additions.
Employee Benefits	Benefits increased based on historical actuals, future rate changes, position reclassifications, annualization of previous year's additions and proposed staff additions.
Advertising & Printing	Decreased due to the removal of one-time Communities In Bloom Symposium costs.
Rentals & Leases	Increased due to Fleet rental contract costs.
Contracted Services	Decreased due to the removal of one-time costs including Communities in Bloom Symposium, software support, public engagement costs for the recreation strategy and a washroom. Remaining savings are primarily from PBB review of parks operations contracts that offset inflationary costs, partially offset by a one-time Museum Functional Plan.
Supplies & Materials	Increased due to inflation on fuel and supply costs offset with PBB savings. Increased janitorial supplies, pool chemicals and pesticides required to maintain service levels. Additionally a budget correction from contracted services to align to actual costs of supplies.
Repairs & Maintenance	Increased due to increased ice plant repair costs and budget corrections from contracted services.
Equipment Purchases	Decreased due to the removal of one time ski equipment replacement and the reduction of wellness equipment as identified in the five year capital plan.
Utilities	Increased based on forecast provided by the Utilities department.
Grants & Requisitions	Latent demand increase for the Arts, Culture & Heritage Grant Program.
Interprogram	Increase due to change in process for computers and mobile device chargeback from Information Technology Services.
<b>Non-Operating Items</b>	
To Reserve	Increase to reserve balances for recreation equipment and parks infrastructure per the asset lifecycle requirements and 5 year capital plan.
From Reserve	Increase mainly due to funding of Museum Functional Plan.

## Two Year Operating Budget Comparison

	2020 Forecast	2019 Recommended Budget	Variance \$	Variance %
<b>240 - Recreation, Parks &amp; Culture</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$90,882	\$90,882	\$0	0%
130 - User Fees & Charges	20,346,762	20,120,055	226,707	1%
155 - Other Revenues	528,048	528,048	0	0%
<b>Total 500 - Revenue</b>	<b>20,965,692</b>	<b>20,738,985</b>	<b>226,707</b>	<b>1%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	25,423,576	25,220,811	202,765	1%
205 - Employee Benefits	4,209,837	4,167,748	42,089	1%
210 - Training & Development	230,113	225,582	4,531	2%
215 - Business Expenses	95,431	95,342	89	0%
220 - Advertising & Printing	473,289	472,224	1,065	0%
225 - Professional Services	30,340	30,340	0	0%
235 - Rentals & Leases	389,689	385,243	4,446	1%
240 - Contracted Services	6,074,897	6,165,480	(90,583)	(1%)
245 - Supplies & Materials	2,836,693	2,798,112	38,581	1%
250 - Repairs & Maintenance	830,357	823,987	6,370	1%
255 - Equipment Purchases	630,660	623,838	6,822	1%
260 - Utilities	4,342,812	4,204,388	138,424	3%
265 - Telecommunications	133,064	129,479	3,585	3%
275 - Grants & Requisitions	445,765	445,265	500	0%
280 - Other Expenses	288,972	287,845	1,127	0%
281 - Interprogram	35,056	56,325	(21,269)	(38%)
<b>Total 600 - Expense</b>	<b>46,470,551</b>	<b>46,132,009</b>	<b>338,542</b>	<b>1%</b>
<b>Net Revenues/(Expenses)</b>	<b>(25,504,859)</b>	<b>(25,393,024)</b>	<b>(111,835)</b>	<b>0%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	555,620	807,270	(251,650)	(31%)
415 - To Reserve	(1,697,100)	(1,597,101)	(99,999)	6%
<b>Total 700 - Non-Operating Items</b>	<b>(1,141,480)</b>	<b>(789,831)</b>	<b>(351,649)</b>	<b>45%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$26,646,339)</b>	<b>(\$26,182,855)</b>	<b>(\$463,484)</b>	<b>2%</b>



RPC Budget Changes 2019 to 2020	
<b>Revenues</b>	
User Fees & Charges	Minimal increase based on Pricing and Affordability Strategy outcomes.
<b>Expenses</b>	
Salaries & Wages	Salaries increased due to changes in the standard salaries and grid movements, partially offset by a decrease for a proposed 2019 one-time temporary position.
Employee Benefits	Benefits increased based on historical actuals and future rate changes.
Contracted Services	Decrease due removal of 2019 one-time Museum Functional Plan, partially offset by the inflationary impact of service contracts.
Supplies & Materials	Increased due to inflation.
Utilities	Increased due to inflation.
Interprogram	Decreased due to change in process for computers and mobile device chargeback from Information Technology Services.
<b>Non-Operating Items</b>	
From Reserve	Decreased to align to funding requirements for public art on capital projects and removal of 2019 one-time Museum Functional Plan funding.
To Capital	
To Reserve	Increase to reserve balances for recreation equipment and parks infrastructure per the asset lifecycle requirements and 5 year capital plan.

## Two Year Operating Budget Comparison

	2021 Forecast	2020 Forecast	Variance \$	Variance %
<b>240 - Recreation, Parks &amp; Culture</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$90,882	\$90,882	\$0	0%
130 - User Fees & Charges	20,567,392	20,346,762	220,630	1%
155 - Other Revenues	528,048	528,048	0	0%
<b>Total 500 - Revenue</b>	<b>21,186,322</b>	<b>20,965,692</b>	<b>220,630</b>	<b>1%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	25,485,688	25,423,576	62,112	0%
205 - Employee Benefits	4,237,185	4,209,837	27,348	1%
210 - Training & Development	231,477	230,113	1,364	1%
215 - Business Expenses	95,619	95,431	188	0%
220 - Advertising & Printing	474,056	473,289	767	0%
225 - Professional Services	30,340	30,340	0	0%
235 - Rentals & Leases	397,199	389,689	7,510	2%
240 - Contracted Services	6,114,011	6,074,897	39,114	1%
245 - Supplies & Materials	2,868,563	2,836,693	31,870	1%
250 - Repairs & Maintenance	843,487	830,357	13,130	2%
255 - Equipment Purchases	635,979	630,660	5,319	1%
260 - Utilities	4,453,242	4,342,812	110,430	3%
265 - Telecommunications	133,351	133,064	287	0%
275 - Grants & Requisitions	447,604	445,765	1,839	0%
280 - Other Expenses	292,372	288,972	3,400	1%
281 - Interprogram	24,441	35,056	(10,615)	(30%)
<b>Total 600 - Expense</b>	<b>46,764,614</b>	<b>46,470,551</b>	<b>294,063</b>	<b>1%</b>
<b>Net Revenues/(Expenses)</b>	<b>(25,578,292)</b>	<b>(25,504,859)</b>	<b>(73,433)</b>	<b>0%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	501,000	555,620	(54,620)	(10%)
415 - To Reserve	(1,802,100)	(1,697,100)	(105,000)	6%
<b>Total 700 - Non-Operating Items</b>	<b>(1,301,100)</b>	<b>(1,141,480)</b>	<b>(159,620)</b>	<b>14%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$26,879,392)</b>	<b>(\$26,646,339)</b>	<b>(\$233,053)</b>	<b>1%</b>



RPC Budget Changes 2020 to 2021	
<b>Revenues</b>	
User Fees & Charges	Minimal increase based on Pricing and Affordability Strategy outcomes.
<b>Expenses</b>	
Contracted Services	Increased due to the inflationary impact of service contracts.
Supplies & Materials	Increased due to inflation.
Utilities	Increased due to inflation.
Interprogram	Increase due to change in process for computers and mobile device chargeback from Information Technology Services.
<b>Non-Operating Items</b>	
From Reserve	Decreased to align to funding requirements for public art on capital projects.
To Reserve	Increase to reserve balances for recreation equipment and parks infrastructure per the asset lifecycle requirements and 5 year capital plan.

## Two Year Operating Budget Comparison

	2022 Forecast	2021 Forecast	Variance \$	Variance %
<b>240 - Recreation, Parks &amp; Culture</b>				
<b>500 - Revenue</b>				
120 - Government Grants	\$91,000	\$90,882	\$118	0%
130 - User Fees & Charges	20,771,381	20,567,392	203,989	1%
155 - Other Revenues	528,048	528,048	0	0%
<b>Total 500 - Revenue</b>	<b>21,390,429</b>	<b>21,186,322</b>	<b>204,107</b>	<b>1%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	25,496,119	25,485,688	10,431	0%
205 - Employee Benefits	4,262,144	4,237,185	24,959	1%
210 - Training & Development	232,351	231,477	874	0%
215 - Business Expenses	95,778	95,619	159	0%
220 - Advertising & Printing	475,755	474,056	1,699	0%
225 - Professional Services	30,340	30,340	0	0%
235 - Rentals & Leases	399,860	397,199	2,661	1%
240 - Contracted Services	6,271,795	6,114,011	157,784	3%
245 - Supplies & Materials	2,902,050	2,868,563	33,487	1%
250 - Repairs & Maintenance	850,862	843,487	7,375	1%
255 - Equipment Purchases	699,251	635,979	63,272	10%
260 - Utilities	4,574,726	4,453,242	121,484	3%
265 - Telecommunications	133,824	133,351	473	0%
275 - Grants & Requisitions	450,104	447,604	2,500	1%
280 - Other Expenses	294,982	292,372	2,610	1%
281 - Interprogram	22,348	24,441	(2,093)	(9%)
<b>Total 600 - Expense</b>	<b>47,192,289</b>	<b>46,764,614</b>	<b>427,675</b>	<b>1%</b>
<b>Net Revenues/(Expenses)</b>	<b>(25,801,860)</b>	<b>(25,578,292)</b>	<b>(223,568)</b>	<b>1%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	574,100	501,000	73,100	15%
415 - To Reserve	(1,817,100)	(1,802,100)	(15,000)	1%
<b>Total 700 - Non-Operating Items</b>	<b>(1,243,000)</b>	<b>(1,301,100)</b>	<b>58,100</b>	<b>(4%)</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$27,044,860)</b>	<b>(\$26,879,392)</b>	<b>(\$165,468)</b>	<b>1%</b>





RPC Budget Changes 2021 to 2022	
<b>Revenues</b>	
User Fees & Charges	Minimal increase based on Pricing and Affordability Strategy outcomes.
<b>Expenses</b>	
Contracted Services	Increased due to the inflationary impact of service contracts.
Supplies & Materials	Increased due to inflation.
Equipment Purchases	Increase for ski equipment (5 year replacement cycle) and wellness and preschool equipment.
Utilities	Increased due to inflation.
<b>Non-Operating Items</b>	
From Reserve	Increased to align to funding requirements for public art on capital projects.
To Reserve	Increase to reserve balances for recreation equipment and parks infrastructure per the asset lifecycle requirements and 5 year capital plan.

## Staffing Increase Requests

SIR Number	SIR Name	FTE	Hours
SIR-2	RPC - Community Partnership Activation Specialist (1Year Temp Position) (Temp in Place)		1,820
SIR-24	RPC - Additional CSR Hours GARC & ARC Early Opening		1,560
SIR-7	RPC - Programmer (EHLC)	1.0	
SIR-9	RPC - Accountant	1.0	
<b>Total</b>		<b>2.0</b>	<b>3,380</b>

## Capital Base

Project Name	Cost	Dept.
<b>Machinery &amp; Equipment</b>		
Annual Recreation Equipment Replacement Program	\$ 2,621,700	RPC
	<b>2,621,700</b>	
<b>Program Parks &amp; Open Space Development</b>		
Annual Parks Infrastructure Lifecycle	\$ 4,250,000	RPC
OSRFS Open Space Planning Revitalization	5,000,000	RPC
	<b>9,250,000</b>	
<b>Total</b>	<b>11,871,700</b>	



## This image shows a full page of blank, lined paper. It features approximately 28 evenly spaced horizontal grey lines across its entire width, providing a template for writing or drawing. The background is a clean, solid white color.



## This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.