

Multiyear Operating Budget Summary

	2019 Recommended Budget	2020 Forecast	2021 Forecast	2022 Forecast
230 - Strathcona County Transit				
500 - Revenue				
130 - User Fees & Charges	\$4,923,162	\$4,845,374	\$4,741,115	\$4,747,114
Total 500 - Revenue	<u>4,923,162</u>	<u>4,845,374</u>	<u>4,741,115</u>	<u>4,747,114</u>
600 - Expense				
200 - Salaries & Wages	10,407,120	10,572,602	10,642,013	10,691,873
205 - Employee Benefits	2,073,100	2,084,568	2,096,100	2,107,000
210 - Training & Development	125,325	127,757	131,409	133,580
215 - Business Expenses	58,462	58,692	58,624	58,655
220 - Advertising & Printing	151,310	154,220	159,015	117,863
225 - Professional Services	146,000	146,100	146,200	146,300
235 - Rentals & Leases	12,500	12,750	13,000	13,250
240 - Contracted Services	140,208	141,344	142,795	130,586
245 - Supplies & Materials	435,500	566,540	668,943	671,353
250 - Repairs & Maintenance	141,350	142,516	143,694	144,883
255 - Equipment Purchases	24,750	24,270	24,040	23,810
260 - Utilities	441,975	453,221	464,701	476,516
265 - Telecommunications	84,140	99,140	99,140	99,140
280 - Other Expenses	21,000	35,000	50,000	50,000
281 - Interprogram	6,131,547	6,255,023	6,422,031	6,532,708
Total 600 - Expense	<u>20,394,287</u>	<u>20,873,743</u>	<u>21,261,705</u>	<u>21,397,517</u>
Net Revenues/(Expenses)	<u>(15,471,125)</u>	<u>(16,028,369)</u>	<u>(16,520,590)</u>	<u>(16,650,403)</u>
700 - Non-Operating Items				
415 - To Reserve	(2,645,843)	(2,645,843)	(2,645,843)	(2,645,843)
Total 700 - Non-Operating Items	<u>(2,645,843)</u>	<u>(2,645,843)</u>	<u>(2,645,843)</u>	<u>(2,645,843)</u>
Net Impact For Budget Purposes	<u>(\$18,116,968)</u>	<u>(\$18,674,212)</u>	<u>(\$19,166,433)</u>	<u>(\$19,296,246)</u>

Two Year Operating Budget Comparison

	2019 Recommended Budget	2018 Approved Budget	Variance \$	Variance %
230 - Strathcona County Transit				
500 - Revenue				
130 - User Fees & Charges	\$4,923,162	\$4,818,550	\$104,612	2%
Total 500 - Revenue	<u>4,923,162</u>	<u>4,818,550</u>	<u>104,612</u>	<u>2%</u>
600 - Expense				
200 - Salaries & Wages	10,407,120	10,280,139	126,981	1%
205 - Employee Benefits	2,073,100	2,166,678	(93,578)	(4%)
210 - Training & Development	125,325	97,725	27,600	28%
215 - Business Expenses	58,462	57,805	657	1%
220 - Advertising & Printing	151,310	163,744	(12,434)	(8%)
225 - Professional Services	146,000	140,000	6,000	4%
235 - Rentals & Leases	12,500	134,086	(121,586)	(91%)
240 - Contracted Services	140,208	129,544	10,664	8%
245 - Supplies & Materials	435,500	382,652	52,848	14%
250 - Repairs & Maintenance	141,350	135,350	6,000	4%
255 - Equipment Purchases	24,750	38,650	(13,900)	(36%)
260 - Utilities	441,975	415,988	25,987	6%
265 - Telecommunications	84,140	63,674	20,466	32%
280 - Other Expenses	21,000	21,397	(397)	(2%)
281 - Interprogram	6,131,547	5,718,180	413,367	7%
Total 600 - Expense	<u>20,394,287</u>	<u>19,945,612</u>	<u>448,675</u>	<u>2%</u>
Net Revenues/(Expenses)	<u>(15,471,125)</u>	<u>(15,127,062)</u>	<u>(344,063)</u>	<u>2%</u>
700 - Non-Operating Items				
415 - To Reserve	(2,645,843)	(2,645,843)	0	0%
Total 700 - Non-Operating Items	<u>(2,645,843)</u>	<u>(2,645,843)</u>	<u>0</u>	<u>0%</u>
Net Impact For Budget Purposes	<u>(\$18,116,968)</u>	<u>(\$17,772,905)</u>	<u>(\$344,063)</u>	<u>2%</u>



SCT Budget Changes 2018 to 2019	
Revenues	
User Fees & Charges	Increased mainly to align to historical actuals and UPASS contract rate increase.
Expenses	
Salaries & Wages	Salaries increased due to changes in the standard salaries and grid movement, staff reclassification and proposed increase to Operator training time.
Employee Benefits	Benefits decreased based on historical actuals, and future rate changes partially offset by proposed increase for Operator training time.
Training & Development	Increased mainly due to Mobility Bus Trip Spark conference and Transit trainers' development and certification.
Rentals & Leases	Decreased for reallocation of building lease to Facility Services.
Supplies & Materials	Increased mainly due to Smart Bus Trapeze software and hardware maintenance and Busline software maintenance (automated phone system).
Equipment Purchases	Decreased for removal of one-time purchases for 2018 staff additions, reductions to align with historical actuals.
Utilities	Increased mainly due to forecasts provided by Facility Services and Utilities departments.
Telecommunications	Increase mainly due to data charges for Smart Bus and Mobility Bus on board tablets (TripSpark).
Interprogram	Increased mainly due to Fleet Services chargeback with significant fuel price inflation.

Two Year Operating Budget Comparison

	2020 Forecast	2019 Recommended Budget	Variance \$	Variance %
230 - Strathcona County Transit				
500 - Revenue				
130 - User Fees & Charges	\$4,845,374	\$4,923,162	(\$77,788)	(2%)
Total 500 - Revenue	<u>4,845,374</u>	<u>4,923,162</u>	<u>(77,788)</u>	<u>(2%)</u>
600 - Expense				
200 - Salaries & Wages	10,572,602	10,407,120	165,482	2%
205 - Employee Benefits	2,084,568	2,073,100	11,468	1%
210 - Training & Development	127,757	125,325	2,432	2%
215 - Business Expenses	58,692	58,462	230	0%
220 - Advertising & Printing	154,220	151,310	2,910	2%
225 - Professional Services	146,100	146,000	100	0%
235 - Rentals & Leases	12,750	12,500	250	2%
240 - Contracted Services	141,344	140,208	1,136	1%
245 - Supplies & Materials	566,540	435,500	131,040	30%
250 - Repairs & Maintenance	142,516	141,350	1,166	1%
255 - Equipment Purchases	24,270	24,750	(480)	(2%)
260 - Utilities	453,221	441,975	11,246	3%
265 - Telecommunications	99,140	84,140	15,000	18%
280 - Other Expenses	35,000	21,000	14,000	67%
281 - Interprogram	6,255,023	6,131,547	123,476	2%
Total 600 - Expense	<u>20,873,743</u>	<u>20,394,287</u>	<u>479,456</u>	<u>2%</u>
Net Revenues/(Expenses)	<u>(16,028,369)</u>	<u>(15,471,125)</u>	<u>(557,244)</u>	<u>4%</u>
700 - Non-Operating Items				
415 - To Reserve	(2,645,843)	(2,645,843)	0	0%
Total 700 - Non-Operating Items	<u>(2,645,843)</u>	<u>(2,645,843)</u>	<u>0</u>	<u>0%</u>
Net Impact For Budget Purposes	<u>(\$18,674,212)</u>	<u>(\$18,116,968)</u>	<u>(\$557,244)</u>	<u>3%</u>



SCT Budget Changes 2019 to 2020	
Revenues	
User Fees & Charges	Decreased mainly due to the anticipated impact of distance based fares and fare capping with a mid-year implementation of Smart Fare.
Expenses	
Supplies & Materials	Increased mainly due to costs associated with a half year of Smart Fare.
Telecommunications	Increase to data plan for Smart Bus.
Other Expenses	Increase to credit card fee for Smart Fare.
Interprogram	Interprogram increased mainly due to Fleet Services chargeback with moderate fuel price inflation.

Two Year Operating Budget Comparison

	2021 Forecast	2020 Forecast	Variance \$	Variance %
230 - Strathcona County Transit				
500 - Revenue				
130 - User Fees & Charges	\$4,741,115	\$4,845,374	(\$104,259)	(2%)
Total 500 - Revenue	4,741,115	4,845,374	(104,259)	(2%)
600 - Expense				
200 - Salaries & Wages	10,642,013	10,572,602	69,411	1%
205 - Employee Benefits	2,096,100	2,084,568	11,532	1%
210 - Training & Development	131,409	127,757	3,652	3%
215 - Business Expenses	58,624	58,692	(68)	(0%)
220 - Advertising & Printing	159,015	154,220	4,795	3%
225 - Professional Services	146,200	146,100	100	0%
235 - Rentals & Leases	13,000	12,750	250	2%
240 - Contracted Services	142,795	141,344	1,451	1%
245 - Supplies & Materials	668,943	566,540	102,403	18%
250 - Repairs & Maintenance	143,694	142,516	1,178	1%
255 - Equipment Purchases	24,040	24,270	(230)	(1%)
260 - Utilities	464,701	453,221	11,480	3%
265 - Telecommunications	99,140	99,140	0	0%
280 - Other Expenses	50,000	35,000	15,000	43%
281 - Interprogram	6,422,031	6,255,023	167,008	3%
Total 600 - Expense	21,261,705	20,873,743	387,962	2%
Net Revenues/(Expenses)	(16,520,590)	(16,028,369)	(492,221)	3%
700 - Non-Operating Items				
415 - To Reserve	(2,645,843)	(2,645,843)	0	0%
Total 700 - Non-Operating Items	(2,645,843)	(2,645,843)	0	0%
Non-Cash Adjustment	0	0	0	0%
Net Impact For Budget Purposes	(\$19,166,433)	(\$18,674,212)	(\$492,221)	3%



SCT Budget Changes 2020 to 2021	
Revenues	
User Fees & Charges	Decreased mainly due to the anticipated impact of distance based fares and fare capping with a full year of Smart Fare.
Expenses	
Supplies & Materials	Supplies & Materials increased mainly due to costs associated with a full year of Smart Fare.
Other Expenses	Increased mainly due to credit card fees for Smart Fare.
Interprogram	Interprogram increased mainly due to Fleet Services chargeback with moderate fuel price inflation.

Two Year Operating Budget Comparison

	2022 Forecast	2021 Forecast	Variance \$	Variance %
230 - Strathcona County Transit				
500 - Revenue				
130 - User Fees & Charges	4,747,114	4,741,115	5,999	0%
Total 500 - Revenue	\$4,747,114	\$4,741,115	\$5,999	0%
600 - Expense				
200 - Salaries & Wages	10,691,873	10,642,013	49,860	0%
205 - Employee Benefits	2,107,000	2,096,100	10,900	1%
210 - Training & Development	133,580	131,409	2,171	2%
215 - Business Expenses	58,655	58,624	31	0%
220 - Advertising & Printing	117,863	159,015	(41,152)	(26%)
225 - Professional Services	146,300	146,200	100	0%
235 - Rentals & Leases	13,250	13,000	250	2%
240 - Contracted Services	130,586	142,795	(12,209)	(9%)
245 - Supplies & Materials	671,353	668,943	2,410	0%
250 - Repairs & Maintenance	144,883	143,694	1,189	1%
255 - Equipment Purchases	23,810	24,040	(230)	(1%)
260 - Utilities	476,516	464,701	11,815	3%
265 - Telecommunications	99,140	99,140	0	0%
280 - Other Expenses	50,000	50,000	0	0%
281 - Interprogram	6,532,708	6,422,031	110,677	2%
Total 600 - Expense	21,397,517	21,261,705	135,812	1%
Net Revenues/(Expenses)	(16,650,403)	(16,520,590)	(129,813)	1%
700 - Non-Operating Items				
415 - To Reserve	(2,645,843)	(2,645,843)	0	0%
Total 700 - Non-Operating Items	(2,645,843)	(2,645,843)	0	0%
Net Impact For Budget Purposes	(\$19,296,246)	(\$19,166,433)	(\$129,813)	1%



SCT Budget Changes 2021 to 2022	
Expenses	
Advertising & Printing	Decreased mainly due to elimination of costs associated with printed fare media (replaced with Smart Fare).
Interprogram	Increased mainly due to Fleet Services chargeback with moderate fuel price inflation.

Staffing Increase Requests

SIR Number	SIR Name	FTE	Hours
SIR-95	SCT - Transit Operator Training		3,555
Total		0.0	3,555

Capital Base

Project Name	Cost	Dept.
None		



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