

## Multiyear Operating Budget Summary

	2019 Recommended Budget	2020 Forecast	2021 Forecast	2022 Forecast
<b>350 - Fleet Services</b>				
<b>500 - Revenue</b>				
155 - Other Revenues	\$28,910	\$28,910	\$28,910	\$28,910
<b>Total 500 - Revenue</b>	<u>28,910</u>	<u>28,910</u>	<u>28,910</u>	<u>28,910</u>
<b>600 - Expense</b>				
200 - Salaries & Wages	4,546,865	4,584,021	4,586,936	4,588,519
205 - Employee Benefits	991,808	1,001,418	1,007,265	1,013,157
210 - Training & Development	42,275	42,275	42,275	42,275
215 - Business Expenses	21,971	21,971	21,971	21,971
220 - Advertising & Printing	93,458	95,740	98,091	100,516
225 - Professional Services	19,000	19,000	19,000	19,000
235 - Rentals & Leases	46,567	46,567	46,567	46,567
240 - Contracted Services	120,260	120,260	120,260	120,260
245 - Supplies & Materials	6,545,413	6,749,437	7,030,037	7,213,810
250 - Repairs & Maintenance	911,277	911,277	911,277	911,277
255 - Equipment Purchases	62,500	42,500	42,500	42,500
265 - Telecommunications	161,980	161,980	161,980	161,980
280 - Other Expenses	67,700	68,400	69,114	69,843
281 - Interprogram	(6,375,091)	(6,545,414)	(6,715,915)	(6,822,044)
<b>Total 600 - Expense</b>	<u>7,255,983</u>	<u>7,319,432</u>	<u>7,441,358</u>	<u>7,529,631</u>
<b>Net Revenues/(Expenses)</b>	<u>(7,227,073)</u>	<u>(7,290,522)</u>	<u>(7,412,448)</u>	<u>(7,500,721)</u>
<b>700 - Non-Operating Items</b>				
415 - To Reserve	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
<b>Total 700 - Non-Operating Items</b>	<u>(3,000,000)</u>	<u>(3,000,000)</u>	<u>(3,000,000)</u>	<u>(3,000,000)</u>
<b>Net Impact For Budget Purposes</b>	<u><b>(\$10,227,073)</b></u>	<u><b>(\$10,290,522)</b></u>	<u><b>(\$10,412,448)</b></u>	<u><b>(\$10,500,721)</b></u>

## Two Year Operating Budget Comparison

	2019 Recommended Budget	2018 Approved Budget	Variance \$	Variance %
<b>350 - Fleet Services</b>				
<b>500 - Revenue</b>				
155 - Other Revenues	\$28,910	\$36,410	(\$7,500)	(21%)
<b>Total 500 - Revenue</b>	<u>28,910</u>	<u>36,410</u>	<u>(7,500)</u>	<u>(21%)</u>
<b>600 - Expense</b>				
200 - Salaries & Wages	4,546,865	4,422,142	124,723	3%
205 - Employee Benefits	991,808	1,034,202	(42,394)	(4%)
210 - Training & Development	42,275	39,280	2,995	8%
215 - Business Expenses	21,971	18,121	3,850	21%
220 - Advertising & Printing	93,458	93,058	400	0%
225 - Professional Services	19,000	16,000	3,000	19%
235 - Rentals & Leases	46,567	96,567	(50,000)	(52%)
240 - Contracted Services	120,260	81,960	38,300	47%
245 - Supplies & Materials	6,545,413	5,884,608	660,805	11%
250 - Repairs & Maintenance	911,277	1,180,923	(269,646)	(23%)
255 - Equipment Purchases	62,500	98,000	(35,500)	(36%)
265 - Telecommunications	161,980	162,280	(300)	(0%)
280 - Other Expenses	67,700	42,700	25,000	59%
281 - Interprogram	(6,375,091)	(5,776,901)	(598,190)	10%
<b>Total 600 - Expense</b>	<u>7,255,983</u>	<u>7,392,940</u>	<u>(136,957)</u>	<u>(2%)</u>
<b>Net Revenues/(Expenses)</b>	<u>(7,227,073)</u>	<u>(7,356,530)</u>	<u>129,457</u>	<u>(2%)</u>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	0	560,000	(560,000)	(100%)
415 - To Reserve	(3,000,000)	(4,520,000)	1,520,000	(34%)
<b>Total 700 - Non-Operating Items</b>	<u>(3,000,000)</u>	<u>(3,960,000)</u>	<u>960,000</u>	<u>(24%)</u>
<b>Net Impact For Budget Purposes</b>	<u><b>(\$10,227,073)</b></u>	<u><b>(\$11,316,530)</b></u>	<u><b>\$1,089,457</b></u>	<u><b>(10%)</b></u>



FLT Budget Changes 2018 to 2019	
<b>Expenses</b>	
Salaries & Wages	Salaries increased due to changes in the standard salaries, grid movement and proposed staff additions.
Employee Benefits	Benefits decreased based on historical actuals and future rate changes, partially offset by proposed staff additions.
Rentals & Leases	Decreased due to alignment to historical actuals.
Contracted Services	Increase due to alignment to historical actuals and implementation of a new parts restocking process.
Supplies & Materials	Increase mainly due to rising forecasted fuel prices and vendor notifications on parts increases.
Repairs & Maintenance	Decrease mainly due to transfer of refurbishment programs from operating to the annual capital refurbishment programs.
Equipment Purchases	Decrease mainly due to transfer of refurbishment programs from operating to the annual capital refurbishment programs.
Other Expenses	Increase mainly due to the inventory clearing account for obsolete parts.
Interprogram	Increase in Transit recovery mainly due to rising forecasted fuel prices and vendor notifications on parts increases.
<b>Non-Operating Items</b>	
From Reserve	Decrease due to transfer of refurbishment programs from operating to annual capital refurbishment programs.
To Reserve	Decrease due to thorough PBB life cycle and preventative maintenance analysis.

## Two Year Operating Budget Comparison

	2020 Forecast	2019 Recommended Budget	Variance \$	Variance %
<b>350 - Fleet Services</b>				
<b>500 - Revenue</b>				
155 - Other Revenues	\$28,910	\$28,910	\$0	0%
<b>Total 500 - Revenue</b>	<u>28,910</u>	<u>28,910</u>	<u>0</u>	<u>0%</u>
<b>600 - Expense</b>				
200 - Salaries & Wages	4,584,021	4,546,865	37,156	1%
205 - Employee Benefits	1,001,418	991,808	9,610	1%
210 - Training & Development	42,275	42,275	0	0%
215 - Business Expenses	21,971	21,971	0	0%
220 - Advertising & Printing	95,740	93,458	2,282	2%
225 - Professional Services	19,000	19,000	0	0%
235 - Rentals & Leases	46,567	46,567	0	0%
240 - Contracted Services	120,260	120,260	0	0%
245 - Supplies & Materials	6,749,437	6,545,413	204,024	3%
250 - Repairs & Maintenance	911,277	911,277	0	0%
255 - Equipment Purchases	42,500	62,500	(20,000)	(32%)
265 - Telecommunications	161,980	161,980	0	0%
280 - Other Expenses	68,400	67,700	700	1%
281 - Interprogram	(6,545,414)	(6,375,091)	(170,323)	3%
<b>Total 600 - Expense</b>	<u>7,319,432</u>	<u>7,255,983</u>	<u>63,449</u>	<u>1%</u>
<b>Net Revenues/(Expenses)</b>	<u>(7,290,522)</u>	<u>(7,227,073)</u>	<u>(63,449)</u>	<u>1%</u>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	0	0	0	0%
415 - To Reserve	(3,000,000)	(3,000,000)	0	0%
<b>Total 700 - Non-Operating Items</b>	<u>(3,000,000)</u>	<u>(3,000,000)</u>	<u>0</u>	<u>0%</u>
<b>Net Impact For Budget Purposes</b>	<u><b>(\$10,290,522)</b></u>	<u><b>(\$10,227,073)</b></u>	<u><b>(\$63,449)</b></u>	<u><b>1%</b></u>



FLT Budget Changes 2019 to 2020	
Expenses	
Salaries & Wages	Salaries increased due to changes in the standard salaries, grid movement and proposed staff additions.
Employee Benefits	Benefits decreased based on historical actuals and future rate changes, partially offset by proposed staff additions.
Supplies & Materials	Increase mainly due to forecasted fuel prices and vendor notifications on parts increases.
Equipment Purchases	Removal of one time item.
Interprogram	Increase in Transit recovery mainly due to forecasted fuel prices and vendor notifications on parts increases.

## Two Year Operating Budget Comparison

	2021 Forecast	2020 Forecast	Variance \$	Variance %
<b>350 - Fleet Services</b>				
<b>500 - Revenue</b>				
155 - Other Revenues	\$28,910	\$28,910	\$0	0%
<b>Total 500 - Revenue</b>	<b>28,910</b>	<b>28,910</b>	<b>0</b>	<b>0%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	4,586,936	4,584,021	2,915	0%
205 - Employee Benefits	1,007,265	1,001,418	5,847	1%
210 - Training & Development	42,275	42,275	0	0%
215 - Business Expenses	21,971	21,971	0	0%
220 - Advertising & Printing	98,091	95,740	2,351	2%
225 - Professional Services	19,000	19,000	0	0%
235 - Rentals & Leases	46,567	46,567	0	0%
240 - Contracted Services	120,260	120,260	0	0%
245 - Supplies & Materials	7,030,037	6,749,437	280,600	4%
250 - Repairs & Maintenance	911,277	911,277	0	0%
255 - Equipment Purchases	42,500	42,500	0	0%
265 - Telecommunications	161,980	161,980	0	0%
280 - Other Expenses	69,114	68,400	714	1%
281 - Interprogram	(6,715,915)	(6,545,414)	(170,501)	3%
<b>Total 600 - Expense</b>	<b>7,441,358</b>	<b>7,319,432</b>	<b>121,926</b>	<b>2%</b>
<b>Net Revenues/(Expenses)</b>	<b>(7,412,448)</b>	<b>(7,290,522)</b>	<b>(121,926)</b>	<b>2%</b>
<b>700 - Non-Operating Items</b>				
415 - To Reserve	(3,000,000)	(3,000,000)	0	0%
<b>Total 700 - Non-Operating Items</b>	<b>(3,000,000)</b>	<b>(3,000,000)</b>	<b>0</b>	<b>0%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$10,412,448)</b>	<b>(\$10,290,522)</b>	<b>(\$121,926)</b>	<b>1%</b>



FLT Budget Changes 2020 to 2021	
<b>Expenses</b>	
Supplies & Materials	Increase mainly due to rising forecasted fuel prices and vendor notifications on parts increases.
Interprogram	Increase in Transit recovery mainly due to rising forecasted fuel prices and vendor notifications on parts increases.

## Two Year Operating Budget Comparison

	2022 Forecast	2021 Forecast	Variance \$	Variance %
<b>350 - Fleet Services</b>				
<b>500 - Revenue</b>				
155 - Other Revenues	\$28,910	\$28,910	\$0	0%
<b>Total 500 - Revenue</b>	<b>28,910</b>	<b>28,910</b>	<b>0</b>	<b>0%</b>
<b>600 - Expense</b>				
200 - Salaries & Wages	4,588,519	4,586,936	1,583	0%
205 - Employee Benefits	1,013,157	1,007,265	5,892	1%
210 - Training & Development	42,275	42,275	0	0%
215 - Business Expenses	21,971	21,971	0	0%
220 - Advertising & Printing	100,516	98,091	2,425	2%
225 - Professional Services	19,000	19,000	0	0%
235 - Rentals & Leases	46,567	46,567	0	0%
240 - Contracted Services	120,260	120,260	0	0%
245 - Supplies & Materials	7,213,810	7,030,037	183,773	3%
250 - Repairs & Maintenance	911,277	911,277	0	0%
255 - Equipment Purchases	42,500	42,500	0	0%
265 - Telecommunications	161,980	161,980	0	0%
280 - Other Expenses	69,843	69,114	729	1%
281 - Interprogram	(6,822,044)	(6,715,915)	(106,129)	2%
<b>Total 600 - Expense</b>	<b>7,529,631</b>	<b>7,441,358</b>	<b>88,273</b>	<b>1%</b>
<b>Net Revenues/(Expenses)</b>	<b>(7,500,721)</b>	<b>(7,412,448)</b>	<b>(88,273)</b>	<b>1%</b>
<b>700 - Non-Operating Items</b>				
415 - To Reserve	(3,000,000)	(3,000,000)	0	0%
<b>Total 700 - Non-Operating Items</b>	<b>(3,000,000)</b>	<b>(3,000,000)</b>	<b>0</b>	<b>0%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$10,500,721)</b>	<b>(\$10,412,448)</b>	<b>(\$88,273)</b>	<b>1%</b>





FLT Budget Changes 2021 to 2022	
Expenses	
Supplies & Materials	Increase mainly due to rising forecasted fuel prices and vendor notifications on parts increases.
Interprogram	Increase in Transit recovery mainly due to rising forecasted fuel prices and vendor notifications on parts increases.

## Staffing Increase Requests

SIR Number	SIR Name	FTE	Hours
SIR-15	FLT - FMS Administrator	1.0	
<b>Total</b>		<b>1.0</b>	<b>0</b>

## Capital Base

Project Name	Cost	Dept.
<b>Vehicles</b>		
Fleet Transit Replacements	\$ 12,346,000	FLT
Annual Vehicle & Equipment Fleet Replacements	11,197,295	FLT
Annual Vehicle & Equipment Capital Refurb Program	1,733,000	FLT
Annual Transit Capital Refurb Program	3,015,000	FLT
<b>Total</b>	<b>28,291,295</b>	



## This image shows a full page of blank, lined paper. It features approximately 28 evenly spaced horizontal grey lines across its entire width, typical of notebook or legal stationery. The background is a solid off-white color, and there are no margins, text, or other markings present.

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