

## Multiyear Operating Budget Summary

	2019 Recommended Budget	2020 Forecast	2021 Forecast	2022 Forecast
<b>370 - Information &amp; Tech Services</b>				
<b>600 - Expense</b>				
200 - Salaries & Wages	\$6,771,926	\$6,687,369	\$6,758,351	\$6,598,365
205 - Employee Benefits	1,447,258	1,415,727	1,427,659	1,404,629
210 - Training & Development	209,890	208,890	208,890	208,890
215 - Business Expenses	26,262	26,262	26,262	26,262
220 - Advertising & Printing	17,160	17,160	17,160	17,160
225 - Professional Services	325,186	325,186	402,286	327,286
235 - Rentals & Leases	4,000	4,000	4,000	4,000
240 - Contracted Services	951,758	580,203	979,796	588,579
245 - Supplies & Materials	2,206,759	2,279,417	2,320,216	2,338,728
250 - Repairs & Maintenance	210,245	210,245	124,693	124,693
255 - Equipment Purchases	204,467	229,894	201,294	201,294
265 - Telecommunications	175,640	175,340	175,040	175,040
281 - Interprogram	(848,702)	(718,971)	(699,357)	(596,930)
<b>Total 600 - Expense</b>	<b>11,701,849</b>	<b>11,440,722</b>	<b>11,946,290</b>	<b>11,417,996</b>
<b>Net Revenues/(Expenses)</b>	<b>(11,701,849)</b>	<b>(11,440,722)</b>	<b>(11,946,290)</b>	<b>(11,417,996)</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,615,556	1,240,401	1,635,290	1,240,401
415 - To Reserve	(2,797,352)	(2,804,638)	(2,804,638)	(2,804,638)
<b>Total 700 - Non-Operating Items</b>	<b>(1,181,796)</b>	<b>(1,564,237)</b>	<b>(1,169,348)</b>	<b>(1,564,237)</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$12,883,645)</b>	<b>(\$13,004,959)</b>	<b>(\$13,115,638)</b>	<b>(\$12,982,233)</b>

## Two Year Operating Budget Comparison

	2019 Recommended Budget	2018 Approved Budget	Variance \$	Variance %
<b>370 - Information &amp; Tech Services</b>				
<b>600 - Expense</b>				
200 - Salaries & Wages	\$6,771,926	\$5,602,389	\$1,169,537	21%
205 - Employee Benefits	1,447,258	1,261,193	186,065	15%
210 - Training & Development	209,890	200,334	9,556	5%
215 - Business Expenses	26,262	22,105	4,157	19%
220 - Advertising & Printing	17,160	17,460	(300)	(2%)
225 - Professional Services	325,186	390,000	(64,814)	(17%)
235 - Rentals & Leases	4,000	4,000	0	0%
240 - Contracted Services	951,758	769,223	182,535	24%
245 - Supplies & Materials	2,206,759	1,760,658	446,101	25%
250 - Repairs & Maintenance	210,245	194,345	15,900	8%
255 - Equipment Purchases	204,467	130,140	74,327	57%
265 - Telecommunications	175,640	160,141	15,499	10%
281 - Interprogram	(848,702)	(425,387)	(423,315)	100%
<b>Total 600 - Expense</b>	<b>11,701,849</b>	<b>10,086,601</b>	<b>1,615,248</b>	<b>16%</b>
<b>Net Revenues/(Expenses)</b>	<b>(11,701,849)</b>	<b>(10,086,601)</b>	<b>(1,615,248)</b>	<b>16%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,615,556	1,240,401	375,155	30%
415 - To Reserve	(2,797,352)	(2,522,595)	(274,757)	11%
<b>Total 700 - Non-Operating Items</b>	<b>(1,181,796)</b>	<b>(1,282,194)</b>	<b>100,398</b>	<b>(8%)</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$12,883,645)</b>	<b>(\$11,368,795)</b>	<b>(\$1,514,850)</b>	<b>13%</b>



<b>ITS Budget Changes 2018 to 2019</b>	
<b>Expenses</b>	
Salaries & Wages	Increase due to addition of two FTEs, transferred from Facilities for Telecommunications and annualization of 2018 staff additions, proposed staff additions, as well as increases due to the change in standard salaries and grid movement.
Employee Benefits	Most of the increase is due to staff added as above, as well as increases based on historical actuals and future rate changes.
Professional Services	Decrease due to completion of prior year's initiatives.
Contracted Services	Increase for Bi-Annual Geographical Information System (GIS) Imagery Program previously approved (2017-INIT-11).
Supplies & Materials	Increases due to operational impacts of capital, growth and inflationary impacts of software.
Repairs & Maintenance	Increase mainly for facility digital system maintenance taken over from Facility Services.
Equipment Purchases	Increase mainly due to growth including the reconfiguration of ITS office space and growth in common hardware failures related to Strathcona County Emergency Services.
Telecommunications	Increase mainly due to the transfer of management of Telecommunications from Facility Services.
Interprogram	Change mainly due to a new process for internal chargebacks for cell phone management, growth in usage, and inter-departmental transfers for Telecommunications transferred from Facility Services
<b>Non-Operating Items</b>	
From Reserve	Increase due to the bi-annual reserve drawdown to fund GIS Aerial Photo Programs shown in contract services.

## Two Year Operating Budget Comparison

	2020 Forecast	2019 Recommended Budget	Variance \$	Variance %
<b>370 - Information &amp; Tech Services</b>				
<b>600 - Expense</b>				
200 - Salaries & Wages	\$6,687,369	\$6,771,926	(\$84,557)	(1%)
205 - Employee Benefits	1,415,727	1,447,258	(31,531)	(2%)
210 - Training & Development	208,890	209,890	(1,000)	0%
215 - Business Expenses	26,262	26,262	0	0%
220 - Advertising & Printing	17,160	17,160	0	0%
225 - Professional Services	325,186	325,186	0	0%
235 - Rentals & Leases	4,000	4,000	0	0%
240 - Contracted Services	580,203	951,758	(371,555)	(39%)
245 - Supplies & Materials	2,279,417	2,206,759	72,658	3%
250 - Repairs & Maintenance	210,245	210,245	0	0%
255 - Equipment Purchases	229,894	204,467	25,427	12%
265 - Telecommunications	175,340	175,640	(300)	0%
281 - Interprogram	(718,971)	(848,702)	129,731	(15%)
<b>Total 600 - Expense</b>	<b>11,440,722</b>	<b>11,701,849</b>	<b>(261,127)</b>	<b>(2%)</b>
<b>Net Revenues/(Expenses)</b>	<b>(11,440,722)</b>	<b>(11,701,849)</b>	<b>261,127</b>	<b>(2%)</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,240,401	1,615,556	(375,155)	(23%)
415 - To Reserve	(2,804,638)	(2,797,352)	(7,286)	0%
<b>Total 700 - Non-Operating Items</b>	<b>(1,564,237)</b>	<b>(1,181,796)</b>	<b>(382,441)</b>	<b>32%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$13,004,959)</b>	<b>(\$12,883,645)</b>	<b>(\$121,314)</b>	<b>1%</b>



ITS Budget Changes 2019 to 2020	
<b>Expenses</b>	
Salaries & Wages	Increase due to proposed staff additions, as well as increases due to the change in standard salaries and grid movement.
Employee Benefits	Most of the increase is due to staff added as above, as well as increases based on historical actuals and future rate changes.
Contracted Services	Decrease for removal of 2019 Bi-Annual GIS Imagery Program (2017-INIT-11)
Supplies & Materials	Increase mainly due to inflation on software costs.
Equipment Purchases	Increase mainly due to camera maintenance for Enforcement Services.
Interprogram	Change mainly due to a new process for internal chargebacks for cell phone management.
<b>Non-Operating Items</b>	
From Reserve	Decrease due to removal of funding for 2019 Bi-Annual GIS Imagery Program (2017-INIT-11)

## Two Year Operating Budget Comparison

	2021 Forecast	2020 Forecast	Variance \$	Variance %
<b>370 - Information &amp; Tech Services</b>				
<b>600 - Expense</b>				
200 - Salaries & Wages	\$6,758,351	\$6,687,369	\$70,982	1%
205 - Employee Benefits	1,427,659	1,415,727	11,932	1%
210 - Training & Development	208,890	208,890	0	0%
215 - Business Expenses	26,262	26,262	0	0%
220 - Advertising & Printing	17,160	17,160	0	0%
225 - Professional Services	402,286	325,186	77,100	24%
235 - Rentals & Leases	4,000	4,000	0	0%
240 - Contracted Services	979,796	580,203	399,593	69%
245 - Supplies & Materials	2,320,216	2,279,417	40,799	2%
250 - Repairs & Maintenance	124,693	210,245	(85,552)	(41%)
255 - Equipment Purchases	201,294	229,894	(28,600)	(12%)
265 - Telecommunications	175,040	175,340	(300)	0%
281 - Interprogram	(699,357)	(718,971)	19,614	(3%)
<b>Total 600 - Expense</b>	<b>11,946,290</b>	<b>11,440,722</b>	<b>505,568</b>	<b>4%</b>
<b>Net Revenues/(Expenses)</b>	<b>(11,946,290)</b>	<b>(11,440,722)</b>	<b>(505,568)</b>	<b>4%</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,635,290	1,240,401	394,889	32%
415 - To Reserve	(2,804,638)	(2,804,638)	0	0%
<b>Total 700 - Non-Operating Items</b>	<b>(1,169,348)</b>	<b>(1,564,237)</b>	<b>394,889</b>	<b>(25%)</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$13,115,638)</b>	<b>(\$13,004,959)</b>	<b>(\$110,679)</b>	<b>1%</b>



ITS Budget Changes 2020 to 2021	
<b>Expenses</b>	
Professional Services	Increase primarily due to major upgrade planned for County Connect software every third year.
Contracted Services	Increase primarily for Bi-Annual GIS Imagery Program (2017-INIT-11), and inflation.
Supplies & Materials	Increase mainly due to inflation on software.
Repairs & Maintenance	Decrease due to planned change in technology for Communication Network Storage.
Equipment Purchases	Decrease due to removal of one-time 2020 camera maintenance for Enforcement Services.
Interprogram	Change mainly due to a new process for internal chargebacks for cell phone management.
<b>Non-Operating Items</b>	
From Reserve	Increase due to bi-annual reserve drawdown to fund GIS Aerial Photo Program (2017-INIT-11).

## Two Year Operating Budget Comparison

	2022 Forecast	2021 Forecast	Variance \$	Variance %
<b>370 - Information &amp; Tech Services</b>				
<b>600 - Expense</b>				
200 - Salaries & Wages	\$6,598,365	\$6,758,351	(\$159,986)	(2%)
205 - Employee Benefits	1,404,629	1,427,659	(23,030)	(2%)
210 - Training & Development	208,890	208,890	0	0%
215 - Business Expenses	26,262	26,262	0	0%
220 - Advertising & Printing	17,160	17,160	0	0%
225 - Professional Services	327,286	402,286	(75,000)	(19%)
235 - Rentals & Leases	4,000	4,000	0	0%
240 - Contracted Services	588,579	979,796	(391,217)	(40%)
245 - Supplies & Materials	2,338,728	2,320,216	18,512	1%
250 - Repairs & Maintenance	124,693	124,693	0	0%
255 - Equipment Purchases	201,294	201,294	0	0%
265 - Telecommunications	175,040	175,040	0	0%
281 - Interprogram	(596,930)	(699,357)	102,427	(15%)
<b>Total 600 - Expense</b>	<b>11,417,996</b>	<b>11,946,290</b>	<b>(528,294)</b>	<b>(4%)</b>
<b>Net Revenues/(Expenses)</b>	<b>(11,417,996)</b>	<b>(11,946,290)</b>	<b>528,294</b>	<b>(4%)</b>
<b>700 - Non-Operating Items</b>				
405 - From Reserve	1,240,401	1,635,290	(394,889)	(24%)
415 - To Reserve	(2,804,638)	(2,804,638)	0	0%
<b>Total 700 - Non-Operating Items</b>	<b>(1,564,237)</b>	<b>(1,169,348)</b>	<b>(394,889)</b>	<b>34%</b>
<b>Net Impact For Budget Purposes</b>	<b>(\$12,982,233)</b>	<b>(\$13,115,638)</b>	<b>\$133,405</b>	<b>(1%)</b>





ITS Budget Changes 2021 to 2022	
<b>Expenses</b>	
Professional Services	Decrease due to removal of 2021 major upgrade for County Connect.
Contracted Services	Decrease due to removal of 2021 Bi-Annual GIS Imagery Program (2017-INIT-11).
Interprogram	Change mainly due to a new process for internal chargebacks for cell phone management.
<b>Non-Operating Items</b>	
From Reserve	Decrease due to removal of funding for 2021 Bi-Annual GIS Imagery Program (2017-INIT-11).

## Staffing Increase Requests

SIR Number	SIR Name	FTE	Hours
SIR-104	ITS - TEMP Asset and Vendor Admin Support (Temp in Place) (2020)		1,820
SIR-105	ITS - Junior Project Manager	1.0	
SIR-106	ITS - Geospatial Analyst	1.0	
SIR-37	ITS - CSC Technician (2019)	1.0	
<b>Total</b>		<b>3.0</b>	<b>1,820</b>

## Capital Base

Project Name	Cost	Dept.
<b>Electronic Hardware/Software</b>		
IT Corporate Infrastructure Replacement Program - Municipal	\$ 5,685,940	ITS
IT Mobile Device Replacements Lifecycle - Municipal	2,250,000	ITS
<b>Total</b>	<b>7,935,940</b>	

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