

Days Month	Timing/Deferral Impacts							Current Assumptions
	30 March (half)	60 April	90 May	120 June	150 July	180 Aug	Total	
Utility Bills	2,000,000	4,000,000	4,000,000	4,000,000			14,000,000	Based on full billing pause for 3 months
Utility Bills - Auto Pay	-	900,000	900,000	900,000			2,700,000	Based on full billing pause for 3 months
Taxes				191,000,000			191,000,000	Defer collection until Sept 1; still receive 8 months of payments from TIPPs
Dog License Renewals	103,000	73,000	36,000				212,000	Dog license deadline extended indefinitely (\$115k collected). Assumes all remaining deferred.
Franchise tax (other revenue)			TBD				-	\$3.6M total budget for the year - impact unknown
SCES - Ambulance billings			TBD				-	Currently under analysis
Total Timing/Deferral Impacts	2,103,000	4,973,000	4,936,000	195,900,000	-	-	207,912,000	

Days Month	Expected Losses							Current Assumptions
	30 March (half)	60 April	90 May	120 June	150 July	180 Aug	Total	
RPC revenues (all)	780,000	2,200,000	1,600,000	800,000	TBD	TBD	5,380,000	100% loss to all user fees April/May, 60% loss June (50% March)
PDS User Fees	250,000	250,000	290,000	300,000	300,000	300,000	1,690,000	80% loss in user fees Mar-April / 90% remainder of year
RCMP Penalties and Fines		200,000	200,000	200,000	200,000	200,000	1,000,000	80% loss of traffic fines for 6 months
Investment income		90,000	120,000	250,000	630,000	650,000	1,740,000	Based on sale of investments to meet cash flow requirements (no short term finance option). Total expected loss ~\$3.5M
Transit Fares Suspended	50,000	450,000	340,000	340,000	280,000	270,000	1,730,000	100% loss April- June / 80% Jul & Aug / 20% Sep-Dec (more info required on Upass)
Utility bill penalties	2,000	8,000	8,000	8,000			26,000	Waive penalties for 3 months
Penalties on taxes					210,000	280,000	490,000	If remaining penalties are waived (plus \$330k in Sept)
Community Centre rentals and parking	6,000	12,000	12,000	12,000	12,000	12,000	66,000	Reduced hours and library closure (based on total budget)
Property taxes			TBD					Potential Council decision
SCES - Ambulance billings			TBD				-	Currently under analysis
A/R Penalties			TBD				-	Unknown at this time - billable activities reduced therefore less penalties
Others			TBD				-	Various other County revenues may be impacted (sponsorship revenue, events)
Total Expected Losses	1,088,000	3,210,000	2,570,000	1,910,000	1,632,000	1,712,000	12,122,000	