April XX, 2020

Honourable Jason Kenney Premier of Alberta 307 Legislature Building Edmonton, AB T5K 2B7 Honourable Kaycee Madu Minister of Municipal Affairs 132 Legislature Building Edmonton, AB T5K 2B6

Dear Premier Kenney and Minister Madu,

Infrastructure Investment Projects

As we respond to the COVID - 19 pandemic, Strathcona County Council appreciates the leadership of our provincial government to protect the health and safety of Albertans first and foremost. The actions taken provincially have saved lives and demonstrated Alberta was better prepared for this unprecedented challenge than other jurisdictions.

As you have stated to Albertans, it will be an equally daunting task to rebuild a provincial economy that has been devastated by both a pandemic and global and national decision and policies.

To respond to your request for infrastructure investment projects that will put Albertans back to work, we have assembled the attached list for consideration. As a municipal partner in industrial development, our shovel ready projects focus on supporting industry's productivity and stimulating future investment.

Industrial Infrastructure

Strathcona Industrial Area

Range Road 232 (Aurum Access to Township Road 534): final section to upgrade for safety and

productivity Cost: \$3 M

Supports light/medium industry partners

17th Street (Sherwood Park Freeway to Baseline Road): widening and upgrade to industrial standards

Cost: \$20 M

Supports industry including Kinder Morgan, Imperial Oil, Keyera, and Enbridge

Petroleum Way (Streambank Avenue to Anthony Henday - Highway 216)

Cost: \$20M

Supports medium/light industry safety, connectivity, and production

Alberta's Industrial Heartland

Range Road 213 Curve at Township Road 554

Cost: \$9 M - \$12 M

Supports Keyera, Shell, TransCanada, ATCO Energy Solutions, ATCO Power, Enbridge, Value Creation,

Kinder Morgan, and others

Township Road 560 remaining upgrades east of Range Road 214

Cost: \$4M - \$5 M

Supports Value Creation and other Heartland stakeholders, detour route for future railroad overpass

construction, and Town of Bruderheim

Municipal Roadways

Urban Road Rehabilitation

Ridgemont Way, Pine Street, Ritchie Way

Cost: \$2.2 M

Rural Road Rehabilitation

Township Road 510, Range Road 224, Aspen Heights, Forest Hills Estates

Cost: \$3 M

This list represents \$65 M in shovel-ready projects to support our industry and business partners and our residents. We anticipate it will create up to 300 jobs for Albertans at this critical time.

Municipalities are positioned perfectly to partner with provincial and federal governments. We too are committed to protecting health and safety and understand the time is coming to get Alberta's workforce building again.

Strathcona County is proud of our quick response to this crisis. Local service changes were coordinated through the activation of our Emergency Operations Centre including public space closures and new service and safety protocols to protect residents and staff and maintain vital services. We also made the difficult but necessary decision to lay-off 500 casual staff as a result of municipal facility closures. In a time when our residents are struggling, we eliminated transit fares and allowed the deferral of utility payments. We will also be a partner with the province in the implementation of your education tax deferral initiative.

Our preliminary estimates are a loss of \$12 M in revenues and \$200 M in deferred tax revenue.

We look forward to working with the province to continue responding to the pandemic crisis, preparing to reignite the provincial economy, and when the time is right, working together to advocate for municipal support from our federal government.

Yours truly,

Rod Frank Mayor

Strathcona County

Attachment

c: The Honourable Travis Toews, President of Treasury Board and Minister of Finance
The Honourable Ric McIver, Minister of Transportation
The Honourable Prasad Panda, Minister of Infrastructure
Members of Strathcona County Council

Strathcona County Priority Infrastructure Priority Projects April 2020

Project	Description	Cost
Range Road 232	Upgrade Range Road 232 from Aurum Access to Township Road 534 including pipeline crossings. The City of Edmonton has completed 137 Avenue (Aurum Road) connecting to North East Anthony Henday. The additional traffic this new roadway brings to the intersection of Township Road 534 (137 Avenue) and Range Road 232 will increase safety issues in its current unimproved state. This upgrade continues work that has been carried out on Range Road 232 between Highway 16 and Aurum Access. Once this project is completed, Range Road 232 will have an improved two lane cross section between Highway 16 and Township Road 534. The local road network system will also tie to major routes with ban free road structures. This roadway is also part of Strathcona County's High Load Corridor.	\$3M
17th Street	The 17 Street corridor, from the Sherwood Park Freeway north to Baseline Road, is adjacent to an existing heavy industrial zone which includes major petrochemical stakeholders such as Kinder Morgan, Keyera, Imperial, and Enbridge. The existing roadway requires upgrade from two to four lanes and pavement upgrade to an industrial standard. This project is critical to service delivery of safe, efficient, and timely driving for commuters and industrial partners with improved traffic movement and associated levels of safety as industrial development continues along the corridor.	\$20M
Petroleum Way	Construction of a five lane urban cross-section on Petroleum Way from Streambank Avenue to the Anthony Henday.	\$20M
Range Road 213 Curve at Township Road 554	A major section of the Heartland spine road remains unimproved, including a short section of Township Road 554 just west of Range Road 213, then north on Range Road 213 to the north end of the ATCO Energy Solutions parcel. The current roadway is inadequate to support industrial development traffic. The required upgrades include an improved structure, with a curve at the intersection to provide enhanced access and emergency egress. Heartland projects are typically funded by adjacent developments, with undeveloped lands owned by Shell and ATCO adjacent to this section. Funding would allow the County to proceed with construction prior to potential upcoming developments and would reduce cost and schedule hurdles to those developments.	\$9M-\$12M
Township Road 560 remaining upgrades east of Range Road 214	Township Road 560 requires upgrade from Range Road 214 to just under 1 kilometre east of a recently upgraded section to accommodate industrial traffic. This section of roadway serves as an east-west commuter corridor to Bruderheim, and will also serve as a detour route during future railroad overpass construction on Range Road 213 north of Township Road 560, related to the current Value Creation site. Many current Heartland stakeholders would benefit as it would provide another unrestricted access point. Funding would allow the County to complete this work in advance of upcoming development and reduce costs and schedule requirements for those developments.	\$4M-\$5M
Urban Road Rehabilitation Program: Ridgement Way, Pine Street, Ritchie Way	Urban Road Rehabilitation Program ensures the ongoing maintenance of urban roadways by implementing the correct treatment at the optimum time. This project is essential to ensure the ongoing safe use of urban infrastructure by the community. The Program targets Ridgemont Way, Pine Street, Ritchie Way and includes: removal and replacement of spot concrete (cure/gutters, sidewalks, median islands and swales), potential base reconstruction, spot base repairs, asphalt overlay, line marking, and some minor geometric corrections to correct substandard conditions.	\$2M
Rural Road Rehabilitation Program: Township 510, Range Road 224, Aspen Heights, Forest Hill Estates	Rural Road Rehabilitation Program is for the maintenance of rural grid roads and country residential subdivisions. The project will ensure our rural roadways are maintained at the current safe level of service, and ensure the ongoing safe use of rural infrastructure by our community. All road users will benefit from an improved level of service on completed roads. The Program targets Township 510, Range Road 224, Aspen Heights, and Forest Hill Estates. The work includes: thrugrade culverts removal and replacement, potential base reconstruction, spot base repairs, asphalt milling, asphalt overlay, line marking, roadways side slope shaping, ditch grading and some minor geometric corrections to ensure adherence to standards.	\$3M