

		Future Planned Spend						2020 Funding Sources						2021 -2025 Funding Sources								
September - December 2020 Planned Spend		2021	2022	2023	2024	2025	Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other	Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other	Total Funding	Total Projected Spend	Variance	
Year	Project Title																					
Approved																						
	Buildings																					
2012	New Skills Maintenance Outdoor Training	-				102,606							-	-	-	-	-	102,606	102,606	102,606	-	
2014	County Hall Phase 2 Renovations	6,840							6,840				-	-	-	-	-	-	6,840	6,840	-	
2015	County Hall Phase 3 Renovations	4,588							4,588				-	-	-	-	-	-	4,588	4,588	-	
2015	OSRFS - Kinsmen Leisure Center Design	12,141						12,141					-	-	-	-	-	-	12,141	12,141	-	
2016	Transit Bus Barn - Functional Program Development	40						40					-	-	-	-	-	-	40	40	-	
2016	Strathcona Public Services Yard (SPSY) Facility Master Plan - Design	98,237	26,800					98,237							-	-	-	-				
2016	County Hall Phase 4 Renovation - Design	16,204	223,048					16,204					-	26,800	-	-	-	-	125,037	125,037	-	
2017	SPSY Office Block Design 2017		529,712										-	223,048	-	-	-	-	239,252	239,252	-	
2017	Annual Facility Capital Lifecycle 2017	68,546						68,546					-	-	529,712	-	-	-	529,712	529,712	-	
2017	Multi-Use Agricultural Facility - Design, Land, Utilities (DLU)	394,787						260,226	134,561						-	-	-	-	394,787	394,787	-	
2017	OSRFS Moyer Recreation Centre Design	-	110,000										-	-	-	-	-	110,000	110,000	110,000	-	
2017	Community House Land Servicing	195,000	100,000					195,000						100,000	-	-	-	-	295,000	295,000	-	
2018	Multi-Use Agriculture Facility Outdoor Amenities	252,623	13,000,000					236,660			15,963		13,000,000		-	-	-	-	13,252,623	13,252,623	-	
2018	Biomass - Fuel Handling Reconfiguration	-	150,000											150,000	-	-	-	-	150,000	150,000	-	
2018	OSRFS - Ardrossan Spray Park	14,295	36,761					14,295						36,761	-	-	-	-	51,056	51,056	-	
2018	County Hall Phase 4 Renovations - Construction	1,210,067						925,493	284,574					-	-	-	-	-	1,210,067	1,210,067	-	
2019	Broadview Enviroservice Operational Enhancements	6,150	330,781					6,150						330,781	-	-	-	-	336,931	336,931	-	
2019	Multi Sport Dome Functional Study		113,827											113,827	-	-	-	-	113,827	113,827	-	
2019	Annual Facility Capital Lifecycle 2019	3,441,506	588,165					3,441,506						588,165	-	-	-	-	4,029,671	4,029,671	-	
2019	SPSY Vehicle Wash Bays - Construction	1,731,018	2,800,000						1,731,018					453,110	2,346,890	-	-	-	4,531,018	4,531,018	-	
2019	County Hall Main Floor Restacking - Phase 2	2,925,405	1,421,644					292,541	2,632,865					142,164	1,279,480	-	-	-	4,347,049	4,347,049	-	
2019	Energy Efficiency Upgrades - Strategic Energy	584	398,000											398,000	-	-	-	-	398,584	398,584	-	
2019	Additional Accommodation Requirements	7,248						7,248						-	-	-	-	-	7,248	7,248	-	
2020	Annual Parking Lot Rehabilitation Program 2020	14,379						14,379						-	-	-	-	-	14,379	14,379	-	
2020	South Cooking Lake Residential Water Fill Station		1,300,000	545,683										1,845,683	-	-	-	-	1,845,683	1,845,683	-	
2020	Annual Facility Lifecycle 2020	1,731,088	19,000					261,741	1,469,347					2,873	16,127	-	-	-	1,750,088	1,750,088	-	
2020	SPSY Expansion and Modernization	65,145	18,000,000	8,101,452				6,515	58,631					2,610,145	23,491,307	-	-	-	26,166,597	26,166,597	-	
2020	Strathcona Olympiette Center	336,072	2,603,398					336,072						2,603,398	-	-	-	-	2,939,470	2,939,470	-	
2020	Multi-Purpose Agricultural Facility	-	18,000,000	18,000,000									20,500,000	3,000,000	12,500,000	-	-	-	36,000,000	36,000,000	-	
2020	Building Security Improvements	128,300						128,300						-	-	-	-	-	128,300	128,300	-	
2020	Moyer Recreation Center	384,360	490,000									384,360		-	-	-	-	490,000	874,360	874,360	-	
31	Buildings Total	13,044,623	60,241,136	26,647,135	-	-																
	Electronic Hardware / Software																					
2011	Payment Card Industry Compliance at Strathcona County	40,000	54,505					40,000						54,505	-	-	-	-	94,505	94,505	-	
2016	Smart Fare and Smart Bus	161,483	2,000,000	500,000	600,000			12,919	83,971			64,593		248,000	1,612,000	-	-	1,240,000	3,261,483	3,261,483	-	
2016	Enterprise Resource Planning Replacement Project	400,000	4,734,798						400,000						4,734,798	-	-	-	5,134,798	5,134,798	-	
2017	Integrated Core Systems		4,036,308											4,036,308	-	-	-	-	4,036,308	4,036,308	-	
2018	Class Application Replacement Strategy Software Solution	50,000	154,350					50,000						154,350	-	-	-	-	204,350	204,350	-	
2018	Service Management Tool	5,000						5,000						-	-	-	-	-	5,000	5,000	-	
2019	Utility Information Technology (IT) Infrastructure Replacement Prooram 2019	47,042						47,042						-	-	-	-	-	47,042	47,042	-	
2019	Mobile Device Replacements													-	-	-	-	-	-	-	-	
2019	OHS DM Technology Project		560,000											560,000	-	-	-	-	560,000	560,000	-	
2020	Utility IT Infrastructure Replacement Program 2020		95,000											95,000	-	-	-	-	95,000	95,000	-	
2020	Strathcona County Emergency Services (SCES) Computer Aided Disoatch Replacement and Next Generation 911	595,030	1,031,000	507,000				595,030								-	-	-				

		Future Planned Spend						2020 Funding Sources						2021 -2025 Funding Sources						Total Funding	Total Projected Spend	Variance
Year	Project Title	September - December 2020 Planned Spend	2021	2022	2023	2024	2025	Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other	Tax Levy	Reserve	Grants	Developer Levy	User Rates	Other			
Approved																						
2015	Wye - ATCO Gas Pipelines relocate South of Wye Road	10,000							10,000					-	-	-	-	-	-	10,000	10,000	-
2016	Wye Road, Ash Street, Range Road 223 to Ordze Lane - DLU	20,040	300,000	280,000	30,000	18,500			20,040					-	628,500	-	-	-	-	648,540	648,540	-
2016	Queen Street, Range Road 221A to Third Avenue	50,000							50,000					-	-	-	-	-	-	50,000	50,000	-
														-	-	-	-	-	-	-	-	-
2016	Wye Road, Estate Drive to Nottingham Way, DLU		5,000						-					-	5,000	-	-	-	-	5,000	5,000	-
2016	Wye Road, Nottingham Way to Clover Bar Road - DLU	237,380		21,127					237,380					-	21,127	-	-	-	-	258,507	258,507	-
2016	Upgrade Queen, Main, Third and Range Road 221A - DLU	73,723	10,000	10,000					73,723					-	20,000	-	-	-	-	93,723	93,723	-
2016	Broadview Drive to Buckingham - Design	-	20,000	88,150					-					-	108,150	-	-	-	-	108,150	108,150	-
2016	Sherwood Drive, Ash Street to Village Drive & Fir Street Intersection-DLU	309,411	50,000	25,000	15,000				309,411					-	90,000	-	-	-	-	399,411	399,411	-
2016	Bridge Replacement Project 2016									-				-	-	-	-	-	-	-	-	-
2017	147 Street, 105 Avenue to Sherwood Park Freeway, Design	300,000	150,000	25,000	25,000				40,200	259,800				-	26,800	173,200	-	-	-	500,000	500,000	-
2017	Wye Road, Brentwood and Nottingham Intersection	4,276	40,000	10,000									4,276	-	-	-	-	-	50,000	54,276	54,276	-
2017	Ardressan - Bridge Structure on Main Street South (includes geotech) - DLU	36,000	30,000	25,000	25,000	25,000			36,000					-	-	-	-	-	-	-	-	-
2017	Ardressan - Lindale Park and Highway 824 Intersection Upgrade	27,963							27,963					-	105,000	-	-	-	-	141,000	141,000	-
2017	Class 1 Grid Road Improvement - Design	42,224	50,000	25,000	25,000	25,000			42,224					-	125,000	-	-	-	-	167,224	167,224	-
2017	Annual Bridge Replacement Project 2017	104,346							104,346					-	-	-	-	-	-	104,346	104,346	-
														-	-	-	-	-	-	-	-	-
2017	Centre in the Park Development	1,494,091	1,266,353						1,494,091					-	1,266,353	-	-	-	-	2,760,444	2,760,444	-
2018	Annual Traffic and Pedestrian Safety Improvements 2018	179,394	20,000						179,394					-	20,000	-	-	-	-	199,394	199,394	-
														-	-	-	-	-	-	-	-	-
														-	-	-	-	-	-	-	-	-
2018	Class 1 Grid Road Improvements 2018 - Land and Utilities		250,000	250,000	300,000				-					-	800,000	-	-	-	-	800,000	800,000	-
2018	Township Road 550, Range Road 221 to Highway 830 - DLU	495,998	25,000	25,000									495,998	-	-	-	-	-	50,000	545,998	545,998	-
2018	Annual Bridge Replacement Project 2018	78,195							78,195					-	-	-	-	-	-	78,195	78,195	-
2018	Township Road 550, Range Road 221 to Highway 830	1,965,000	100,000	50,000									1,965,000	-	-	-	-	-	150,000	2,115,000	2,115,000	-
2018	Rail Overpass Range Road 231 and CN Crossing Design	-	600,000	900,000	100,000									-	-	-	1,600,000	-	-	1,600,000	1,600,000	-
2019	Annual Traffic and Pedestrian Safety Improvements 2019	76,299	5,000						7,699	68,600				-	5,000	-	-	-	-	81,299	81,299	-
2019	Annual Traffic Signal / Intersection Replacements 2019		300,000						-					-	300,000	-	-	-	-	300,000	300,000	-
2019	Annual Sidewalks Missing Links Program 2019	66,418	5,000						49,518	16,900				-	5,000	-	-	-	-	71,418	71,418	-
2019	Train Whistle Cessation 2019	40,000							40,000					-	-	-	-	-	-	40,000	40,000	-
2019	Township Road 522, 800 meters East of Highway 21 to West of Curve -C	50,000	50,000							50,000				-	-	50,000	-	-	-	100,000	100,000	-
	Wye Road, Estate Drive to Clover Bar Road Widening to 6 lanes - C													-	-	-	-	-	-	-	-	-
2019	Annual Rural Road Rehabilitation Program 2019	3,351,900	700,000	50,000	50,000					2,496,880	166,860		688,160	-	227,000	-	573,000	-	-	4,151,900	4,151,900	-
2019	Annual Urban Roads Rehabilitation Program 2019								-					-	-	-	-	-	-	-	-	-
2019	Ordze Crescent Road Improvement	2,863,265	10,000	5,000					1,206,265	1,657,000				-	-	-	-	-	15,000	2,863,265	2,863,265	-
2020	Annual Traffic and Pedestrian Safety Improvements 2020	568,404	30,000						56,840	511,564				-	3,000	27,000	-	-	-	598,404	598,404	-
2020	Annual Traffic Signal / Intersection Replacements 2020	702,092	40,000						70,209	631,883				-	4,000	36,000	-	-	-	742,092	742,092	-
2020	Annual Sidewalk Missing Links Program 2020	575,000	10,000	10,000					57,500	517,500				-	2,000	18,000	-	-	-	595,000	595,000	-
2020	Wye Road- Sherwood Drive, Ash Street to Village Drive	1,970,496	350,000	50,000	75,000				197,050	1,773,446				-	47,500	427,500	-	-	-	2,445,496	2,445,496	-
2020	Annual Rural Road Rehabilitation Program 2020	5,889,173							588,917	5,300,256				-	-	-	-	-	-	5,889,173	5,889,173	-
2020	Annual Bridge Replacement Project 2020	1,244,637							124,464	1,120,173				-	-	-	-	-	-	1,244,637	1,244,637	-
2020	Annual Urban Roads Rehabilitation Program 2020	7,347,553							734,755	6,612,798				-	-	-	-	-	-	7,347,553	7,347,553	-
2020	Annual Asphalt Trail Rehabilitation 2020	33,636							3,364	30,272				-	-	-	-	-	-	33,636	33,636	-
2020	Heartland Roads Rehabilitation 2020	525,000							525,000					-	-	-	-	-	-	525,000	525,000	-
51	Roadway Infrastructure Total	31,713,425	8,390,809	2,840,616	906,678	68,500																
	Utilities Infrastructure																					
2012	North of Yellowhead Design and Land for Utilities	-	700,000	725,841										-	1,425,841	-	-	-	-	1,425,841	1,425,841	-
2016	Central Sherwood Park Stormwater Upgrades Construction	291,717										291,717		-	-	-	-	-	-	291,717	291,717	-
														-	-	-	-	-	-	-	-	-
2018	Ardressan Water Supply New Main - Design and Land		227,220						-					-	227,220	-	-	-	-	227,220	227,220	-
2018	Transmission Meter Installation	-	132,037											-	66,019	-	-	-	66,019	132,037	132,037	-
2019	Collingwood Cove Lift Station - Design and Construction	16,738	1,050,000		78,000				1,674	15,064				-	112,800	1,015,200	-	-	-	1,144,738	1,144,738	-
2019	Annual Hydrant / Valve Replacement 2019	41,162							41,162					-	-	-	-	-	-	41,162	41,162	-
2019	Infrastructure Renewal Lifecycle Management 2019	124,515	500,000						124,515					-	500,000	-	-	-	-	624,515	624,515	-
2019	Asbestos Removal and Abatement Program 2019	50,000	70,000						50,000					-	70,000	-	-	-	-	120,000	120,000	-
2020	South East Regional Trunk Sewer Line Abandonement	20,000	60,000						20,000					-	60,000	-	-	-	-	80,000	80,000	-
2020	Rural Water (New Connections)	31,833	14,927	50,000	50,000							31,833		-	-	-	-	-	114,927	146,760	146,760	-
2020	Annual Rollout Carts 2020	48,529	75,000						48,529					-	75,000	-	-	-	-	123,529	123,529	-
2020	Annual Corrosion Control Program 2020	-	65,000						-					-	65,000	-	-	-	-	65,000	65,000	-
2020	Annual Hydrant / Valve Replacement 2020	-	395,066						-					-	395,066	-	-	-	-	395,066	395,066	-
2020	Infrastructure Renewal Lifecycle Management 2020	-	612,000						-					-	612,000	-	-	-	-	612,000	612,000	-
2020	Asbestos Removal and Abatement Program 2020	-	150,000						-					-	150,000	-	-	-	-	150,000	150,000	-
2020	Winfield Heights Rural Water	-	627,375						-					-	175,000	-	-	452,375	-	627,375	627,375	-
16	Utilities Infrastructure Total	624,494	4,678,625	775,841	128,000	-																
	Vehicles																					
2017	Annual Vehicle and Equipment Fleet Replacements 2017	-	570,495											-	570,495	-	-	-	-	570,495	570,495	-
2018	Annual Vehicle and Equipment Fleet Replacements 2018		1,152,027						-					-	1,152,027	-	-	-	-	1,152,027	1,152,027	-
														-	-	-	-	-	-	-	-	-
2019	Utilities Fleet Addition and Replacement Program 2019	35,048							35,048					-	-	-	-	-	-	35,048	35,048	-
2019	Transit Fleet Replacements 2019	-	1,482,733											-	148,273	1,334,460	-	-	-	1,482,733	1,482,733	-
2019	Annual Vehicle and Equipment Fleet Replacements 2019	56,472	55,000							56,472				-	55,000	-	-	-	-	111,472	111,472	-
2019	Annual Vehicle and Equipment Additions 2019		45,000						-					-	45,000	-	-	-	-	45,000	45,000	-
2020	Utilities Fleet Addition and Replacement Program 2020	-	183,812											-	183,812	-	-	-	-	183,812	183,812	-
2020	Utilities Fleet Unit Upgrade	15,000							15,000					-	15,000	-	-	-	-	15,000	15,000	-
2020	Transit Fleet Replacements 2020	40,400	2,264,000						4,040	36,360				-	226,400	2,037,600	-	-	-	2,304,400	2,304,400	-