

**Open Capital  
Planned Spend as at August 31, 2020**

| <b>Asset Class</b>                                 | <b>September -<br/>December<br/>2020 Planned<br/>Spend</b> | <b>2021</b>       | <b>2022</b>       | <b>2023</b>      | <b>2024</b>   | <b>2025</b>    | <b>Total</b>       |
|--|--|-------------------|-------------------|------------------|---------------|----------------|--------------------|
| Buildings  | 13,044,623   | 60,241,136        | 26,647,135        | -                | -             | 102,606        | 100,035,500        |
| Electronic Hardware / Software                     | 2,146,385  | 12,965,961        | 1,007,000         | 600,000          | -             |                | 16,719,346         |
| Machinery & Equipment                              | 1,019,084  | 1,329,483         | 50,000            | 50,000           | -             |                | 2,448,567          |
| Parks & Open Space Development                     | 1,780,298  | 1,966,547         | 478,827           | 38,173           | -             |                | 4,263,845          |
| Roadway Infrastructure                             | 31,713,425   | 8,390,809         | 2,840,616         | 906,678          | 68,500        |                | 43,920,028         |
| Utilities Infrastructure                           | 624,494  | 4,678,625         | 775,841           | 128,000          | -             |                | 6,206,960          |
| Vehicles   | 1,777,385  | 6,616,487         | -                 | -                | -             |                | 8,393,872          |
| Land   | 2,589,969  | 3,150,000         | -                 | -                | -             |                | 5,739,969          |
| <b>Total Open Capital Projects</b>                 | <b>54,695,663</b>  | <b>99,339,048</b> | <b>31,799,419</b> | <b>1,722,851</b> | <b>68,500</b> | <b>102,606</b> | <b>187,728,087</b> |
| <b>Funding Source</b>                              |  |                   |                   |                  |               |                |                    |
| Tax Levy   | 1,552,347  | 15,500,000        | 18,000,000        | 50,000           | -             |                | 35,102,347         |
| Reserve  | 18,699,107   | 30,295,849        | 3,933,670         | 691,434          | 68,500        |                | 53,688,559         |
| Grant  | 28,947,662   | 45,214,379        | 7,838,283         | 491,418          | -             |                | 82,491,742         |
| Developer Levy                                     | 632,428  | 5,873,000         | 1,600,000         | 150,000          | -             |                | 8,255,428          |
| User Rates   | 307,680  | 452,375           | -                 | -                | -             |                | 760,055            |
| Other  | 4,556,438  | 2,003,446         | 427,466           | 340,000          | -             | 102,606        | 7,429,956          |
| <b>Total All Funding Sources</b>                   | <b>54,695,663</b>  | <b>99,339,048</b> | <b>31,799,419</b> | <b>1,722,851</b> | <b>68,500</b> | <b>102,606</b> | <b>187,728,087</b> |
| <b>Specific Considerations*</b>                    |  |                   |                   |                  |               |                |                    |
| Projects in FAC**                                  | 890,239  | 311,827           | 10,000            | -                | -             | -              | 1,212,066          |
| North of Yellowhead Projects                       | 3,220,881  | 6,754,329         | 1,538,307         | 125,000          | -             | -              | 11,638,517         |
| Multi-Purpose Agriculture Facility                 | 647,410  | 31,000,000        | 18,000,000        | -                | -             | -              | 49,647,410         |
| <b>Total Specific Considerations</b>               | <b>4,758,530</b>   | <b>38,066,156</b> | <b>19,548,307</b> | <b>125,000</b>   | <b>-</b>      | <b>-</b>       | <b>62,497,993</b>  |
| <b>Funding Sources for Specific Considerations</b> |  |                   |                   |                  |               |                |                    |
| Tax Levy   | 1,552,347  | 15,500,000        | 18,000,000        | 50,000           | -             |                | 35,102,347         |
| Reserve  | 1,994,878  | 4,214,171         | 750,639           | 4,933            | -             |                | 6,964,620          |
| Grant  | 298,057  | 13,551,985        | 60,203            | 20,068           | -             |                | 13,930,312         |
| Developer Levy                                     | 465,568  | 4,700,000         | 700,000           | 50,000           | -             |                | 5,915,568          |
| User Rates   | 307,680  | -                 | -                 | -                | -             |                | 307,680            |
| Other  | 140,000  | 100,000           | 37,466            | -                | -             | -              | 277,466            |
| <b>Total Specific Considerations Funding</b>       | <b>4,758,530</b>   | <b>38,066,156</b> | <b>19,548,307</b> | <b>125,000</b>   | <b>-</b>      | <b>-</b>       | <b>62,497,993</b>  |

\*Specific considerations values are already included within the Open Capital totals above.

\*\*A Final Acceptance Certificate (FAC) is a certification system work process that is issued by an owner to a contractor after successful completion of the final acceptance criteria including all contractual obligations and requirements.