

## 2021-2025+ Planned Capital Spending and Funding / Financing Sources

As at January 1, 2021

2021-2025+ Planned Spending						
Asset Category	2021	2022	2023	2024	2025+	Total
Buildings	73,830,272	30,542,322	800,000		102,606	105,275,200
Electronic Hardware / Software	14,397,719	1,034,000	600,000			16,031,719
Machinery & Equipment	4,491,112	50,000	50,000			4,591,112
Parks & Open Space Development	5,168,389	341,012	38,173			5,547,574
Roadway Infrastructure	47,959,634	5,245,616	1,946,678	68,500		55,220,428
Utilities Infrastructure	5,853,834	775,841	125,165			6,754,840
Vehicles	8,807,879					8,807,879
Land	16,743,234					16,743,234
<b>Total</b>	<b>177,252,073</b>	<b>37,988,791</b>	<b>3,560,016</b>	<b>68,500</b>	<b>102,606</b>	<b>218,971,986</b>

2021-2025+ Planned Funding / Financing Sources						
Funding / Financing Source	2021	2022	2023	2024	2025+	Total
Tax Levy	538,089					538,089
Tax Levy (debt)	22,540,741	18,074,284				40,615,025
Reserve	61,450,299	7,424,130	1,586,052	68,500		70,528,981
Grant	84,243,112	10,528,021	1,326,799			96,097,932
Developer Levy *	3,744,777	1,311,557	100,000			5,156,334
Developer Levy (debt)	2,050,000	100,000	50,000			2,200,000
Other	2,685,055	550,799	497,165		102,606	3,835,625
<b>Total</b>	<b>177,252,073</b>	<b>37,988,791</b>	<b>3,560,016</b>	<b>68,500</b>	<b>102,606</b>	<b>218,971,986</b>

\* In accordance with the budget, interim financing may be required depending on the timing of the receipt of funds from developers.