

# 2023-2026 Multi-Year Budget

Senior Administration

# Senior Administration - Meet the team

- Associate Commissioners:
  - Jason Chance - Community Services
  - Jennifer Cannon - Chief Financial Officer and Corporate Services
  - Stacy Fedechko - Infrastructure and Planning Services
- Mavis Nathoo - Director, Legislative and Legal Services
- Nancy Lyzaniwski - Manager, Intergovernmental Affairs
- Patty Podoborozny - CAO, Town of Bruderheim

# Senior Administration- What we do

- Develop, implement and administer policies and programs established and approved by Council
- Support, assist, and advise Council on legislation, governance and municipal operations
- Support intergovernmental relationships
- Work as a collective team to bring Council's strategic plan to life
- Provide strategic, innovative leadership to the Strathcona County organization

# Strategic Plan



**Economic Prosperity**



**Healthy and Safe Community**



**Responsible Development**



**Municipal Excellence**

# Senior Administration - Focus for 2023

Advance and improve internal and external relationships through:

- Continue enhancing organizational design and driving organizational effectiveness and efficiency
- Promoting positive staff engagement and enablement
- Advocating for the County's priorities regionally
- Integrating the County's Indigenous Advisory Committee's insights into County approaches
- Working with our Indigenous partners to implement the County's commitments on the Truth and Reconciliation Commission's Calls to Action

# Senior Administration - Focus for 2023

Improve the County's governance and accountability processes by:

- Strengthening the Contract Management Program
- Further training, templates and tools to enhance and streamline services
- Ensuring equality and effective representation through a Ward Boundary Review
- Supporting Council Advisory Committee structures that actively engage committee members and help further strategic goals
- Monitoring the impacts from the 2023 provincial election

# Senior Administration - Challenges

- Altering the ways in which we deliver our internal services as resources are reallocated to emerging priorities
- Resources to support the maturation and modernization of the Contract Management Program and other key functions
- Volume and diversity of client department legal needs
- Managing technology changes
- Ensuring organization is designed to maximize communication and effectiveness

# Senior Administration - Challenges

- Monitoring and assessing changes to the legislative landscape
- Prepare Council and the organization for the 2023 provincial election to support advocacy opportunities
- Monitor and continuously improve hybrid staffing model



# Senior Administration - Opportunities

- Develop new, strong relationships with the new provincial government
- Continue to strengthen relationships with our municipal partners
- Work with our partners to ensure that regional initiatives benefit the citizens of all regional municipalities
- Continue to work with departments and regional partners to actualize hydrogen and agricultural opportunities

# Senior Administration - Opportunities

- Improve and mature contract management in the County
- Capitalize on technology to create efficiencies and increase opportunities for public engagement with continued remote participation

# Senior Administration - Efficiencies

- Monitor effectiveness of realignment of Executive Team and the Senior Leadership Team structure to ensure enhanced effectiveness and collaboration
- Continue organizational redesign to maximize performance, service levels, and communications

# Senior Administration - 2023 vs. 2022

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	2023 Recommended Budget	2022 Approved Budget	Variance \$	Variance %
Revenue (A)	\$0.1M	\$0.1M	\$0.0M	0%
Expense (B)	7.9M	9.7M	(1.8M)	(19%)
Non-operating (C)	(0.2M)	0.3M	(0.5M)	(179%)
<b>Net Impact (A – B + C)</b>	<b>(\$8.0M)</b>	<b>(\$9.3M)</b>	<b>\$1.3M</b>	<b>(14%)</b>

\*Totals may not add due to rounding

# Senior Administration - Staffing Changes

- No changes

# Senior Administration - Fee Changes

- No changes

# Senior Administration – Business Initiatives

- No changes

# Senior Administration - Multi-year

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	2023 Recommended Budget	2024 Forecast Budget	2025 Forecast Budget	2026 Forecast Budget
Revenue (A)	\$0.1M	\$0.1M	\$0.5M	\$0.1M
Expenses (B)	7.9M	8.5M	8.7M	8.5M
Non-operating (C)	(0.2M)	0.3M	0.1M	0.3M
<b>Net Impact (A – B + C)</b>	<b>(\$8.0M)</b>	<b>(\$8.1M)</b>	<b>(\$8.1M)</b>	<b>(\$8.1M)</b>

\*Totals may not add due to rounding

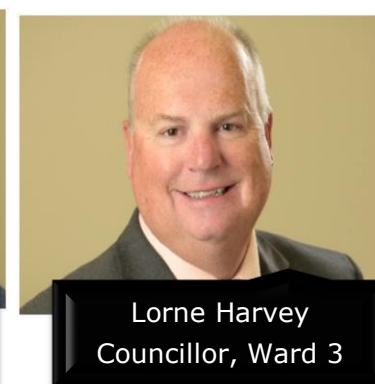


# Questions

# 2023-2026 Multi-Year Budget

Council

# Council – Who we are



# Council - What we do

- Stewards of the County's strategic plan
- Establish priorities to execute the critical functions of County government
- Provide leadership and direction to administration
- Facilitate decision-making process
- Inform on regional issues, concerns and trends

# Council - 2023 vs. 2022

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	2023 Recommended Budget	2022 Approved Budget	Variance \$	Variance %
Revenue (A)	\$0.0M	\$0.0M	\$0.0M	0%
Expense (B)	1.6M	1.3M	0.2M	18%
Non-operating (C)	0.0M	0.0M	0.0M	0%
<b>Net Impact (A – B + C)</b>	<b>(\$1.6M)</b>	<b>(\$1.3M)</b>	<b>(\$0.2M)</b>	<b>18%</b>

\*Totals may not add due to rounding

# Council - Multi-year

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	2023 Recommended Budget	2024 Forecast Budget	2025 Forecast Budget	2026 Forecast Budget
Revenue (A)	\$0.0M	\$0.0M	\$0.0M	\$0.0M
Expenses (B)	1.6M	1.6M	1.6M	1.6M
Non-operating (C)	0.0M	0.0M	0.0M	0.0M
<b>Net Impact (A – B + C)</b>	<b>(\$1.6M)</b>	<b>(\$1.6M)</b>	<b>(\$1.6M)</b>	<b>(\$1.6)</b>

\*Totals may not add due to rounding

# Questions