

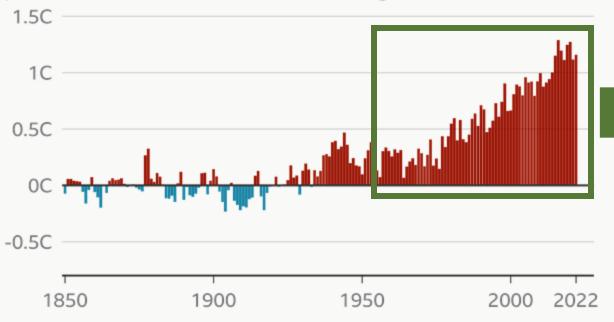


Enclosure 1

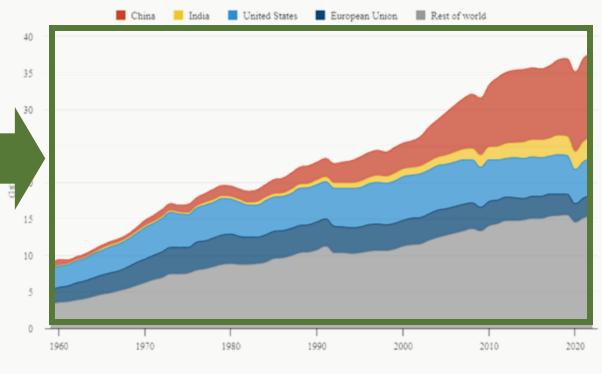
Troubling Trends

The world has been getting warmer

Change in annual average global temperature from pre-industrial levels (1850-1900) in degrees C



Global CO2 Emissions from Fossil Fuels



Canada's share: < 2% of global emissions

The Hydrogen Opportunity



Attract new investment to Strathcona County that can reduce net global emissions

"Alberta has all the key ingredients of a 21st century energy superpower. To seize the opportunity, it needs a strategic approach to unlocking its tremendous ability to produce energy for a rapidly decarbonizing world....

Now is the time to maximize Alberta's ability to attract low-carbon investment."

- Bentley Allan, Research Director at The Transition Accelerator

Three Pillars of Decarbonization

Take carbon out of fuel

(low-carbon fuels)

Take carbon out of air

(carbon capture/storage)

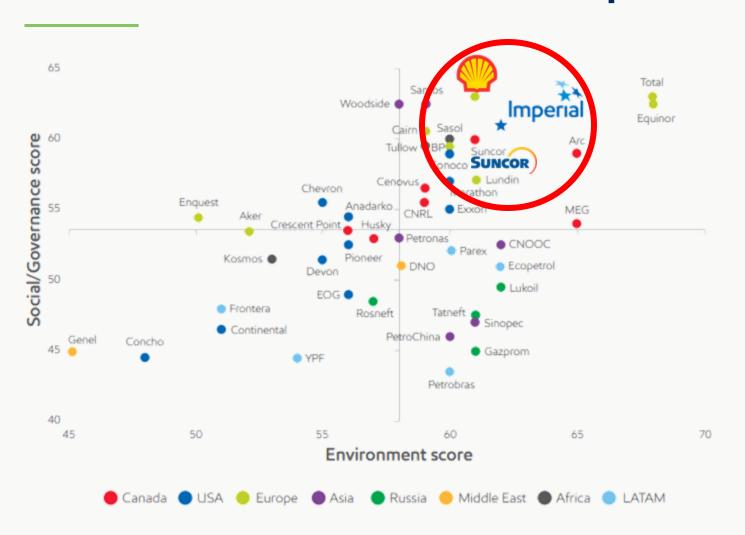
Reduce energy use

(increase efficiency)



70% of all carbon in the fuel supply chain comes from combustion of end products

Environmental and Social Impacts



Strathcona's three refiners are leaders in global ESG rankings (environmental, social, and governance)

Corporate GHG reduction targets

Imperial: net-zero by 2050

Suncor: net-zero by 2050

Shell: net-zero by 2050

Local Benefits

Direct Jobs

- Each new major facility represents, on average:
 - Thousands of construction jobs
 - Hundreds of new full-time jobs
 - Endless local procurement opportunities

Economic Impacts

- Indirect and induced local jobs
- New tax revenues = improved municipal services

Community Investment

- Shell's Fuelling Kindness
- Imperial's United Way partnership
- Suncor's Linking Generations program
- Donations and sponsorships from across industry
- Volunteer hours and charitable support



Why hydrogen?

Hydrogen, H₂, atomic number 1



Ideal chemical carrier for clean energy

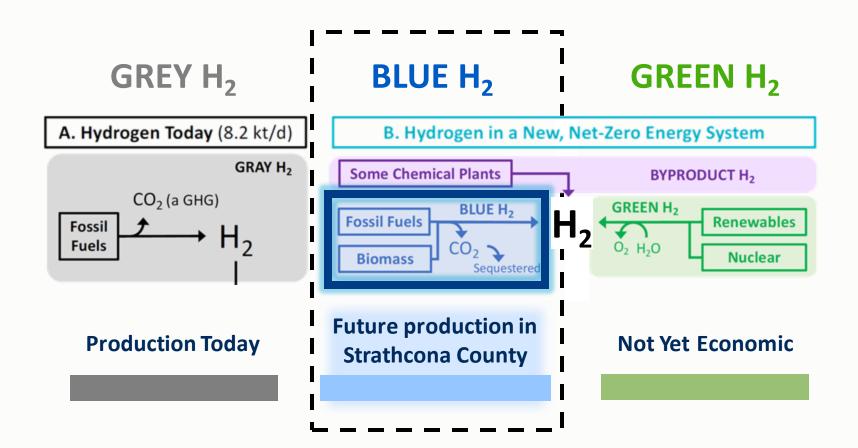
Zero-emissions combustion

Low-carbon electricity generation

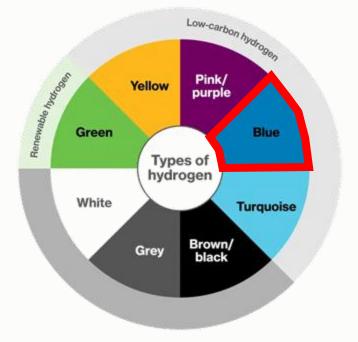
Replacement fuel source for coal power plants

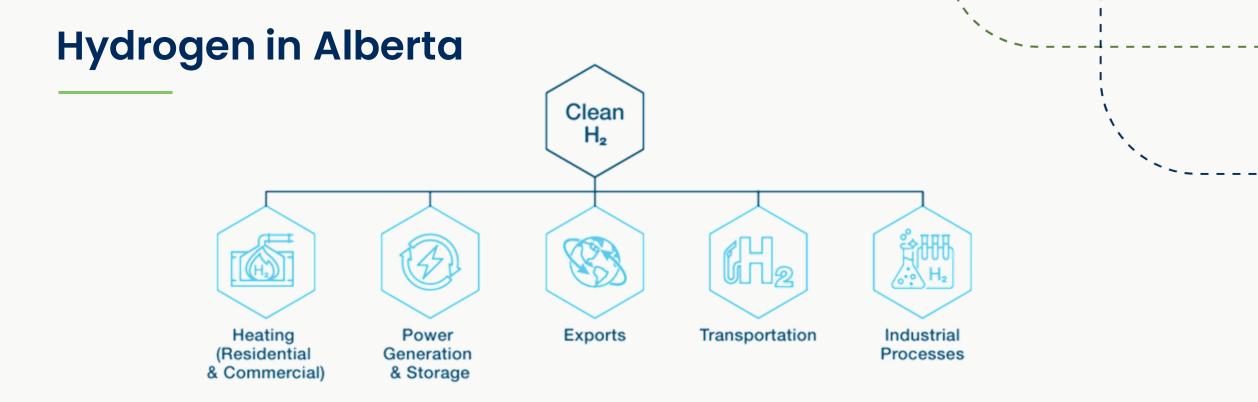
Complements production of bio-based fuels

Types of Hydrogen



Colors vs. Carbon Intensity (CI)





In Alberta, hydrogen is primarily used for industrial processes like cracking bitumen to manufacture end products such as **gasoline**, **diesel**, **jet fuel**, **plastics**, **asphalt**, **and fertilizer** Alberta is positioned to be one of the **lowest cost hydrogen** producers on the planet

The Opportunity

Abundant Low-Cost Feedstock

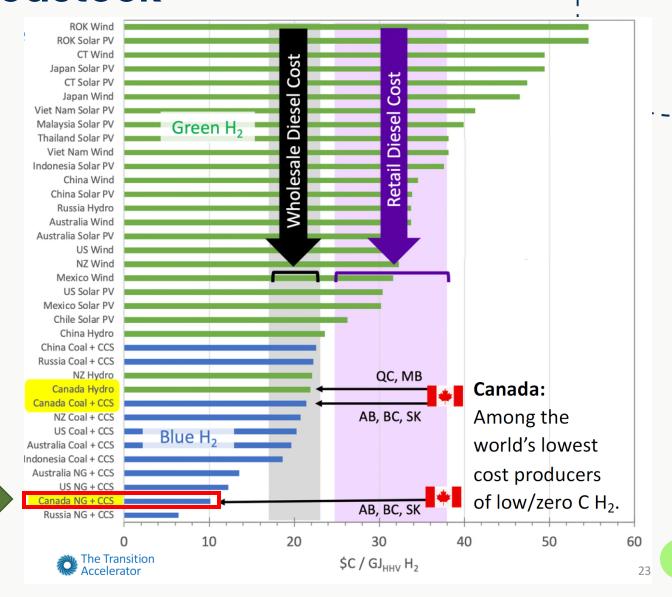
Production Costs

CA green hydrogen: \$22/GJ

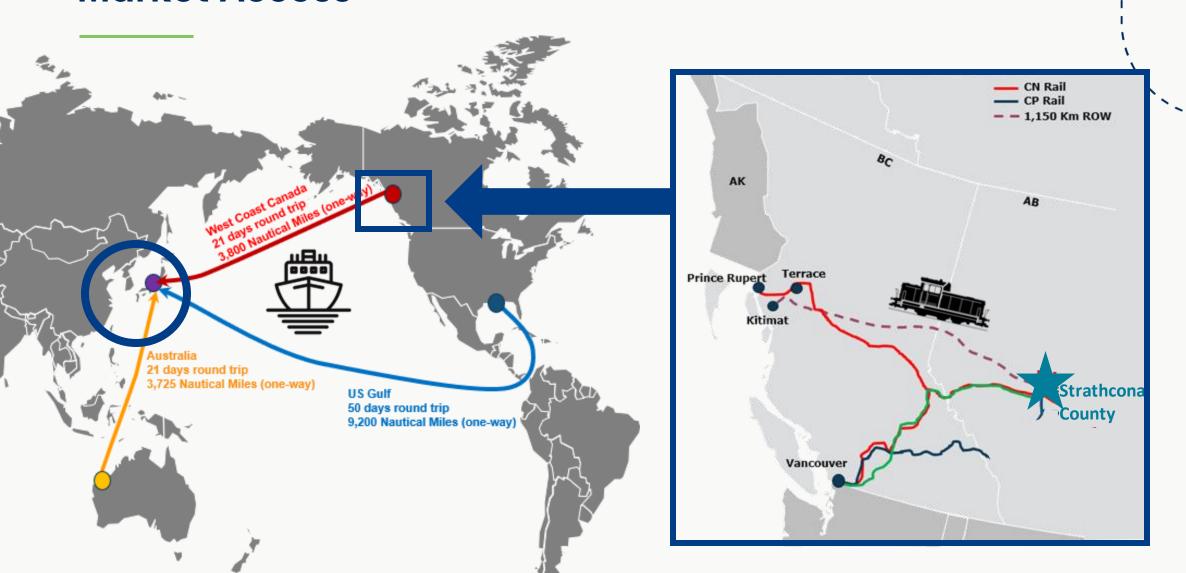
Wholesale diesel: \$17-23/GJ

Retail diesel: \$25-38/GJ

The Alberta price advantage



Market Access



Economic and Environmental Opportunity











The Edmonton region is the epicentre of Canada's hydrogen economy



Abundant low-cost feedstock



International collaboration



Strong energy sector



Access to export markets



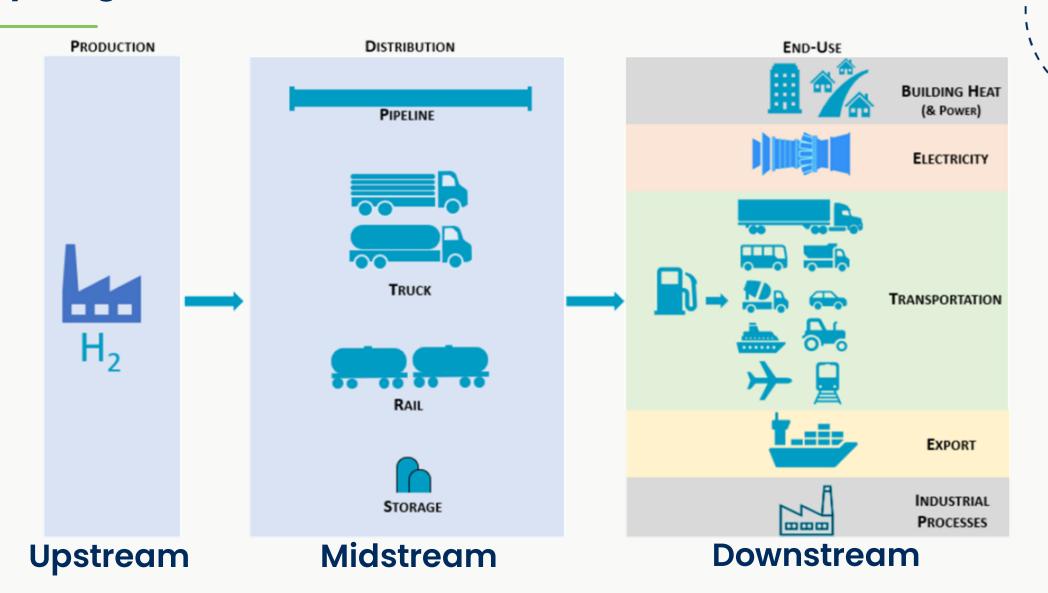
Clean energy innovations

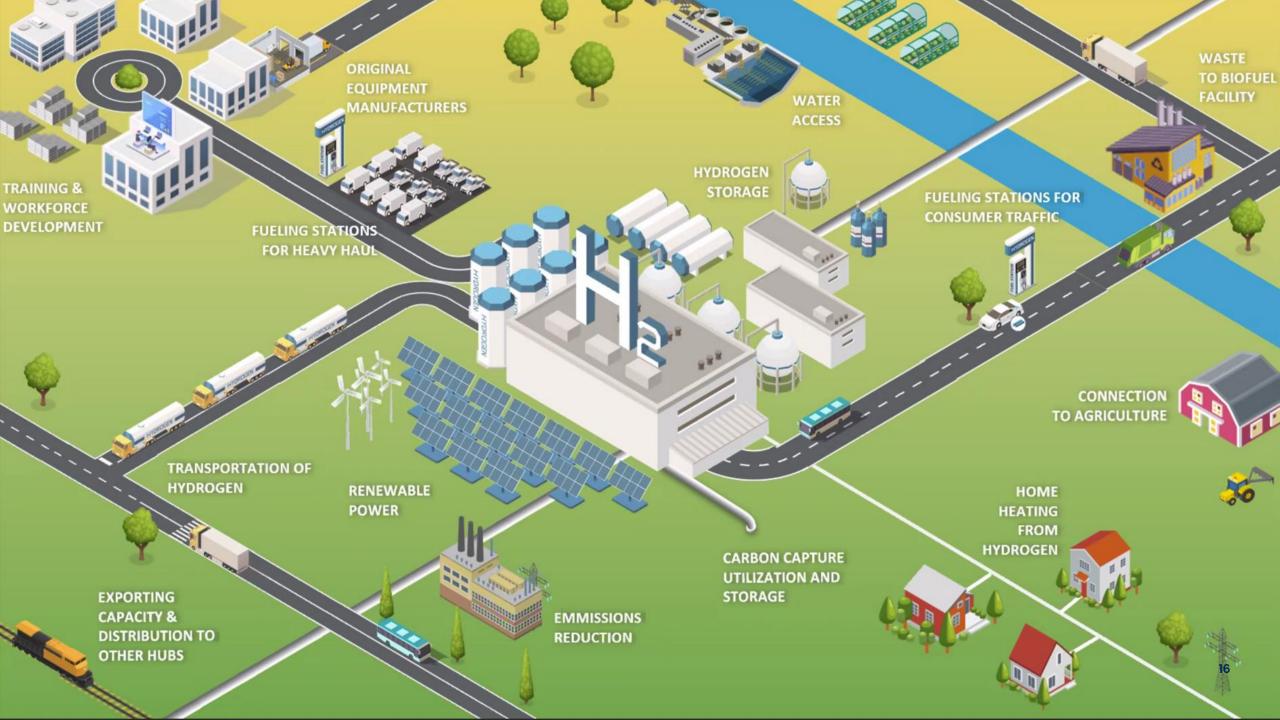


Experience in deployment



Hydrogen Value Chain





Global scale Investment

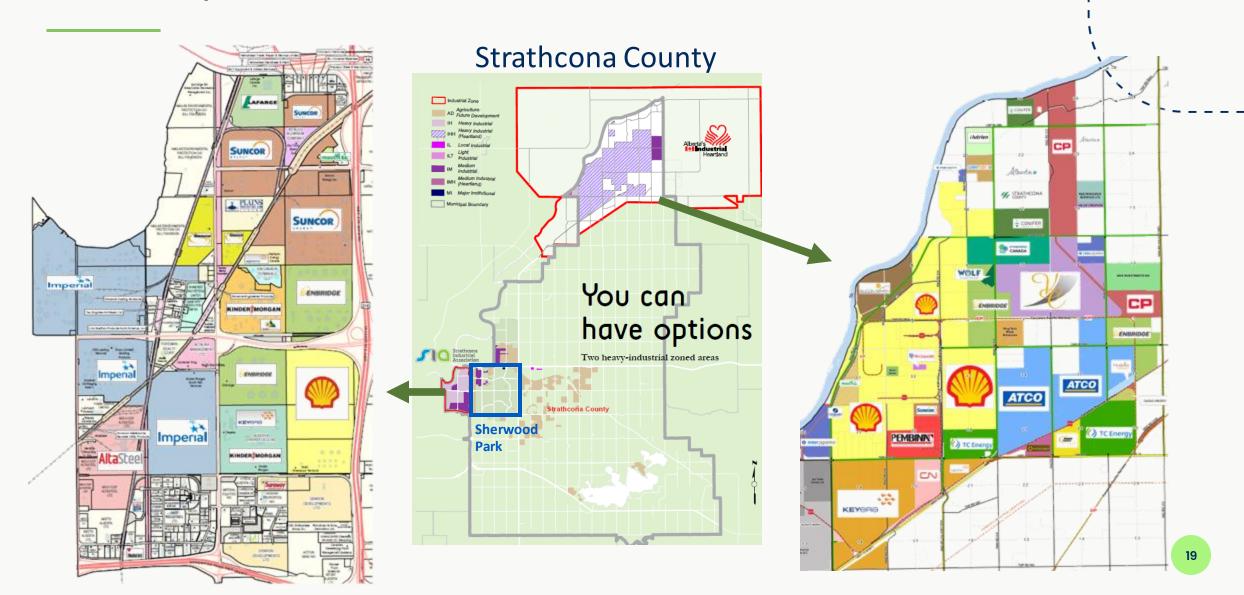
Production Investment Exports

Strathcona: through the petrochemical lens

- Existing cluster of world scale petrochemical facilities and supply chain
- Robust developed infrastructure (roads, utilities, pipeline network)
- Abundant cost-advantaged oil & gas feedstocks
- Ideal geology for carbon sequestration
- Access to export markets
- Immediate proximity to specialized labour pool and research/training institutions



Location, Location... LOCATION



Strathcona County Refining Capacity

Annual production in approx. barrels per day (bpd)

Imperial: 200,000 bpd

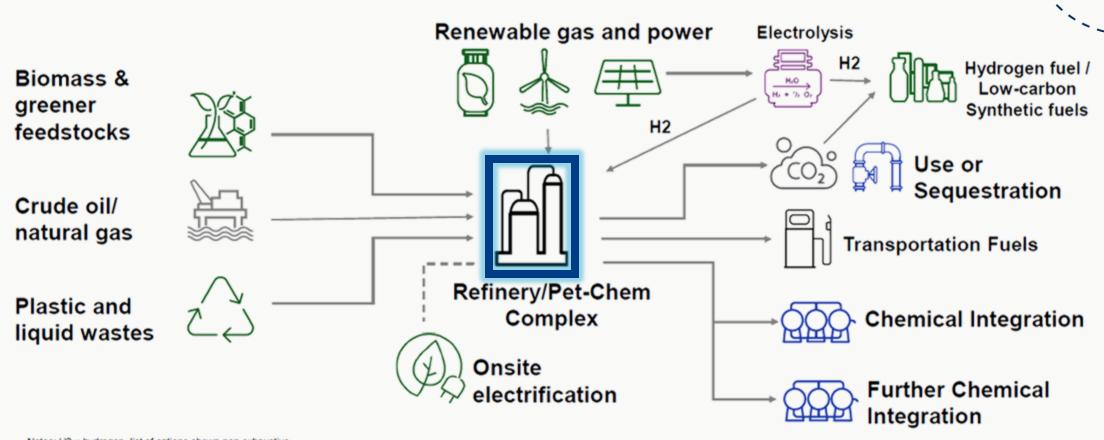
Suncor: 146,000 bpd

Shell: 114,000 bpd

~2/3 of all Western Canadian refining takes place in Strathcona County!



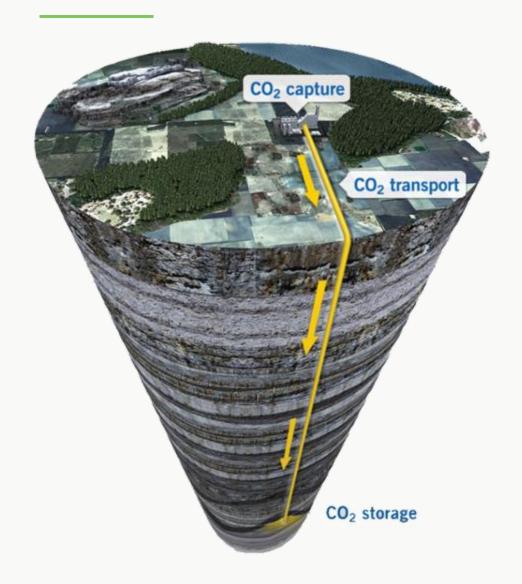
Pathways to Net Zero



Notes: H2 = hydrogen, list of options shown non exhaustive Source: S&P Global Commodity Insights

Carbon Capture & Storage

Carbon Capture, Utilization and Storage (CCUS)

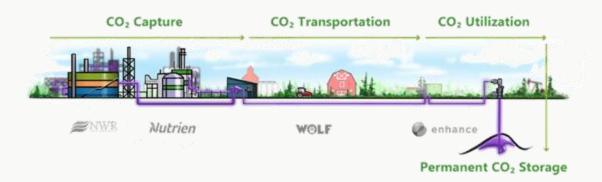


The Alberta Carbon Trunk Line (ACTL)

240km pipeline running from Alberta's Industrial Heartland to Central Alberta

Capable of transporting up to 14.6 million tonnes of CO₂ annually (initially ~2 million)

Used for enhanced oilfield recovery (EOR) and permanent storage of CO₂



Existing CO₂ and CCUS Infrastructure

Alberta's Industrial Heartland is home to ~10% of the large-scale carbon capture storage/utilization projects operating in the world



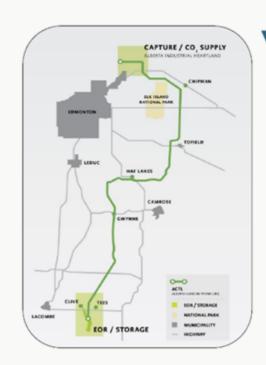




Quest Carbon Capture and Storage

- A world-class capture project designed to capture and store over 1 million tonnes of CO₂ per year
- Quest began operations in 2015 and, to date, has captured and stored more than 9 million tonnes of CO₂
- Quest is owned by the Athabasca Oil Sands Project (70% CNRL, 20% Chevron, 10% Shell) and operated by Shell Canada







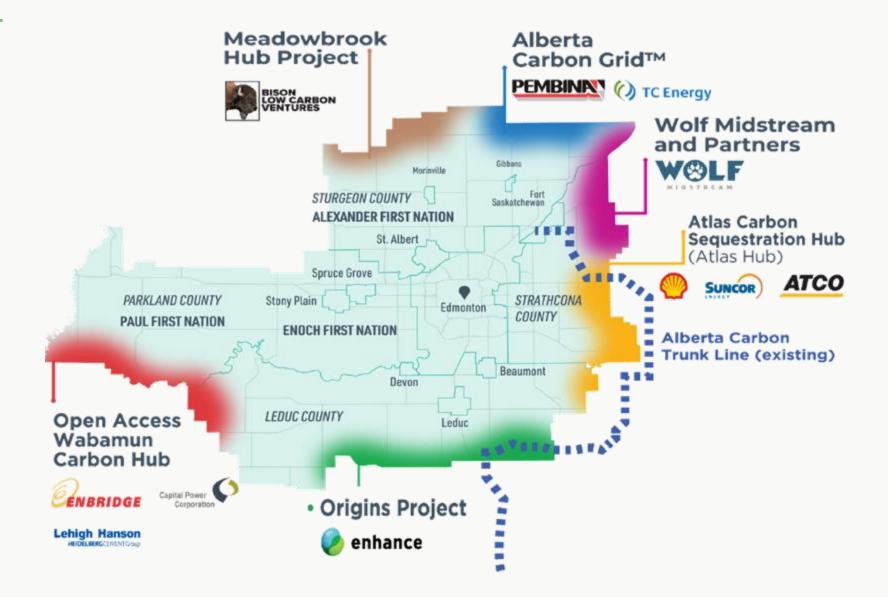




Alberta Carbon Trunkline

- Alberta's first large-scale carbon capture utilization and storage project
- Consists of a 240-kilometere pipeline collecting and transporting up to 14.6 million tonnes per year of CO₂ for enhanced oil recovery and storage
- Developed as a partnership between Wolf Carbon Solutions (Wolf), Enhance Energy, Nutrien, and NWR

New Edmonton Region CCS Infrastructure



Hydrogen production: in the news

MITSUBISHI CORPORATION AND SHELL SIGN MOU TO COLLABORATE ON HYDROGEN PLANS IN ALBERTA

Mitsubishi Corporation (MC) and Shell Canada Products, by its managing partner, Shell Canada Limited (Shell Canada) have signed a Memorandum of Understanding relating to the production of low-carbon hydrogen through the use of carbon capture and storage (CCS) near Edmonton, Canada.



The Sherwood Park and Strathcona County News: "Shell and Silicon Ranch to build \$100M solar farm at Scotford"

November 12, 2021







and Storage v

The Sherwood Bard

INTER PIPELINE ASSESSING BLUE AMMONIA & BLUE METHANOL PROJECTS

May 11, 2022









ALL NEWS

MAY 11, 2021 05:45 -05:00

SUNCOR AND ATCO PARTNER ON A POTENTIAL WORLD-SCALE CLEAN HYDROGEN PROJECT IN ALBERTA

Our ATCO/Suncor decision to collaborate on this potential project follows welcome messages of support from both the Government of Canada and the Government of project and achieving Canada's net zero by 2050 goals.

View all news

Imperial Approves \$720 million for Largest Renewable Diesel Facility in Canada

January 26, 2023

- Facility expected to produce more than 1 billion litres per year, or 20,000 barrels per day, of renewable diesel
- Renewable diesel has potential to reduce annual greenhouse emissions by about 3 million tonnes compared to conventional fuels

SHELL PROPOSES LARGE-SCALE CCS FACILITY IN ALBERTA

Calgary - Today, Shell announced a proposal to build a large-scale carbon capture and storage (CCS) project at its Scotford Complex near Edmonton. This would be a key step in transforming Scotford into one of five energy and chemicals parks for Shell around the world, providing customers with lower-carbon fuels and products into the future, such as hydrogen.

January 26, 2023

- Facility expected to produce more than 1 billion litres per year, or 20,000 barrels per uay,
- Renewable diesel has potential to reduce annual greenhouse emissions by about 3 million tonnes compared to conventional ruch.

SHELL PROPOSES

Dow announces plan to build world's first net-zero carbon emissions ethylene and derivatives complex

- Organic, brownfield investment would more than triple Dow's ethylene and polyethylene capacity from its Fort Saskatchewan, Alberta site while retrofitting the entire site to net-zero scope 1 and 2 carbon dioxid - Decarbonizes ~20% of Dow's global ethylene capacity while growing polyethylene supply by ~15% and supporting ~\$1 billion of EBITDA growth by 2030
- Project builds on success of Dow's industry-leading TX-9 investment and is expected to deliver ~15% lower capital intensity vs. TX-9 cracker and derivatives
- Fort Saskatchewan site selected due to availability of carbon capture infrastructure, competitive feedstocks and attractive government partnerships
- Investment will advance Dow's commitments to reduce carbon emissions, reaching ~30% by 2030, on the path to carbon neutrality by 2050 and chemicals parks for Shell into the future, such as hydrogen.
 - Facility expected to produce more than 1 billion litres per year, or 20,000 barrels per gay,
 - Renewable diesel has potential to reduce annual greenhouse emissions by about 3 million tonnes compared to conventional ruc.

SHELL PRO

Hydrogen Canada Corp. Announces World Scale Blue Hydrogen/Ammonia Facility with Product Bound for South Korea ethylene and derivatives complex

Dow announces (

10/06/2021

NEWS PROVIDED BY Hydrogen Canada Corp. → 27 Oct, 2023, 12:00 ET

- Organic, brownfield invest

- Decarbonizes ~20% of Dow > >
- Project builds on success of Dow's inque.
- Fort Saskatchewan site selected due to availabin,
- Investment will advance Dow's commitments to reduce care-
 - Facility expected to produce more than 1 billion litres per ,
 - Renewable diesel has potential to reduce annual greenhouse emission.



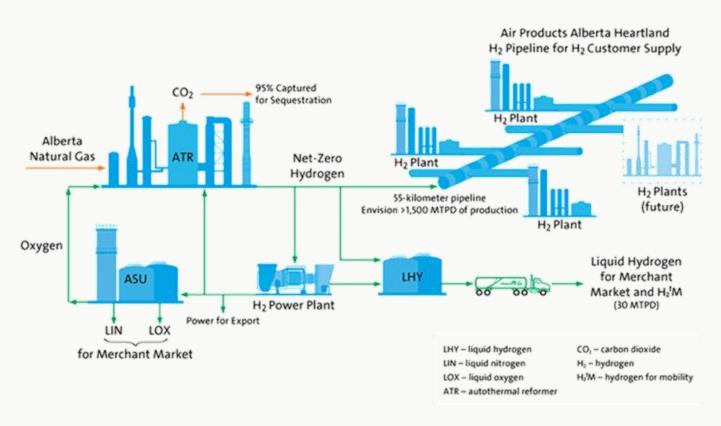


site to net-zero scope 1 and 2 carbon dioxid

Announced and Upcoming Hydrogen Projects

Project	Estimated Values	Location	Status
Air Products Net-Zero Hydrogen Complex	\$1.6 Billion	Edmonton	Confirmed
Dow Net-Zero Ethylene Derivatives Complex	\$11.5 Billion	Fort Saskatchewan	Confirmed
Pembina & Marubeni Ammonia Project	\$1 to \$3 Billion	Sturgeon County	FID unknown
Imperial Renewable Diesel Complex	\$720 Million	Strathcona County	Confirmed
Gasia Energy DRU (Diluent Recovery Unit)	Unknown	Strathcona County	FID 2024
Shell Atlas and Polaris Carbon Capture & Storage	Unknown	Strathcona County	FID 2024
Mitsubishi & Shell Blue Hydrogen Facility	\$1 to \$3 Billion	Strathcona County	FID unknown
ATCO Heartland Hydrogen Hub	\$1 to \$3 Billion	Strathcona County	FID 2024
Inter Pipeline Blue Ammonia Facility	\$1 to \$3 Billion	Not yet determined	FID 2024
Hydrogen Canada Ammonia Facility	\$1 to \$3 Billion	Strathcona County	FID unknown
Confidential Hydrogen Project	\$1 to \$3 Billion	Not yet determined	FID unknown
Keyera Petrochemicals & Energy Park	Unknown	Strathcona County	FID unknown

Air Products' Hydrogen Energy Complex

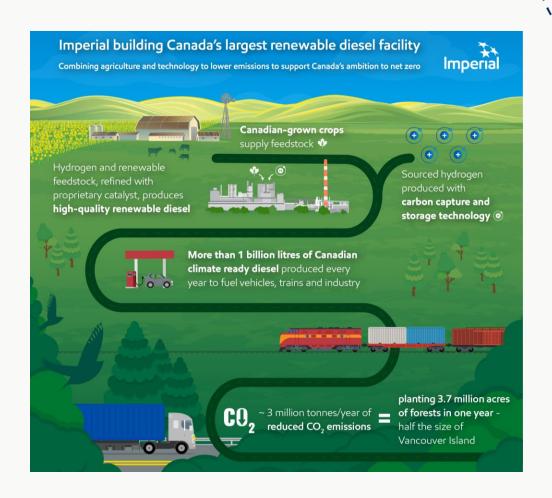


Facility Facts

- Production and liquefaction of hydrogen
- 165 million cfpd on start-up
- Location: Edmonton (Strathcona adjacent)
- Capex: \$1.6 Billion (Under Construction)
- Jobs: +2,500 construction
- Will utilize ATR technology to convert natural gas to blue hydrogen
- Will supply Imperial's renewable diesel project

Imperial Renewable Diesel Facility

- Production of renewable biodiesel
- Feedstocks: hydrogen, local crops
- Location: Imperial's Strathcona Refinery
- Capex: \$720 Million (Under Construction)
- Jobs: +600 construction
- Expected to reduce CO2 emissions by ~3 million tonnes/year
- Equivalent to eliminating emissions from 365,000 vehicles/year

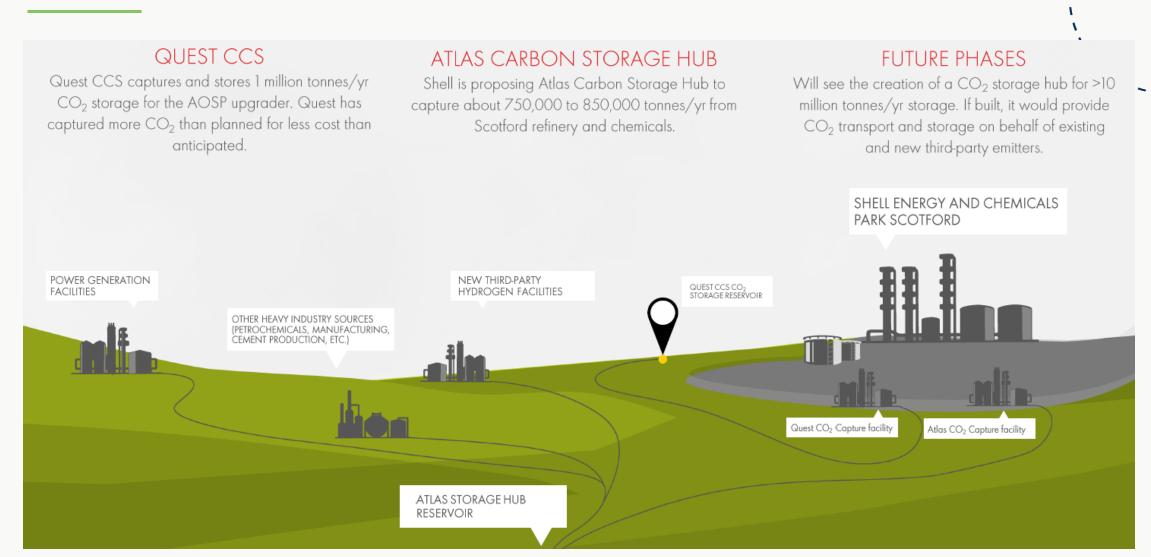


ATCO Heartland Hydrogen Hub



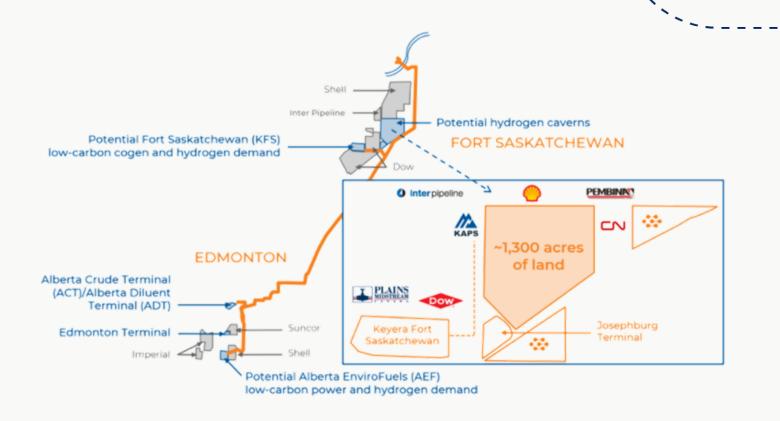
- Production: +300,000 tonnes/year of hydrogen
- Location: ATCO's Heartland Energy Centre in Strathcona County's Heartland area
- Expected capacity to capture and store between
 6 to 10 million tonnes/year of CO₂ emissions
- Will reduce overall emissions in Alberta's natural gas grid (community heating and power)

Shell Scotford CCS and CO₂ Storage Hub Expansion



Keyera & CN Clean Energy Terminal

- Keyera and CN are evaluating the creation of a specialized clean energy terminal in Alberta's Industrial Heartland.
- The new infrastructure would aggregate conventional and clean energy from multiple sources to support transportation of Alberta's diverse energy products



Silicon Ranch Solar Farm



- 58MW solar farm with grazing livestock
- Location: Adjacent to Shell's Scotford Complex in Strathcona County
- Capex: \$100 Million (Under Construction)
- All energy generated will be sent directly for use at Shell's Scotford Complex
- Silicon Ranch's first Canadian project (+150 successful projects worldwide)

Driving Investment Home

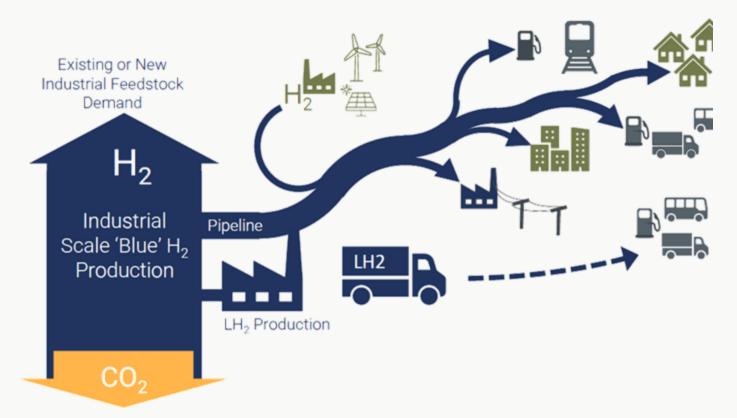
Activities that support petrochemical investments

- Tax incentive bylaws
- Regulatory support
- Infrastructure
- Site readiness
- Advocacy
- Quality of life
- So much more



Sector Development Hydrogen end uses

Leverage Assets To Develop Cluster



In the immediate future

Establish a "hydrogen hub"

- Blue hydrogen production
- Ammonia export and liquefaction

Long term opportunity

Develop hydrogen end use value chain

- Fueling stations and vehicle conversions
- Industry-led downstream projects

Strathcona County Hydrogen Bus Pilot

Zero Emission Public Transport

Partners: Strathcona County, the City of Edmonton and Emissions Reduction Alberta (ERA)

Attributes: quieter and 30% cheaper to maintain

Range: up to 480 kilometers

Now in service at a bus stop near you!



Bremner: Canada's Largest H₂ Community

In a first for North America, ATCO and Qualico study the use of **hydrogen** in the **community of Bremner**, near Edmonton.

The funding will be used for a **FEED study** to determine optimal equipment and design choices and will construct at least **one demonstration home** to test and validate design and equipment choices ahead of wider deployment.

\$ 2 M CAD in Government funding for study and demonstration home

First homes in 2025 with up to 150 homes in first two-stages

Up to **85,000 residents** ultimately





Low-carbon alternative to electrification



Minimize financial burden of carbon tax on residents



Incubation of made-in Alberta hydrogen appliance industry



Creation of demand for Alberta's nascent low-carbon hydrogen industry

Hydrogen for Combined Heat and Power (CHP)



Millenium Place H₂ Pipeline for CHP

Studying feasibility of developing an urban hydrogen pipeline corridor to heat and power Millenium Place, a recreation facility that receives nearly 1 million visits/year.

Partners: Strathcona County and ATCO

H₂ pipeline corridor could unlock multiple end uses:

- Fueling municipal fleets and transit
- Fueling commercial transportation/logistics fleets
- Clean energy for local advanced manufacturers
- Next steps: pre-FEED study and regulator reviews

Strategic Alignment



Collaboration with industrial partners that promotes innovation and growth opportunities

Development of emerging sectors that support innovation, economic diversification and tourism

Growth and development that prioritizes community well-being and economic benefits

Environmental stewardship that addresses climate change and demonstrates responsible use of land and natural resources



